

## REGULAR COUNCIL MEETING AGENDA

Monday, February 20, 2017 7:00 P.M. Council Chambers, Langley City Hall 20399 Douglas Crescent

## 1. ADOPTION OF AGENDA

a. Adoption of the February 20, 2017 Regular Agenda

### 2. ADOPTION OF THE MINUTES

a. Regular Meeting Minutes from February 6, 2017

## 3. <u>MAYOR'S REPORT</u>

- a. Upcoming Meetings
   Regular Council Meeting March 6, 2017
   Regular Council Meeting March 20, 2017 Televised
- b. Metro Vancouver Councillor Storteboom
- c. Library Happenings Councillor Martin

### 4. <u>BYLAWS</u>

| a. | Bylaw 3008                                                                                                                                                                   | 9   |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
|    | Final reading of a bylaw to amend the Official Community Plan bylaw.<br>(Environmentally Sensitive Area Mapping Study)                                                       |     |
| b. | Bylaw 3011                                                                                                                                                                   | 19  |
|    | Final reading of a bylaw to adopt the 2017-2021 Financial Plan Bylaw.                                                                                                        |     |
| c. | Bylaw 3014                                                                                                                                                                   | 224 |
|    | First and second reading of a bylaw to amend the Zoning Bylaw to rezone the properties located at 5393, 5455-5457 201 Street to accommodate a 98 unit condominium apartment. |     |

### 5. <u>ADMINISTRATIVE REPORTS</u>

a. 2017 Community Grants

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|    | b.         | Homelessness Action Table Terms of Reference                                                                                                                                           | 253 |
|----|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
|    | C.         | Streetlight Banner Policy                                                                                                                                                              | 258 |
|    |            | <ol> <li>Bylaw 3015 - Fees &amp; Charges Amendment Bylaw<br/>First, second and third reading of a bylaw to add Streetlight Banner<br/>fees to the Fees &amp; Charges Bylaw.</li> </ol> | 267 |
| 6. | <u>NEW</u> | AND UNFINISHED BUSINESS                                                                                                                                                                |     |
|    | a.         | Motions/Notices of Motion                                                                                                                                                              |     |
|    | b.         | Correspondence                                                                                                                                                                         |     |
|    |            | 1. Canadian Cancer Society<br>Permission to Conduct Door-to-Door Canvassing                                                                                                            | 272 |
|    | c.         | New Business                                                                                                                                                                           |     |

## 7. <u>ADJOURNMENT</u>



## MINUTES OF A REGULAR COUNCIL MEETING

Monday, February 6, 2017 7:00 p.m. Council Chambers, Langley City Hall 20399 Douglas Crescent

Present: Mayor Schaffer **Councillor Arnold** Councillor Albrecht **Councillor Martin Councillor Pachal** Councillor Storteboom Councillor van den Broek Staff Present: F. Cheung, Chief Administrative Officer D. Leite, Director of Corporate Services G. Minchuk, Director of Development Services and Economic Development R. Bomhof, Director of Engineering, Parks and Environment K. Hilton, Director of Recreation, Culture and Community Services P. Kusack, Deputy Corporate Officer R. Thompson, Fire Chief

## 1. <u>COMMITTEE OF THE WHOLE</u>

MOVED BY Councillor Storteboom SECONDED BY Councillor Martin

THAT Council commence Committee of the Whole.

### CARRIED

a. Bylaw 3011 - 2017-2021 Financial Plan Bylaw

Presentation from Darrin Leite, Director of Corporate Services

The Director of Corporate Services provided an overview of the 2017 - 2021 Financial Plan. He reviewed Capital Improvement Plan projects, operating expenditures and taxation. Priorities included: public safety, homelessness, parks boulevards and trails, and recreation opportunities. He reviewed revenue reductions and increases and expenditure increases which included wages, policing, homelessness, corridor improvement program to enhance maintenance of parks, boulevards and trails. He reviewed utilities and noted that the overall tax increase for multifamily is 3.2% and for single family is 5.78%. Council - Regular Meeting Minutes - February 6, 2017 Page 2

> MOVED BY Councillor Arnold SECONDED BY Councillor Albrecht

THAT Committee of the Whole rise and report.

CARRIED

### 2. <u>ADOPTION OF AGENDA</u>

a. Adoption of the February 6, 2017 Regular Agenda

MOVED BY Councillor Martin SECONDED BY Councillor Pachal

THAT the February 6, 2017 agenda be adopted as circulated.

CARRIED

### 3. <u>ADOPTION OF THE MINUTES</u>

a. Regular Meeting Minutes from January 30, 2017

MOVED BY Councillor van den Broek SECONDED BY Councillor Martin

THAT the minutes of the regular meeting held on January 30, 2017 be adopted as circulated.

### CARRIED

b. Public Hearing Minutes from January 30, 2017

MOVED BY Councillor Albrecht SECONDED BY Councillor Storteboom

THAT the minutes of the public hearing meeting held on January 30, 2017 be adopted as circulated.

### CARRIED

## 4. <u>BUSINESS ARISING FROM COMMITTEE OF THE WHOLE</u>

a. Bylaw 3011 - 2017-2021 Financial Plan Bylaw Third reading of a bylaw to adopt the 2017-2021 Financial Plan Bylaw.

MOVED BY Councillor Storteboom SECONDED BY Councillor Albrecht THAT the bylaw cited as the "Financial Plan 2017 - 2021 Bylaw, 2017, No. 3011" be read a third time.

BEFORE THE QUESTION WAS CALLED Mayor Schaffer noted that public safety added over \$1 million in expenditures to the budget, which equates to 4%. He further noted that casino revenues offset taxes by 2.5%. Since its opening, the casino revenues have contributed over \$73 million to infrastructure in the community.

THE QUESTION WAS CALLED and same was

### CARRIED

## 5. <u>DELEGATIONS</u>

#### a. Langley Care Foundation Patrick Matiowski

Mr. Matiowski thanked Council for their ongoing support of the Langley Lodge / Langley Care Foundation. He reported on the background of the Foundation and how it came to be. Their mandate is to provide exemplary care to the aging population in the community, many of whom have limited financial resources. They are a true non-profit as all funds are returned to the foundation and the care of the residents. Their primary objective is to raise funds for the Care Society. Programs stimulate and encourage active living for residents. They have a daily calendar that is possible and provided through the funding. All activities are available to residents at no cost. The health care system provides the basics in care and the Langley Lodge through fundraising goes beyond that to give a full quality of life.

He noted how much the Lodge values the partnerships with the City of Langley, Township of Langley, local businesses, residents, Langley Hospice, Langley Seniors Society, and Kwantlen & Trinity Western Universities. They are well known as an industry leader because they exceed expectations with regard to the quality of life of their residents. They bring happiness to those approaching the end of their lives. Also Langley Lodge won the Langley Chamber of Commerce Community Impact Award.

He thanked Council for the funds that have been provided through the Community Grant program and noted that the City's support makes a difference and helps the residents. It is serving the immediate community; the majority of the residents of Langley Lodge are from the City of Langley.

## 6. <u>MAYOR'S REPORT</u>

 a. Upcoming Meetings Regular Council Meeting – February 20, 2017 Regular Council Meeting – March 6, 2017 - Televised Council - Regular Meeting Minutes - February 6, 2017 Page 4

b. Metro Vancouver - Councillor Storteboom

The Metro Vancouver Climate Action Committee Meeting this past week to review our work plan and approve some very interesting and "cutting edge" pilot projects that can be supported by the Sustainability Innovation Fund. Recommended Projects include: A Genomics Approach to Anaerobic Digestion Optimization program for wastewater treatment as well as a High Efficiency Aeration Demonstration project and a Microwave-enhanced Advanced Oxidation Process Sludge Destruction Pilot project. He referred Council's information inquiries to the Metro Vancouver website.

Additional programs recommended for the Sustainability Innovation Fund include: Exploring Innovative Access and Pricing Mechanisms to develop Multipurpose Direct Current Fast Chargers for Electric Vehicles, a National Industrial Symbiosis Program to investigate benefits could be found in waste diversion for value-added uses, greenhouse gas emission reductions, job creation, and clean tech sector growth.

There are also grant recommendations for an Earthquake Early Warning System and a Smart Watering Application that can be used on your smart phone. In closing, I am eagerly waiting to view initial plans for the Langley City's Urban Farm that was approved by this fund, last year. As you know, with partners from Kwantlen Polytechnic's Institute of Sustainable Horticulture and funding from Metro Vancouver we are planning to grow and distribute fresh produce for our community from the land that is on the hydro right-of-way.

c. Engineering Update

Rick Bomhof, Director of Engineering, Parks & Environment

The Director of Engineering reviewed the action taken by the City's work crews to deal with the latest snow event. He noted that salt is in short supply and will be reserved for priority roads and he reminded residents and businesses that they are responsible to clear sidewalks that are adjacent to their property.

He advised that the new 203<sup>rd</sup> Street bridge deck was poured the first week of February and the project is expected to be complete in March.

Mr. Bomhof advised that Metro Vancouver will be repairing a main valve at 196 Street and Fraser Highway which requires a complete water shut off. During the water shut off the City will temporarily receive water from the Township of Langley's water system. This work is scheduled to take place February 27 through March 2.

Mr. Bomhof provided updates on current construction projects and a Council member noted she's received a complaint that some maintenance is needed on the gravel bike track at Penzer Park.

d. Recreation Update

Kim Hilton, Director of Recreation, Culture & Community Services

The Director of Recreation, Culture & Community Services updated Council about upcoming events in the City of Langley for the month of February. Included

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were special events for all ages and interests, regularly scheduled programming, strength and fitness, painting, instructional programming and sports. In response to an inquiry about usage statistics, Ms. Hilton advised that staff will provide a report at a future council meeting after the one year anniversary of the Timms Community Centre later this month.

#### 7. <u>BYLAWS</u>

a. Bylaw 3012 Final reading of a bylaw to amend the Waterworks Regulation Bylaw.

MOVED BY Councillor van den Broek SECONDED BY Councillor Arnold

THAT the bylaw cited as the "Waterworks Regulation Bylaw, 2004, No. 2550, Amendment No 19 Bylaw, 2017, No. 3012" be read a final time.

#### CARRIED

b. Bylaw 3013

Final reading of a bylaw to amend the Sanitary Sewer and Storm Sewer Rates and Regulation Bylaw.

MOVED BY Councillor Albrecht SECONDED BY Councillor Arnold

THAT the bylaw cited as the "Sanitary Sewer and Storm Sewer Rates and Regulation Bylaw, 2003, No. 2494, Amendment No. 15 Bylaw, 2017, No. 3013" be read a final time.

#### CARRIED

#### 8. <u>ADMINISTRATIVE REPORTS</u>

a. UBCM Motion – Varied Taxation Rate for the Residential Class

MOVED BY Councillor van den Broek SECONDED BY Councillor Martin

1. THAT City Council endorse the following resolution regarding varied taxation rate for the residential class:

WHEREAS the Province of British Columbia through the BC Assessment Act – Prescribed Classes of Property Regulation B.C. Reg. 438/81 specifies that there is one assessment class for all types of residential properties and the Community Charter outlines that a municipal bylaw to establish the property value taxes each year under section 197 (3) specifies there is a single rate for each property class; AND WHEREAS the assessed value of the multifamily strata units are remaining constant and the single family residential properties are increasing at an accelerated rate causing a greater share of the property value taxes generated in the residential class to be borne by the single family residential properties;

THEREFORE BE IT RESOLVED that the Province of British Columbia amend the BC Assessment Act and the Community Charter to allow the residential class to be split into two distinct residential classes so that a different rate may be applied to each type of residential property to more equitably share the tax burden between the single family residential properties and the multifamily residential strata properties.

2. THAT the Varied Taxation Rate for the Residential Class resolution be submitted to the LMLGA to be considered by its members at the 2017 LMLGA Convention.

BEFORE THE QUESTION WAS CALLED it was

MOVED BY Councillor Pachal SECONDED BY Councillor Albrecht

THAT the second paragraph be struck and replaced with:

AND WHEREAS the assessed value of the multi-family strata units change at a different rate than the single family residential properties.

THE QUESTION WAS CALLED ON THE AMENDMENT and same was

#### CARRIED

BEFORE THE QUESTION WAS CALLED ON THE MAIN MOTION AS AMENDED it was noted that this motion was worthy of a second attempt to make a more fair approach to taxation. Mayor Schaffer noted that the request to separate the residential classes is similar in nature to the class structure now used to tax industrial properties which separated light and heavy industrial classes a number of years ago.

THE QUESTION WAS CALLED ON THE MAIN MOTION AS AMENDED and same was

<u>CARRIED</u> Councillor Arnold opposed.

b. UBCM Motion - Sprinklers for 4-Storey Balconies

MOVED BY Councillor Martin SECONDED BY Councillor Albrecht THAT City Council endorse the following resolution be submitted to the Union of British Columbia Municipalities for consideration:

WHEREAS in 2016 the Province of British Columbia has suffered numerous large loss fires in 4-storey wood frame multi-residential buildings that could have been mitigated by the installation of sprinklers on balconies;

AND WHEREAS the British Columbia Building Code is based on the National Building Code with modifications specific to BC and that the National Building Code (2015) requires the installation of sprinklers on balconies of 4-storey buildings;

THEREFORE BE IT RESOLVED that the Minister Responsible for Housing immediately issue a Ministerial Order requiring the installation of sprinklers on the balconies of all new wood frame 4-storey multi-residential buildings.

BEFORE THE QUESTION WAS CALLED it was noted that the resolution will first be presented to the LMLGA for endorsement before being forwarded to the UBCM for consideration. Councillor Storteboom asked that the local MLA be advised of the City's intent to send the resolution to UBCM as well.

THE QUESTION WAS CALLED and same was

CARRIED

### 9. <u>NEW AND UNFINISHED BUSINESS</u>

- a. Motions/Notices of Motion
- b. Correspondence
- c. New Business

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## 10. <u>ADJOURNMENT</u>

MOVED BY Councillor Storteboom SECONDED BY Councillor Pachal

That the meeting be adjourned at 7:54pm

CARRIED

MAYOR

CORPORATE OFFICER

EXPLANATORY MEMO



## OFFICIAL COMMUNITY PLAN BYLAW, 2005, No. 2600 Amendment No. 8, 2016, Bylaw No. 3008

The purpose of Bylaw No. 3008 is to amend the Official Community Plan in order to incorporate key recommendations from the recently completed Environmentally Sensitive Areas (ESA) Mapping Study. The recommendations manifest themselves in the following amendments:

- 9.0 Environmental Protection revised policies reflecting the ESA Mapping Study
- 17.9 Development Permit Area Guidelines revised guidelines for ESA's
- Schedule "E" Environmentally Sensitive Areas Map revised map showing sensitivity values reflecting the ESA Mapping Study
- Schedule "F" Watercourse Classification Map new, dedicated map showing fisheries watercourse classifications (formerly part of the ESA map)



### OFFICIAL COMMUNITY PLAN BYLAW, 2005, No. 2600 Amendment No. 8

#### BYLAW NO. 3008

A Bylaw to amend City of Langley Official Community Plan Bylaw, 2005, No. 2600.

The Council of the City of Langley, in open meeting assembled, enacts as follows:

#### 1. Title

(1) This bylaw shall be cited as the "City of Langley Official Community Plan Bylaw, 2005, No. 2600 Amendment No. 8, 2016, No. 3008".

#### 2. Amendment

- (2) The City of Langley Official Community Plan Bylaw, 2005, No. 2600 is hereby amended:
  - (a) by deleting the "Map Schedules" section from the Table of Contents and replacing it with a new section as follows:

#### Map Schedules

| "A" | Land Use Designation Map            | 62 |
|-----|-------------------------------------|----|
| "B" | Road Network Map                    | 63 |
| "C" | Future Transit Network Map          | 64 |
| "D" | Parks & Open Space Map              | 65 |
| "E" | Environmentally Sensitive Areas Map | 66 |
| "F" | Watercourse Classification Map      | 67 |
| "F" | Water Distribution System Map       | 68 |
| "G" | Sanitary Sewer System Map           | 69 |
| "H" | Storm Drainage System Map           | 70 |

- (b) by adding "Environmentally Sensitive Areas Mapping Study (2016)" after "Parks, Recreation and Culture Master Plan" in the bulleted list in Section 1.2 Background.
- (c) by deleting Section 9.0 Environmental Protection and replacing it with a new Section 9.0 Environmental Protection as follows:

## **9.0 ENVIRONMENTAL PROTECTION**



2016 ESA Mapping Study

## 9.1 Background

The City of Langley is a compact, highly urbanized municipality situated in the Lower Fraser Valley. The City is bisected by the Nicomekl River, a meandering watercourse that discharges into Mud Bay. Several fishbearing streams drain into the Nicomekl River. The Nicomekl Floodplain and the riparian areas associated with its tributary creeks comprise the City's most significant ecological assets.

The City of Langley, with the assistance of Diamond Head Consulting and Zoetica Environmental Research Services, completed an Environmentally Sensitive Areas Mapping Study in 2016. The Study comprehensively mapped and classified sensitive ecosystems while advancing recommendations that form the basis of the policies quidelines for the protection and and enhancement of environmentally sensitive areas found in this plan.

## 9.2 Policies

**Policy 9.2.1** 

Protect and enhance environmentally sensitive areas and watercourses identified in the Environmentally Sensitive Areas Map (Schedule "E") and the Watercourse Classification Map (Schedule "F").

Policy 9.2.2

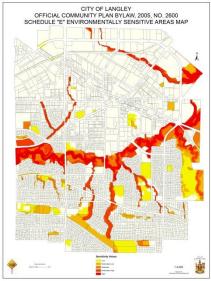
⇒ Require Development Permits for properties affected by environmentally sensitive areas in accordance with Section 17.9 of this plan.

Policy 9.2.3

Prioritize protection and enhancement of Environmentally Sensitive Areas based on sensitivity values in accordance with Schedule "E" and the ESA Mapping Study.



Sensitive Ecosystem Inventory-2016 ESA Mapping Study



Environmentally Sensitive Areas Map Schedule "E"



Watercourse Classification Map Schedule "F"

#### Policy 9.2.4

⇒ Streamside development applications shall meet the minimum setbacks under "Riparian Areas Regulation" simple assessment methods (see Section 17.9.4 of this bylaw) for the stream classifications in Schedule "F".

#### **Policy 9.2.5**

Where the minimum setbacks prescribed in Policy 9.2.4 are not accepted, streamside setbacks shall be determined by a Qualified Environmental Professional (QEP) in accordance with the "Riparian Areas Regulation".

#### Policy 9.2.6

⇒ Land use planning and development review shall reflect watershed plans and Integrated Storm Water Management Planning.

#### Policy 9.2.7

⇒ Pursue habitat enhancement projects in partnership with conservation groups and other government agencies.

#### Policy 9.2.8

⇒ Encourage LEED certified (Leadership in Energy and Environmental Design) building projects.

#### **Policy 9.2.9**

➡ Monitor environmental change using assessment criteria and performance indicators in accordance with the ESA Mapping Study.

#### Policy 9.2.10

⇒ Acquire high value ESA's not currently in the parks and open space system in accordance with the ESA Mapping Study. (d) by deleting the Section 17.9 Environmentally Sensitive Areas from the Development Permit Area Guidelines and replacing it with the following:

## **17.9 Environmentally Sensitive Areas**

Designation Criteria:

• Establishment of objectives for the protection of the natural environment, its ecosystems and biological diversity

ESA's shown in Environmentally Sensitive Areas Map (Schedule "E") Watercourses shown in Watercourse Classification Map (Schedule "F")



#### **Objective:**

To minimize disturbance to environmentally sensitive areas and to ensure that, where allowed, development proceeds according to established guidelines.

#### 17.9.1 General

- ⇒ Development projects shall generally avoid environmentally sensitive areas shown in Schedule "E";
- Applications affecting environmentally sensitive areas shall be reviewed in consultation with the B.C. Ministry of Environment and the Department of Fisheries and Oceans (where applicable);
- Applicants may be required to provide a detailed environmental inventory study and/or environmental impact assessment in accordance with the requirements of the B.C. Ministry of Environment;
- Applicants may be required to provide an arbourist's report and tree replacement plan, complete with security for replanting prior to issuance of a development permit;
- ➡ Habitat protection boundaries shall be formalized through Restrictive Covenants in accordance with Section 219 of the Land Title Act.





#### 17.9.2 Moderate to High Sensitivity Areas

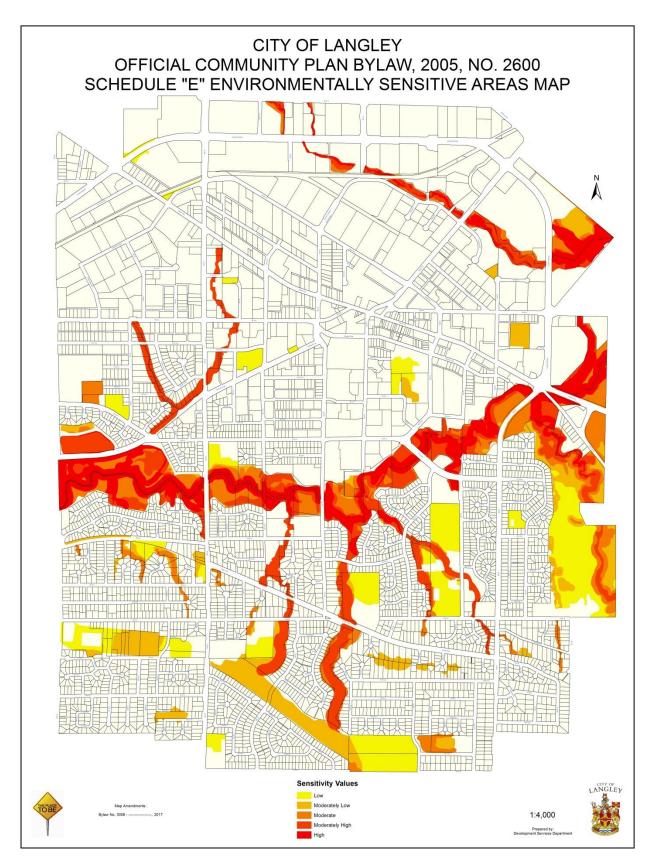
⇒ Development within environmentally sensitive areas ranked moderate to high value is prohibited;

#### 17.9.3 Low to Moderately Low Sensitivity Areas

- ⇒ Development within environmentally sensitive areas ranked low to moderately low value shall comply with the following guidelines:
  - Locate development away from sensitive habitat and features;
  - Locate and design development to protect, complement and enhance ESA values including natural areas, landforms, ecological connectivity and hydrological function;
  - Require habitat compensation at 2:1 replacement levels for any development affecting ESA's;

#### 17.9.4 Riparian Areas

- Streamside development applications shall meet the minimum setbacks under "Riparian Areas Regulation" simple assessment methods for the stream classifications in Schedule "F" as follows:
  - Class "A" Watercourse 30.0 metres
  - Class "B" Watercourse 15.0 metres
  - Class "C" Watercourse 5.0 metres
- ⇒ Where the minimum setbacks prescribed above are not accepted, streamside setbacks shall be determined by a Qualified Environmental Professional (QEP) in accordance with the "Riparian Areas Regulation".



(e) by deleting Schedule "E" – Environmentally Sensitive Areas Map and replacing it with the following:

- **CITY OF LANGLEY** OFFICIAL COMMUNITY PLAN BYLAW, 2005, NO. 2600 SCHEDULE "F" WATERCOURSE CLASSIFICATION MAP A 1 4111 <sub>┯</sub><sub>┥</sub> 省田甘甘田社 EUHHIMALA Watercourse Classifications LANGLEY Class A inhabited by salmonids year round or potentially inhabited year round Class A(O) Inhabited by salmonids primarily during overwrittering period or potentially in during the overwrittering period with access enhance 1:4,000 3008 - --Class B Class C Insignificant foodinutrient value, no fish present Prepared by: ent Services f
- e) by inserting the following as Schedule "F" Watercourse Classification Map and renumbering the existing Schedules "F" to "H" accordingly:

READ A FIRST AND SECOND TIME this fifth day of December, 2016.

APPROVAL by the Ministry of Transportation and Infrastructure on this twentieth day of December, 2016.

A PUBLIC HEARING, pursuant to Section 890 of the "Local Government Act" was held this thirtieth day of January, 2017.

READ A THIRD TIME this thirtieth day of January, 2017.

FINALLY ADOPTED this ------ day of -----, 2017.

MAYOR

CORPORATE OFFICER

### **EXPLANATORY NOTE**



## **BYLAW NO. 3011**

The purpose of Bylaw No. 3011 is to adopt the 2017 - 2021 Financial Plan. In 2017, our five year financial plan includes \$44.4 million in operating expenditures and a further \$21.8 million in capital expenditures. Approximately 74% of the operating expenditures are funded through property taxes and utility charges billed at the end of May each year.

New assessment growth in 2017 will generate additional tax revenues of \$235,000. The total net increase in expenditures is \$883,595 or a 3.61% taxation increase.

Based on the results from the recently completed Community Survey and the feedback received from the neighbourhood meetings, there were a number of priority areas identified for the City to focus on such as public safety, homelessness, the upkeep of parks, boulevards and trails, infrastructure renewal and recreational opportunities. City Council has heard from the taxpayer, and this financial plan was developed to address these priority areas.

One of our biggest priorities for 2017 is to address some concerns surrounding homelessness and public safety. The City has included in the budget a provision for additional bylaw enforcement staffing and a Community Liaison position to work with social service agencies and oversee the implementation of the Homelessness Strategic Plan and Community Crime Prevention Strategic Plan. The RCMP costs represent the largest departmental expenditure in the budget, and the proposed policing increase will lower the vacancy rate at the detachment, resulting in more of the RCMP members being deployed in the City. The City will also address public safety by enhancing the emergency radio system with the Langley City Fire Service joining the multijurisdictional E-Comm system.

Improving parks, boulevards and trails will be a greater priority in 2017. The Financial Plan will include floodplain pedestrian bridge upgrades, a number of park facility capital upgrades, as well as a Corridor Improvement Program will be implemented to enhance the maintenance of walkways, boulevards, sidewalks, and medians.

The City will improve recreational opportunities by adding more Timms Community Centre staffing positions to maintain the City's newest asset and to enhance City services, a full year of funding is provided for a Plan Checker / Building Inspector position which was added half way through 2016.

Although the total net increase in expenditures results in a 3.61% overall taxation increase, including utility rate increases, the average single-family home assessed at \$728,339 will see their taxes increase by \$170 or 5.92% whereas the average multifamily home assessed at \$253,636 will see an increase in their taxes by \$39 or an increase of 3.20%. The same tax rate must be applied to both types of residential properties. The different percentage increase is due to the assessed value of single family homes, increasing on average 10% more than multifamily homes. Business class properties will see an average increase of 5.39% and Light Industrial properties a 5.34% increase. The ratio between residential and business properties has moved closer to 1:3 which is the typical average in Metro Vancouver.

The City is anticipating \$6.4 million in casino proceeds to be received in 2017 up \$400,000 from the prior year. This funding will be used to address infrastructure renewal for capital projects like bridge deck repairs on 200 Street, Douglas Crescent rehabilitation between 204 Street and 208 Street, enhance rehabilitation on 56<sup>th</sup> Avenue initially budgeted in 2016 reflected the Canada Infrastructure grant received from senior levels of government.

In addition, the City will allocate \$168,000 towards community grants and a further \$168,000 to the Enterprise Fund to be used at Council's discretion for expenditures that are not otherwise anticipated during the year and budget cycle.

Using casino proceeds to fund larger capital projects avoids borrowing and paying principal and interest charges and has helped to keep the City's tax rates lower by 2.5% in 2017. So casino dollars are at work in our community!

The City of Langley's 2017 Financial Plan provides for a number of improvements which will enhance the community. By strengthening public safety, addressing some of the issues surrounding homelessness, improving parks and trails, focusing on infrastructure renewal and recreational opportunities, the City of Langley will reinforce its reputation as the Place to Be!



## 2017 – 2021 FINANCIAL PLAN

## **BYLAW NO. 3011**

A Bylaw to adopt the Financial Plan for 2017 - 2021.

WHEREAS Section 327 of the Local Government Act provides that a Council must have a Financial Plan that is adopted annually, by Bylaw, before the annual property tax Bylaw is adopted;

AND WHEREAS the City has undertaken a process of public consultation prior to the adoption of the Financial Plan;

NOW THEREFORE, the Council of the City of Langley, in open meeting assembled, enacts as follows:

- 1) Schedule "A", attached hereto and made part of the Bylaw, is adopted as the Financial Plan of the City of Langley for the period 2017 2021.
- 2) Schedule "B", attached hereto and made part of the Bylaw, is adopted as the Capital Improvement Plan of the City of Langley for the period 2017 2026.
- 3) Schedule "C", attached hereto and made part of the Bylaw, is adopted as the "Financial Plan Objectives and Policies" of the City of Langley for the period 2017 2021.
- 3) This Bylaw may be cited for all purposes as the "Financial Plan 2017 2021 Bylaw, 2017, No. 3011."

READ A FIRST AND SECOND TIME this sixteenth day of January, 2017.

ADVERTISEMENTS WERE PLACED in the Langley Advance on the nineteenth day of January, 2017 and the twenty sixth day of January, 2017.

AN OPPORTUNITY FOR PUBLIC COMMENT this sixth day of February, 2017.

READ A THIRD TIME this sixth day of February, 2017.

FINALLY ADOPTED this - day of --, 2017.

MAYOR

CORPORATE OFFICER

## Schedule "A"

|                                     | CONS          | OLIDATED      | FINANCIA      | AL PLAN SU    | JMMARY        |               |               |               |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                     | 2015 Actual   | 2016 Budget   | 2016 YTD      | 2017 Budget   | 2018 Budget   | 2019 Budget   | 2020 Budget   | 2021 Budget   |
| Consolidated Revenues               |               |               |               |               |               |               |               |               |
| Property Value Taxes                | \$ 23,349,346 | \$ 24,549,430 | \$ 24,658,376 | \$ 25,710,425 | \$ 26,338,205 | \$ 26,972,715 | \$ 27,623,845 | \$ 28,292,275 |
| Fees and Charges                    | 9,509,081     | 9,372,745     | 8,734,048     | 10,292,930    | 10,588,740    | 10,878,180    | 11,184,030    | 11,507,680    |
| Revenue Other Services              | 10,540,820    | 9,257,580     | 8,441,916     | 9,703,845     | 9,702,845     | 9,701,825     | 9,700,775     | 9,699,715     |
|                                     | 43,399,247    | 43,179,755    | 41,834,340    | 45,707,200    | 46,629,790    | 47,552,720    | 48,508,650    | 49,499,670    |
| ConsolidatedExpenditures            |               |               |               |               |               |               |               |               |
| General Government Services         | 3,525,674     | 3,943,500     | 3,611,332     | 4,100,135     | 4,131,650     | 4,192,530     | 4,254,590     | 4,317,920     |
| Policing Service                    | 10,146,084    | 11,023,910    | 6,988,292     | 11,725,840    | 12,071,940    | 12,433,760    | 12,806,400    | 13,190,220    |
| Fire Rescue Service                 | 3,933,959     | 3,958,425     | 3,916,126     | 4,257,645     | 4,316,155     | 4,408,075     | 4,502,315     | 4,598,905     |
| Other Protective Services           | 759,743       | 811,040       | 625,653       | 814,245       | 825,755       | 836,085       | 846,635       | 857,385       |
| Engineering and Operations          | 2,555,800     | 2,797,960     | 2,600,083     | 3,067,495     | 3,117,805     | 3,151,145     | 3,185,135     | 3,219,795     |
| Development Services                | 920,614       | 978,455       | 992,902       | 1,099,730     | 1,102,990     | 1,119,310     | 1,135,970     | 1,152,960     |
| Solid Waste                         | 593,533       | 619,740       | 588,498       | 622,110       | 634,310       | 646,550       | 659,020       | 671,750       |
| Recreation                          | 3,191,878     | 3,437,205     | 3,519,839     | 3,778,010     | 3,833,185     | 3,870,935     | 3,909,385     | 3,948,655     |
| Parks                               | 1,804,276     | 1,902,825     | 1,892,018     | 1,835,955     | 1,869,935     | 1,894,635     | 1,919,775     | 1,945,465     |
| Sewer & Drainage                    | 2,597,645     | 2,649,585     | 2,491,440     | 2,770,175     | 2,866,095     | 2,933,215     | 3,002,245     | 3,073,255     |
| Water                               | 3,262,158     | 3,422,425     | 2,962,046     | 3,437,605     | 3,556,495     | 3,646,955     | 3,740,005     | 3,835,755     |
| Interest                            | 10,041        | 9,000         | 8,863         | 9,000         | 9,000         | 9,000         | 9,000         | 9,000         |
| Amortization                        | 4,643,238     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     |
|                                     | 37,944,643    | 40,304,070    | 34,947,092    | 42,267,945    | 43,085,315    | 43,892,195    | 44,720,475    | 45,571,065    |
| Excess of revenue over expenditures | 5,454,604     | 2,875,685     | 6,887,248     | 3,439,255     | 3,544,475     | 3,660,525     | 3,788,175     | 3,928,605     |
| Add:                                |               |               |               |               |               |               |               |               |
| Transfer from Reserve Accounts      | 566,274       | 1,184,640     | 27,214        | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     |
| Transfer from Statutory Reserves    | -             | -             | -             | -             | -             | -             | -             | -             |
| Transfer from General Surplus       | -             | 45,000        | -             | -             | -             | -             | -             | -             |
| Transfer from Equity                | 4,643,238     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     |
|                                     | 5,209,512     | 5,979,640     | 4,777,214     | 6,023,490     | 6,023,490     | 6,023,490     | 6,023,490     | 6,023,490     |
| Deduct:                             |               |               |               |               |               |               |               |               |
| Transfer to Reserve Accounts        | 8,724,423     | 7,557,775     | 6,374,692     | 8,042,695     | 8,147,915     | 8,263,965     | 8,391,615     | 8,532,045     |
| Transfer to Statutory Reserves      | 1,933,754     | 1,297,550     | 1,493,207     | 1,420,050     | 1,420,050     | 1,420,050     | 1,420,050     | 1,420,050     |
| Year-end Adjustments                |               |               | -             |               | -             |               |               |               |
|                                     | 10,658,177    | 8,855,325     | 7,867,899     | 9,462,745     | 9,567,965     | 9,684,015     | 9,811,665     | 9,952,095     |
| Surplus (Deficit)                   | \$ 5,939      | \$-           | \$ 3,796,563  | \$-           | \$-           | \$-           | <b>\$</b> -   | <b>\$</b> -   |

## Schedule "B"

|                            |             | CAPITAL    | IMPROV      | 'EMENT      | PLAN - S    | UMMAR       | Y           |             |             |             |
|----------------------------|-------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                            |             |            |             |             |             |             |             |             |             |             |
| Capital Projects           | <u>2017</u> | 2018       | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> | <u>2025</u> | <u>2026</u> |
| General Government         | 743,000     | 557,500    | 47,500      | 532,500     | 47,500      | 32,500      | 47,500      | 32,500      | 47,500      | 32,50       |
| Protective Services        | 372,770     | 987,000    | 212,000     | 115,000     | 102,500     | 1,430,000   | 115,000     | 2,582,000   | 92,000      | 82,00       |
| Engineering Operations     | 9,640,185   | 4,590,000  | 5,711,000   | 3,624,775   | 5,018,465   | 1,653,730   | 2,668,915   | 2,850,790   | 3,534,500   | 23,114,43   |
| Development Services       | 140,000     | 40,000     | 40,000      | 170,000     | 50,000      | 30,000      | -           | -           | -           | -           |
| Parks & Recreation         | 3,868,700   | 1,004,300  | 1,414,000   | 1,898,000   | 1,315,000   | 1,210,000   | 820,000     | 740,000     | 795,000     | 11,180,00   |
| Sewer Utility              | 4,045,000   | 2,175,000  | 1,193,500   | 1,289,025   | 1,231,250   | 883,750     | 1,458,870   | 2,017,615   | 1,105,355   | 8,853,74    |
| Water Utility              | 2,948,490   | 940,000    | 1,100,325   | 1,251,090   | 1,114,910   | 892,405     | 2,079,910   | 1,558,805   | 926,925     | 2,771,28    |
| Total Projects             | 21,758,145  | 10,293,800 | 9,718,325   | 8,880,390   | 8,879,625   | 6,132,385   | 7,190,195   | 9,781,710   | 6,501,280   | 46,033,95   |
| Available funding          |             |            |             |             |             |             |             |             |             |             |
| Capital Works Reserve      | 1,546,575   | 1,266,900  | 740,111     | 252,293     | 1,181,737   | 432,313     | 316,753     | 595,878     | 571,448     | 2,046,88    |
| Casino Revenues            | 9,178,735   | 5,754,845  | 4,977,860   | 3,277,860   | 3,677,860   | 2,532,860   | 3,757,860   | 5,377,860   | 2,677,860   | 22,810,45   |
| Community Works (Gas Tax)  | 127,680     | 127,680    | 133,800     | 133,800     | 133,800     | 133,800     | 133,800     | 133,800     | 133,800     | 133,80      |
| DCC's                      | 1,440,565   | 358,875    | 1,504,430   | 2,027,298   | 2,285,368   | 1,749,828   | 1,317,813   | 2,075,273   | 1,870,875   | 17,282,81   |
| Fire Department Equipment  | 45,000      | 47,500     | -           | -           | -           | 220,000     | -           | -           | -           | -           |
| Future Police Cost Reserve | 175,770     | 635,000    | 35,000      | 35,000      | 35,000      | 35,000      | 35,000      | 35,000      | 35,000      | 35,00       |
| Grants                     | 5,614,745   | -          | 715,000     | -           | -           | -           | -           | -           | -           | 500,00      |
| Machinery Replacement      | 780,000     | 485,000    | 402,000     | 320,000     | 265,000     | 245,000     | 145,000     | 190,000     | 180,000     | 180,00      |
| Municipal Road Network Res | e 217,000   | -          | -           | 1,700,000   | -           | -           | -           | -           | -           | 1,600,00    |
| Office Equipment           | 50,000      | 32,500     | 47,500      | 32,500      | 47,500      | 32,500      | 47,500      | 32,500      | 47,500      | 32,50       |
| Off Street Parking         | -           | -          | -           | -           | -           | -           | -           | -           | -           | -           |
| Parks & Recreation         | 186,700     | 85,500     | 77,500      | 77,500      | 77,500      | 77,500      | 77,500      | 77,500      | 77,500      | 77,50       |
| Sewer Future Capital       | 737,950     | 660,000    | 460,000     | 384,140     | 535,860     | 33,585      | 718,970     | 623,900     | 267,298     | 695,00      |
| Special Bond Reserve       | 193,000     | -          | -           | -           | -           | -           | -           | -           | -           | -           |
| Water Future Capital       | 1,464,425   | 840,000    | 625,125     | 640,000     | 640,000     | 640,000     | 640,000     | 640,000     | 640,000     | 640,00      |
| Surplus Allocation         | -           | -          | -           | -           | -           | -           | -           | -           | -           | -           |
| Total Funding              | 21,758,145  | 10,293,800 | 9,718,325   | 8,880,390   | 8,879,625   | 6,132,385   | 7,190,195   | 9,781,710   | 6,501,280   | 46,033,95   |



## FINANCIAL PLAN 2017 - 2021

#### BYLAW NO. 3011 Schedule 'C' Financial Plan Objectives and Policies

In accordance with Section 165(3.1) of the Community Charter, the City of Langley is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

- 1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the Community Charter,
- 2. The distribution of property taxes among the property classes, and
- 3. The use of permissive tax exemptions

### 1) Funding Sources

The following table shows the proportion of total revenue to be raised from each funding source in 2017.

| Revenue Source             | % of Total | Dollar Value |
|----------------------------|------------|--------------|
|                            | Revenues   |              |
| Property Value Taxes       | 57%        | \$25,710,425 |
| User Fees and Charges      | 22%        | 10,292,930   |
| Revenue from Other Sources | 3%         | 1,566,360    |
| Casino Proceeds            | 14%        | 6,400,000    |
| Government Grants          | 4%         | 1,737,485    |
| Total                      | 100%       | \$45,707,200 |

Property taxes form the greatest proportion of revenues. As a revenue source, property taxation is efficient to administer and understandable for the residents. It is a stable and reliable source of revenue to fund core services like general administration, police services, fire services, bylaw enforcement, and street lighting which would be difficult to fund on a user pay basis.

User fees and charges form the second largest portion of the revenues. Water and sewer usage are billed based on the water meter consumption. Building permit, business licenses and sale of services are also on a user pay basis which attempts to apportion the value of the services provided to those who use the service.

Casino proceeds are used primarily to fund capital infrastructure renewal.

### Objective

To maintain the property value tax proportion to the same proportion that it is currently.

#### Policies

The City will review all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the services.

### 2) Distribution of Property Tax Rates

The following table outlines the distribution of property taxes among the property tax classes.

| Property Class              | % of Total        | Dollar Value |
|-----------------------------|-------------------|--------------|
|                             | Property Taxation |              |
| Residential (1)             | 47.6%             | \$12,248,042 |
| Utilities (2)               | 0.4%              | 107,734      |
| Light Industrial (5)        | 6.1%              | 1,562,953    |
| Business & Other (6)        | 45.6%             | 11,728,136   |
| Recreation / Non Profit (8) | 0.3%              | 63,526       |
| Farmland (9)                | 0.0%              | 34           |
| Total                       | 100%              | \$25,710,425 |

The residential property tax class provides the largest proportion of property tax revenue which is consistent with most other jurisdictions.

### Objective

To shift the tax burden from the residential class to the business class so that the business class pays a higher proportion of the property taxation to move towards the average ratio between classes identified in Metro Vancouver. The ratio in 2017 will be 1 : 2.99 between the residential and business class and 1 : 3.195 for between the residential and light industrial class.

### Policies

Continue where possible to supplement the revenues from user fees and charges to help offset the burden on the entire property tax base. Over the next five years slowly move the ratio of the residential to business class closer to the average ratio in Metro Vancouver.

### **3)** Permissive Tax Exemption

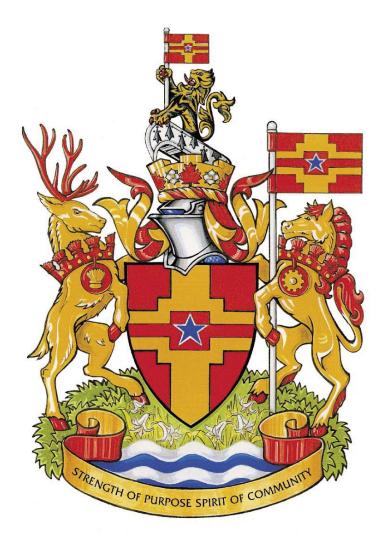
The City has an existing permissive tax exemption policy which guides the administration and approval of permissive tax exemptions every year.

#### Objective

The City will continue to support those organizations that have received a permissive tax exemption in the past and review new applications as they arise.

#### Policies

The City adopted a new permissive tax exemption bylaw in the Fall of 2016. The City also adopted a revitalization tax exemption to support the efforts identified in the Downtown Master Plan.



## **CITY OF LANGLEY**

"The Place to Be!"

# 2017 – 2021 Financial Plan

Fiscal Period January 1, 2017 to December 31, 2021

**Bylaw 3011** (DRAFT)

## **Budget Message**

January 11, 2017

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# Message from the Director of Corporate Services

Mayor and City Council City of Langley

## 2017-2021 Financial Plan Summary

In 2017, our five year financial plan includes \$44.4 million in operating expenditures and a further \$21.8 million in capital expenditures. Approximately 74% of the operating expenditures are funded through property taxes and utility charges billed at the end of May each year.

Based on the results of the recently completed Community Survey and from feedback received at the neighbourhood meetings, a number of priority areas were identified and include: public safety; homelessness; the maintenance of parks, boulevards and trails; infrastructure renewal and recreational opportunities. City Council has heard from taxpayers, and this financial plan was developed to address these priority areas.

The total net increase in expenditures is \$883,595 which would require a 3.61% taxation increase to balance the budget.

## 2017 Financial Plan

One of our biggest priorities for 2017 is to address some concerns surrounding homelessness and public safety. The City has included in the budget a provision for additional bylaw enforcement and a Community Liaison position to work with social service agencies and oversee the implementation of the Homelessness Strategic Plan and Community Crime Prevention Strategic Plan. The RCMP costs represent the largest departmental expenditure in the budget, and the proposed policing increase will lower the vacancy rate at the detachment, resulting in more of the RCMP members being deployed in the City. The City will also address public safety by enhancing the emergency radio system with the Langley City Fire Service joining the multi-jurisdictional E-Comm network.

Improving parks, boulevards and trails will be a greater priority in 2017. The Financial Plan will include floodplain pedestrian bridge upgrades, a number of park facility capital upgrades as well a Corridor Improvement Program will be implemented to enhance the maintenance of walkways, boulevards, sidewalks, and medians.

Recreational opportunities improve with the addition of more staff to serve and maintain the City's newest asset the Timms Community Centre. Additionally, a full year of funding has been added to increase our Building Department staff by one Plan Checker / Building Inspector. These staffing additions will improve our service delivery to the public.

Although the total net increase in expenditures results in a 3.61% overall taxation increase, including utility rate increases and the infrastructure levy, the average singlefamily home assessed at \$728,339 will see their taxes increase by \$170 or 5.92% whereas the average multifamily home assessed at \$253,636 will see an increase in their taxes by \$39 or 3.20%. Although the assessment value of single-family homes increased an average of 10% more than multifamily homes, the same tax rate must be applied to both types of residential properties. This results in a higher tax increase for single family residential properties. Business class properties will see an average increase of 5.39% and Light Industrial properties a 5.34% increase. The ratio between residential and business properties has moved closer to 1:3, which is typical in Metro Vancouver.

The City is anticipating \$6.4 million in casino proceeds to be received in 2017, up \$400,000 from the previous year. This funding will be used to address infrastructure renewal for capital projects like bridge deck repairs on 200 Street, Douglas Crescent rehabilitation between 204 Street and 208 Street, and rehabilitation on 56<sup>th</sup> Avenue initially budgeted in 2016, however now reflecting the Canada Infrastructure grant received from senior levels of government.

In addition, the City will allocate \$168,000 towards community grants and a further \$168,000 to the Enterprise Fund to be used at Council's discretion for expenditures that are not otherwise anticipated during the year and budget cycle.

## 2017 Financial Plan

Using casino proceeds to fund larger capital projects avoids borrowing and paying principal and interest charges and has helped to keep the City's tax rates lower by 2.5% in 2017. Casino dollars are at work in our community!

The Financial Plan Bylaw is scheduled to be presented at the January 16<sup>th</sup> Council meeting with final adoption anticipated at the February 20<sup>th</sup> meeting. The City is enjoying a sound financial position, and as we move into 2017, the Financial Plan will ensure we continue this trend.

Darrin Leite, CPA, CA Director of Corporate Services

## 2017 Council Goals and Strategic Plan

While City Council is currently undertaking a process to update the Strategic Plan, the Financial Plan includes a series of goals and action plans in each department that supports the current *Strategic Plan*. The Strategic Plan has seven key result areas as follows:

## Key Result Areas

In this plan, we have seven areas that describe where we believe we most need to move forward and achieve better results. Making progress in these Key Result Areas will define our success over the next five years, and anchor our accountability to our individual and corporate citizens.

- 1. **Infrastructure**: continuous improvement and sustainability of our below ground, on the ground, and above ground infrastructure.
- 2. **Quality of Life in Our City:** services to people can be continuously improved in order to attract, retain, and serve citizens that will then champion our vision as "The Place to Be."
- 3. **Communication:** communicating with our customers and partners, involving them in decisions which impact and interest them, and engaging them in public life.

## 2017 Financial Plan

- 4. **Revitalization:** of our downtown core, the visual impact of the public realm in our City, and enhance our sense of pride.
- 5. **Environment:** how we protect, preserve, restore, sustain, and enhance our environment
- 6. **Protective Services:** ensuring our citizens feel safe and property is secure
- 7. **Organizational Development:** investing in our organization, its people, its processes and financial sustainability

Developing the 2017-2021 Financial Plan is a component of the first key result area contributing to the long term planning of infrastructure renewal.

## The Five Year Financial Plan

The five year financial plan presented in this document is a financial planning tool and not a multi-year budget. The primary focus of the Financial Plan is the current budget year under consideration (2017) with a new five year plan being created for each successive budget cycle.

The 2016 Actual column is reflecting the current year to date expenditures rather than an estimate of the amount anticipated after the end of the year which will be higher after all the December purchase invoices and year-end reconciliations have been reflected.

The revenue and expenditure forecasts of the out years (2018-2021) reflect estimated wage & benefit costs and RCMP contract increments. We have not attempted to include an estimate of inflation in the out years in this document.

## **Public Process**

A Financial Plan presentation will be made at the Monday, January 16, 2017, Council meeting to introduce the budget to the public which will be recorded and streamed on the City's website. The Financial Plan will be advertised for two consecutive weeks in summary form in the local newspaper (January 19 and January 26).

A Financial Plan public input and open house meeting will be held on Wednesday, February 1, from 6:00 pm – 7:30 pm in the City Hall Finance Department foyer for the public to learn more about the budget and ask questions in a more informal setting.

The open house will be followed by a Financial Plan presentation at the February 6, Committee of the Whole Council meeting where comments from the public will be invited.

## **Budget Highlights**

## **General Operating Fund**

The Consumer Price Index (CPI) % increase in Vancouver for the year ended October, 2016 was 2.5%. The CPI is

## 2017 Financial Plan

not representative of the costs incurred by municipal governments which are more heavily weighted to labour, materials and contracted services, whereas the CPI reflects a basket of goods, like food, shelter, clothing, furniture, etc. A municipal Price Index (MPI) developed in Edmonton forecasts the MPI in 2017 to be 2.6%.

## The gap between total expenditures and total revenues in the general fund is \$883,595 and would require a tax revenue increase of 3.61%.

The budget contains non-discretionary service level and other increases outlined in the following table. This increase includes the new growth tax revenues of \$235,000 (0.96% of tax revenues).

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| Summary of the Larger Non-discretionary Changes    |     |          |  |  |  |  |  |
|----------------------------------------------------|-----|----------|--|--|--|--|--|
| Affecting the 2017 General Fund Budget             |     |          |  |  |  |  |  |
| Revenues:                                          |     |          |  |  |  |  |  |
| Revenue own sources - Tax penalties and interest   | \$  | 17,500   |  |  |  |  |  |
| Revenue own sources – Grants in lieu (Utility Co)  | \$  | 18,190   |  |  |  |  |  |
| 2016 actual assessment changes from budget         | (\$ | 42,400)  |  |  |  |  |  |
| 2017 New tax growth increase                       | (\$ | 235,000) |  |  |  |  |  |
| Fees & Charges - Application fees & Eng admin      | (\$ | 90,500)  |  |  |  |  |  |
| Fees & Charges – Business Lic., Misc permits, Dogs | (\$ | 31,055)  |  |  |  |  |  |
| Fees & Charges – Building permits                  | (\$ | 69,400)  |  |  |  |  |  |
| Fees & Charges – Parking fines & Parking rentals   | (\$ | 13,000)  |  |  |  |  |  |
| Fees & Charges – Tax info, Vehicle plates, Garbage | (\$ | 11,310)  |  |  |  |  |  |
| Revenue own Sources - Property rentals             | (\$ | 20,815)  |  |  |  |  |  |
| Revenue own sources – Casino proceeds              | (\$ | 400,000) |  |  |  |  |  |
| Revenue own sources – Hotel tax                    | (\$ | 45,000)  |  |  |  |  |  |
| Revenue own sources – Other                        | (\$ | 16,140)  |  |  |  |  |  |
| Expenditures:                                      |     |          |  |  |  |  |  |
| Election expense                                   | (\$ | 45,000)  |  |  |  |  |  |
| Interfund utility allocation                       | (\$ | 429,230) |  |  |  |  |  |
| Council remuneration                               | \$  | 5,000    |  |  |  |  |  |

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| Summary of the Larger Non-discretionary Changes<br>Affecting the 2017 General Fund Budget |     |         |  |  |
|-------------------------------------------------------------------------------------------|-----|---------|--|--|
| Bylaw enforcement                                                                         | \$  | 79,800  |  |  |
| Corporate Services reconfiguration                                                        | \$  | 57,000  |  |  |
| Insurance premiums                                                                        | \$  | 8,050   |  |  |
| Corporate communication and advertising                                                   | \$  | 16,000  |  |  |
| Software support, IT consultation, and Supplies                                           | \$  | 37,320  |  |  |
| Employee wages and benefits                                                               | \$  | 118,245 |  |  |
| Fire wage and benefits                                                                    | \$  | 186,275 |  |  |
| Electrical, Gas and Utilities                                                             | \$  | 30,775  |  |  |
| RCMP detachment operations – Municipal staff                                              | \$  | 58,540  |  |  |
| RCMP contract                                                                             | \$  | 631,330 |  |  |
| CPO, LYFS, & Emergency contract, Victim witness                                           | \$  | 2,540   |  |  |
| Community Liaison Coordinator                                                             | \$  | 10,000  |  |  |
| ECOMM radio system                                                                        | \$  | 86,570  |  |  |
| Fire vehicle maintenance, Dispatch                                                        | \$  | 32,580  |  |  |
| Engineering clerical support                                                              | \$  | 20,000  |  |  |
| Corridor Improvement Program                                                              | \$  | 90,000  |  |  |
| Plan Checker / Building Inspection                                                        | \$  | 40,835  |  |  |
| Tourism Langley (Hotel tax)                                                               | \$  | 45,000  |  |  |
| Timms Centre Staffing                                                                     | \$  | 124,550 |  |  |
| Library levy & Building maintenance                                                       | \$  | 44,460  |  |  |
| Recreation Special Events/Downtown Summer Series                                          | \$  | 63,650  |  |  |
| Park maintenance for new facilities                                                       | \$  | 20,200  |  |  |
| Various supplies and contracted services                                                  | \$  | 10,765  |  |  |
| Tsfr from Surplus (Election expense)                                                      | \$  | 45,000  |  |  |
| Tsfr to Casino Proceeds Reserve                                                           | \$  | 400,000 |  |  |
| Tsfr to / from reserves                                                                   | (\$ | 90,230) |  |  |
| Infrastructure levy                                                                       | \$  | 122,500 |  |  |
| Net 2017 budget expenditure increase                                                      | \$  | 883,595 |  |  |

Each year departments scrutinize their operating budgets in an effort to make substantive reductions to help mitigate a taxation increase. Over the last six years, over \$1.1 million in savings have been implemented, reducing taxes by 5%. However, these reductions have operational

## 2017 Financial Plan

impacts due to reductions in training, supplies and contracted services.

## **Revenue Decreases:**

The property tax penalties and interest have reduced \$17,500 due to the large number of property sale transactions and low cost of borrowing for home owners.

Grants in lieu are received from the utility companies like Telus, BC Hydro, Shaw Cable and Fortis. The grants are a substitute for the property taxes that would otherwise be payable on the land that the utility companies run their services through. The grants are based on 1% of the revenues generated by each of the companies in the City of Langley in the previous year. The grants in lieu decreased by \$18,190 due to lower revenue from high competition in the marketplace.

## **Revenue Increases:**

The total new taxation growth from new construction is estimated at \$235,000 which was supplemented by an additional \$42,400 of taxation income due to rejected assessment appeals.

Engineering administration and application fees are increasing \$90,500 to reflect historical trends.

Building permit fees are collected from developers and are contingent on market conditions prompting developers to begin new construction, an anticipated increase of \$69,400 is reflected. Business license fees are increasing 2% generating an additional \$11,640. Other permit and fees reflecting filming permits contribute an

## 2017 Financial Plan

additional \$20,000. Dog fees are reducing slightly by \$585.

Parking fine revenues and parking rentals are increasing \$13,000 particularly relating to parking rentals for movie sets.

Providing taxation information during property sales transactions, generated an additional \$8,000 based on historical trends. Garbage fees are increasing slightly by \$2,560 reflecting additional homes being constructed in the community. Sale of municipal commercial vehicle decals will add an additional \$750.

Property rental income has been increased by \$20,815 to reflect the new rental income from a building purchased by the City.

Casino proceeds are increasing by \$400,000 based on the prior year's experience. The same amount is transferred to reserve to fund future capital expenditures.

Hotel tax revenues are collected and remitted to Tourism Langley to fund tourism promotion in the community. The revenues are increasing \$45,000 reflecting historical trends.

There are a number of other small revenue increases that combined add another \$16,140.

## **Expenditures:**

The election expenses incurred in the 2016 by-election are not required in 2017, and the \$45,000 cost has been

removed from the budget as well as the offsetting transfer from the prior year's surplus.

Each year the City allocates expenditures charged to the General fund on a proportional basis to the Water and Sewer funds. In 2017, the allocation has been changed to be based on 30% of the General Government Services expenditures. This increased the allocation by \$482,850 to a total of \$1,105,300.

Council remuneration increases are based on adopted Council policy. The Mayor's remuneration is 85% of the 2016 median Metro Vancouver mayors' salaries. Council remuneration is set at 40% of the Mayor's remuneration.

Additional Bylaw Enforcement resources will be added to enhance the level of service for parking enforcement and dog off leash issues that arise during the evening hours and augment the significant number of hours that are required to address homelessness issues.

The City reconfigured the Corporate Services department in the spring of 2016. An additional position was created which required a \$57,000 increase.

The MIA (Municipal Insurance Association) levy will decrease in 2017 by \$4,625 due to positive changes in the experience rating of the City. However, the property insurance is increasing \$12,675 reflecting the addition of the Timms Community Centre.

The City endeavors to actively engage our public. Efforts to increase marketing, expanded use of social use and

extensive promotion of our neighborhood meetings require an increase of \$16,000.

Software support and IT services need to be increased in order to maintain the current city enterprise systems and pay annual maintenance fees for newly implemented software.

A provision has been included for the CUPE, management staff and Protective Services contract negotiations. In addition, some employees will move to the next steps of their pay grade.

The cost of electricity, natural gas and water will all experience rate increases, causing an increase of \$30,775 throughout the organization.

The cost for centralized support services, billed by the Township of Langley for municipal employees at the RCMP detachment, is increasing \$58,540 to reflect wage increases.

The RCMP incremental costs also reflect a 2.50% increase in wage and pension costs and movement through pay grades. The recruiting costs, cadet training depot costs and police dog service training centre costs are now billed to the municipalities on a cost recovery basis rather than a fixed cost per member. The vacancy rate has been lowered at the detachment resulting in more of the City's 51.35 contracted RCMP members being deployed in the City. The City shares 179 RCMP members with the Township of Langley and the experience thus far in 2016 is that there are 173.45 members in active duty resulting

## 2017 Financial Plan

in a vacancy of only 5.5 members combined. Therefore, the City has lowered our historical vacancy rate from 6 members to 3.3 members in 2017. There are small cost changes in the Community Police Office, LYFS contract costs, the Emergency Program costs and victim services totaling \$2,540.

The City will be addressing the concerns surrounding homelessness and public safety by creating a part-time, contract Community Liaison Coordinator position to work with social service agencies, the RCMP and the business community to address critical social issues in the City. The position will oversee the implementation of the Homelessness Strategic Plan and the Community Crime Prevention Strategic Plan.

The City will be implementing the E-Comm radio system in 2017 to improve public safety. This service will cost \$86,570 and includes both hardware costs, maintenance and annual operations.

Maintenance requirements of our fire truck fleet and associated equipment has seen an increase of \$28,000. The budget also reflects an inflationary increase in dispatch fees of \$4,580.

The Engineering and Development Services Departments have requested \$20,000 in additional clerical support to address customer service demands during peak periods of the year. These hours will be partially allocated towards administering the filming permit process.

The City is enhancing a Corridor Improvement Program to improve the maintenance of walkways, boulevards, sidewalks and medians. The additional cost of the program is \$90,000.

The Development Services Department hired a Plan Checker/Building Inspector position in 2016 to enhance the services provided by the department. The position was only funded for half the year in 2016, so the total cost of the position must be funded for 2017.

Timms Community Centre is approaching a full year of operations. Additional staff positions have been added to allow for expanded hours of operation and to maintain the new larger facility to improve recreational opportunities and maintain the City's newest asset.

The FVRL levy is increasing \$44,460 covering wages and benefit cost increases and an increase in material costs.

The City is partnering with the Downtown Langley Business Association to host the McBurney Plaza Summer Series. As well, a number of neighbourhood special events are planned for 2017.

An increase of \$20,200 has been included in the Park's budget to maintain new facilities such as the Penzer Bike Skills Park and Douglas Park outdoor fitness and games areas, as well as increased sports field maintenance.

A small increase of \$1,380 was made to the transfer to the MRN reserve. The transfer from the Future Police Cost Reserve has been increased by \$25,200 to offset the anticipated retroactive salary adjustments. A transfer

from the casino proceeds reserve of \$63,650 to fund the recreation special events has been included. The \$400,000 extra casino proceeds is also transferred to the reserve for future capital improvement funding.

#### Water Operating Fund

The water rate structure will stay at \$1.16 per cubic meter, with a \$25 increase to the flat rate making it \$75 per dwelling unit. The increase for the average single-family residential customer using 330 cubic meters of water will be \$25 in 2017.

The cost of water purchased from Greater Vancouver Water District (GVWD) is increasing 1.0%. The water purchase cost of \$2.62 million makes up 68.4% of the expenditures in the water fund.

The GVWD has indicated that there will be increases in water costs over the next few years to allow for improved water filtration and infrastructure replacement.

#### Sewer and Drainage Operating Fund

The sewer rate structure will increase \$0.06 per cubic meter bringing the total to \$1.04 per cubic meter (80% of water consumption) with a \$25 increase in the flat rate making it \$75 per dwelling unit. The increase for the average single-family residential customer using 330 cubic meters of water, used to determine the sewer charge, will be \$40.84 in 2017.

## 2017 Financial Plan

# City of Langley

A portion of the increase (\$0.03 per CM) is being allocated to increase the transfer to the sewer and drainage reserve. The current reserve contributions are not adequate to fund the capital requirements anticipated in the Capital Improvement Plan. The balance of the increase is to fund the sewer treatment levy cost of \$1.89 million which makes up 61.5% of the expenditures in the sewer fund.

#### **Tax Rate Effect**

Although the total net increase in expenditures results in a 3.61% overall taxation increase, including utility rate increases and the infrastructure levy, the average singlefamily home assessed at \$728,339 will see their taxes increase by \$170 or 5.92% whereas the average multifamily home assessed at \$253,636 will see an increase in their taxes by \$39 or an increase of 3.20%. The same tax rate must be applied to both types of residential properties. The different percentage increase is due to the assessed value of single-family homes, increasing on average 10% more than multifamily homes. Business class properties will see an average increase of 5.39% and a 5.34% increase for Light Industrial properties. The ratio between residential and business properties has moved closer to 1:3 which is the typical ratio in Metro Vancouver.

#### Where Do the Taxes Go?

For the average single-family home, the annual property tax including utilities of \$3,051 on a monthly basis is as follows:

| Dell'alma Camalaa         | ¢ (2.02  |
|---------------------------|----------|
| Policing Service          | \$ 63.02 |
| Water                     | \$ 36.07 |
| Sewer & Drainage          | \$ 25.73 |
| Fire Rescue Service       | \$ 24.09 |
| General Government        | \$ 21.30 |
| Recreation                | \$ 19.68 |
| Engineering & Operations  | \$ 17.36 |
| Garbage Services          | \$ 15.00 |
| Infrastructure Funding    | \$ 11.08 |
| Parks                     | \$ 10.11 |
| Development Services      | \$ 6.22  |
| Other Protective Services | \$ 4.61  |
| Per month:                | \$254.27 |

#### **Capital Improvement Plan**

The Financial Plan includes a 10 year Capital Improvement Plan (CIP). The proposed expenditures in 2017 total \$21,758,145. The City was awarded an infrastructure grant late in 2016 for the 56<sup>th</sup> Avenue road and utility project so this project was re-budgeted in the 2017 CIP to reflect the grant funding. The project totals \$3.9 million. Another large project for \$3 million relates to the road and utility improvements on Douglas Crescent between 204 St and 208 St. A further \$1.8 million is allocated to 200 St bridge deck replacement and water utility works south to 50 Ave. A number of drainage culverts are being rehabilitated with \$1.7 million allocated for this work. An emphasis has been

placed on the City's parks, with additional funding augmenting the 2016 capital budget approved for Penzer Park bringing the total to \$1.3 million dollars. The City has added a number of field enhancement projects throughout the 10 year plan, starting with \$700,000 being allocated for Rotary Centennial Park.

Capital projects are funded through money the City has placed in reserves, funds received from developers when new construction is undertaken in the City by way of Development Cost Charges (DCC's), grants and casino proceeds.

Each year the City allocates a portion of the money collected through property taxation into the reserves.

| Capital Works Reserve      | \$   | 879,450   |
|----------------------------|------|-----------|
| Fire Equipment Replacement | \$   | 55,000    |
| Machinery Replacement      | \$   | 250,000   |
| Off Street Parking         | \$   | 11,600    |
| Office Equipment           | \$   | 46,500    |
| Parks & Recreation         | \$   | 177,500   |
| Sewer Future Capital       | \$   | 485,000   |
| Water Future Capital       | \$   | 570,000   |
| -                          | \$ 2 | 2,475,050 |

The City recognized that our infrastructure is aging and will need to be replaced in established neighbourhoods. Additional funding dedicated to infrastructure renewal is being proposed at 0.5% which would generate \$122,500. At the recent neighbourhood meetings, there was support for this type of levy which would generate funds for the Capital Works Reserve. An average multifamily residential home would pay an extra

# 2017 Financial Plan

\$0.29 per month and an average single-family home would pay an extra \$0.83 per month to generate this levy.

The work being planned to accommodate the tangible capital asset requirements and resulting asset management benefits will highlight the infrastructure deficit faced by the City of Langley. We are not currently putting enough funding towards infrastructure renewal, to meet projected needs. It will take a concerted effort by City Council to balance between allocating adequate funding for infrastructure, that is primarily underground, and other infrastructure needs for the community.

#### **Prior Year's Surplus**

The City is required to prepare a balanced budget each year under provincial legislation. Each dollar expended has to be approved by City Council in the Financial Plan. At the end of the previous year, the actual financial numbers may result in revenues being higher than anticipated or expenditures lower than planned which is called a surplus.

It is proposed that any surplus generated in 2016 be allocated to the Capital Works Reserve to augment the capital works undertaken in future years.

#### **Casino Proceeds**

Another significant funding source for the Capital Improvement Plan is casino proceeds. It is estimated that the casino proceeds will be \$6.4 million in 2017. A total of \$6.83 million was received in 2016. We have been advised that a new gaming facility is being proposed for the City of Delta and we will have to determine if the new facility will have a negative impact on the City's casino proceeds.

The following table lists the projects proposed to be funded by casino proceeds.

#### Capital 2017 - Casino Proceeds Allocation

| City Hall Landscaping                 | \$  | 350,000  |
|---------------------------------------|-----|----------|
| Road Rehabilitation                   | \$  | 722,320  |
| Pedestrian Facilities                 | \$  | 250,000  |
| Bicycle Facilities                    | \$  | 200,000  |
| Traffic Calming                       | \$  | 400,000  |
| Street Light Replacement              | \$  | 100,000  |
| LED Lighting Fixtures                 | \$  | 200,000  |
| 56 Ave, Glover to Bypass              | \$  | 708,190  |
| Douglas Crescent 204 St to 208 St     | \$  | 877,500  |
| 200 St Bridge Deck replacement        | \$1 | ,233,000 |
| Fraser Hwy Bypass - Landmark Way      | \$  | 193,675  |
| Retaining Wall Rehabilitation         | \$  | 200,000  |
| Fraser Hwy 204 St to 208 St Concept   | \$  | 200,000  |
| Traffic Signal 62 Ave / 203 St Design | \$  | 50,000   |
| Trail System Upgrade                  | \$  | 40,400   |
| Penzer Park Youth Facilities          | \$  | 404,000  |
| Rotary Centennial – Sports Field      | \$  | 353,500  |
|                                       |     |          |

# 2017 Financial Plan

| Hunter Park                    | \$      | 120,400  |
|--------------------------------|---------|----------|
| Brydon Sports Court Renovation | \$      | 150,000  |
| Floodplain Pedestrian Bridges  | \$      | 350,000  |
|                                | φ<br>\$ | 150,000  |
| City Park Spray Park           | т.      | ,        |
| Linwood Park Playground        | \$      | 75,750   |
| 48 Ave & 202 St Culvert        | \$      | 500,000  |
| Langley Bypass Culverts        | \$      | 100,000  |
| 50 Ave & 201A St Culvert       | \$      | 300,000  |
| Baldi Creek Culvert            | \$      | 300,000  |
| Reline Storm under Railway     | \$      | 250,000  |
| Eliminate Pipe Twinning        | \$      | 200,000  |
| -                              | \$9     | ,178,735 |

By using casino proceeds rather than borrowing, the City is reducing operating debt servicing costs. Every \$1.00 borrowed requires \$0.60 to be paid in interest over the 20 year term of the borrowing, so if the City borrows \$1 million the total cost over 20 years is \$1.6 million which equates to a 0.28% tax revenue increase. Debt avoidance has reduced the taxes otherwise payable by 17% over the last ten years.

#### **Important Issues Affecting Future Years' Budgets**

New growth revenues are anticipated to remain low based on existing market conditions. New growth typically funds any inflationary increases in the City's budget. Wage settlements and ability to attract and retain staff, without any new service levels being considered, will continue to put pressure on the budget.

# 2017 Financial Plan

# City of Langley

Local governments are increasingly feeling the effects of downloading by other levels of government. The City is struggling with its ability to address social issues like homelessness where individuals suffering from mental health and substance abuse concerns are evident. Historically, social welfare has been a Provincial mandate, however; municipalities are now facing the effects of this growing problem.

Our contracted service partners like the RCMP, Fraser Valley Regional Library and Metro Vancouver have increases in their respective budgets which are beyond the City's control and can have significant effects on the City of Langley's Financial Plan.

The City of Langley's 2017 Financial Plan provides for a number of improvements which will enhance the community. By strengthening public safety, addressing some of the issues surrounding homelessness, improving parks and trails, focusing on infrastructure renewal and recreational opportunities, the City of Langley will reinforce its reputation as the Place to Be!

## 2017 Financial Plan

|                                     | CON           | SOLIDATEI     | <b>D FINANCIA</b> | L PLAN SU     | MMARY         |               |               |               |
|-------------------------------------|---------------|---------------|-------------------|---------------|---------------|---------------|---------------|---------------|
|                                     | 2015 Actual   | 2016 Budget   | 2016 YTD          | 2017 Budget   | 2018 Budget   | 2019 Budget   | 2020 Budget   | 2021 Budget   |
| Consolidated Revenues               |               |               |                   |               |               |               |               |               |
| Property Value Taxes                | \$ 23,349,346 | \$ 24,549,430 | \$ 24,658,376     | \$ 25,710,425 | \$ 26,338,205 | \$ 26,972,715 | \$ 27,623,845 | \$ 28,292,275 |
| Fees and Charges                    | 9,509,081     | 9,372,745     | 8,734,048         | 10,292,930    | 10,588,740    | 10,878,180    | 11,184,030    | 11,507,680    |
| Revenue Other Services              | 10,540,820    | 9,257,580     | 8,441,916         | 9,703,845     | 9,702,845     | 9,701,825     | 9,700,775     | 9,699,715     |
|                                     | 43,399,247    | 43,179,755    | 41,834,340        | 45,707,200    | 46,629,790    | 47,552,720    | 48,508,650    | 49,499,670    |
| ConsolidatedExpenditures            |               |               |                   |               |               |               |               |               |
| General Government Services         | 3,525,674     | 3,943,500     | 3,611,332         | 4,100,135     | 4,131,650     | 4,192,530     | 4,254,590     | 4,317,920     |
| Policing Service                    | 10,146,084    | 11,023,910    | 6,988,292         | 11,725,840    | 12,071,940    | 12,433,760    | 12,806,400    | 13,190,220    |
| Fire Rescue Service                 | 3,933,959     | 3,958,425     | 3,916,126         | 4,257,645     | 4,316,155     | 4,408,075     | 4,502,315     | 4,598,905     |
| Other Protective Services           | 759,743       | 811,040       | 625,653           | 814,245       | 825,755       | 836,085       | 846,635       | 857,385       |
| Engineering and Operations          | 2,555,800     | 2,797,960     | 2,600,083         | 3,067,495     | 3,117,805     | 3,151,145     | 3,185,135     | 3,219,795     |
| Development Services                | 920,614       | 978,455       | 992,902           | 1,099,730     | 1,102,990     | 1,119,310     | 1,135,970     | 1,152,960     |
| Solid Waste                         | 593,533       | 619,740       | 588,498           | 622,110       | 634,310       | 646,550       | 659,020       | 671,750       |
| Recreation                          | 3,191,878     | 3,437,205     | 3,519,839         | 3,778,010     | 3,833,185     | 3,870,935     | 3,909,385     | 3,948,655     |
| Parks                               | 1,804,276     | 1,902,825     | 1,892,018         | 1,835,955     | 1,869,935     | 1,894,635     | 1,919,775     | 1,945,465     |
| Sewer & Drainage                    | 2,597,645     | 2,649,585     | 2,491,440         | 2,770,175     | 2,866,095     | 2,933,215     | 3,002,245     | 3,073,255     |
| Water                               | 3,262,158     | 3,422,425     | 2,962,046         | 3,437,605     | 3,556,495     | 3,646,955     | 3,740,005     | 3,835,755     |
| Interest                            | 10,041        | 9,000         | 8,863             | 9,000         | 9,000         | 9,000         | 9,000         | 9,000         |
| Amortization                        | 4,643,238     | 4,750,000     | 4,750,000         | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     |
|                                     | 37,944,643    | 40,304,070    | 34,947,092        | 42,267,945    | 43,085,315    | 43,892,195    | 44,720,475    | 45,571,065    |
| Excess of revenue over expenditures | 5,454,604     | 2,875,685     | 6,887,248         | 3,439,255     | 3,544,475     | 3,660,525     | 3,788,175     | 3,928,605     |
| Add:                                |               |               |                   |               |               |               |               |               |
| Transfer from Reserve Accounts      | 566,274       | 1,184,640     | 27,214            | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     |
| Transfer from Statutory Reserves    | -             | -             | -                 | -             | -             | -             | -             | -             |
| Transfer from General Surplus       | -             | 45,000        | -                 |               |               | -             | -             | -             |
| Transfer from Equity                | 4,643,238     | 4,750,000     | 4,750,000         | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     | 4,750,000     |
|                                     | 5,209,512     | 5,979,640     | 4,777,214         | 6,023,490     | 6,023,490     | 6,023,490     | 6,023,490     | 6,023,490     |
| Deduct:                             |               |               |                   |               |               |               |               |               |
| Transfer to Reserve Accounts        | 8,724,423     | 7,557,775     | 6,374,692         | 8,042,695     | 8,147,915     | 8,263,965     | 8,391,615     | 8,532,045     |
| Transfer to Statutory Reserves      | 1,933,754     | 1,297,550     | 1,493,207         | 1,420,050     | 1,420,050     | 1,420,050     | 1,420,050     | 1,420,050     |
| Year-end Adjustments                | -             | -             | -                 | -             |               | -             | -             | -             |
| -                                   | 10,658,177    | 8,855,325     | 7,867,899         | 9,462,745     | 9,567,965     | 9,684,015     | 9,811,665     | 9,952,095     |
| Surplus (Deficit)                   | \$ 5,939      | \$-           | \$ 3,796,563      | \$ -          | \$ -          | \$-           | \$-           | \$-           |

| STAFFING SUMMARY (F.T.E.)                               |              |              |              |              |              |              |              |              |  |  |  |
|---------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--|--|--|
| DEPARTMENT                                              | 2015 Actual  | 2016 Budget  | 2016 YTD     | 2017 Budget  | 2018 Budget  | 2019 Budget  | 2020 Budget  | 2021 Budge   |  |  |  |
| General Government Services                             | 22.2         | 23.0         | 22.5         | 27.7         | 27.7         | 27.7         | 27.7         | 27.7         |  |  |  |
| Policing Services - note 1<br>Fire Rescue Service       | 44.6<br>25.6 | 51.5<br>25.6 | 44.4<br>25.6 | 51.5<br>25.6 | 51.5<br>25.6 | 51.5<br>25.6 | 51.5<br>25.6 | 51.5<br>25.6 |  |  |  |
| Other Protective Services<br>Engineering and Operations | 2.0<br>14.1  | 2.0<br>16.2  | 2.0<br>14.5  | 2.0<br>18.2  | 2.0<br>18.2  | 2.0<br>18.2  | 2.0<br>18.2  | 2.0<br>18.2  |  |  |  |
| Development Services<br>Solid Waste                     | 6.0<br>0.1   | 6.5<br>0.2   | 6.5<br>0.2   | 7.0<br>0.2   | 7.0<br>0.2   | 7.0<br>0.2   | 7.0<br>0.2   | 7.0<br>0.2   |  |  |  |
| Recreation                                              | 24.2         | 26.6         | 30.8         | 25.8         | 25.8         | 25.8         | 25.8         | 25.8         |  |  |  |
| Parks<br>Sewer Utility                                  | 10.2<br>3.2  | 12.9<br>4.3  | 11.0<br>3.3  | 11.9<br>4.3  | 11.9<br>4.3  | 11.9<br>4.3  | 11.9<br>4.3  | 11.9<br>4.3  |  |  |  |
| Water Utility                                           | 4.5          | 4.5          | 4.5          | 4.5          | 4.5          | 4.5          | 4.5          | 4.5          |  |  |  |
| TOTAL F.T.E.'s                                          | 156.7        | 173.3        | 165.3        | 178.7        | 178.7        | 178.7        | 178.7        | 178.7        |  |  |  |

Note 1 - RCMP member are under contract from the RCMP \*\*\*It is important to note that FTE's represent a full-time equivalent of a staff member. In many instances, particularly in Parks and Recreation which consists of many part-time or seasonal positions, this is not a accurate reflection of the actual number of employees.

2017 Financial Plan

# General Operating Fund

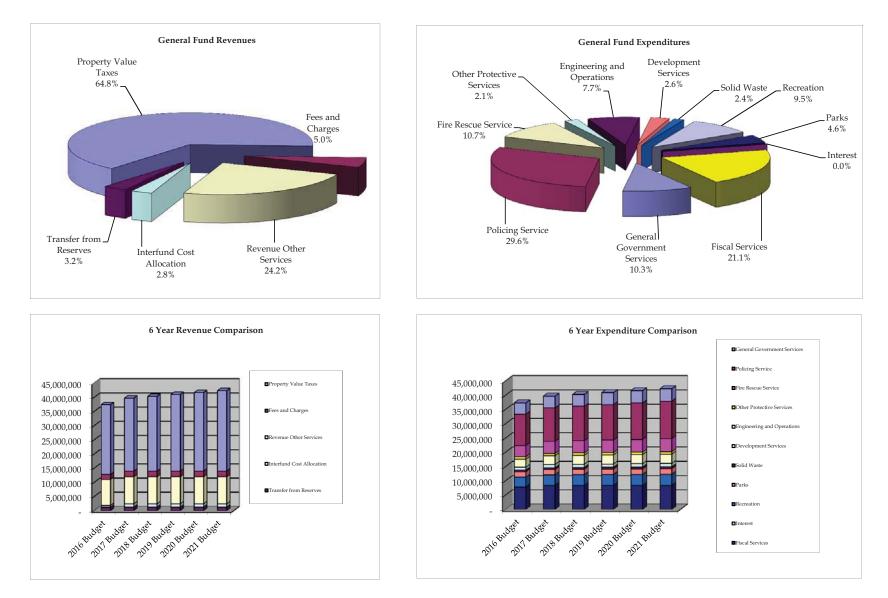
2017-2021



#### **GENERAL OPERATING FUND**

The General Operating Fund is the primary operating fund of the City. It is used to account for all of the financial resources and expenditures of the City of Langley, except Water Utility, Sewer & Drainage Utilities, and the 10-year Capital Improvement Plan. This section details the 2017-2021 Financial Plan, as well as showing comparative figures for 2015 Actual Results, 2016 Budget, and the 2016 YEA YEA YEA (YTD) expenditures. (*The 2016 YTD figures are highly dependent on when billings are received and processed and may not acurately reflect actual expenses to date.*)

### 2017 Financial Plan



|                                  |               | GENERA        | L FUND SI     | JMMARY        |               |               |               |               |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                  | 2015 Actual   | 2016 Budget   | 2016 YTD      | 2017 Budget   | 2018 Budget   | 2019 Budget   | 2020 Budget   | 2021 Budget   |
| Revenues                         |               |               |               |               |               |               |               |               |
| Property Value Taxes             | \$ 23,349,346 | \$ 24,549,430 | \$ 24,658,376 | \$ 25,710,425 | \$ 26,338,205 | \$ 26,972,715 | \$ 27,623,845 | \$ 28,292,275 |
| Fees and Charges                 | 2,076,025     | 1,758,585     | 2,164,529     | 1,973,850     | 1,949,350     | 1,965,160     | 1,981,280     | 1,997,740     |
| Revenue Other Services           | 10,431,045    | 9,158,580     | 8,400,801     | 9,604,845     | 9,603,845     | 9,602,825     | 9,601,775     | 9,600,715     |
| Interfund Cost Allocation        | 622,450       | 622,450       | 622,450       | 1,105,300     | 1,105,300     | 1,105,300     | 1,105,300     | 1,105,300     |
|                                  | 36,478,866    | 36,089,045    | 35,846,156    | 38,394,420    | 38,996,700    | 39,646,000    | 40,312,200    | 40,996,030    |
| Expenditures                     |               |               |               |               |               |               |               |               |
| General Government Services      | 3,525,674     | 3,943,500     | 3,611,332     | 4,100,135     | 4,131,650     | 4,192,530     | 4,254,590     | 4,317,920     |
| Policing Service                 | 10,146,084    | 11,023,910    | 6,988,292     | 11,725,840    | 12,071,940    | 12,433,760    | 12,806,400    | 13,190,220    |
| Fire Rescue Service              | 3,933,959     | 3,958,425     | 3,916,126     | 4,257,645     | 4,316,155     | 4,408,075     | 4,502,315     | 4,598,905     |
| Other Protective Services        | 759,743       | 811,040       | 625,653       | 814,245       | 825,755       | 836,085       | 846,635       | 857,385       |
| Engineering and Operations       | 2,555,800     | 2,797,960     | 2,600,083     | 3,067,495     | 3,117,805     | 3,151,145     | 3,185,135     | 3,219,795     |
| Development Services             | 920,614       | 978,455       | 992,902       | 1,099,730     | 1,102,990     | 1,119,310     | 1,135,970     | 1,152,960     |
| Solid Waste                      | 593,533       | 619,740       | 588,498       | 622,110       | 634,310       | 646,550       | 659,020       | 671,750       |
| Recreation                       | 3,191,878     | 3,437,205     | 3,519,839     | 3,778,010     | 3,833,185     | 3,870,935     | 3,909,385     | 3,948,655     |
| Parks                            | 1,804,276     | 1,902,825     | 1,892,018     | 1,835,955     | 1,869,935     | 1,894,635     | 1,919,775     | 1,945,465     |
| Interest                         | 10,041        | 9,000         | 8,863         | 9,000         | 9,000         | 9,000         | 9,000         | 9,000         |
|                                  | 27,441,602    | 29,482,060    | 24,743,606    | 31,310,165    | 31,912,725    | 32,562,025    | 33,228,225    | 33,912,055    |
|                                  | 9,037,264     | 6,606,985     | 11,102,550    | 7,084,255     | 7,083,975     | 7,083,975     | 7,083,975     | 7,083,975     |
| Add:                             |               |               |               |               |               |               |               |               |
| Transfer from Reserve Accounts   | 566,274       | 1,184,640     | 27,214        | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     |
| Transfer from Statutory Reserves | -             | -             | -             | -             | -             | -             | -             | -             |
| Transfer from Surplus            |               | 45,000        | -             | -             | -             | -             | -             | -             |
|                                  | 566,274       | 1,229,640     | 27,214        | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     | 1,273,490     |
| Deduct:                          |               |               |               |               |               |               |               |               |
| Transfer to Reserve Accounts     | 7,603,378     | 6,539,075     | 5,405,992     | 6,937,695     | 6,937,415     | 6,937,415     | 6,937,415     | 6,937,415     |
| Transfer to Statutory Reserves   | 1,933,754     | 1,297,550     | 1,493,207     | 1,420,050     | 1,420,050     | 1,420,050     | 1,420,050     | 1,420,050     |
| Year-end Adjustments             | 61,045        | -             | -             | -             | -             | -             | -             | -             |
|                                  | 9,598,177     | 7,836,625     | 6,899,199     | 8,357,745     | 8,357,465     | 8,357,465     | 8,357,465     | 8,357,465     |
| Surplus (Deficit)                | \$ 5,361      | \$-           | \$ 4,230,565  | \$-           | \$-           | \$-           | \$-           | \$-           |

### 2017 Financial Plan

# City of Langley

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| DEPT. BUDGET SUMMARY   | 20  | 15 Actual    | 2016 Budget     | 2016 YTD       | 2017 Budget       | 2018 Budget     | 2019 Budget     | 2020 Budget     | 2021 Budge     |
|------------------------|-----|--------------|-----------------|----------------|-------------------|-----------------|-----------------|-----------------|----------------|
| Staffing (F.T.E.'s)    |     | 121.4        | 136.9           | 129.9          | 142.3             | 142.3           | 142.3           | 142.3           | 142.3          |
| Operating Cost Summary |     |              |                 |                |                   |                 |                 |                 |                |
| Revenues               | \$  | (37,598,661) | \$ (37,915,380) | \$ (36,623,714 | ) \$ (40,264,605) | \$ (40,866,885) | \$ (41,516,185) | \$ (42,182,385) | \$ (42,866,215 |
| Personnel & Benefits   |     | 10,541,009   | 11,457,740      | 11,466,97      | 3 12,218,975      | 12,456,870      | 12,719,220      | 12,987,150      | 13,260,990     |
| Equipment              |     | 453,258      | 483,195         | 423,26         | 2 518,615         | 518,615         | 518,615         | 518,615         | 518,615        |
| Contracted Services    |     | 14,878,444   | 15,686,590      | 11,481,56      | 2 17,028,450      | 17,389,910      | 17,773,550      | 18,168,430      | 18,574,920     |
| Materials & Supplies   |     | 11,720,589   | 10,287,855      | 9,021,35       | 2 10,498,565      | 10,501,490      | 10,504,800      | 10,508,190      | 10,511,690     |
| Total Operating Cost   | -\$ | 5,361        | \$ -            | \$ (4,230,565  | i) \$ -           | \$ -            | \$ -            | \$ -            | \$             |

2017 Financial Plan

# **Property Taxation**



**PROPERTY TAXES** 

#### **PROPERTY TAXATION**

#### **Property Taxation and Assessment**

Property tax is the largest single General Fund revenue source in the City of Langley and will account for 56% of total revenues in 2017. The reliance on property taxes decreased over the last decade with the return of 100% of Traffic Fine Revenue and the introduction of gaming proceeds.

Property taxes are billed to each legal property in the City. The property tax bill is calculated by multiplying the current years tax rate by the assessment values of each property.

#### **Property Tax Assessment Base**

Property assessment in the Province of British Columbia is the function of the British Columbia Assessment Authority (BCAA). The BCAA's purpose is to establish and maintain assessments that are uniform in the whole of the Province in accordance with the Assessment Act.

The Assessment Act requires that the BCAA produce an annual roll with assessments at actual value. Actual value is defined by statute as being synonymous with market value. A commonly accepted definition of market value is: "that price a property might reasonably be expected to bring if offered for sale by a willing vendor to a willing purchaser after adequate time and exposure to the market".

In addition to determining market value, BCAA also decides upon the appropriate classification for each property. The provincial Government has prescribed nine classes of property, as follows:

<u>*Class 1:*</u> Residential includes land or improvements, or both, used for residential purposes, including single-family residences, duplexes, multi-family residences, apartments, condominiums, manufactured homes and some vacant land.

<u>*Class 2:*</u> Utilities includes land or improvements, or both used for the purpose of providing utilities; E.G. Telus, BC Hydro.

<u>*Class 3:*</u> Supportive Housing - funded by the Province, a property which combines on-site support services with housing for persons who were previously homeless, at risk of homelessness, have mental or physical disabilities, or who are recovering drugs or alcohol addictions.

<u>*Class 4:*</u> Major Industry which is non applicable in the City of Langley.

<u>*Class 5:*</u> Light Industry includes properties used for extracting, processing and manufacturing, not falling within the Major Industry Class.

<u>*Class 6:*</u> Business and Other comprises all land and improvements not included in classes 1 to 5 and 7 to 9.

<u>*Class 7:*</u> Managed Forest Land which is non applicable in the City of Langley

#### **PROPERTY TAXATION**

<u>*Class 8:*</u> Recreational property/Non-profit Organizations includes land used solely as an outdoor recreational facility for a specific use or activity together with property used or set aside for use as a meeting hall by a non-profit fraternal organization.

<u>*Class 9:*</u> Farm includes only land classified as farm land in accordance with the prescribed standards.

The **2017** property classes and their respective assessment values for general municipal purposes are:

| Class 1 Residential             | \$4,322,522,603        |
|---------------------------------|------------------------|
| Class 2 Utility                 | 2,693,355              |
| Class 3 Supportive Housing      | 2                      |
| Class 5 Light Industry          | 172,671,300            |
| Class 6 Business Other          | 1,385,589,878          |
| Class 8 Recreational/Non-profit | 6,978,000              |
| Class 9 Farm                    | <u>11,936</u>          |
| Total                           | <u>\$5,890,467,074</u> |

City Council has the ability to set a tax rate for each class of property.

The key dates in the assessment cycle are as follows:

<u>July 1, 2016</u> – is the date at which the market value is determined for the 2017 Assessment Roll. <u>October 31, 2016</u> – Deadline date for municipal Council to adopt tax exemption bylaws for the 2017 Assessment Roll <u>October 31, 2016</u> – The 2017 Assessment Roll reflects the physical condition and permitted use of each property on this date <u>November 30, 2016</u> – Deadline for ownership changes to the 2017 Assessment Roll <u>December 31, 2016</u> – Deadline for Completed Roll totals, and mailing date for Assessment Notices. <u>January 31, 2017</u> – Deadline for requesting a formal assessment review. <u>March 31, 2017</u> – Deadline date for the Revised Roll

#### **Assessment Growth**

In the last decade, 1,170 new living units have been constructed in the City of Langley. The growth over the decade has been in multi-family type housing with 1,194 new units being constructed. This was offset by a reduction of single family units over the same time frame.

## 2017 Financial Plan

#### 2017 New Growth and Market Value Change

| Property Class        | 2017 New<br>Assessment | Percent<br>New<br>Growth | 2017 Market Value<br>Change | Percent Market<br>Change | 201 | 7 Completed Roll | 2017 Tax Rates | 2017 Tax Ratios | 2017 Tax<br>Revenues Befo<br>Growth |
|-----------------------|------------------------|--------------------------|-----------------------------|--------------------------|-----|------------------|----------------|-----------------|-------------------------------------|
| 1. Residential        | \$<br>29,191,100       | 0.9%                     | \$ 941,271,800              | 28.1%                    | \$  | 4,322,522,603    | 2.9928         | 1.000           | \$ 12,849,0                         |
| 2. Utilities          | -                      | 0.0%                     | 381,685                     | 16.5%                    |     | 2,693,355        | 40.0000        | 13.365          | 107,7                               |
| 3. Supportive Housing | -                      | 0.0%                     | -                           | 0.0%                     |     | 2                | 2.9928         | 1.000           |                                     |
| 5. Light Industry     | 252,000                | 0.2%                     | 26,533,700                  | 18.2%                    |     | 172,671,300      | 8.2362         | 2.752           | 1,420,0                             |
| 6. Business/Other     | 19,661,500             | 1.6%                     | 147,194,074                 | 12.1%                    |     | 1,385,589,878    | 7.4370         | 2.485           | 10,158,4                            |
| 8. Rec/Non-Profit     | (536,000)              | -7.5%                    | 336,000                     | 4.7%                     |     | 6,978,000        | 7.4370         | 2.485           | 55,8                                |
| 9. Farm               |                        | 0.0%                     | -                           | 0.0%                     |     | 11,936           | 2.9928         | 1.000           |                                     |
|                       | \$<br>48,568,600       | 1.0%                     | \$ 1,115,717,259            | 23.6%                    | \$  | 5,890,467,074    |                |                 | \$ 24,591,2                         |

|                       | 2016 Supp Roll   | 2016 Tax<br>Rates | 2016 Tax Ratios | 2016 Tax Revenues |
|-----------------------|------------------|-------------------|-----------------|-------------------|
| 1. Residential        | \$3,352,059,703  | 3.6028            | 1.000000        | \$ 12,076,801     |
| 2. Utilities          | 2,311,670        | 40.0000           | 11.102476       | \$ 92,467         |
| 3. Supportive Housing | 2                | 3.6028            | 1.000000        | \$ -              |
| 5. Light Industry     | 145,885,600      | 9.9149            | 2.751998        | \$ 1,446,441      |
| 6. Business/Other     | 1,218,734,304    | 8.9529            | 2.484984        | \$ 10,911,206     |
| 8. Rec/Non-Profit     | 7,178,000        | 8.9529            | 2.484984        | \$ 64,264         |
| 9. Farm               | 11,936           | 3.6028            | 1.000000        | \$ 43             |
|                       | \$ 4,726,181,215 |                   |                 | \$ 24,591,222     |

| Property Class        | 2016 | Tax Revenues | 2017 Tax<br>Revenues Before<br>Growth |            | Market Caused<br>Tax Shift |           | Percent<br>Shift |  |
|-----------------------|------|--------------|---------------------------------------|------------|----------------------------|-----------|------------------|--|
| 1. Residential        | \$   | 12,076,801   | \$                                    | 12,849,040 | \$                         | 772,239   | 6.4%             |  |
| 2. Utilities          | -    | 92,467       | Ŧ                                     | 107,734    | Ŧ                          | 15,267    | 16.5%            |  |
| 3. Supportive Housing |      | -            |                                       | -          |                            | -         | N/A              |  |
| 5. Light Industry     |      | 1,446,441    |                                       | 1,420,072  |                            | (26,369)  | -1.8%            |  |
| 6. Business/Other     |      | 10,911,206   |                                       | 10,158,458 |                            | (752,748) | -6.9%            |  |
| 8. Rec/Non-Profit     |      | 64,264       |                                       | 55,882     |                            | (8,382)   | -13.0%           |  |
| 9. Farm               |      | 43           |                                       | 36         |                            | (7)       | -16.3%           |  |
|                       | \$   | 24,591,222   | \$                                    | 24,591,222 | \$                         | -         |                  |  |

#### **Ratio Adjusted for Market Shift**

| Γ                   |                 | ASSESSMENTS     |                 | PERCEN | T ASSESSI | MENTS  | ABSO         | LUTE TAX SHA | ARE          | PERCENTAGE TAX SHARE |        |        |  |
|---------------------|-----------------|-----------------|-----------------|--------|-----------|--------|--------------|--------------|--------------|----------------------|--------|--------|--|
| Property Class      | 2015            | 2016            | 2017**          | 2015   | 2016      | 2017** | 2015         | 2016         | 2017**       | 2015                 | 2016   | 2017** |  |
| 1. Residential      | \$3,023,230,403 | \$3,352,059,703 | \$4,293,331,503 | 71.4%  | 70.9%     | 73.5%  | \$11,747,366 | \$12,076,801 | \$11,991,364 | 51.7%                | 49.1%  | 48.8%  |  |
| 2. Utilities        | 2,176,140       | 2,311,670       | 2,693,355       | 0.1%   | 0.0%      | 0.0%   | 87,046       | 92,467       | 107,734      | 0.4%                 | 0.4%   | 0.4%   |  |
| 3. Supportive Housi | 2               | 2               | 2               | 0.0%   | 0.0%      | 0.0%   | -            | -            | -            | 0.0%                 | 0.0%   | 0.0%   |  |
| 5. Light Industry   | 139,842,600     | 145,885,600     | 172,419,300     | 3.3%   | 3.1%      | 3.0%   | 1,372,052    | 1,446,441    | 1,478,422    | 6.0%                 | 5.9%   | 6.0%   |  |
| 6. Business/Other   | 1,063,204,903   | 1,218,734,304   | 1,365,928,378   | 25.1%  | 25.8%     | 23.4%  | 9,444,130    | 10,911,206   | 10,949,240   | 41.6%                | 44.4%  | 44.5%  |  |
| 8. Rec/Non-profit   | 7,604,700       | 7,178,000       | 7,514,000       | 0.2%   | 0.2%      | 0.1%   | 67,550       | 64,264       | 64,429       | 0.3%                 | 0.3%   | 0.3%   |  |
| 9. Farm             | 11,936          | 11,936          | 11,936          | 0.0%   | 0.0%      | 0.0%   | 46           | 43           | 33           | 0.0%                 | 0.0%   | 0.0%   |  |
|                     | \$4,236,070,684 | \$4,726,181,215 | \$5,841,898,474 | 100.0% | 100.0%    | 100.0% | \$22,718,190 | \$24,591,222 | \$24,591,222 | 100.0%               | 100.0% | 100.0% |  |

| Г                   |         | TAX RATES |         | Т      | 'AX RATIO | S      |
|---------------------|---------|-----------|---------|--------|-----------|--------|
| Property Class      | 2015    | 2016      | 2017**  | 2015   | 2016      | 2017** |
| 1. Residential      | 3.8857  | 3.6028    | 2.7930  | 1.000  | 1.000     | 1.000  |
| 2. Utilities        | 40.0000 | 40.0000   | 40.0000 | 10.294 | 11.102    | 14.321 |
| 3. Supportive Housi | 3.8857  | 3.6028    | 2.7930  | 1.000  | 1.000     | 1.000  |
| 5. Light Industry   | 9.8114  | 9.9149    | 8.5746  | 2.525  | 2.752     | 3.070  |
| 6. Business/Other   | 8.8827  | 8.9529    | 8.0160  | 2.286  | 2.485     | 2.870  |
| 8. Rec/Non-profit   | 8.8827  | 8.9529    | 8.5746  | 2.286  | 2.485     | 3.070  |
| 9. Farm             | 3.8857  | 3.6028    | 2.7930  | 1.000  | 1.000     | 1.000  |

| ź   | 20  | 17*  | +* | Cha     | nge   |    | Perce |
|-----|-----|------|----|---------|-------|----|-------|
| ,9  | 991 | 1,36 | 64 | \$<br>( | 85,43 | 7) | -0    |
| 1(  | 07  | ,734 | 1  |         | 15,26 | 7  | 16    |
|     |     | -    |    |         | -     |    | 0     |
| 47  | 78  | ,422 | 2  |         | 31,98 | 1  | 2     |
| 94  | 49  | ,240 | )  |         | 38,03 | 4  | 0     |
| 6   | 64  | ,429 | 9  |         | 16    | 5  | 0     |
|     |     | 33   | 3  |         | (1    | 0) | -23   |
| .,5 | 591 | 1,22 | 22 | \$      | -     |    | 0     |

NOTE: \*\*2017 assessments persented are not including new growth.

### 2017 Financial Plan

# City of Langley

|                                                      |                          |                            | ASSESSM                    | ENTS                       |                  |                      | TAX                  | ATION LE             | VELS                         |                   |
|------------------------------------------------------|--------------------------|----------------------------|----------------------------|----------------------------|------------------|----------------------|----------------------|----------------------|------------------------------|-------------------|
|                                                      | Address                  | 2015                       | 2016                       | 2017                       | Change           | 2015                 | 2016                 | 2017                 | Change                       | Percent<br>Change |
| Residential Samples                                  |                          |                            |                            |                            |                  |                      |                      |                      |                              |                   |
| 101320                                               | 20881 45A Ave            | \$465,000                  | \$500,100                  | \$683,700                  | 36.71%           | \$1,807              | \$1,802              | \$1,910              | \$108                        | 5.98              |
| 101920                                               | 4718 209 St              | \$530,000                  | \$584,000                  | \$767,000                  | 31.34%           | \$2,059              | \$2,104              | \$2,142              | \$38                         | 1.82              |
| 150770                                               | 19700 50A Ave            | \$504,000                  | \$556,000                  | \$742,000                  | 33.45%           | \$1,958              | \$2,003              | \$2,072              | \$69                         | 3.46              |
| 150470                                               | 19640 51 Ave             | \$674,000                  | \$731,000                  | \$911,000                  | 24.62%           | \$2,619              | \$2,634              | \$2,544              | -\$89                        | -3.39             |
| 040510                                               | Rental Apartment Blk     | \$8,457,000                | \$9,269,000                | \$10,671,000               | 15.13%           | \$32,861             | \$33,394             | \$29,804             | -\$3,590                     | -10.75            |
| Strata Units                                         |                          |                            |                            |                            |                  |                      |                      |                      |                              |                   |
| 008410                                               | Parkway Estates          | \$160,900                  | \$161,900                  | \$182,100                  | 12.48%           | \$625                | \$583                | \$509                | -\$75                        | -12.8             |
| 008710                                               | Cassola Court            | \$193,800                  | \$196,100                  | \$228,000                  | 16.27%           | \$753                | \$707                | \$637                | -\$70                        | -9.8              |
| 000650                                               | Riverwynde               | \$356,000                  | \$382,000                  | \$563,000                  | 47.38%           | \$1,383              | \$1,376              | \$1,572              | \$196                        | 14.2              |
| 030210                                               | Park Place               | \$206,200                  | \$208,300                  | \$242,600                  | 16.47%           | \$801                | \$750                | \$678                | -\$73                        | -9.7              |
| Average Single Family                                |                          | \$486,818                  | \$543,799                  | \$728,339                  | 33.94%           | \$1,892              | \$1,959              | \$2,034              | \$75                         | 3.8               |
| Average Strata                                       |                          | \$200,656                  | \$205,161                  | \$253,636                  | 23.63%           | \$780                | \$739                | \$708                | -\$31                        | -4.1              |
| Average Residential                                  |                          | \$332,799                  | \$358,931                  | \$462,450                  | 28.84%           | \$1,293              | \$1,293              | \$1,292              | -\$2                         | -0.1              |
| Business/Other Samples                               |                          |                            |                            |                            |                  |                      |                      |                      |                              |                   |
| 000270                                               | 20504 Fraser Hwy         | \$969,000                  | \$969,000                  | \$1,058,000                | 9.18%            | \$8,607              | \$8,675              | \$8,481              | -\$194                       | -2.2              |
| 021151                                               | 5666 Glover Rd           | \$4,202,000                | \$4,562,000                | \$4,959,500                | 8.71%            | \$37,325             | \$40,843             | \$39,755             | -\$1,088                     | -2.6              |
| 035410                                               | 20316 56 Ave             | \$4,265,000                | \$4,265,000                | \$4,654,000                | 9.12%            | \$37,885             | \$38,184             | \$37,306             | -\$878                       | -2.3              |
| 038431                                               | #2-5521 203 St           | \$154,400                  | \$158,800                  | \$164,800                  | 3.78%            | \$1,371              | \$1,422              | \$1,321              | -\$101                       | -7.0              |
| 040080                                               | 20622 Langley Bypass     | \$8,544,000                | \$8,905,000                | \$9,697,000                | 8.89%            | \$75,894             | \$79,726             | \$77,731             | -\$1,995                     | -2.5              |
| 040261                                               | 20667 Langley Bypass     | \$4,430,000                | \$5,202,000                | \$5,909,000                | 13.59%           | \$39,350             | \$46,573             | \$47,366             | \$793                        | 1.7               |
| 040331                                               | 20250 Logan Ave          | \$3,577,000                | \$3,824,000                | \$3,957,000                | 3.48%            | \$31,773             | \$34,236             | \$31,719             | -\$2,517                     | -7.3              |
| 051982                                               | 5716 198 St              | \$613,000                  | \$667,000                  | \$759,800                  | 13.91%           | \$5,445              | \$5,972              | \$6,091              | \$119                        | 1.9               |
| 135305                                               | #3-5755 Glover Rd        | \$1,134,000                | \$1,155,000                | \$1,195,000                | 3.46%            | \$10,073             | \$10,341             | \$9,579              | -\$762                       | -7.3              |
| Average Business / Other                             |                          | \$1,787,106                | \$1,929,360                | \$2,206,353                | 14.36%           | \$15,874             | \$17,273             | \$17,686             | \$413                        | 2.3               |
| <u>Statistical Average</u><br>.ight Industry Samples |                          | \$1,861,259                | \$1,991,827                | \$2,218,318                | 11.37%           | \$16,533             | \$17,833             | \$17,782             | -\$51                        | -0.2              |
| 042168                                               | #5-20688 Duncan Way      | \$576,000                  | \$591,000                  | \$612,000                  | 3.55%            | \$5,651              | \$5,860              | \$5,248              | -\$612                       | -10.4             |
| 042695                                               | #105-20081 Industrial Av | \$236,100                  | \$241,200                  | \$249,800                  | 3.57%            | \$2,316              | \$3,800<br>\$2,391   | \$2,142              | -\$250                       | -10.4             |
| 051480                                               | 5701 Production Way      | \$236,100                  | \$241,200<br>\$1,918,000   | \$249,800                  | 10.01%           | \$2,310<br>\$17,160  | \$19,017             | \$18,092             | -\$250<br>-\$924             | -10.4             |
| 052010                                               | 5744 198 St              | \$1,749,000<br>\$4,409,000 | \$1,918,000<br>\$4,985,000 | \$5,671,000                | 13.76%           | \$17,160<br>\$43,258 | \$19,017<br>\$49,426 | \$18,092<br>\$48,626 | -\$924<br>-\$799             | -4.c<br>-1.6      |
| 052010<br>Average Light Industry                     | JI 44 170 JI             |                            |                            |                            |                  |                      |                      |                      |                              | -1.6              |
| Statistical Average                                  |                          | \$1,767,119<br>\$1,479,782 | \$1,870,328<br>\$1,630,501 | \$2,213,735<br>\$1,881,103 | 18.36%<br>15.37% | \$17,338<br>\$14,519 | \$18,544<br>\$16,166 | \$18,982<br>\$16,130 | \$438<br>- <mark>\$37</mark> | -0.2              |

#### 2017 TAX LOAD DISTRIBUTION

|                     | Α               | SSESSMENTS      |                 | PERCEN | T ASSESS | MENTS  | ABSO         | DLUTE TAX SHA | RE           | PERCENTAGE TAX SHARE |        |         |  |
|---------------------|-----------------|-----------------|-----------------|--------|----------|--------|--------------|---------------|--------------|----------------------|--------|---------|--|
| Property Class      | 2015            | 2016            | 2017            | 2015   | 2016     | 2017   | 2015         | 2016          | 2017         | 2015                 | 2016   | 2017    |  |
| 1. Residential      | \$3,023,230,403 | \$3,352,059,703 | \$4,322,522,603 | 71.4%  | 70.9%    | 73.4%  | \$11,747,366 | \$12,076,801  | \$12,247,434 | 51.7%                | 49.1%  | 47.64%  |  |
| 2. Utilities        | 2,176,140       | 2,311,670       | 2,693,355       | 0.1%   | 0.0%     | 0.0%   | 87,046       | 92,467        | 107,734      | 0.4%                 | 0.4%   | 0.42%   |  |
| 3. Supportive Housi | 2               | 2               | 2               | 0.0%   | 0.0%     | 0.0%   | -            | -             | 0            | 0.0%                 | 0.0%   | 0.00%   |  |
| 5. Light Industry   | 139,842,600     | 145,885,600     | 172,671,300     | 3.3%   | 3.1%     | 2.9%   | 1,372,052    | 1,446,441     | 1,562,953    | 6.0%                 | 5.9%   | 6.08%   |  |
| 6. Business/Other   | 1,063,204,903   | 1,218,734,304   | 1,385,589,878   | 25.1%  | 25.8%    | 23.5%  | 9,444,130    | 10,911,206    | 11,728,136   | 41.6%                | 44.4%  | 45.62%  |  |
| 8. Rec/Non-profit   | 7,604,700       | 7,178,000       | 6,978,000       | 0.2%   | 0.2%     | 0.1%   | 67,550       | 64,264        | 63,526       | 0.3%                 | 0.3%   | 0.25%   |  |
| 9. Farm             | 11,936          | 11,936          | 11,936          | 0.0%   | 0.0%     | 0.0%   | 46           | 43            | 34           | 0.0%                 | 0.0%   | 0.00%   |  |
|                     | \$4,236,070,684 | \$4,726,181,215 | \$5,890,467,074 | 100.0% | 100.0%   | 100.0% | \$22,718,190 | \$24,591,222  | \$25,709,818 | 100.0%               | 100.0% | 100.00% |  |

Less new Growth new growth

\$235,000 \$25,474,818

Tax Revenues before new growth

| 2       | TION INCREASE | BUTION OF TAXA  | DISTRII      |
|---------|---------------|-----------------|--------------|
| Percent | Change        | 2017            | 2016         |
| 0.73%   | 88,633        | \$12,165,434    | \$12,076,801 |
| 16.51%  | 15,267        | 107,734         | 92,467       |
| N/A     | -             | -               | -            |
| 7.92%   | 114,512       | 1,560,953       | 1,446,441    |
| 6.06%   | 661,430       | 11,572,636      | 10,911,206   |
| 5.85%   | 3,762         | 68,026          | 64,264       |
| -20.93% | (9)           | 34              | 43           |
| 3.59%   | 883,595       | \$25,474,817 \$ | \$24,591,222 |

|                     |         | Τz      | TAX RATIOS |        |        |        |  |
|---------------------|---------|---------|------------|--------|--------|--------|--|
| Property Class      | 2015    | 2016    | 2017       | 2015   | 2016   | 2017   |  |
| 1. Residential      | 3.8857  | 3.6028  | 2.8336     | 1.000  | 1.000  | 1.000  |  |
| 2. Utilities        | 40.0000 | 40.0000 | 40.0000    | 10.294 | 11.102 | 14.116 |  |
| 3. Supportive Housi | 3.8857  | 3.6028  | 2.8336     | 1.000  | 1.000  | 1.000  |  |
| 5. Light Industry   | 9.8114  | 9.9149  | 9.0532     | 2.525  | 2.752  | 3.195  |  |
| 6. Business/Other   | 8.8827  | 8.9529  | 8.4724     | 2.286  | 2.485  | 2.990  |  |
| 8. Rec/Non-profit   | 8.8827  | 8.9529  | 9.0532     | 2.286  | 2.485  | 3.195  |  |
| 9. Farm             | 3.8857  | 3.6028  | 2.8336     | 1.000  | 1.000  | 1.000  |  |

## 2017 Financial Plan

|                            |                           | <b>2017</b> TA | AX LOAD     | DISTRIBU     | JTION             |          |          |          |          |                   |
|----------------------------|---------------------------|----------------|-------------|--------------|-------------------|----------|----------|----------|----------|-------------------|
|                            |                           |                | ASSESSM     | ENTS         |                   |          | TAX      | ATION LE | VELS     |                   |
|                            | Address                   | 2015           | 2016        | 2017         | Percent<br>Change | 2015     | 2016     | 2017     | Change   | Percent<br>Change |
| <b>Residential Samples</b> |                           |                |             |              | 0                 |          |          |          | 0        |                   |
| 101320                     | 20881 45A Ave             | \$465,000      | \$500,100   | \$683,700    | 36.71%            | \$1,807  | \$1,802  | \$1,937  | \$136    | 7.52%             |
| 101920                     | 4718 209 St               | \$530,000      | \$584,000   | \$767,000    | 31.34%            | \$2,059  | \$2,104  | \$2,173  | \$69     | 3.29%             |
| 150770                     | 19700 50A Ave             | \$504,000      | \$556,000   | \$742,000    | 33.45%            | \$1,958  | \$2,003  | \$2,103  | \$99     | 4.96%             |
| 150470                     | 19640 51 Ave              | \$674,000      | \$731,000   | \$911,000    | 24.62%            | \$2,619  | \$2,634  | \$2,581  | -\$52    | -1.98%            |
| 040510                     | Rental Apartment Blk      | \$8,457,000    | \$9,269,000 | \$10,671,000 | 15.13%            | \$32,861 | \$33,394 | \$30,237 | -\$3,157 | -9.45%            |
| Strata Units               |                           |                |             |              |                   |          |          |          |          |                   |
| 008410                     | Parkway Estates           | \$160,900      | \$161,900   | \$182,100    | 12.48%            | \$625    | \$583    | \$516    | -\$67    | -11.54%           |
| 008710                     | Cassola Court             | \$193,800      | \$196,100   | \$228,000    | 16.27%            | \$753    | \$707    | \$646    | -\$60    | -8.56%            |
| 000650                     | Riverwynde                | \$356,000      | \$382,000   | \$563,000    | 47.38%            | \$1,383  | \$1,376  | \$1,595  | \$219    | 15.91%            |
| 030210                     | Park Place                | \$206,200      | \$208,300   | \$242,600    | 16.47%            | \$801    | \$750    | \$687    | -\$63    | -8.40%            |
| Average Single Family      |                           | \$486,818      | \$543,799   | \$728,339    | 33.94%            | \$1,892  | \$1,959  | \$2,064  | \$105    | 5.34%             |
| Average Strata             |                           | \$200,656      | \$205,161   | \$253,636    | 23.63%            | \$780    | \$739    | \$719    | -\$20    | -2.77%            |
| <u>Average Residential</u> |                           | \$332,799      | \$358,931   | \$462,450    | 28.84%            | \$1,293  | \$1,293  | \$1,310  | \$17     | 1.33%             |
| Business/Other Samples     |                           |                |             |              |                   |          |          |          |          |                   |
| 000270                     | 20504 Fraser Hwy          | \$969,000      | \$969,000   | \$1,058,000  | 9.18%             | \$8,607  | \$8,675  | \$8,964  | \$288    | 3.32%             |
| 021151                     | 5666 Glover Rd            | \$4,202,000    | \$4,562,000 | \$4,959,500  | 8.71%             | \$37,325 | \$40,843 | \$42,019 | \$1,176  | 2.88%             |
| 035410                     | 20316 56 Ave              | \$4,265,000    | \$4,265,000 | \$4,654,000  | 9.12%             | \$37,885 | \$38,184 | \$39,430 | \$1,246  | 3.26%             |
| 038431                     | #2-5521 203 St            | \$154,400      | \$158,800   | \$164,800    | 3.78%             | \$1,371  | \$1,422  | \$1,396  | -\$25    | -1.79%            |
| 040080                     | 20622 Langley Bypass      | \$8,544,000    | \$8,905,000 | \$9,697,000  | 8.89%             | \$75,894 | \$79,726 | \$82,156 | \$2,431  | 3.05%             |
| 040261                     | 20667 Langley Bypass      | \$4,430,000    | \$5,202,000 | \$5,909,000  | 13.59%            | \$39,350 | \$46,573 | \$50,063 | \$3,490  | 7.49%             |
| 040331                     | 20250 Logan Ave           | \$3,577,000    | \$3,824,000 | \$3,957,000  | 3.48%             | \$31,773 | \$34,236 | \$33,525 | -\$711   | -2.08%            |
| 051982                     | 5716 198 St               | \$613,000      | \$667,000   | \$759,800    | 13.91%            | \$5,445  | \$5,972  | \$6,437  | \$466    | 7.80%             |
| 135305                     | #3-5755 Glover Rd         | \$1,134,000    | \$1,155,000 | \$1,195,000  | 3.46%             | \$10,073 | \$10,341 | \$10,124 | -\$216   | -2.09%            |
| Average Business / Other   |                           | \$1,787,106    | \$1,929,360 | \$2,206,353  | 14.36%            | \$15,874 | \$17,273 | \$18,693 | \$1,420  | 8.22%             |
| Statistical Average        |                           | \$1,861,259    | \$1,991,827 | \$2,218,318  | 11.37%            | \$16,533 | \$17,833 | \$18,794 | \$962    | 5.39%             |
| Light Industry Samples     |                           |                |             |              |                   |          |          |          |          |                   |
| 042168                     | #5-20688 Duncan Way       | \$576,000      | \$591,000   | \$612,000    | 3.55%             | \$5,651  | \$5,860  | \$5,541  | -\$319   | -5.45%            |
| 042695                     | #105-20081 Industrial Ave | \$236,100      | \$241,200   | \$249,800    | 3.57%             | \$2,316  | \$2,391  | \$2,261  | -\$130   | -5.43%            |
| 051480                     | 5701 Production Way       | \$1,749,000    | \$1,918,000 | \$2,110,000  | 10.01%            | \$17,160 | \$19,017 | \$19,102 | \$86     | 0.45%             |
| 052010                     | 5744 198 St               | \$4,409,000    | \$4,985,000 | \$5,671,000  | 13.76%            | \$43,258 | \$49,426 | \$51,341 | \$1,915  | 3.87%             |
| Average Light Industry     |                           | \$1,767,119    | \$1,870,328 | \$2,213,735  | 18.36%            | \$17,338 | \$18,544 | \$20,041 | \$1,497  | 8.07%             |
| Statistical Average        |                           | \$1,479,782    | \$1,630,501 | \$1,881,103  | 15.37%            | \$14,519 | \$16,166 | \$17,030 | \$864    | 5.34%             |

#### PROPERTY TAXES

|                      | PROPERTY TAXES |                  |               |                 |               |               |               |               |  |  |  |  |  |
|----------------------|----------------|------------------|---------------|-----------------|---------------|---------------|---------------|---------------|--|--|--|--|--|
|                      | 2015 Actual    | 2016 Budget      | 2016 YTD      | 2017 Budget     | 2018 Budget   | 2019 Budget   | 2020 Budget   | 2021 Budget   |  |  |  |  |  |
| Revenues             |                |                  |               |                 |               |               |               |               |  |  |  |  |  |
| Property Value Taxes | \$ 23,349,346  | \$ \$ 24,549,430 | \$ 24,658,376 | 5 \$ 25,710,425 | \$ 26,338,205 | \$ 26,972,715 | \$ 27,623,845 | \$ 28,292,275 |  |  |  |  |  |
| Total Revenues       | \$ 23,349,346  | 5 \$ 24,549,430  | \$ 24,658,376 | 5 \$ 25,710,425 | \$ 26,338,205 | \$ 26,972,715 | \$ 27,623,845 | \$ 28,292,275 |  |  |  |  |  |

### 2016 Municipal Property Tax Levy Survey

#### **Average Single Family Dwelling**

| 733,407<br>509,558 | 1,891                                                                                                                           |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------|
| 509,558            | 1                                                                                                                               |
|                    | 1,931                                                                                                                           |
| 600,752            | 1,942                                                                                                                           |
| 543 <i>,</i> 808   | 1,959                                                                                                                           |
| 503,865            | 2,205                                                                                                                           |
| 650,270            | 2,253                                                                                                                           |
| 703,975            | 2,279                                                                                                                           |
| 1,160,068          | 2,383                                                                                                                           |
| 1,216,329          | 2,447                                                                                                                           |
| 879,312            | 2,460                                                                                                                           |
| 1,140,767          | 2,556                                                                                                                           |
| 1,271,644          | 2,687                                                                                                                           |
| 1,812,041          | 2,830                                                                                                                           |
| 829,483            | 2,835                                                                                                                           |
| 938,092            | 3,015                                                                                                                           |
| \$ 899,558         | \$ 2,378                                                                                                                        |
|                    | 503,865<br>650,270<br>703,975<br>1,160,068<br>1,216,329<br>879,312<br>1,140,767<br>1,271,644<br>1,812,041<br>829,483<br>938,092 |

#### **Average Strata Family Dwelling**

|                             | MFD<br>Assessment | Municipal<br>Taxes |
|-----------------------------|-------------------|--------------------|
| Langley City                | 205,161           | 739                |
| Burnaby                     | 403,541           | 812                |
| Surrey                      | 308,867           | 854                |
| Richmond                    | 438,964           | 902                |
| Vancouver                   | 615,677           | 961                |
| Coquitlam                   | 350,428           | 980                |
| City of North Vancouver     | 467,700           | 1,048              |
| District of North Vancouver | 496,779           | 1,050              |
| Pitt Meadows                | 279,072           | 1,057              |
| Maple Ridge                 | 241,702           | 1,058              |
| New Westminster             | 314,919           | 1,076              |
| Langley Township            | 339,508           | 1,097              |
| Port Coquitlam              | 316,802           | 1,098              |
| Delta                       | 390,786           | 1,265              |
| Port Moody                  | 408,389           | 1,312              |
| ***AVERAGE***               | \$ 371,886        | \$ 1,021           |
|                             | ÷ 0,1,000         | ÷ 1,021            |

2017 Financial Plan

# Fees & Charges



#### FEES & CHARGES DESCRIPTIONS

The revenue category of Fees and Charges was established by the Bill 88 revisions to the Local Government Act in 1999. The category includes all revenues that are imposed, by bylaw, in respect of all or part of a service the municipality provides or the exercise of regulatory authority.

ADMIN/INSPECTION FEES: These revenues are intended to compensate the City for administration and inspection costs that the City must expend as part of a land development project. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.

**SOLID WASTE USER FEES:** This revenue represents the total user fees levied on single family residences for bi-weekly door to door garbage collection service as well as weekly curbside organic waste disposal. The revenue is calculated by dividing the cost of the service by the number of residential units serviced.

**LICENCES & PERMITS:** The revenue generated from building and plumbing permits is levied to monitor construction projects within the City to ensure compliance with the BC Building Code and City Bylaws as and when required. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.

**DOG LICENCE FEES:** These fees are levied on the owners of dogs to partially offset the cost of providing dog control services. The revenues are projected based on the number of dogs licensed in the prior year.

**PARKING VIOLATIONS:** This revenue represents fines received from motorists who are parked illegally within the Downtown core of the City.

**PARKING RENTALS:** This revenue represents the monthly rental fees received for supplying reserved parking spaces in four lots within the City. Revenue is projected using the current occupancy rate in the lots.

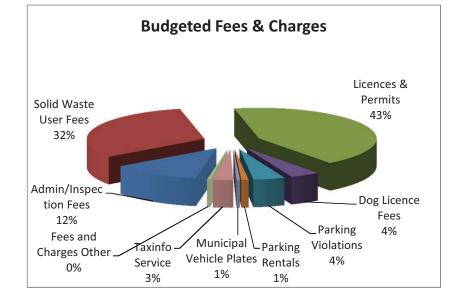
#### FEES & CHARGES DESCRIPTIONS

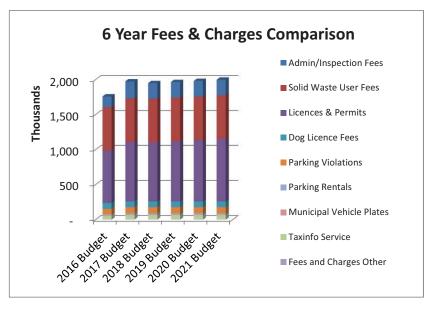
**MUNICIPAL VEHICLE PLATES:** This revenue represents a commission paid to the City to issue commercial vehicle stickers on behalf of the Union of British Columbia Municipalities to administer the service province wide for the Provincial Government. The revenue estimate is based on the prior year's revenues.

**TAXINFO SERVICE:** This revenue represents the fees received for providing legal offices and mortgage companies with information regarding outstanding taxes on properties. The revenue estimate is based on the prior year's experience and adjusted for the current state of the real estate sales market.

FEES & CHARGES OTHER: This program includes budget allocations for revenue generated from banner installations and other miscellaneous fees.

### 2017 Financial Plan





|                          |     |           |     | FEES &    | & CH | IARGE     | ES  |           |     |           |      |           |      |           |      |           |
|--------------------------|-----|-----------|-----|-----------|------|-----------|-----|-----------|-----|-----------|------|-----------|------|-----------|------|-----------|
|                          | 201 | 5 Actual  | 201 | 16 Budget | 2016 | YTD       | 201 | 7 Budget  | 201 | 8 Budget  | 2019 | ) Budget  | 2020 | ) Budget  | 2021 | Budget    |
| Revenues                 |     |           |     |           |      |           |     |           |     |           |      |           |      |           |      |           |
| Admin/Inspection Fees    | \$  | 239,190   | \$  | 152,500   | \$   | 276,037   | \$  | 243,000   | \$  | 223,000   | \$   | 223,000   | \$   | 223,000   | \$   | 223,000   |
| Solid Waste User Fees    |     | 705,229   |     | 619,740   |      | 622,757   |     | 622,300   |     | 622,300   |      | 622,300   |      | 622,300   |      | 622,300   |
| Licences & Permits       |     | 911,903   |     | 749,410   |      | 991,453   |     | 850,450   |     | 845,950   |      | 861,760   |      | 877,880   |      | 894,340   |
| Dog Licence Fees         |     | 79,798    |     | 81,585    |      | 75,570    |     | 81,000    |     | 81,000    |      | 81,000    |      | 81,000    |      | 81,000    |
| Parking Violations       |     | 53,022    |     | 80,000    |      | 94,326    |     | 85,000    |     | 85,000    |      | 85,000    |      | 85,000    |      | 85,000    |
| Parking Rentals          |     | 17,066    |     | 11,600    |      | 29,216    |     | 19,600    |     | 19,600    |      | 19,600    |      | 19,600    |      | 19,600    |
| Municipal Vehicle Plates |     | 9,422     |     | 8,750     |      | 9,030     |     | 9,500     |     | 9,500     |      | 9,500     |      | 9,500     |      | 9,500     |
| Taxinfo Service          |     | 56,265    |     | 47,000    |      | 63,240    |     | 55,000    |     | 55,000    |      | 55,000    |      | 55,000    |      | 55,000    |
| Fees and Charges Other   |     | 4,130     |     | 8,000     |      | 2,900     |     | 8,000     |     | 8,000     |      | 8,000     |      | 8,000     |      | 8,000     |
| Total Revenues           | \$  | 2,076,025 | \$  | 1,758,585 | \$ 2 | 2,164,529 | \$  | 1,973,850 | \$  | 1,949,350 | \$   | 1,965,160 | \$   | 1,981,280 | \$   | 1,997,740 |

2017 Financial Plan

# **Revenue Other Sources**



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#### **REVENUE FROM OTHER SOURCES DESCRIPTIONS**

The revenue category of Revenues from Other Sources includes all those revenue sources not included in Property Taxes or Fees and Charges.

**RCMP FEES & CHARGES:** These revenues represent various fees charged by the RCMP for services rendered to the public, a commission from the Province of BC to offset the cost of serving criminal documents and revenues from false alarm fees which offset the cost of the RCMP in responding to false alarms. Revenue projections are based on the historic trend.

**TAX PENALTY & INTEREST:** This revenue source includes penalty and interest charged on past due taxes. Penalties of 5% are applied on all unpaid current taxes on the tax due date and August 2 each year. Interest is applied on all taxes in arrears (one year past due) and all delinquent taxes (two years past due). The revenue is forecast based on past trends and any significant events affecting properties in this category.

**RENTALS OF CITY PROPERTY:** The City has a number of bare land leases and a few improved property leases. The lease revenue is calculated using the rates included in lease documents as well as historical maintenance costs.

**INTERNAL EQUIPMENT RENTALS:** This revenue item represents the difference between equipment operating expenditures and the amount expended to operations via equipment charge-out (rental) rates. The revenue generated is meant to cover depreciation or obsolescence and is transferred annually to the Machinery Replacement Reserve where it is held and used to replace equipment and vehicles as required.

**MISCELLANEOUS INCOME:** This revenue includes a number of revenues that can not be classified within another revenue category. These revenues included such things as grants, sale of history books, sale of assets and towing contract revenues. The budget estimates are calculated using trend analysis modified for factors that the City is aware of.

**INTEREST INCOME:** This represents interest earned on surplus funds in the General Operating Fund. The estimate is based on a similar cash flow and cash level as the previous year, and uses a projected 1.70% interest rate for 2017.

#### **REVENUE FROM OTHER SOURCES DESCRIPTIONS**

#### **GRANTS IN LIEU OF TAXES:**

#### Federal/Provincial Government

All senior levels of government are exempted from paying property taxes on the annual assessment role. Both levels of Government, however, do recognize that the respective properties do cause a demand for municipal services provided through property taxation. As a result a grant in lieu is paid to the City. Provincial Grants are equal to full taxes and are estimated in that manner. Federal Grants are based on a deemed property valuation which does not provide a grant equal to full taxes, and the revenue stream is forecast accordingly. *Utility Companies* 

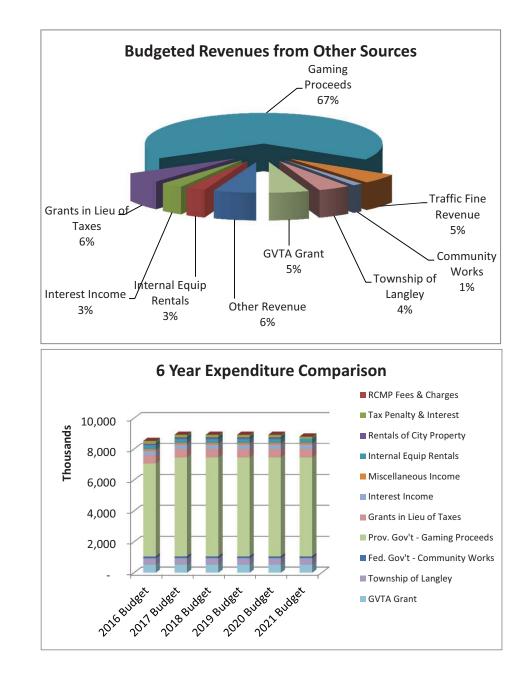
Utility companies do not pay municipal taxes on the value of their transmission lines or other equipment and structures, except buildings. In lieu of taxes, they pay a grant calculated at 1% of the utility revenue generated within the City during the previous year. These revenues are reported to the City and budget estimates are based on reported revenues.

**PROVINCE OF BC:** This majority of this revenue is the City's portion of Casino Gaming Revenues which has been estimated using the actual payments received last year. This budget also consists of the local government's share of traffic fine revenues generated by the Province of BC. Budget estimates are based on the prior year's grant level until notification of the grant amount is received in the spring of the budget year. Finally this budget include the 2% hotel tax which was implemented in 2005 and is transferred to Langley Tourism.

**FEDERAL GOVERNMENT:** This revenue represents funds received from the Government of Canada in relation to the Gas Tax Agreement for Community Works. These funds are transferred to reserves for capital investment.

**TOWNSHIP OF LANGLEY:** This revenue represents funds received from the Township of Langley under the Langley Youth and Family Services cost sharing agreement, the Emergency Planning service agreement and the RCMP building cost sharing agreement. Budget estimates are based on these agreements and budgeted expediture increases.

**GVTA GRANT:** This revenue represents the GVTA's grant to the City for the annual maintenance of Major Municipal Network Roads. The grant is based on the lane kilometers of Major Municipal Network Roads.



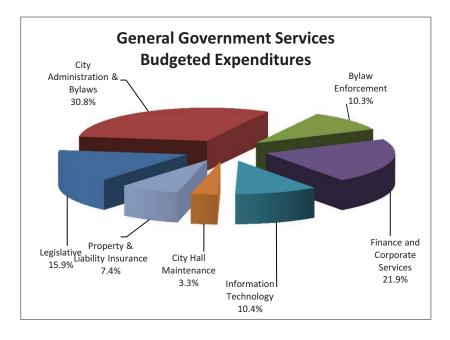
| REVENUE FROM OTHER SOURCES         |              |     |              |    |           |     |            |             |           |     |            |     |            |     |           |
|------------------------------------|--------------|-----|--------------|----|-----------|-----|------------|-------------|-----------|-----|------------|-----|------------|-----|-----------|
|                                    | 2015 Actua   | 1 2 | 016 Budget   | 2  | 2016 YTD  | 201 | 7 Budget   | 2018        | Budget    | 201 | 9 Budget   | 202 | 0 Budget   | 202 | 1 Budge   |
| Revenues                           |              |     |              |    |           |     |            |             |           |     |            |     |            |     |           |
| RCMP Fees & Charges                | \$ 4,46      | 8   | \$ 7,500     | \$ | 6,660     | \$  | 7,500      | \$          | 7,500     | \$  | 7,500      | \$  | 7,500      | \$  | 7,50      |
| Tax Penalty & Interest             | 151,29       | 7   | 177,500      |    | 162,613   |     | 160,000    |             | 160,000   |     | 160,000    |     | 160,000    |     | 160,00    |
| Rentals of City Property           | 147,08       | 8   | 93,955       |    | 99,723    |     | 114,770    |             | 114,770   |     | 114,770    |     | 114,770    |     | 114,77    |
| Internal Equip Rentals             | 405,07       | 1   | 258,840      |    | 385,706   |     | 258,360    |             | 257,360   |     | 256,340    |     | 255,290    |     | 254,230   |
| Miscellaneous Income               | 107,45       | 9   | 97,900       |    | 168,911   |     | 107,700    |             | 107,700   |     | 107,700    |     | 107,700    |     | 107,70    |
| Interest Income                    | 554,26       | 5   | 288,500      |    | 141,512   |     | 288,500    |             | 288,500   |     | 288,500    |     | 288,500    |     | 288,50    |
| Grants in Lieu of Taxes            | 536,72       | 1   | 548,720      |    | 550,831   |     | 530,530    |             | 530,530   |     | 530,530    |     | 530,530    |     | 530,53    |
| Prov. Gov't - Gaming Proceeds      | 6,542,24     | 7   | 6,000,000    |    | 5,155,046 |     | 6,400,000  | 6           | 5,400,000 |     | 6,400,000  |     | 6,400,000  |     | 6,400,00  |
| Prov. Gov't - Traffic Fine Revenue | 539,02       | 0   | 498,200      |    | 528,873   |     | 498,200    |             | 498,200   |     | 498,200    |     | 498,200    |     | 498,20    |
| Prov. Gov't - Hotel Tax            | 140,08       | 7   | 105,000      |    | 147,813   |     | 150,000    |             | 150,000   |     | 150,000    |     | 150,000    |     | 150,000   |
| Prov. Gov't - Other                | 20,19        | 4   | 20,175       |    | 20,229    |     | 20,175     |             | 20,175    |     | 20,175     |     | 20,175     |     | 20,175    |
| Fed. Gov't - Community Works       | 123,52       | 5   | 127,680      |    | 127,680   |     | 127,680    |             | 127,680   |     | 127,680    |     | 127,680    |     | 127,68    |
| Township of Langley                | 405,79       | 0   | 411,610      |    | 376,704   |     | 418,430    |             | 418,430   |     | 418,430    |     | 418,430    |     | 418,43    |
| GVTA Grant                         | 753,81       | 3   | 523,000      |    | 528,500   |     | 523,000    |             | 523,000   |     | 523,000    |     | 523,000    |     | 523,00    |
| Total Revenues                     | \$ 10,431,04 | 5   | \$ 9,158,580 | \$ | 8,400,801 | \$  | 9,604,845  | \$ 9        | 9,603,845 | \$  | 9,602,825  | \$  | 9,601,775  | \$  | 9,600,71  |
| Interfund Cost Allocation          | \$ 622,45    | 0   | \$ 622,450   | \$ | 622,450   | \$  | 1,105,300  | <b>\$</b> 1 | ,105,300  | \$  | 1,105,300  | \$  | 1,105,300  | \$  | 1,105,30  |
| Total Revenues and Allocations     | \$ 11,053,49 |     | \$ 9,781,030 |    | 9,023,251 |     | 10,710,145 |             | ),709,145 | Ŧ   | 10,708,125 |     | 10,707,075 |     | 10,706,01 |

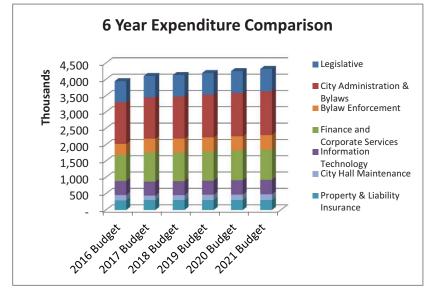
2017 Financial Plan

# **General Government Services**



## 2017 Financial Plan





#### **Cost Centre Description:**

General Government Services performs the core administrative functions of the City. The services provided help in supplying leadership, guidance, information and administrative support to the entire organization.



| GENERAL GOVERNMENT SERVICES    |     |           |     |           |    |           |     |           |    |           |    |           |     |           |      |           |
|--------------------------------|-----|-----------|-----|-----------|----|-----------|-----|-----------|----|-----------|----|-----------|-----|-----------|------|-----------|
|                                | 201 | 15 Actual | 202 | 16 Budget | 2  | 2016 YTD  | 201 | 7 Budget  | 20 | 18 Budget | 20 | 19 Budget | 202 | 0 Budget  | 2021 | Budget    |
| Expenditures                   |     |           |     |           |    |           |     |           |    |           |    |           |     |           |      |           |
| Legislative                    | \$  | 488,071   | \$  | 648,735   | \$ | 469,866   | \$  | 653,735   | \$ | 659,615   | \$ | 665,605   | \$  | 671,715   | \$   | 677,965   |
| City Administration & Bylaws   |     | 1,195,000 |     | 1,274,185 |    | 1,196,767 |     | 1,263,300 |    | 1,283,545 |    | 1,303,805 |     | 1,324,475 |      | 1,345,565 |
| Bylaw Enforcement              |     | 240,475   |     | 338,410   |    | 290,858   |     | 420,750   |    | 428,510   |    | 433,830   |     | 439,250   |      | 444,780   |
| Finance and Corporate Services |     | 762,854   |     | 793,100   |    | 796,392   |     | 896,515   |    | 873,545   |    | 889,375   |     | 905,495   |      | 921,935   |
| Information Technology         |     | 443,766   |     | 429,695   |    | 354,989   |     | 425,890   |    | 432,400   |    | 436,230   |     | 440,130   |      | 444,120   |
| City Hall Maintenance          |     | 133,582   |     | 163,225   |    | 215,935   |     | 135,745   |    | 149,835   |    | 159,485   |     | 169,325   |      | 179,355   |
| Property & Liability Insurance |     | 261,926   |     | 296,150   |    | 286,525   |     | 304,200   |    | 304,200   |    | 304,200   |     | 304,200   |      | 304,200   |
| Total Expenditures             | \$  | 3,525,674 | \$  | 3,943,500 | \$ | 3,611,332 | \$  | 4,100,135 | \$ | 4,131,650 | \$ | 4,192,530 | \$  | 4,254,590 | \$   | 4,317,920 |

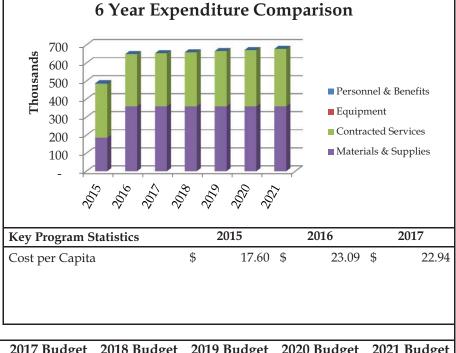
| 2015 Actual 2016 |           | 16 Budget                                                   | 2016 YTD                                            | D 2017 Budget                                                                                                                                             |                                                                                                                                                              |                                                                                                                                                                                                                                    | Budget 20                                                                                                                                                                                                                   | 2019 Budget                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                      | 2020 Budget                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                           | 2021 Budg                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------------|-----------|-------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                  | 22.2      |                                                             | 23.0                                                |                                                                                                                                                           | 22.5                                                                                                                                                         |                                                                                                                                                                                                                                    | 27.7                                                                                                                                                                                                                        | 2                                                                                                                                                                                                                                                                                                    | 7.7                                                                                                                                                                                                                                                                                  | 2                                                                                                                                                                                                                                                                                                                                                                             | .7.7                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 27.7                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 27.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                  |           |                                                             |                                                     |                                                                                                                                                           |                                                                                                                                                              |                                                                                                                                                                                                                                    |                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| \$               | 2,277,836 | \$                                                          | 2,410,440                                           | \$                                                                                                                                                        | 2,277,011                                                                                                                                                    | \$                                                                                                                                                                                                                                 | 2,819,815 \$                                                                                                                                                                                                                | 2,                                                                                                                                                                                                                                                                                                   | ,857,450 \$                                                                                                                                                                                                                                                                          | 2                                                                                                                                                                                                                                                                                                                                                                             | ,912,340                                                                                                                                                                                                                                                                                                                                                  | \$                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2,968,290                                                                                                                                                                                                                                                                                                                                                                                                                               | \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 3,025,370                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                  | 23,903    |                                                             | 22,270                                              |                                                                                                                                                           | 26,320                                                                                                                                                       |                                                                                                                                                                                                                                    | 33,650                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                      | 33,650                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                               | 33,650                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 33,650                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 33,650                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                  | 697,664   |                                                             | 680,895                                             |                                                                                                                                                           | 714,056                                                                                                                                                      |                                                                                                                                                                                                                                    | 750,610                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                      | 744,490                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                               | 750,480                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 756,590                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 762,840                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                  | 526,271   |                                                             | 829,895                                             |                                                                                                                                                           | 593,945                                                                                                                                                      |                                                                                                                                                                                                                                    | 496,060                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                      | 496,060                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                               | 496,060                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 496,060                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 496,060                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| \$               | 3,525,674 | \$                                                          | 3,943,500                                           | \$                                                                                                                                                        | 3,611,332                                                                                                                                                    | \$                                                                                                                                                                                                                                 | 4,100,135 \$                                                                                                                                                                                                                | 4,                                                                                                                                                                                                                                                                                                   | ,131,650 \$                                                                                                                                                                                                                                                                          | 5 4                                                                                                                                                                                                                                                                                                                                                                           | ,192,530                                                                                                                                                                                                                                                                                                                                                  | \$                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 4,254,590                                                                                                                                                                                                                                                                                                                                                                                                                               | \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 4,317,920                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                  | 20<br>\$  | <b>22.2</b><br>\$ 2,277,836<br>23,903<br>697,664<br>526,271 | <b>22.2</b><br>\$ 2,277,836 \$<br>23,903<br>697,664 | 22.2         23.0           \$ 2,277,836 \$ 2,410,440           23,903         22,270           697,664         680,895           526,271         829,895 | 22.2         23.0           \$ 2,277,836 \$ 2,410,440 \$           23,903         22,270           697,664         680,895           526,271         829,895 | 22.2         23.0         22.5           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011           23,903         22,270         26,320           697,664         680,895         714,056           526,271         829,895         593,945 | 22.2         23.0         22.5           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 23,903         22,270         26,320           697,664         680,895         714,056           526,271         829,895         593,945 | 22.2         23.0         22.5         27.7           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 23,903         22,270         26,320         33,650           697,664         680,895         714,056         750,610           526,271         829,895         593,945         496,060 | 22.2         23.0         22.5         27.7         2           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 2,<br>23,903 22,270 26,320 33,650         \$ 2,3003 22,270 26,320 33,650           697,664 680,895 714,056 750,610         \$ 526,271 829,895 593,945 496,060 | 22.2         23.0         22.5         27.7         27.7           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 2,857,450 \$ 23,903         22,270         26,320         33,650         33,650           697,664         680,895         714,056         750,610         744,490           526,271         829,895         593,945         496,060         496,060 | 22.2       23.0       22.5       27.7       27.7       2         \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 2,857,450 \$ 2         23,903       22,270       26,320       33,650       33,650         697,664       680,895       714,056       750,610       744,490         526,271       829,895       593,945       496,060       496,060 | 22.2         23.0         22.5         27.7         27.7         27.7           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 2,857,450 \$ 2,912,340           23,903         22,270         26,320         33,650         33,650         33,650           697,664         680,895         714,056         750,610         744,490         750,480           526,271         829,895         593,945         496,060         496,060         496,060 | 22.2         23.0         22.5         27.7         27.7         27.7           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 2,857,450 \$ 2,912,340 \$ 23,903         22,270         26,320         33,650         33,650           697,664         680,895         714,056         750,610         744,490         750,480           526,271         829,895         593,945         496,060         496,060         496,060 | 22.2         23.0         22.5         27.7         27.7         27.7         27.7           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 2,857,450 \$ 2,912,340 \$ 2,968,290           23,903         22,270         26,320         33,650         33,650         33,650           697,664         680,895         714,056         750,610         744,490         750,480         756,590           526,271         829,895         593,945         496,060         496,060         496,060         496,060 | 22.2         23.0         22.5         27.7         27.7         27.7         27.7           \$ 2,277,836 \$ 2,410,440 \$ 2,277,011 \$ 2,819,815 \$ 2,857,450 \$ 2,912,340 \$ 2,968,290 \$ 23,903         22,270         26,320         33,650         33,650         33,650         33,650           697,664         680,895         714,056         750,610         744,490         750,480         756,590           526,271         829,895         593,945         496,060         496,060         496,060 |

#### GENERAL GOVERNMENT SERVICES

#### LEGISLATIVE

**<u>Program Description</u>**: This program accounts for all expenses associated with the direct activities of City Council. City Council, made up of the Mayor and six Councillors, represents the citizens by providing community leadership in serving as the legislative and policy making body of municipal government. This program also contains the Enterprise funding and Community Grants which are funded solely by gaming proceeds.

**Output:** City Council holds approximately 25 Council meetings a year, about every two weeks at Langley City Hall. Elected representatives from City Council represent the City of Langley on many regional and provincial boards and committees. Council also attend many community meetings and events, workshops and policy meetings throughout the year.



|                      | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|----------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)  | 0.0         | 0.0         | 0.0      | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Legislative          |             |             |          |             |             |             |             |             |
| Personnel & Benefits | 4,306       | -           | 2,744    | -           | -           | -           | -           | -           |
| Equipment            | 156         | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services  | 297,701     | 289,020     | 311,370  | 294,020     | 299,900     | 305,890     | 312,000     | 318,250     |
| Materials & Supplies | 185,908     | 359,715     | 155,752  | 359,715     | 359,715     | 359,715     | 359,715     | 359,715     |
| Legislative Total    | 488,071     | 648,735     | 469,866  | 653,735     | 659,615     | 665,605     | 671,715     | 677,965     |
|                      |             |             |          |             |             |             |             |             |

#### GENERAL GOVERNMENT SERVICES

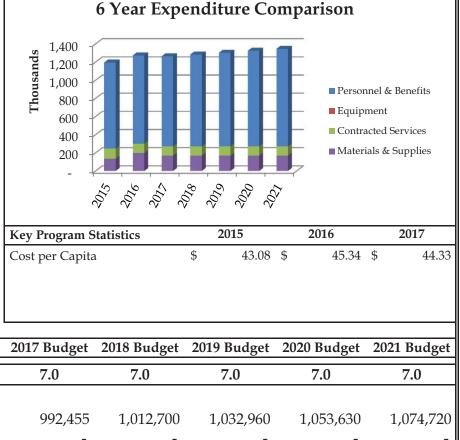
#### **CITY ADMINISTRATION**

**Program Description:** The primary responsibilities of this program are to lead the overall conduct of the City in pursuing the City's goals and objectives, the provision of advice to City Council and serving the will of City Council. To safekeep and preserve meeting minutes, bylaws, civic agreements and other related official documents. Administer responsibilities under the Freedom of Information and Protection of Privacy Act. To plan and coordinate official civic functions, visits and events. Prepare agenda packages for meetings of Council, standing and special committees. Record meeting proceedings. Prepare and supervise the conduct of general local elections, referenda and by-elections. To provide human resource advice and support to City staff.

**Output:** To plan, lead, and direct the overall business affairs and activities of the City in accordance with Council's directions, together with various bylaws, policies and statutory requirements. Provide advice, assistance and recommendations to City Council and assist in formulating long term goals and objectives. Provide advice, direction and policy interpretation to staff. Sustain a highly motivated organization. Implement policies and procedures. Provide administrative services to City Council, its committees and boards and is responsible for the statutory requirements in the Community Charter. Prepare the schedule, minutes, and agenda for Council meetings. Respond to FOI requests and other Council correspondance.

2015 Actual

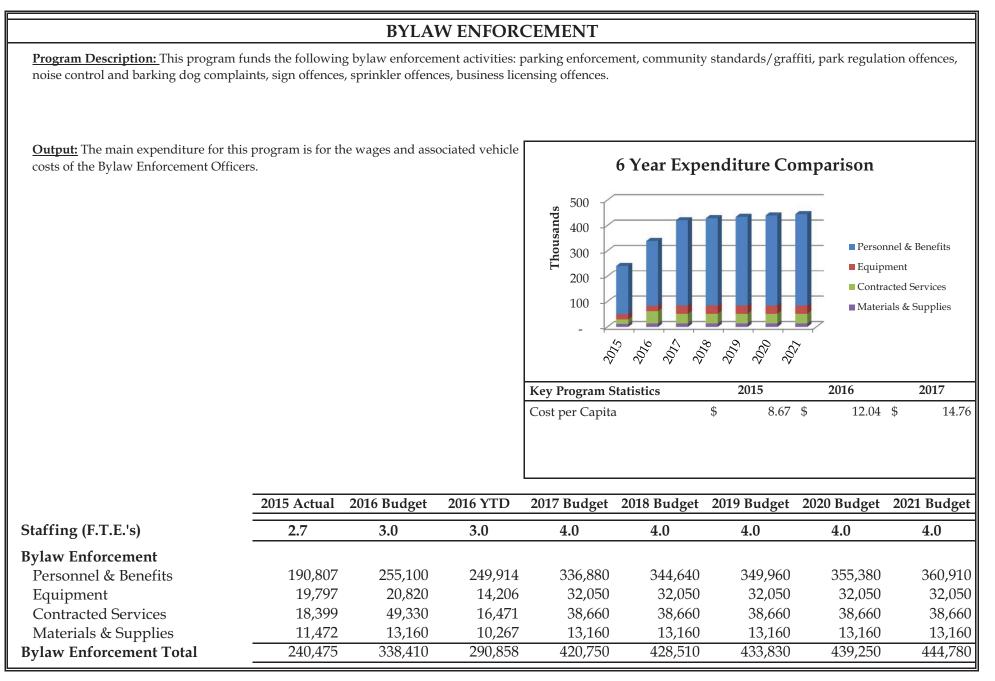
2016 Budget



| -                                |           | 0         |           | 0         | 0         | 0         | 0         | 0         |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Staffing (F.T.E.'s)              | 6.5       | 7.0       | 7.0       | 7.0       | 7.0       | 7.0       | 7.0       | 7.0       |
| City Administration              |           |           |           |           |           |           |           |           |
| Personnel & Benefits             | 948,190   | 973,400   | 919,585   | 992,455   | 1,012,700 | 1,032,960 | 1,053,630 | 1,074,720 |
| Equipment                        | -         | -         | -         | -         | -         | -         | -         | -         |
| Contracted Services              | 112,288   | 101,705   | 100,701   | 100,765   | 100,765   | 100,765   | 100,765   | 100,765   |
| Materials & Supplies             | 134,522   | 199,080   | 176,481   | 170,080   | 170,080   | 170,080   | 170,080   | 170,080   |
| <b>City Administration Total</b> | 1,195,000 | 1,274,185 | 1,196,767 | 1,263,300 | 1,283,545 | 1,303,805 | 1,324,475 | 1,345,565 |
|                                  |           |           |           |           |           |           |           |           |

2016 YTD

#### GENERAL GOVERNMENT SERVICES

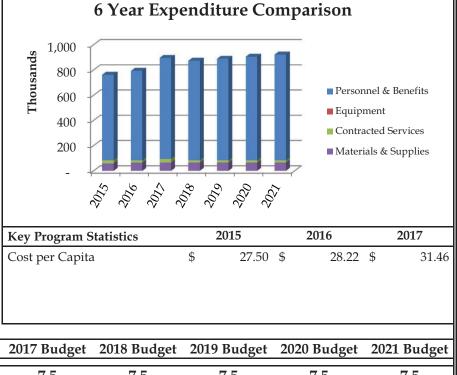


### GENERAL GOVERNMENT SERVICES

### FINANCE AND CORPORATE SERVICES

**Program Description:** This program supplies all of the City's accounting and financial management requirements which include payroll, accounts payable, tax/utility billing & collection, cost control reporting, financial reporting, cash management and the annual budget preparation. The department also provides reception and switchboard functions. This program has funding allocated for supplies and services to support the functioning of clerical and management staff for the City's entire operation.

**Output:** Corporate accounting and financial policies. Compiling and reporting biweekly, quarterly, annual, ad-hoc and statutory financial information. Manage the wages and benefits of the city's employees and ensure payment every second week. Process supplier payments on a weekly basis. Effectively manage the billing, collection and management of taxes, utilities and all other fees & charges for the City's property folios. The main source of expenditure is Personnel & Benefits which includes the following positions: Director of Corporate Services, Deputy Director of Corporate Services, Manager of Revenue and Business Systems, Intermediate Accountant, Tax Clerk, Payroll Clerk, A/P Clerk as well as P/T staff relief for vacations and the tax collection period.

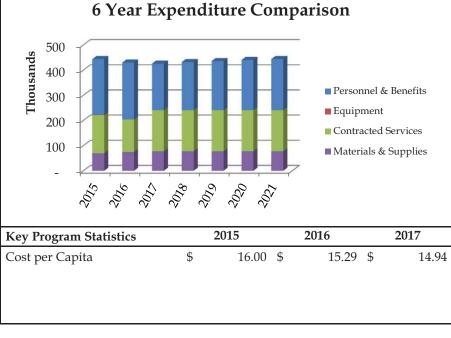


| Staffing (F.T.E.'s)         7.5         7.5         7.5         7.5         7.5         7.5                                                   | 7.5         |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| Finance and Corporate Services                                                                                                                |             |
| Personnel & Benefits 678,964 710,000 704,595 801,290 790,320 806,150 822,                                                                     | 838,710     |
| Equipment                                                                                                                                     |             |
| Contracted Services23,48118,00012,14830,00018,00018,00018,000                                                                                 | 18,000      |
| Materials & Supplies60,40965,10079,64965,22565,22565,22565,225                                                                                | 65,225      |
| Finance and Corporate Services T         762,854         793,100         796,392         896,515         873,545         889,375         905, | 495 921,935 |

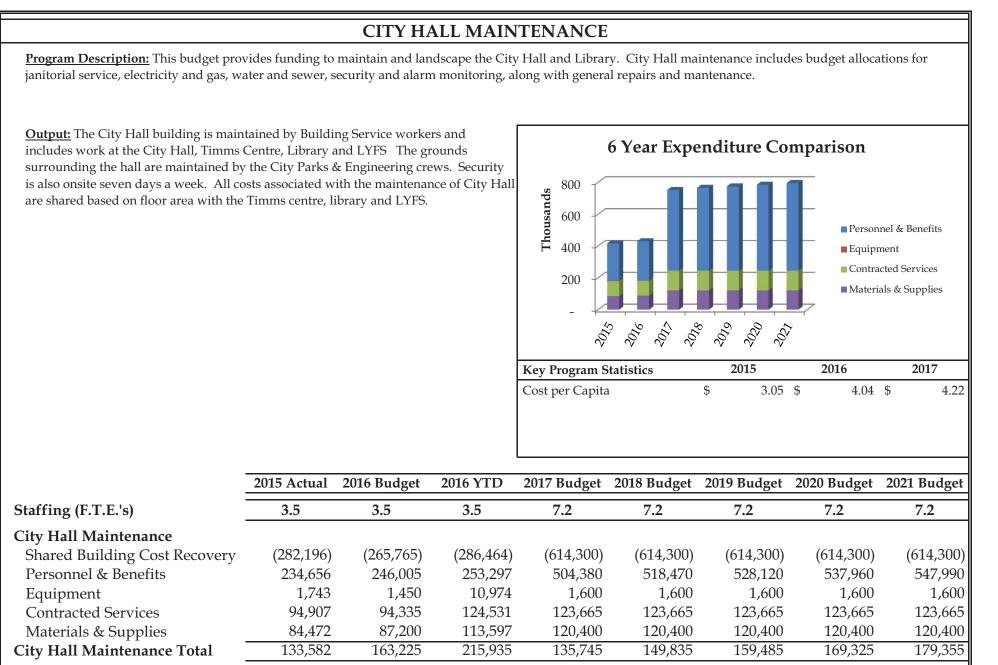
### INFORMATION TECHNOLOGY

**<u>Program Description</u>**: This program provides for the support and maintenance of the City's information technology. This program includes an IT Managaer as well as an IT Support Technician. A substantial portion of this budget also provides funding for annual software and service provider contracts.

**Output:** To supply IT services to the staff of the City to assist them in accomplishing organizational objectives. Ensure that City data is secure from outside threat, in a virus-free environment, is backed-up and there are plans for failure or disaster. Provide reliable, high-performance computer systems that enable City staff to perform their job functions efficiently. Train staff so they can take advantage of new functionality or a new application, or whenever there is an expressed need to learn more. Ensure that information is easily accessed by City staff while maintaining proper information security. Constantly improve the City's network infrastructure and keep hardware and software up-to-date. Enhance information and service delivery to the public through the Internet.



|                              | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)          | 2.0         | 2.0         | 1.5      | 2.0         | 2.0         | 2.0         | 2.0         | 2.0         |
| Information Technology       |             |             |          |             |             |             |             |             |
| Personnel & Benefits         | 220,913     | 225,935     | 146,876  | 184,810     | 191,320     | 195,150     | 199,050     | 203,040     |
| Equipment                    | 2,207       | -           | 1,140    | -           | -           | -           | -           | -           |
| Contracted Services          | 150,888     | 128,505     | 148,835  | 163,500     | 163,500     | 163,500     | 163,500     | 163,500     |
| Materials & Supplies         | 69,758      | 75,255      | 58,138   | 77,580      | 77,580      | 77,580      | 77,580      | 77,580      |
| Information Technology Total | 443,766     | 429,695     | 354,989  | 425,890     | 432,400     | 436,230     | 440,130     | 444,120     |



### GENERAL GOVERNMENT SERVICES

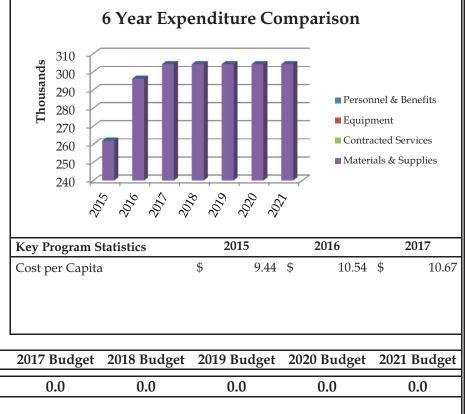
### **PROPERTY & LIABILITY INSURANCE**

**Program Description:** The main source of insurance for the City is through the Municipal Insurance Association. Property and liability insurance is purchased to protect the City from economic loss as the result of litigation, accident or natural disaster.

**<u>Output:</u>** Our current policy protects the City up to \$35 Million of liability with a deductible of \$25,000.

2015 Actual

2016 Budget



|                                   |         |         | 1010 112 |         |         |         |         |         |
|-----------------------------------|---------|---------|----------|---------|---------|---------|---------|---------|
| Staffing (F.T.E.'s)               | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     |
| Property & Liability Insurance    |         |         |          |         |         |         |         |         |
| Personnel & Benefits              | -       | -       | -        | -       | -       | -       | -       | -       |
| Equipment                         | -       | -       | -        | -       | -       | -       | -       | -       |
| Contracted Services               | -       | -       | -        | -       | -       | -       | -       | -       |
| Materials & Supplies              | 261,926 | 296,150 | 286,525  | 304,200 | 304,200 | 304,200 | 304,200 | 304,200 |
| Property & Liability Insurance To | 261,926 | 296,150 | 286,525  | 304,200 | 304,200 | 304,200 | 304,200 | 304,200 |
|                                   |         |         |          |         |         |         |         |         |

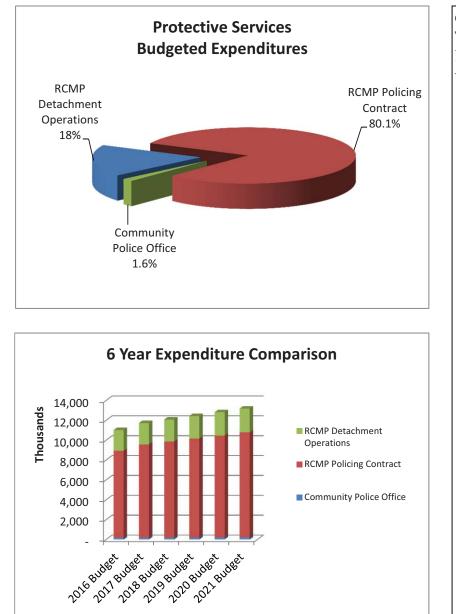
2016 YTD

2017 Financial Plan

# **Policing Services**



### 2017 Financial Plan



#### **Cost Centre Description:**

The Langley RCMP is dedicated to protect and serve the citizens of Langley through the prevention and reduction of crime, in partnership with our community.

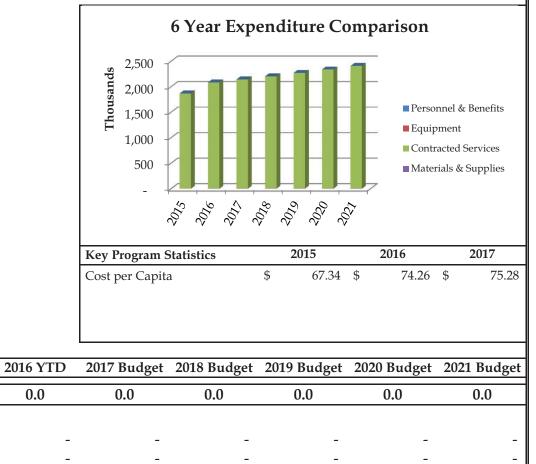


|                                                                                    | 2015       | Actual              | 2016 E     | Budget             | 20 | 16 YTD                     | 2017 Budg             | et 2             | 018 Budget               | 2019 Budge                | t 202 | 20 Budget             | 202 | 21 Budg            |
|------------------------------------------------------------------------------------|------------|---------------------|------------|--------------------|----|----------------------------|-----------------------|------------------|--------------------------|---------------------------|-------|-----------------------|-----|--------------------|
| Expenditures                                                                       |            |                     |            |                    |    |                            |                       |                  |                          |                           |       |                       |     |                    |
| RCMP Detachment Operations                                                         | \$ 1,      | ,867,774            | \$ 2,      | 086,820            | \$ | 903,786                    | \$ 2,145,3            | 60               | \$ 2,204,320             | \$ 2,270,450              | ) \$  | 2,338,560             | \$  | 2,408,73           |
| RCMP Policing Contract                                                             |            | ,095,845            |            | 745,905            |    | 5,955,292                  | 9,387,2               |                  | 9,668,550                | 9,958,310                 |       | 10,256,760            |     | 10,564,1           |
| Community Police Office<br>Total Expenditures                                      |            | 182,465<br>,146,084 |            | 191,185<br>023,910 | ¢  | 129,214<br>6,988,292       | 193,2<br>\$ 11,725,8  |                  | 199,070<br>\$ 12,071,940 | 205,000<br>\$ 12,433,760  |       | 211,080<br>12,806,400 |     | 217,3<br>13,190,2  |
| Total Experiatures                                                                 | ψ 10,      | ,140,004            | ψ 11,      | 020,910            | Ψ  | 0,700,272                  | ψ 11,720,0            | 10               | φ 12,071,740             | ψ 12, <del>1</del> 35,700 | ψ     | 12,000,400            | Ψ   | 10,170,2           |
|                                                                                    |            |                     |            |                    |    |                            |                       |                  |                          |                           |       |                       |     |                    |
| DEPT. BUDGET SUMMARY                                                               |            | Actual              |            | 0                  | 20 |                            |                       | et 2             | 0                        | 2019 Budget               | t 202 | 0                     | 202 |                    |
| Staffing (F.T.E.'s)                                                                |            | Actual<br>4.6       |            | Budget             | 20 | 16 YTD<br>44.4             | 2017 Budş<br>51.5     | et 2             | 018 Budget<br>51.5       | 2019 Budge<br>51.5        | t 202 | 20 Budget<br>51.5     | 202 | 21 Budg<br>51.5    |
|                                                                                    |            |                     |            | 0                  | 20 |                            |                       | et 2             | 0                        |                           | t 202 | 0                     | 202 |                    |
| Staffing (F.T.E.'s)                                                                |            |                     | 51         | 0                  |    |                            | 51.5                  | et 20            | 51.5                     | 51.5                      |       | 0                     |     |                    |
| Staffing (F.T.E.'s)<br>Operating Cost Summary                                      | 4          | 4.6                 | 51         | 1.5                |    | 44.4                       | 51.5                  |                  | 51.5                     | 51.5                      |       | 51.5                  |     | 51.5               |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits              | <u>4</u> 4 | 4.6                 | \$         | 1.5                |    | <b>44.4</b><br>3,849       | 51.5                  | 40 \$<br>-       | 51.5                     | 51.5                      | \$    | 51.5                  | \$  | 51.5               |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits<br>Equipment | <u>4</u> 4 | <b>1.6</b><br>2,652 | \$<br>10,9 | 7,360              |    | <b>44.4</b><br>3,849<br>24 | <b>51.5</b><br>\$ 7,4 | 40 \$<br>-<br>35 | <b>51.5</b><br>57,670    | <b>51.5</b><br>\$ 7,830   | \$    | <b>51.5</b><br>7,990  | \$  | <b>51.5</b><br>8,1 |

### **RCMP DETACHMENT OPERATIONS**

**Program Description:** This budget item provides for RCMP support staff in the form of administration, clerical and jail guards and the related office costs associated to these functions. It also provides maintenance to the RCMP building. These services are all performed in partnership with the Township of Langley and as of September 1, 2007 these costs are shared based on formulas of 25% of the polulation and 75% of the 5 year rolling average of crime statistics. The City also pays an additional 8% administration charge to the Township for administering this function.

Output:



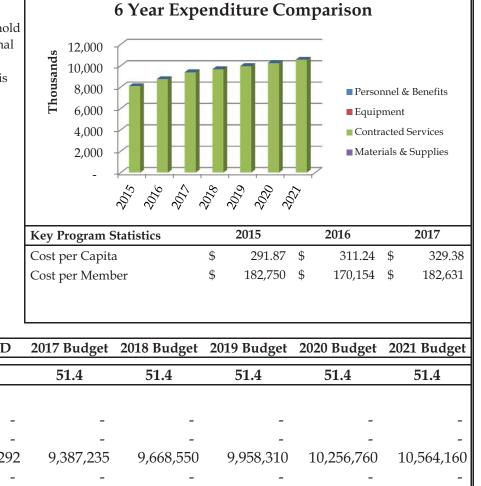
| -                                 |           | 0         |         |           |           |           |           |           |
|-----------------------------------|-----------|-----------|---------|-----------|-----------|-----------|-----------|-----------|
| Staffing (F.T.E.'s)               | 0.0       | 0.0       | 0.0     | 0.0       | 0.0       | 0.0       | 0.0       | 0.0       |
| <b>RCMP</b> Detachment Operations |           |           |         |           |           |           |           |           |
| Personnel & Benefits              | -         | -         | -       | -         | -         | -         | -         | -         |
| Equipment                         | -         | -         | -       | -         | -         | -         | -         | -         |
| Contracted Services               | 1,864,704 | 2,081,820 | 900,536 | 2,140,360 | 2,199,170 | 2,265,150 | 2,333,100 | 2,403,100 |
| Materials & Supplies              | 3,070     | 5,000     | 3,250   | 5,000     | 5,150     | 5,300     | 5,460     | 5,630     |
| RCMP Detachment Operations Tota   | 1,867,774 | 2,086,820 | 903,786 | 2,145,360 | 2,204,320 | 2,270,450 | 2,338,560 | 2,408,730 |

2015 Actual 2016 Budget

### **RCMP POLICING CONTRACT**

**<u>Program Description</u>**: Police service for the City is provided by the Royal Canadian Mounted Police. This program is to provide a feeling of security to the citizens of Langley; through the proper management of available resources and with the support of the community as a whole, by the protection of life and property, the apprehension of criminals and crime prevention.

**Output:** The budget provides for a total contract strength to 51.35 members. It also includes a share in the Integrated Homicide Investigation Team (IHIT), Emergency Response Team and Forensics/Traffic Reconstructionist/Dog Patrol. The RCMP uphold the principles of the Canadian Charter of Rights & Freedoms and provide a professional standard of service. The City currently budgets for 3.3 member vacancies based on historical trends, this results in a budget reduction of approximately \$500,000. There is also a \$30,000 provision for a Community Liason position to work with social service agencies and oversee the implementation of the Homelessness Strategic Plan and Community Crime Prevention Strategic Plan.

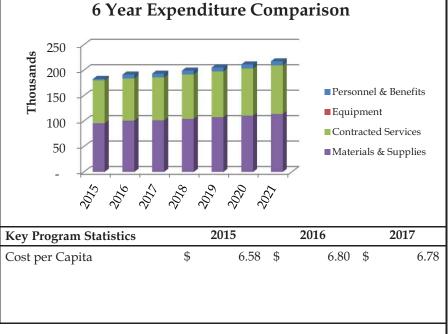


|                                     | 2015 Actual | 2016 Budget | 2016 YTD  | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|-------------------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)                 | 44.3        | 51.4        | 44.3      | 51.4        | 51.4        | 51.4        | 51.4        | 51.4        |
| <b>RCMP</b> Policing Contract       |             |             |           |             |             |             |             |             |
| Personnel & Benefits                | -           | -           | -         | -           | -           | -           | -           | -           |
| Equipment                           | -           | -           | -         | -           | -           | -           | -           | -           |
| Contracted Services                 | 8,095,845   | 8,745,905   | 5,955,292 | 9,387,235   | 9,668,550   | 9,958,310   | 10,256,760  | 10,564,160  |
| Materials & Supplies                | -           | -           | -         | -           | -           | -           | -           | -           |
| <b>RCMP</b> Policing Contract Total | 8,095,845   | 8,745,905   | 5,955,292 | 9,387,235   | 9,668,550   | 9,958,310   | 10,256,760  | 10,564,160  |
|                                     |             |             |           |             |             |             |             |             |

### **COMMUNITY POLICE OFFICE**

**<u>Program Description</u>**: The purpose of the Community Police Office is to bring the police closer to the community making it more convenient for citizens to report incidents and it promotes the development of a closer police community relationship which is consistant with the RCMP's committment to community policing. It also allows the community to play an active role in policing the community through involvement in various volunteer programs.

<u>**Output:**</u> Community Policing is about preventing crime. RCMP members work interactively with the community to mutually identify and resolve community problems. This budget provides for the funding of a Information Officer at the CPO to coordinate volunteers and liase between the public and RCMP. The Community Police Office is open between 8:30am & 4:30pm Monday to Friday at the office located at 20408 Douglas Crescent.



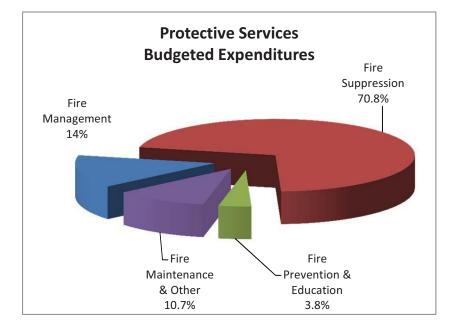
|                                      | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|--------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)                  | 0.3         | 0.1         | 0.1      | 0.1         | 0.1         | 0.1         | 0.1         | 0.1         |
| Community Police Office              |             |             |          |             |             |             |             |             |
| Personnel & Benefits                 | 2,652       | 7,360       | 3,849    | 7,440       | 7,670       | 7,830       | 7,990       | 8,150       |
| Equipment                            | -           | -           | 24       | -           | -           | -           | -           | -           |
| Contracted Services                  | 84,445      | 82,730      | 35,889   | 84,490      | 87,030      | 89,640      | 92,330      | 95,090      |
| Materials & Supplies                 | 95,368      | 101,095     | 89,452   | 101,315     | 104,370     | 107,530     | 110,760     | 114,090     |
| <b>Community Police Office Total</b> | 182,465     | 191,185     | 129,214  | 193,245     | 199,070     | 205,000     | 211,080     | 217,330     |

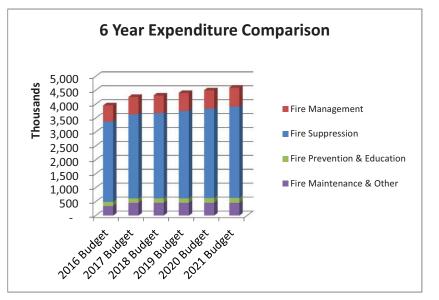
2017 Financial Plan

## **Fire Rescue Service**



### 2017 Financial Plan





### **Cost Centre Description:**

Our First Response Team consists of twenty (20) staff who maintain shift coverage of four firefighters on duty twenty-four hours per day. This First Response Team backed up by a compliment of twenty-four paid-on-call firefighters provides for a five minute response time to any fire or medical emergency anywhere within the City of Langley boundaries.

In addition to our Emergency Response Programs, we have a Public Education and Fire Prevention Program under the direction of our Fire Prevention Officer. The FPO and our on-duty crews are out each and every day inspecting retail, commercial and industrial businesses within the City of Langley to ensure that when you enter into those premises as a customer or an employee, that you are operating under a fire safe environment. We also inspect all multi-family residential buildings to ensure safety for residents and visitors.



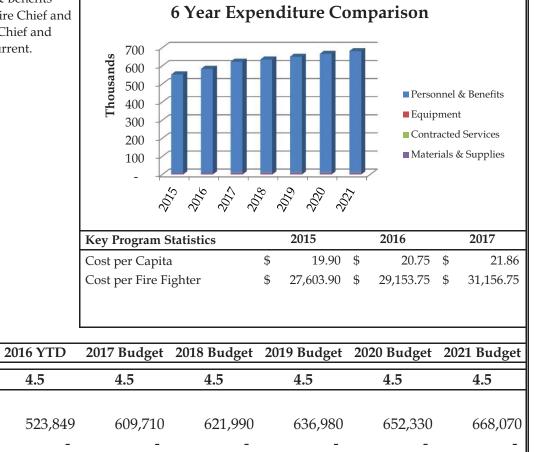
| FIRE RESCUE SERVICE                                                                |                       |                           |                                    |                      |                              |                                |              |                          |                     |      |                                 |     |                                 |      |                               |
|------------------------------------------------------------------------------------|-----------------------|---------------------------|------------------------------------|----------------------|------------------------------|--------------------------------|--------------|--------------------------|---------------------|------|---------------------------------|-----|---------------------------------|------|-------------------------------|
|                                                                                    | 2015 A                | ctual                     | 2016 Budget                        | 2016 Y               | YTD                          | 2017 Bu                        | dget 2       | 2018 B                   | udget               | 2019 | Budget                          | 202 | 20 Budge                        | t 20 | 21 Budge                      |
| Expenditures                                                                       |                       |                           |                                    |                      |                              |                                |              |                          |                     |      |                                 |     |                                 |      |                               |
| Fire Management                                                                    | 55                    | 52,078                    | 583,075                            | 5                    | 533,441                      | 62                             | 3,135        | 6                        | 635,415             |      | 650,405                         |     | 665,75                          | 5    | 681,49                        |
| Fire Suppression                                                                   | 2,80                  | 66,814                    | 2,876,605                          | 2,9                  | 925,573                      | 3,01                           | 6,050        | 3,0                      | )61,360             | 3    | 3,134,300                       |     | 3,209,110                       | )    | 3,285,77                      |
| Fire Prevention & Education                                                        | 14                    | 42,108                    | 154,445                            |                      | 91,674                       | 16                             | 1,170        | -                        | 61,870              |      | 165,700                         |     | 169,62                          | )    | 173,65                        |
| Fire Maintenance & Other                                                           |                       | 72,959                    | 344,300                            |                      | 365,438                      |                                | 7,290        |                          | 157,510             |      | 457,670                         |     | 457,83                          |      | 457,99                        |
| Total Expenditures                                                                 | \$ 3,93               | 33,959                    | \$ 3,958,425                       | \$ 3,9               | 916,126                      | \$ 4,25                        | 7,645        | \$ 4,3                   | 316,155             | \$ 4 | 4,408,075                       | \$  | 4,502,315                       | 5\$  | 4,598,90                      |
|                                                                                    |                       |                           |                                    |                      |                              |                                |              |                          |                     |      |                                 |     |                                 |      |                               |
| DEPT. BUDGET SUMMARY                                                               | 2015 A                | ctual                     | 2016 Budget                        | 2016 \               | YTD                          | 2017 Bu                        | dget 2       | 2018 E                   | udget               | 2019 | Budget                          | 202 | 20 Budge                        | t 20 | 21 Budge                      |
| DEPT. BUDGET SUMMARY<br>Staffing (F.T.E.'s)                                        | 2015 A                |                           | 2016 Budget<br>25.6                | 2016 \               |                              | 2017 Bu<br>25.6                |              | 2018 E                   | -                   |      | Budget<br>25.6                  | 202 | 20 Budge<br>25.6                | t 20 | 21 Budge<br>25.6              |
|                                                                                    |                       |                           | 0                                  |                      |                              |                                |              |                          | -                   |      |                                 | 202 | -                               | t 20 |                               |
| Staffing (F.T.E.'s)                                                                | 25.0                  |                           | 25.6                               | 25.                  |                              |                                | ;            | 25                       | -                   | 2    |                                 |     | -                               |      |                               |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits              | 25.0                  | 6                         | 25.6                               | 25.                  | .6                           | 25.6                           | ;            | 25                       | .6                  | 2    | 25.6                            |     | 25.6                            | \$   | 25.6                          |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits<br>Equipment | <b>25.</b><br>\$ 3,37 | <b>6</b><br>70,514        | <b>25.6</b><br>\$ 3,486,255        | <b>25.</b><br>\$ 3,4 | . <b>6</b><br>193,024        | <b>25.6</b><br>\$ 3,671        | j<br>1,480   | <b>25</b><br>\$ 3,7      | <b>.6</b><br>29,990 | 2    | <b>25.6</b><br>3,821,910        |     | <b>25.6</b><br>3,916,150        | \$   | <b>25.6</b><br>4,012,74<br>72 |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits              | <b>25.</b><br>\$ 3,37 | <b>6</b><br>70,514<br>627 | <b>25.6</b><br>\$ 3,486,255<br>720 | <b>25.</b><br>\$ 3,4 | . <b>6</b><br>193,024<br>675 | <b>25.6</b><br>\$ 3,671<br>241 | 1,480<br>720 | <b>25</b><br>\$ 3,7<br>2 | 29,990<br>720       | 2    | <b>25.6</b><br>3,821,910<br>720 |     | <b>25.6</b><br>3,916,150<br>720 | \$   | <b>25.6</b><br>4,012,74       |

### FIRE ADMINISTRATION

**<u>Program Description</u>**: Fire Administration is responsible for administration and technical planning, organizing and directing fire fighting, fire prevention and fire fighter training. Other responsibilities include providing initial human resources support in hiring and promotions, budgeting for annual and future requirements, and managing the day to day response of the department. Management is also responsible for maintaining a functional fire fighting team consisting of career and Paid-on-call staff.

<u>Output:</u> The main source of expenditure for fire management is Personnel & Benefits which includes the following positions: Fire Chief, Depuy Fire Chief, Asst Fire Chief and an Administrative Assistant. Training is held as needed with both the Fire Chief and Deputy Fire Chief involved in GVRD and Provincial focus groups to stay current.

2015 Actual 2016 Budget



|                           |         | 0                |         | 0       | 0       | 0       | 0       | 0       |
|---------------------------|---------|------------------|---------|---------|---------|---------|---------|---------|
| Staffing (F.T.E.'s)       | 4.5     | 4.5              | 4.5     | 4.5     | 4.5     | 4.5     | 4.5     | 4.5     |
| Fire Administration       |         |                  |         |         |         |         |         |         |
| Personnel & Benefits      | 542,610 | 570,650          | 523,849 | 609,710 | 621,990 | 636,980 | 652,330 | 668,070 |
| Equipment                 | -       | -                | -       | -       | -       | -       | -       | -       |
| Contracted Services       | 899     | 1,000            | -       | 1,000   | 1,000   | 1,000   | 1,000   | 1,000   |
| Materials & Supplies      | 8,569   | 11,425           | 9,592   | 12,425  | 12,425  | 12,425  | 12,425  | 12,425  |
| Fire Administration Total | 552,078 | 583 <i>,</i> 075 | 533,441 | 623,135 | 635,415 | 650,405 | 665,755 | 681,495 |
|                           |         |                  |         |         |         |         |         |         |

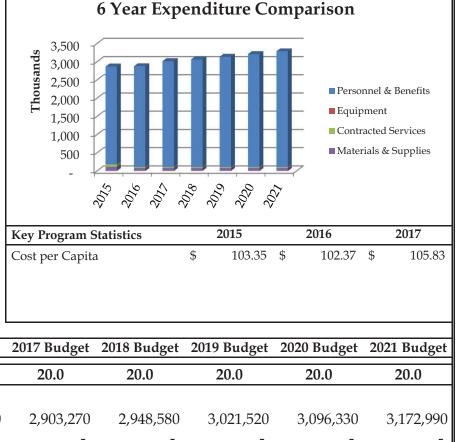
### FIRE SUPPRESSION

**Program Description:** The suppression crews are responsible for providing an efficient and timely response to emergencies for residents of the City of Langley. In addition to fire suppression, these crews assist with pre-hospital emergencies, and maintain an aggressive fire inspection program of local commercial and retail businesses. This program includes career staff wages and benefits as well as paid-on-call training and alarm responses. Also included are the annual costs for dispatching by the Surrey Fire Dept.

**Output:** Service is provided by 4 crews which provide fire suppression service 24 hours a day 7 days a week. Crews work 2 days 2 nights. Each crew consists of 5 firefighters which provide the necessary requirements to do daily inspections, public safety lectures, train on shift to approved national standards. These firefighters respond to every emergency type and provide a 24 hrs day/ 7 days a week service to the community.

2015 Actual

2016 Budget



| 2010 /1010 | 2010 Duuget                                        | 2010 110                                               | 2017 Duuget                                                                                                                                                                          | 2010 Duuget                                                                                                                                                                                                                                                    | acts Dauger                                                                                                                                                                                                                                                                                                                 | lolo Duuget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2021 Duuget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|------------|----------------------------------------------------|--------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 20.0       | 20.0                                               | 20.0                                                   | 20.0                                                                                                                                                                                 | 20.0                                                                                                                                                                                                                                                           | 20.0                                                                                                                                                                                                                                                                                                                        | 20.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 20.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|            |                                                    |                                                        |                                                                                                                                                                                      |                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 2,686,984  | 2,763,825                                          | 2,876,810                                              | 2,903,270                                                                                                                                                                            | 2,948,580                                                                                                                                                                                                                                                      | 3,021,520                                                                                                                                                                                                                                                                                                                   | 3,096,330                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 3,172,990                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| -          | -                                                  | -                                                      | -                                                                                                                                                                                    | -                                                                                                                                                                                                                                                              | -                                                                                                                                                                                                                                                                                                                           | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 64,391     | 32,500                                             | 2,857                                                  | 32,500                                                                                                                                                                               | 32,500                                                                                                                                                                                                                                                         | 32,500                                                                                                                                                                                                                                                                                                                      | 32,500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 32,500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 115,439    | 80,280                                             | 45,906                                                 | 80,280                                                                                                                                                                               | 80,280                                                                                                                                                                                                                                                         | 80,280                                                                                                                                                                                                                                                                                                                      | 80,280                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 80,280                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 2,866,814  | 2,876,605                                          | 2,925,573                                              | 3,016,050                                                                                                                                                                            | 3,061,360                                                                                                                                                                                                                                                      | 3,134,300                                                                                                                                                                                                                                                                                                                   | 3,209,110                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 3,285,770                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|            | <b>20.0</b><br>2,686,984<br>-<br>64,391<br>115,439 | 2,686,984 2,763,825<br>64,391 32,500<br>115,439 80,280 | 20.0         20.0         20.0           2,686,984         2,763,825         2,876,810           64,391         32,500         2,857           115,439         80,280         45,906 | 20.0         20.0         20.0         20.0         20.0           2,686,984         2,763,825         2,876,810         2,903,270           64,391         32,500         2,857         32,500           115,439         80,280         45,906         80,280 | 20.0         20.0         20.0         20.0         20.0         20.0           2,686,984         2,763,825         2,876,810         2,903,270         2,948,580           64,391         32,500         2,857         32,500         32,500           115,439         80,280         45,906         80,280         80,280 | 20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0 <th< td=""><td>20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         <th< td=""></th<></td></th<> | 20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0         20.0 <th< td=""></th<> |

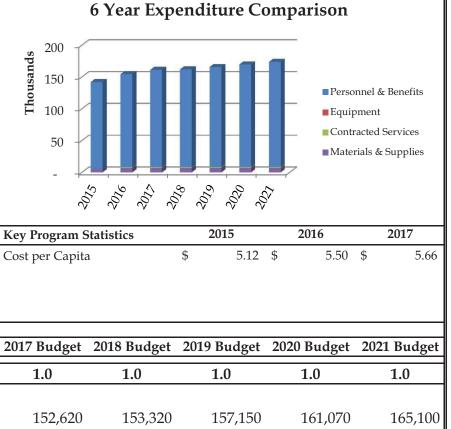
2016 YTD

### FIRE RESCUE SERVICES

### **PREVENTION & EDUCATION**

**<u>Program Description</u>**: This program provides funding for all fire prevention and public education programs; these include: inspections, school programs, community days, fire prevention week activities, and juvenile fire setter programs; the education component provides funding for developing standards, purchase of manuals and audio- visual training aids, administering exams and funding seminars. This program also provides for the Training .

Output:Program provides funding for one fire prevention officer Monday to Friday 8:304:30. Visits each Langley city school twice a year to conduct fire drills, safety lectures and<br/>teach children how to deal with fire. The Fire Prevention Officer conducts safety lectures<br/>to strata coucils, apartment blocks and the general public. This program and its<br/>materials give the Langley Firefighters a visable presence in the community and are<br/>found present at most community events.211



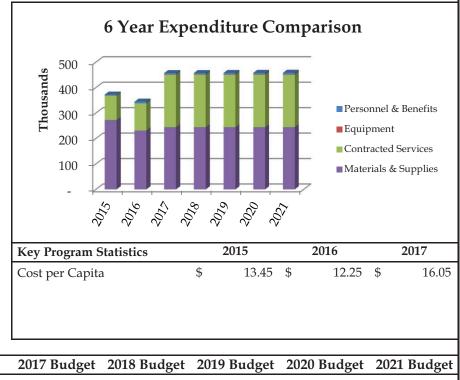
|                              | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)          | 1.0         | 1.0         | 1.0      | 1.0         | 1.0         | 1.0         | 1.0         | 1.0         |
| Prevention & Education       |             |             |          |             |             |             |             |             |
| Personnel & Benefits         | 136,709     | 145,945     | 87,847   | 152,620     | 153,320     | 157,150     | 161,070     | 165,100     |
| Equipment                    | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services          | -           | 1,400       | 267      | 1,400       | 1,400       | 1,400       | 1,400       | 1,400       |
| Materials & Supplies         | 5,399       | 7,100       | 3,560    | 7,150       | 7,150       | 7,150       | 7,150       | 7,150       |
| Prevention & Education Total | 142,108     | 154,445     | 91,674   | 161,170     | 161,870     | 165,700     | 169,620     | 173,650     |

### FIRE RESCUE SERVICES

### **FIRE MAINTENANCE & OTHER**

**Program Description:** This program provides funding for the maintenance of grounds, building and equipment, as well as all office expenses. It also provides funding for the annual dispatch operations currently being provided by the City of Surrey.

Output:



|                                | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|--------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)            | 0.1         | 0.1         | 0.1      | 0.1         | 0.1         | 0.1         | 0.1         | 0.1         |
| Fire Maintenance & Other       |             |             |          |             |             |             |             |             |
| Personnel & Benefits           | 4,211       | 5,835       | 4,518    | 5,880       | 6,100       | 6,260       | 6,420       | 6,580       |
| Equipment                      | 627         | 720         | 675      | 720         | 720         | 720         | 720         | 720         |
| Contracted Services            | 95,031      | 106,030     | 98,289   | 206,310     | 206,310     | 206,310     | 206,310     | 206,310     |
| Materials & Supplies           | 273,090     | 231,715     | 261,956  | 244,380     | 244,380     | 244,380     | 244,380     | 244,380     |
| Fire Maintenance & Other Total | 372,959     | 344,300     | 365,438  | 457,290     | 457,510     | 457,670     | 457,830     | 457,990     |

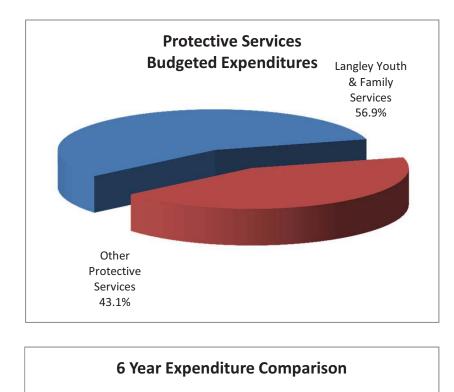
2017 Financial Plan

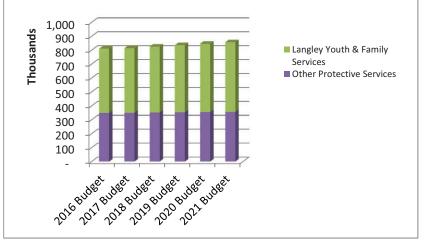
## **Other Protective Services**



**OTHER PROTECTIVE SERVICES** 

### 2017 Financial Plan





### **Cost Centre Description:**

Other Protective Services provides funding for, Youth & Family Srevices, Emergency Planning, Victim/Witness Protection, Search and Rescue, Dog Control as well as Youth & Family Services.





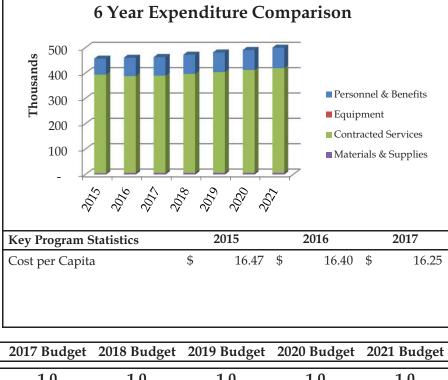


|                                                                                    | 201              | 15 Ac      | ctual  | 2010 | 6 Budget              | 20 | 16 YTD               | 2017 | 7 Budget              | 2018 | 8 Budget        | 2019 | Budget                | 2020 | ) Budget              | 2021 | Budge                |
|------------------------------------------------------------------------------------|------------------|------------|--------|------|-----------------------|----|----------------------|------|-----------------------|------|-----------------|------|-----------------------|------|-----------------------|------|----------------------|
| Expenditures                                                                       |                  |            |        |      |                       |    |                      |      |                       |      |                 |      |                       |      |                       |      |                      |
| Langley Youth & Family Services                                                    |                  |            | 6,904  |      | 460,955               |    | 425,255              |      | 463,020               |      | 472,530         |      | 481,490               |      | 490,640               |      | 499,97               |
| Other Protective Services                                                          |                  |            | 2,839  | +    | 350,085               |    | 200,398              |      | 351,225               |      | 353,225         |      | 354,595               |      | 355,995               |      | 357,41               |
| Total Expenditures                                                                 | \$               | 75         | 59,743 | \$   | 811,040               | Þ  | 625,653              | \$   | 814,245               | \$   | 825,755         | \$   | 836,085               | \$   | 846,635               | Þ    | 857,38               |
|                                                                                    |                  |            |        |      |                       |    |                      |      |                       |      |                 |      |                       |      |                       |      |                      |
| DEPT. BUDGET SUMMARY                                                               | 201              | 15 Ac      | ctual  | 2010 | ó Budget              | 20 | 016 YTD              | 2017 | 7 Budget              | 2018 | 3 Budget        | 2019 | Budget                | 2020 | ) Budget              | 2021 | Budge                |
| DEPT. BUDGET SUMMARY<br>Staffing (F.T.E.'s)                                        | 201              | 15 Ac      |        | 2016 | 6 Budget<br>2.0       | 20 | 016 YTD<br>2.0       | 2017 | 7 Budget<br>2.0       | 2018 | 8 Budget<br>2.0 |      | Budget                | 2020 | ) Budget<br>2.0       | 2021 | Budge                |
| Staffing (F.T.E.'s)                                                                | 201              |            |        | 2010 |                       | 20 |                      | 2017 |                       | 2018 | 0               |      | 0                     | 2020 |                       | 2021 |                      |
| Staffing (F.T.E.'s)<br>Operating Cost Summary                                      |                  | 2.0        |        |      | 2.0                   |    | 2.0                  |      | 2.0                   |      | 2.0             |      | 2.0                   |      | 2.0                   |      | 2.0                  |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits              | <b>201</b><br>\$ | 2.0        |        |      |                       |    |                      |      |                       |      | 0               |      | 0                     |      |                       |      | 2.0                  |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits<br>Equipment |                  | <b>2.0</b> | 3,591  |      | <b>2.0</b><br>138,700 |    | <b>2.0</b><br>96,023 |      | <b>2.0</b><br>140,100 |      | <b>2.0</b>      |      | <b>2.0</b><br>147,210 |      | <b>2.0</b><br>150,170 |      | <b>2.0</b><br>153,18 |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits              |                  | <b>2.0</b> |        |      | 2.0                   |    | 2.0                  |      | 2.0                   |      | 2.0             |      | 2.0                   |      | 2.0                   |      |                      |

### LANGLEY YOUTH & FAMILY SERVICES

**Program Description:** The service is supplied to assist the RCMP in attempting to minimize the entry of youth into the criminal justice system. The mandate of the service is to: coordinate efforts between police, schools and other agencies; provide education and counseling to parents to gain control of their children; provide training and assistance to RCMP members to improve their effectiveness in deal with juveniles and family problems; assist in developing community programs to facilitate crime prevention; work with the school district to identify pre-delinquent behavior; in conjunction with the RCMP Crime Prevention Unit, set up programs aimed at crime prevention.

**Output:** This service has approximately 600 clients with 2000 client visits for counselling services made each year. The budget includes approximately 7,000 hours of counselling services.



| 2015 Actual | 2016 Budget                                   | 2016 YTD                                                                                                        | 2017 Budget                                                                                                                                                              | 2018 Budget                                                                                                                                                                                                                       | 2019 Budget                                                                                                                                                                                                                                                                                | 2020 Budget                                                                                                                                                                                                                                                                                                                                                     | 2021 Budget                                                                                                                                                                                                                                                                                                                                                                                                              |
|-------------|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.0         | 1.0                                           | 1.0                                                                                                             | 1.0                                                                                                                                                                      | 1.0                                                                                                                                                                                                                               | 1.0                                                                                                                                                                                                                                                                                        | 1.0                                                                                                                                                                                                                                                                                                                                                             | 1.0                                                                                                                                                                                                                                                                                                                                                                                                                      |
|             |                                               |                                                                                                                 |                                                                                                                                                                          |                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 62,998      | 73,015                                        | 62,968                                                                                                          | 73,760                                                                                                                                                                   | 75,980                                                                                                                                                                                                                            | 77,500                                                                                                                                                                                                                                                                                     | 79,060                                                                                                                                                                                                                                                                                                                                                          | 80,650                                                                                                                                                                                                                                                                                                                                                                                                                   |
| -           | -                                             | -                                                                                                               | -                                                                                                                                                                        | -                                                                                                                                                                                                                                 | -                                                                                                                                                                                                                                                                                          | -                                                                                                                                                                                                                                                                                                                                                               | -                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 388,345     | 381,040                                       | 353,269                                                                                                         | 382,360                                                                                                                                                                  | 389,650                                                                                                                                                                                                                           | 397,090                                                                                                                                                                                                                                                                                    | 404,680                                                                                                                                                                                                                                                                                                                                                         | 412,420                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 5,561       | 6,900                                         | 9,018                                                                                                           | 6,900                                                                                                                                                                    | 6,900                                                                                                                                                                                                                             | 6,900                                                                                                                                                                                                                                                                                      | 6,900                                                                                                                                                                                                                                                                                                                                                           | 6,900                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 456,904     | 460,955                                       | 425,255                                                                                                         | 463,020                                                                                                                                                                  | 472,530                                                                                                                                                                                                                           | 481,490                                                                                                                                                                                                                                                                                    | 490,640                                                                                                                                                                                                                                                                                                                                                         | 499,970                                                                                                                                                                                                                                                                                                                                                                                                                  |
|             | <b>1.0</b><br>62,998<br>-<br>388,345<br>5,561 | 1.0         1.0           62,998         73,015           388,345         381,040           5,561         6,900 | 1.0         1.0         1.0           62,998         73,015         62,968           388,345         381,040         353,269           5,561         6,900         9,018 | 1.0         1.0         1.0         1.0           62,998         73,015         62,968         73,760           388,345         381,040         353,269         382,360           5,561         6,900         9,018         6,900 | 1.0         1.0         1.0         1.0         1.0           62,998         73,015         62,968         73,760         75,980           388,345         381,040         353,269         382,360         389,650           5,561         6,900         9,018         6,900         6,900 | 1.0         1.0         1.0         1.0         1.0         1.0         1.0           62,998         73,015         62,968         73,760         75,980         77,500           388,345         381,040         353,269         382,360         389,650         397,090           5,561         6,900         9,018         6,900         6,900         6,900 | 1.0         1.0         1.0         1.0         1.0         1.0         1.0         1.0           62,998         73,015         62,968         73,760         75,980         77,500         79,060           388,345         381,040         353,269         382,360         389,650         397,090         404,680           5,561         6,900         9,018         6,900         6,900         6,900         6,900 |

### **OTHER PROTECTIVE SERVICES**

### 2017 Financial Plan

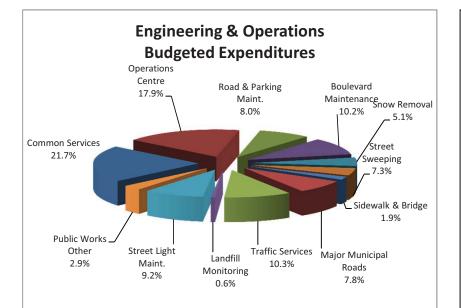
| OTHER PROTECTIVE SERVICES                                                                                                          |                                                       |                             |                           |                             |                             |                             |                             |                             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--|--|
|                                                                                                                                    | 2015 Actual                                           | 2016 Budget                 | 2016 YTD                  | 2017 Budget                 | 2018 Budget                 | 2019 Budget                 | 2020 Budget                 | 2021 Budget                 |  |  |
| <b>Expenditures</b><br>Dog Control<br>Emergency Planning<br>Search & Rescue<br>Victim/Witness Program<br><b>Total Expenditures</b> | \$ 99,205<br>106,588<br>4,250<br>92,798<br>\$ 302,841 | 134,455<br>4,000<br>113,650 | 58,124<br>3,829<br>50,122 | 135,595<br>4,250<br>111,500 | 137,595<br>4,250<br>111,500 | 138,965<br>4,250<br>111,500 | 140,365<br>4,250<br>111,500 | 141,785<br>4,250<br>111,500 |  |  |
|                                                                                                                                    |                                                       |                             |                           |                             |                             |                             |                             |                             |  |  |
|                                                                                                                                    |                                                       |                             |                           |                             |                             |                             |                             |                             |  |  |
|                                                                                                                                    | 2015 Actual                                           | 2016 Budget                 | 2016 YTD                  | 2017 Budget                 | 2018 Budget                 | 2019 Budget                 | 2020 Budget                 | 2021 Budget                 |  |  |
| Staffing (F.T.E.'s)                                                                                                                | 1.0                                                   | 1.0                         | 1.0                       | 1.0                         | 1.0                         | 1.0                         | 1.0                         | 1.0                         |  |  |
| <b>Other Protective Services</b><br>Personnel & Benefits                                                                           | 50,593                                                | 65,685                      | 33,055                    | 66,340                      | 68,340                      | 69,710                      | 71,110                      | 72,530                      |  |  |
| Equipment<br>Contracted Services<br>Materials & Supplies                                                                           | -<br>252,308<br>(62)                                  | -<br>268,630<br>15,770      | -<br>170,172<br>(2,829)   | -<br>269,115<br>15,770      | -<br>269,115<br>15,770      | -<br>269,115<br>15,770      | -<br>269,115<br>15,770      | -<br>269,115<br>15,770      |  |  |
| Other Protective Services Total                                                                                                    | 302,839                                               | 350,085                     | 200,398                   | 351,225                     | 353,225                     | 354,595                     | 355,995                     | 357,415                     |  |  |

2017 Financial Plan

# **Engineering Operations**

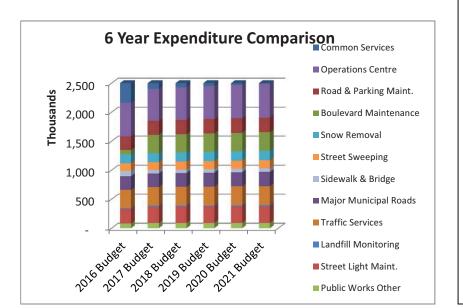


### 2017 Financial Plan



### **Cost Centre Description:**

The Engineering and Operations Department is responsible for the 'hidden' services that we have all come to rely on as part of our daily lives, whether at work or play. We strive to ensure that our infrastructure is planned and upgraded appropriately and timely to meet the current and future demands of the City; ensure that the roads and sidewalks are maintained in a safe condition to drive and walk on; ensure that our streetlights and traffic signals are properly maintained for safety and traffic flow reasons; ensure that the streets are swept regularly to remove dirt and debris; and ensure that the signage and lane markings are maintained to provide accurate and direct guidance to all road users.





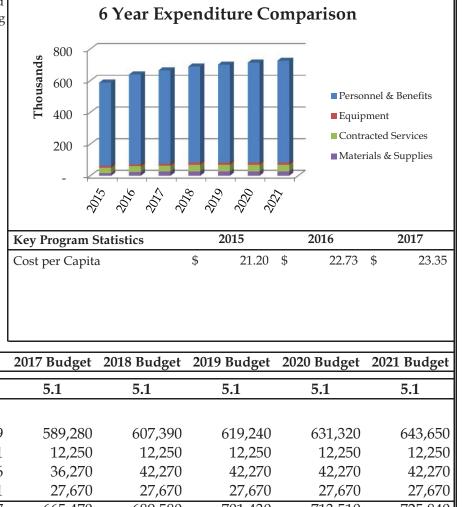


|                               |     | EN        | GI | NEERIN    | IG | & OPER    | A   | ΓIONS     |    |           |     |           |     |           |     |           |
|-------------------------------|-----|-----------|----|-----------|----|-----------|-----|-----------|----|-----------|-----|-----------|-----|-----------|-----|-----------|
|                               | 201 | 15 Actual | 20 | 16 Budget | 20 | 016 YTD   | 201 | 17 Budget | 20 | 18 Budget | 201 | 19 Budget | 202 | 0 Budget  | 202 | l Budget  |
| Expenditures                  |     |           |    |           |    |           |     |           |    |           |     |           |     |           |     |           |
| Common Services               | \$  | 588,138   | \$ | 638,750   | \$ | 681,177   | \$  | 665,470   | \$ | 689,580   | \$  | 701,430   | \$  | 713,510   | \$  | 725,840   |
| Operations Centre             |     | 558,974   |    | 577,795   |    | 516,139   |     | 549,440   |    | 558,110   |     | 567,230   |     | 576,540   |     | 586,020   |
| Road & Parking Maint.         |     | 219,177   |    | 234,165   |    | 215,522   |     | 245,005   |    | 247,595   |     | 249,365   |     | 251,175   |     | 253,025   |
| Boulevard Maintenance         |     | 76,744    |    | 73,840    |    | 72,273    |     | 314,320   |    | 315,810   |     | 316,830   |     | 317,870   |     | 318,930   |
| Snow Removal                  |     | 17,271    |    | 154,760   |    | 127,664   |     | 155,680   |    | 158,470   |     | 160,390   |     | 162,340   |     | 164,330   |
| Street Sweeping               |     | 141,543   |    | 134,660   |    | 120,613   |     | 135,330   |    | 137,350   |     | 138,740   |     | 140,160   |     | 141,610   |
| Sidewalk & Bridge             |     | 81,239    |    | 87,540    |    | 86,764    |     | 57,820    |    | 58,670    |     | 59,250    |     | 59,840    |     | 60,440    |
| Major Municipal Roads         |     | 189,081   |    | 236,605   |    | 174,215   |     | 237,985   |    | 239,825   |     | 241,425   |     | 243,045   |     | 244,695   |
| Traffic Services              |     | 320,806   |    | 311,380   |    | 267,212   |     | 316,100   |    | 319,940   |     | 322,580   |     | 325,280   |     | 328,040   |
| Landfill Monitoring           |     | 18,383    |    | 16,380    |    | 13,106    |     | 19,530    |    | 19,570    |     | 19,590    |     | 19,610    |     | 19,630    |
| Street Light Maint.           |     | 267,988   |    | 252,080   |    | 241,128   |     | 282,340   |    | 282,970   |     | 283,400   |     | 283,840   |     | 284,290   |
| Public Works Other            |     | 76,456    |    | 80,005    |    | 84,270    |     | 88,475    |    | 89,915    |     | 90,915    |     | 91,925    |     | 92,945    |
| Total Expenditures            | \$  | 2,555,800 | \$ | 2,797,960 | \$ | 2,600,083 | \$  | 3,067,495 | \$ | 3,117,805 | \$  | 3,151,145 | \$  | 3,185,135 | \$  | 3,219,795 |
|                               |     |           |    |           |    |           |     |           |    |           |     |           |     |           |     |           |
| DEPT. BUDGET SUMMARY          | 201 | 15 Actual | 20 | 16 Budget | 20 | 016 YTD   | 201 | 17 Budget | 20 | 18 Budget | 201 | 19 Budget | 202 | 0 Budget  | 202 | 1 Budget  |
| Staffing (F.T.E.'s)           |     | 14.1      |    | 16.2      |    | 14.5      |     | 18.2      |    | 18.2      |     | 18.2      |     | 18.2      |     | 18.2      |
| <b>Operating Cost Summary</b> |     |           |    |           |    |           |     |           |    |           |     |           |     |           |     |           |
| Personnel & Benefits          | \$  | 1,365,924 | \$ | 1,592,325 | \$ | 1,552,299 | \$  | 1,795,350 | \$ | 1,839,660 | \$  | 1,873,000 | \$  | 1,906,990 | \$  | 1,941,650 |
| Equipment                     |     | 165,687   |    | 244,440   |    | 142,348   |     | 271,410   |    | 271,410   |     | 271,410   |     | 271,410   |     | 271,410   |
| Contracted Services           |     | 561,930   |    | 519,320   |    | 419,862   |     | 525,010   |    | 531,010   |     | 531,010   |     | 531,010   |     | 531,010   |
| Materials & Supplies          |     | 462,259   |    | 441,875   |    | 485,574   |     | 475,725   |    | 475,725   |     | 475,725   |     | 475,725   |     | 475,725   |
| Total Operating Cost          | \$  | 2,555,800 | \$ | 2,797,960 | \$ | 2,600,083 | \$  | 3,067,495 | \$ | 3,117,805 | \$  | 3,151,145 | \$  | 3,185,135 | \$  | 3,219,795 |
|                               |     |           |    |           |    |           |     |           |    |           |     |           |     |           |     |           |

### **COMMON SERVICES**

**<u>Program Description</u>**: This program provides engineering administration and management for various functions and activities within the Engineering and Operations Department.

<u>**Output:**</u> Provides office management and support services including record keeping, and work order controls. Performs survey work and inspection services, prepares engineering studies, ensures City maps are accurate and up to date, prepares conceptual designs and cost estimates for projects, performs capital project management, provides engineering review for all building and rezoning applications and permits.



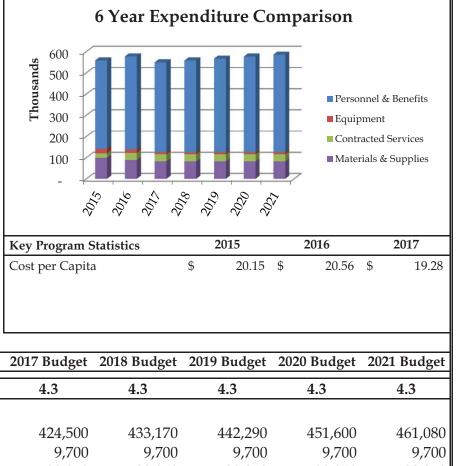
|                              | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)          | 5.0         | 5.1         | 5.1      | 5.1         | 5.1         | 5.1         | 5.1         | 5.1         |
| Common Services              |             |             |          |             |             |             |             |             |
| Personnel & Benefits         | 525,855     | 566,560     | 622,689  | 589,280     | 607,390     | 619,240     | 631,320     | 643,650     |
| Equipment                    | 11,484      | 12,250      | 15,111   | 12,250      | 12,250      | 12,250      | 12,250      | 12,250      |
| Contracted Services          | 35,013      | 36,270      | 28,836   | 36,270      | 42,270      | 42,270      | 42,270      | 42,270      |
| Materials & Supplies         | 15,786      | 23,670      | 14,541   | 27,670      | 27,670      | 27,670      | 27,670      | 27,670      |
| <b>Common Services Total</b> | 588,138     | 638,750     | 681,177  | 665,470     | 689,580     | 701,430     | 713,510     | 725,840     |

### **OPERATIONS CENTRE**

**Program Description:** To provide for the day to day cost of operating the Operations Centre including the cost of the Buyer/Storeskeeper and partial salaries of management and shop labour. Also included in this program are ancillary costs such as hydro, gas, telephone, janitorial services, and supplies.

**<u>Output:</u>** The Operations Centre provides an area to store the maintenance machinery, some water and sewer appurtenances, road salt and sand, and construction aggregate materials, all of which form an essential part of the overall maintenance of the city.

2015 Actual 2016 Budget



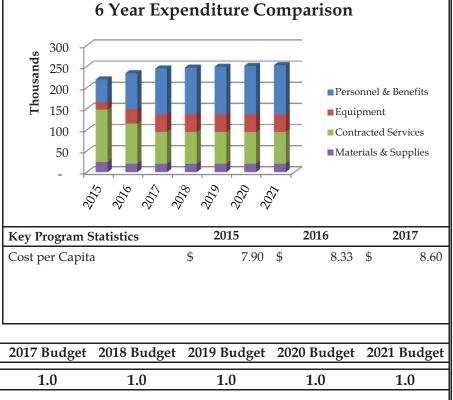
| Staffing (F.T.E.'s)            | 4.1     | 4.3     | 4.0     | 4.3     | 4.3     | 4.3     | 4.3     | 4.3     |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>Operations Centre</b>       |         |         |         |         |         |         |         |         |
| Personnel & Benefits           | 417,311 | 438,445 | 388,608 | 424,500 | 433,170 | 442,290 | 451,600 | 461,080 |
| Equipment                      | 21,925  | 17,200  | 16,625  | 9,700   | 9,700   | 9,700   | 9,700   | 9,700   |
| Contracted Services            | 20,180  | 32,940  | 33,219  | 32,940  | 32,940  | 32,940  | 32,940  | 32,940  |
| Materials & Supplies           | 99,558  | 89,210  | 77,687  | 82,300  | 82,300  | 82,300  | 82,300  | 82,300  |
| <b>Operations Centre Total</b> | 558,974 | 577,795 | 516,139 | 549,440 | 558,110 | 567,230 | 576,540 | 586,020 |

2016 YTD

### **ROAD & PARKING MAINT.**

Program Description: The Road and Parking Maintenance Program includes the maintenance of the road network and parking lot areas to ensure the safe and effective movement of traffic within our city.

**Output:** To ensure vehicles can operate safely while travelling within the city it is necessary for all roads to be structurally sound and free of defects. Some of the strategies that contribute to the road maintenance program include pot-hole repairs, crack sealing, lane grading, shoulder grading, shoulder gravelling, slot grinding and patching, and milling and paving. As well as addressing safety concerns a soundly designed road and parking lot maintenance program can extend the useful service life of some of the pavements, thus delaying capital costs needed for replacement.



|                             | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|-----------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)         | 0.7         | 1.0         | 0.7      | 1.0         | 1.0         | 1.0         | 1.0         | 1.0         |
| Road & Parking Maint.       |             |             |          |             |             |             |             |             |
| Personnel & Benefits        | 53,701      | 85,270      | 58,977   | 108,620     | 111,210     | 112,980     | 114,790     | 116,640     |
| Equipment                   | 17,530      | 33,780      | 12,342   | 41,280      | 41,280      | 41,280      | 41,280      | 41,280      |
| Contracted Services         | 124,314     | 95,105      | 110,996  | 75,105      | 75,105      | 75,105      | 75,105      | 75,105      |
| Materials & Supplies        | 23,632      | 20,010      | 33,207   | 20,000      | 20,000      | 20,000      | 20,000      | 20,000      |
| Road & Parking Maint. Total | 219,177     | 234,165     | 215,522  | 245,005     | 247,595     | 249,365     | 251,175     | 253,025     |

#### **ENGINEERING OPERATIONS**

Staffing (F.T.E.'s)

Equipment

**Boulevard Maintenance** Personnel & Benefits

Contracted Services

Materials & Supplies

**Boulevard Maintenance Total** 

### **BOULEVARD MAINTENANCE**

Program Description: The Boulevard Maintenance Program includes the removal of debris, unwanted vegetation, filling of depressions, repairs to curbs and gutters, and suppression of dust.

Output: Routine maintenance to boulevards contributes to the overall aesthetic appearance of the city and sets an example for our businesses and residents to follow. Addressing specific shortcomings within the boulevards demonstrates due diligence on our part respecting claims from accidents.

2015 Actual

0.6

50,426

12,326

10,447

3,545

76,744

2016 Budget

0.6

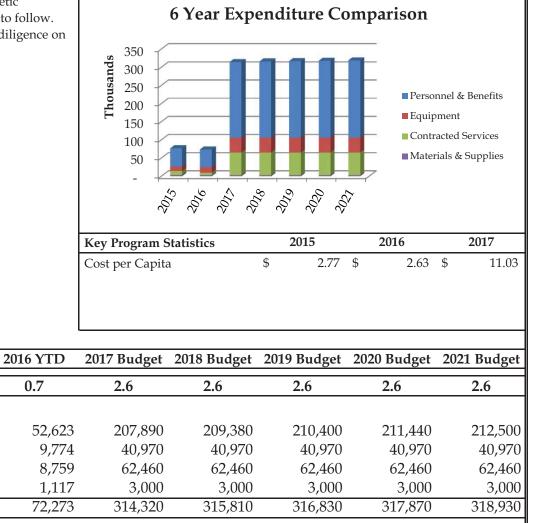
49,070

15,000

6,770

3,000

73,840



0.7

Staffing (F.T.E.'s)

Personnel & Benefits

**Contracted Services** Materials & Supplies

**Snow Removal Total** 

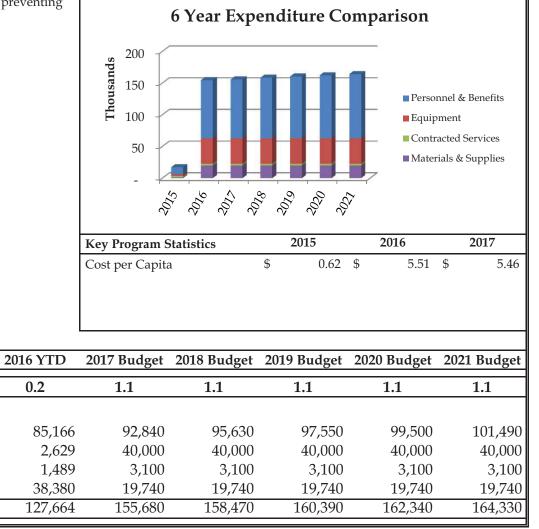
Snow Removal

Equipment

### SNOW REMOVAL

**Program Description:** The Snow Removal Program includes the salting and sanding of every street within the city during a snow event. As well as ensuring our residents can move safely within the city it also demonstrates our commitment to them to provide a level of service that is superior to the other lower mainland municipalities.

Output: The intent of the Snow Removal Program is to keep the snow from preventing our residents from the free and safe movement within our city.



0.2

2016 Budget

1.1

91,920

40,000

19,740

154,760

3,100

2015 Actual

0.2

11,119

2,578

2,380

1,194

17,271

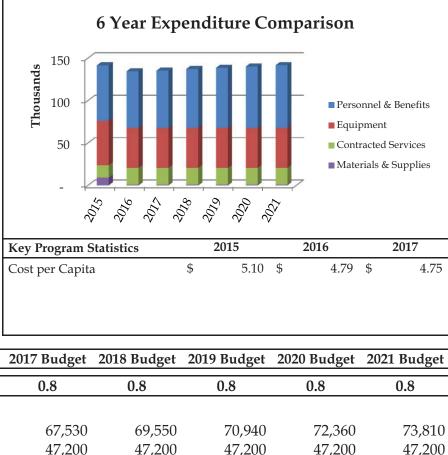
### STREET SWEEPING

**Program Description:** The Street Sweeping Program, which includes the sweeping of the primary streets in the downtown core 3 days per week, the sweeping of the secondary streets such as 200th and 208th every 10 days, the sweeping of the residential streets on a semi-annual basis, the collection of litter, and the emptying of the garbage containers contributes to the overall aesthetic appearance of the city. A regular sweeping program also shows that we are being diligent with respect to eliminating some of the possible causes of accidents. As well, because the sweeper operates on an early morning shift it allows us to be aware of and react to conditions such as ice and snow or infrastructure failure prior to the morning rush.

**<u>Output:</u>** To ensure the streets are clean, free of debris, the garbage bins are emptied routinely, and litter is picked up on a daily basis.

2015 Actual

2016 Budget



| Staffing (F.T.E.'s)   | 0.8     | 0.8     | 0.8     | 0.8     | 0.8     | 0.8     | 0.8     | 0.8     |
|-----------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Street Sweeping       |         |         |         |         |         |         |         |         |
| Personnel & Benefits  | 65,241  | 66,860  | 62,089  | 67,530  | 69,550  | 70,940  | 72,360  | 73,810  |
| Equipment             | 52,540  | 47,200  | 43,076  | 47,200  | 47,200  | 47,200  | 47,200  | 47,200  |
| Contracted Services   | 14,517  | 19,600  | 14,474  | 19,600  | 19,600  | 19,600  | 19,600  | 19,600  |
| Materials & Supplies  | 9,245   | 1,000   | 974     | 1,000   | 1,000   | 1,000   | 1,000   | 1,000   |
| Street Sweeping Total | 141,543 | 134,660 | 120,613 | 135,330 | 137,350 | 138,740 | 140,160 | 141,610 |

2016 YTD

### **ENGINEERING OPERATIONS**

Sidewalk & Bridge Total

#### **SIDEWALK & BRIDGE Program Description:** Sidewalk and bridge maintenance includes undertaking the repairs necessary to remedy trip hazards when identified by the public, sidewalk panel replacement due to excessive cracking or other failure, minor repairs to bridges, repairs to handrails, and installation and repair of wheel chair letdowns and other related infrastructure components. Output: Properly maintained sidewalks and bridges allow for the free and safe **6** Year Expenditure Comparison movement of pedestrian, pedestrian handicapped, and vehicle traffic throughout the city. 100 Thousands 80 Personnel & Benefits 60 Equipment 40 Contracted Services 20 Materials & Supplies 2018 2015 2020 0020 $^{20_{1_6}}$ 201> 2019 Ś, 2015 2016 2017 **Key Program Statistics** 2.93 \$ Cost per Capita \$ 3.12 \$ 2.03 2015 Actual 2016 Budget 2016 YTD 2017 Budget 2018 Budget 2019 Budget 2020 Budget 2021 Budget Staffing (F.T.E.'s) 0.3 0.3 0.3 0.3 0.3 0.4 0.3 0.3 Sidewalk & Bridge Personnel & Benefits 31,899 28,140 39,596 28,420 29,270 29,850 31,040 30,440 5,122 8,400 7,290 8,400 8,400 8,400 8,400 8,400 Equipment **Contracted Services** 43,355 48,500 35,949 18,500 18,500 18,500 18,500 18,500 Materials & Supplies 2,500 2,500 863 2,500 3,929 2,500 2,500 2,500

### ENGINEERING OPERATIONS

59,840

60,440

59,250

86,764

57,820

58,670

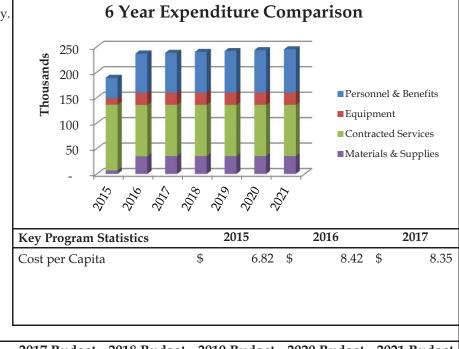
87,540

81,239

### MAJOR MUNICIPAL ROADS

<u>Program Description</u>: Some of the services included in the Major Municipal Roads Program are road milling and paving, asphalt patching, snow removal, boulevard maintenance, curb and gutter repairs, crack sealing, minor bridge repairs, and repairs to sidewalks. Roads included in the program include 200 St, Fraser Hwy (Municipal border to 200ST), Fraser Hwy (Langley Bypass to Municipal border), portions of Mufford Crescent and the 204 St Overpass. Funding to maintain these roads is provided from Translink based on lane Km.

**<u>Output:</u>** An effective maintenance program will help ensure the safe and effective movement of pedestrian, pedestrian handicapped, and vehicle traffic throughout the city.



|                             | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget     | 2019 Budget | 2020 Budget | 2021 Budget |
|-----------------------------|-------------|-------------|----------|-------------|-----------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)         | 0.5         | 0.8         | 0.5      | 0.8         | 0.8             | 0.8         | 0.8         | 0.8         |
| Major Municipal Roads       |             |             |          |             |                 |             |             |             |
| Personnel & Benefits        | 40,385      | 76,800      | 50,801   | 78,040      | 79 <i>,</i> 880 | 81,480      | 83,100      | 84,750      |
| Equipment                   | 12,597      | 24,160      | 9,871    | 24,160      | 24,160          | 24,160      | 24,160      | 24,160      |
| Contracted Services         | 129,045     | 100,870     | 60,971   | 100,870     | 100,870         | 100,870     | 100,870     | 100,870     |
| Materials & Supplies        | 7,054       | 34,775      | 52,572   | 34,915      | 34,915          | 34,915      | 34,915      | 34,915      |
| Major Municipal Roads Total | 189,081     | 236,605     | 174,215  | 237,985     | 239,825         | 241,425     | 243,045     | 244,695     |

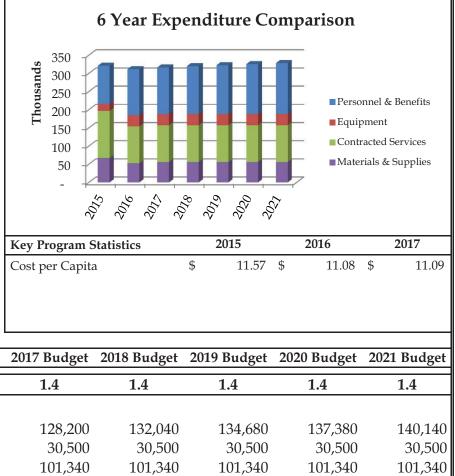
Staffing (F.T.E.'s)

**Traffic Services** 

### **TRAFFIC SERVICES**

Program Description: The Traffic Services Program includes the maintenance of all traffic control devices, street signs, lane marking, curb painting, and crosswalk marking. The proper operation of traffic control devices enables traffic to travel within the city in a safe and expeditious manner. Signs are maintained to ensure they properly display information and are visible in all weather conditions. Curb marking is routinely repainted to discourage parking in front of fire hydrants or in proximity to stop signs. Routine crosswalk marking painting is required to facilitate the safe crossing of roads by pedestrians.

Output: To enable the safe and effective movement of vehicular, pedestrian, and pedestrian handicapped traffic throughout the city.



| Personnel & Benefits   | 104,447 | 126,910 | 100,409 | 128,200 | 132,040 | 134,680 | 137,380 | 140,140 |
|------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Equipment              | 19,894  | 30,500  | 17,344  | 30,500  | 30,500  | 30,500  | 30,500  | 30,500  |
| Contracted Services    | 129,329 | 101,340 | 97,151  | 101,340 | 101,340 | 101,340 | 101,340 | 101,340 |
| Materials & Supplies   | 67,136  | 52,630  | 52,308  | 56,060  | 56,060  | 56,060  | 56,060  | 56,060  |
| Traffic Services Total | 320,806 | 311,380 | 267,212 | 316,100 | 319,940 | 322,580 | 325,280 | 328,040 |
|                        |         |         |         |         | 0177710 |         | 020,200 |         |

2016 YTD

1.2

2016 Budget

1.4

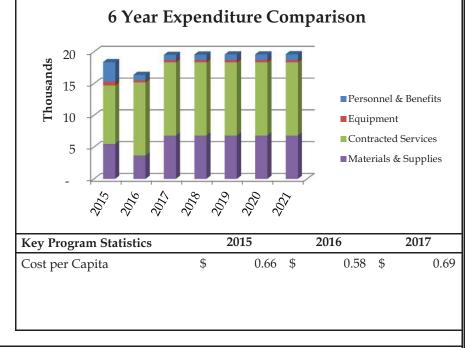
2015 Actual

1.2

### LANDFILL MONITORING

**Program Description:** The city is required to monitor the groundwater leachage levels from the old landfill site. It is tested monthly for organic constituents, dissolved metals, inorganic nonmetallics, and trace metals. Although the samples are collected and submitted by city staff the testing is conducted by a private laboratory.

**<u>Output:</u>** To meet the Provincial requirements the Landfill Monitoring program is essential to our operation.

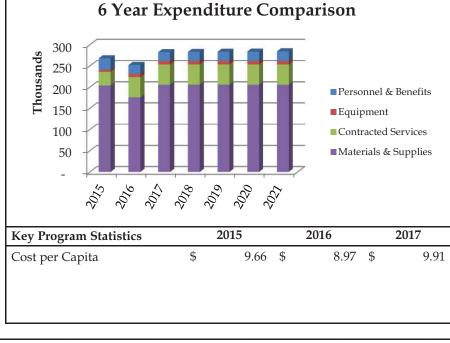


|                           | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|---------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)       | 0.1         | 0.1         | 0.1      | 0.1         | 0.1         | 0.1         | 0.1         | 0.1         |
| Landfill Monitoring       |             |             |          |             |             |             |             |             |
| Personnel & Benefits      | 3,075       | 840         | 1,221    | 840         | 880         | 900         | 920         | 940         |
| Equipment                 | 618         | 350         | 278      | 350         | 350         | 350         | 350         | 350         |
| Contracted Services       | 9,174       | 11,500      | 7,431    | 11,500      | 11,500      | 11,500      | 11,500      | 11,500      |
| Materials & Supplies      | 5,516       | 3,690       | 4,176    | 6,840       | 6,840       | 6,840       | 6,840       | 6,840       |
| Landfill Monitoring Total | 18,383      | 16,380      | 13,106   | 19,530      | 19,570      | 19,590      | 19,610      | 19,630      |

## STREET LIGHT MAINT.

**Program Description:** The Street Light Maintenance Program includes the replacement of street light bulbs, poles, ballast, and light heads to ensure adequate levels of illumination throughout the city.

**<u>Output</u>:** A properly designed and executed street light program will ensure the streets and sidewalks are adequately illuminated so that our residents can safely navigate the streets and sidewalks after dark

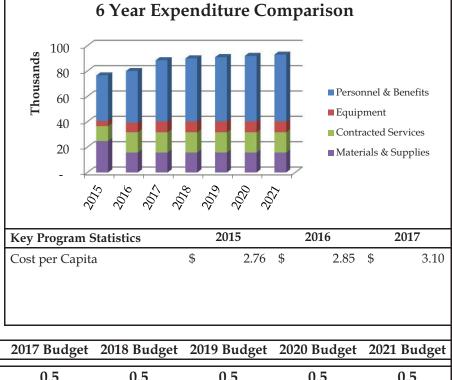


|                           | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|---------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)       | 0.2         | 0.2         | 0.2      | 0.2         | 0.2         | 0.2         | 0.2         | 0.2         |
| Street Light Maint.       |             |             |          |             |             |             |             |             |
| Personnel & Benefits      | 26,708      | 20,730      | 34,620   | 20,940      | 21,570      | 22,000      | 22,440      | 22,890      |
| Equipment                 | 5,011       | 8,000       | 4,068    | 8,000       | 8,000       | 8,000       | 8,000       | 8,000       |
| Contracted Services       | 32,370      | 47,400      | 7,246    | 47,400      | 47,400      | 47,400      | 47,400      | 47,400      |
| Materials & Supplies      | 203,899     | 175,950     | 195,194  | 206,000     | 206,000     | 206,000     | 206,000     | 206,000     |
| Street Light Maint. Total | 267,988     | 252,080     | 241,128  | 282,340     | 282,970     | 283,400     | 283,840     | 284,290     |

# PUBLIC WORKS OTHER

**Program Description:** The Public Works Other program includes the training of staff so that they meet the current standards respecting safety and system operation, the supply of safety equipment necessary to perform their duties, the repair to city owned property damaged by vandalism, the installation of banners and signs for non-profit organizations, the maintenance of the city bus shelters, fence repairs, and the testing of our potable water as required in the Drinking Water Protection Act.

**<u>Output:</u>** This program helps to ensure we are meeting all regulatory requirements and that our staff are performing their duties in a safe and healthy environment.



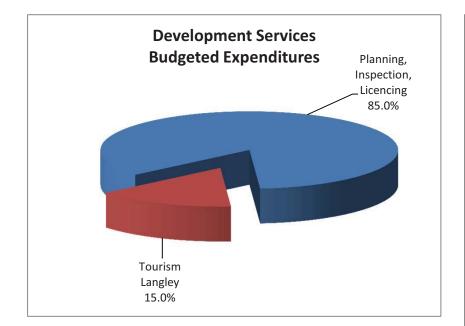
|                          | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|--------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)      | 0.4         | 0.5         | 0.6      | 0.5         | 0.5         | 0.5         | 0.5         | 0.5         |
| Public Works Other       |             |             |          |             |             |             |             |             |
| Personnel & Benefits     | 35,757      | 40,780      | 55,500   | 48,250      | 49,690      | 50,690      | 51,700      | 52,720      |
| Equipment                | 4,062       | 7,600       | 3,940    | 8,600       | 8,600       | 8,600       | 8,600       | 8,600       |
| Contracted Services      | 11,806      | 15,925      | 13,341   | 15,925      | 15,925      | 15,925      | 15,925      | 15,925      |
| Materials & Supplies     | 24,831      | 15,700      | 11,489   | 15,700      | 15,700      | 15,700      | 15,700      | 15,700      |
| Public Works Other Total | 76,456      | 80,005      | 84,270   | 88,475      | 89,915      | 90,915      | 91,925      | 92,945      |

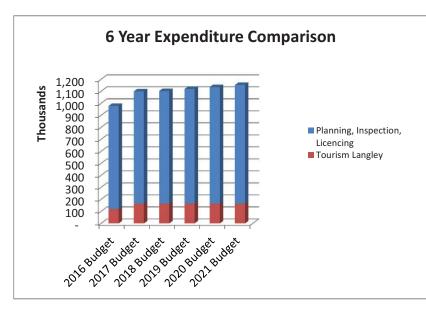
# **Development Services & Economic Development**



# 2017 Financial Plan

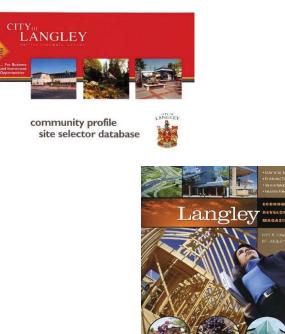
# City of Langley

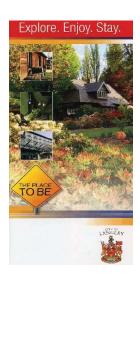




#### **Cost Centre Description:**

The Development Services & Economic Development Department (Planning, Building, Business Licence and Economic Development) is responsible for the management and operation of the following activities: 1)Development Application Processing: to ensure development applications comply with City bylaws, policies, and Provincial regulations. 2) Long Range Planning: including research, formulation of strategies and concepts which eventually are reflected in the Official Community Plan. 3) Special Project Planning. 4) Economic Development / Promotion.





|                                                                                                        | 201 | 5 Actua                         | 201   | 16 Budget                       | 20 | )16 YTD                         | 201 | 7 Budget                        | 201 | 8 Budget                        | 201      | 9 Budget                        | 202 | 0 Budget                        | 202 | 1 Budget                        |
|--------------------------------------------------------------------------------------------------------|-----|---------------------------------|-------|---------------------------------|----|---------------------------------|-----|---------------------------------|-----|---------------------------------|----------|---------------------------------|-----|---------------------------------|-----|---------------------------------|
| <b>Expenditures</b><br>Planning, Inspection, Licencing<br>Tourism Langley<br><b>Total Expenditures</b> | \$  | 765,25<br>155,35<br>920,61      | 7     | 858,185<br>120,270<br>978,455   |    | 829,819<br>163,083<br>992,902   |     | 934,460<br>165,270<br>1,099,730 |     | 937,720<br>165,270<br>1,102,990 | \$<br>\$ | 954,040<br>165,270<br>1,119,310 |     | 970,700<br>165,270<br>1,135,970 |     | 987,690<br>165,270<br>1,152,960 |
|                                                                                                        |     |                                 |       |                                 |    |                                 |     |                                 |     |                                 |          |                                 |     |                                 |     |                                 |
|                                                                                                        |     |                                 |       |                                 |    |                                 |     |                                 |     |                                 |          |                                 |     |                                 |     |                                 |
| DEPT. BUDGET SUMMARY                                                                                   | 201 | 5 Actua                         | . 201 | 16 Budget                       | 20 | )16 YTD                         | 201 | 7 Budget                        | 201 | 8 Budget                        | 201      | 9 Budget                        | 202 | 0 Budget                        | 202 | 1 Budget                        |
| DEPT. BUDGET SUMMARY<br>Staffing (F.T.E.'s)                                                            | 201 | 5 Actua<br>6.0                  | 201   | 16 Budget<br>6.5                | 20 | 016 YTD<br>6.5                  | 201 | 7 Budget<br>7.0                 | 201 | 8 Budget<br>7.0                 | 201      | 9 Budget<br>7.0                 | 202 | 20 Budget<br>7.0                | 202 | 1 Budget<br>7.0                 |
|                                                                                                        | 201 |                                 | 201   |                                 | 20 |                                 | 201 | 0                               | 201 | Ũ                               | 201      | 0                               | 202 | 0                               | 202 | 0                               |
| Staffing (F.T.E.'s)                                                                                    | 201 |                                 |       |                                 |    |                                 |     | 0                               |     | Ũ                               |          | 0                               |     | 0                               |     | 0                               |
| Staffing (F.T.E.'s)<br>Operating Cost Summary                                                          |     | 6.0                             | \$    | 6.5                             |    | 6.5                             |     | 7.0                             |     | 7.0                             |          | 7.0                             |     | 7.0                             |     | <b>7.0</b><br>871,740           |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits                                  |     | <b>6.0</b>                      | \$    | <b>6.5</b><br>750,915           |    | <b>6.5</b><br>733,996           |     | <b>7.0</b><br>818,510           |     | <b>7.0</b><br>821,770           |          | <b>7.0</b><br>838,090           |     | <b>7.0</b><br>854,750           |     | 7.0<br>871,740<br>19,600        |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits<br>Equipment                     |     | <b>6.0</b><br>663,869<br>17,814 | \$    | <b>6.5</b><br>750,915<br>10,920 |    | <b>6.5</b><br>733,996<br>17,754 |     | 7.0<br>818,510<br>19,600        |     | 7.0<br>821,770<br>19,600        |          | 7.0<br>838,090<br>19,600        |     | 7.0<br>854,750<br>19,600        |     | 7.0                             |

111

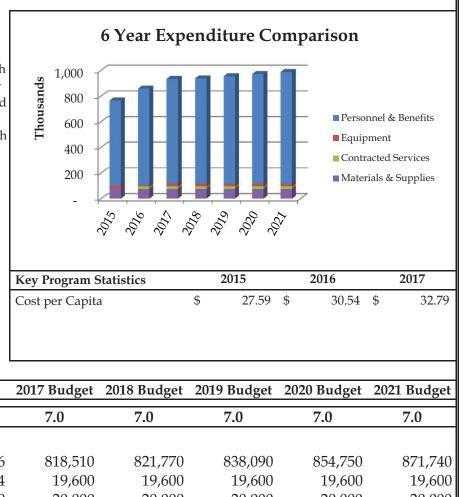
## PLANNING, INSPECTION, LICENCING

**Program Description:** This program supplies services related to the planning and development of the City. The program's activities are directed in four main areas: Community Planning; Building Inspection, Permits and Licenses, Economic Development.

<u>**Output:</u>** The Department is responsible for providing professional planning advice to Council including the preparation of the Official Community Plan (OCP) and other planning policy documents. The Department is also responsible for processing a variety of development applications to ensure effective land-use planning and conformance with regulatory bylaws, policies and legislation, including: OCP Amendments, Zoning Bylaw Amendments, Development Permits, Development Variance Permits, Subdivisions, Land Use Contract Amendments, Building Permits, Plumbing Permits and Sign Permits. In addition, the Department is responsible for Business Licensing to ensure compliance with City bylaws as well as provincial standards and legislation. Finally, the Department is responsible for economic development activities including partnering with local businesses in promotional initiatives.</u>

2015 Actual

2016 Budget



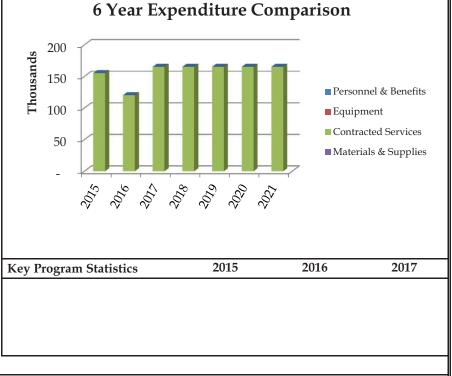
|                                     |         | 0       |         | 0       | 0       | 0       | 0       | <u>0</u> |
|-------------------------------------|---------|---------|---------|---------|---------|---------|---------|----------|
| Staffing (F.T.E.'s)                 | 6.0     | 6.5     | 6.5     | 7.0     | 7.0     | 7.0     | 7.0     | 7.0      |
| Planning, Inspection, Licencing     |         |         |         |         |         |         |         |          |
| Personnel & Benefits                | 663,869 | 750,915 | 733,996 | 818,510 | 821,770 | 838,090 | 854,750 | 871,740  |
| Equipment                           | 17,814  | 10,920  | 17,754  | 19,600  | 19,600  | 19,600  | 19,600  | 19,600   |
| Contracted Services                 | 2,054   | 20,000  | 1,400   | 20,000  | 20,000  | 20,000  | 20,000  | 20,000   |
| Materials & Supplies                | 81,520  | 76,350  | 76,669  | 76,350  | 76,350  | 76,350  | 76,350  | 76,350   |
| Planning, Inspection, Licencing Tot | 765,257 | 858,185 | 829,819 | 934,460 | 937,720 | 954,040 | 970,700 | 987,690  |

2016 YTD

## **TOURISM LANGLEY**

**Program Description:** This program provides the funding for an annual allocation to Tourism Langley which was endorsed by Langley City Council and came into effect September 1, 2007.

<u>**Output:</u>** Tourism Langley will focus on the tactics and implementation plan initiatives articulated in the Tourism Langley Plan. The City of Langley's commitment to fund the new Tourism Langley organization is limited to reallocating the revenue from the City's 2% Hotel Tax Revenue and starting in 2008 the funding which was being provided to the Greater Langley Chamber of Commerce was reallocated towards the Langley Tourism Plan.</u>



|                              | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)          | 0.0         | 0.0         | 0.0      | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Tourism Langley              |             |             |          |             |             |             |             |             |
| Personnel & Benefits         | -           | -           | -        | -           | -           | -           | -           | -           |
| Equipment                    | -           | -           | -        | -           | -           | -           | -           | -           |
| Contracted Services          | 155,357     | 120,270     | 163,083  | 165,270     | 165,270     | 165,270     | 165,270     | 165,270     |
| Materials & Supplies         | -           | -           | -        | -           | -           | -           | -           | -           |
| <b>Tourism Langley Total</b> | 155,357     | 120,270     | 163,083  | 165,270     | 165,270     | 165,270     | 165,270     | 165,270     |

City of Langley

2017 Financial Plan

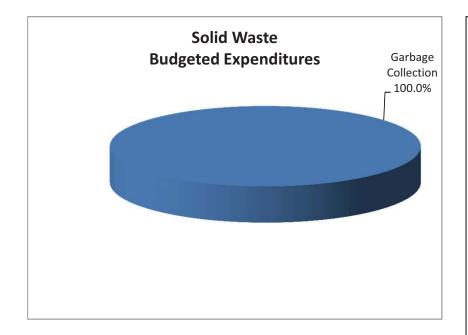
# Solid Waste

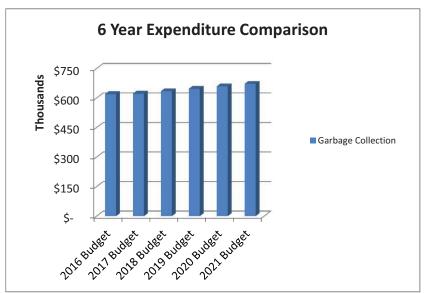


SOLID WASTE

# 2017 Financial Plan

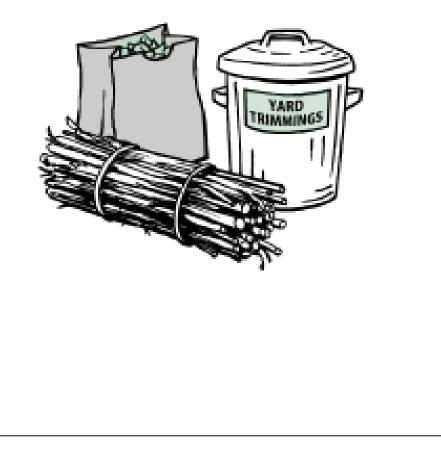
# City of Langley





#### **Cost Centre Description:**

The City strives to provide reliable bi-weekly garbage and weekly curbside green wate collection and disposal services to the residents of the City. The curbside greenwaste collection program offers our residents an environmental friendly alternative to dispose their greenwaste while reducing the cost of garbage disposal. The City also provides 4 large items to be picked up throughout the year.

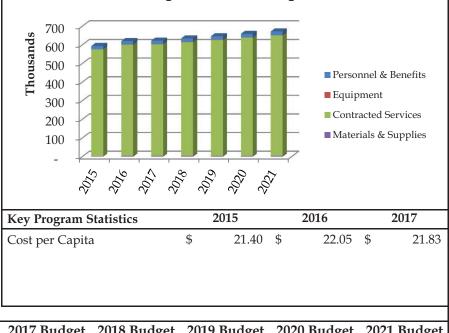


|                                                                                    |     |                      |     | SOL                    | ID WA       | ASTE                    |      |                        |      |                        |      |                        |      |                        |      |                      |
|------------------------------------------------------------------------------------|-----|----------------------|-----|------------------------|-------------|-------------------------|------|------------------------|------|------------------------|------|------------------------|------|------------------------|------|----------------------|
|                                                                                    | 201 | 5 Actual             | 201 | 6 Budget               | 2016        | YTD                     | 2017 | 7 Budget               | 2018 | 8 Budget               | 2019 | Budget                 | 2020 | 0 Budget               | 2021 | 1 Budge              |
| Expenditures                                                                       |     |                      |     |                        |             |                         |      |                        |      |                        |      |                        |      |                        |      |                      |
| Garbage Collection                                                                 | \$  | 593,533<br>593,533   |     | 619,740<br>619,740     |             | 588,498<br>588,498      |      | 622,110<br>622,110     |      | 634,310<br>634,310     |      | 646,550<br>646,550     |      | 659,020<br>659,020     |      | 671,75<br>671,75     |
| Total Expenditures                                                                 | ¥   |                      | ¥   |                        | · · · ·     |                         | Ŷ    |                        | Ψ    |                        | Ŷ    |                        | Ŷ    |                        | Ŷ    |                      |
|                                                                                    |     |                      |     |                        |             |                         |      |                        |      |                        |      |                        |      |                        |      |                      |
| DEPT. BUDGET SUMMARY                                                               | 201 |                      | 201 | 6 Budget               | 2016        |                         | 2017 |                        | 2018 |                        | 2019 |                        | 2020 | 0 Budget               | 202  |                      |
| DEPT. BUDGET SUMMARY<br>Staffing (F.T.E.'s)                                        | 201 | 5 Actual<br>0.1      | 201 | 6 Budget               | 2016 \      |                         | 2017 | 7 Budget<br>0.2        | 2018 | 3 Budget<br>0.2        | 2019 | ) Budget<br>0.2        | 2020 | 0 Budget<br>0.2        | 202  | 1 Budgo<br>0.2       |
|                                                                                    | 201 |                      | 201 |                        |             |                         | 2017 |                        | 2018 |                        | 2019 |                        | 2020 |                        | 202  |                      |
| Staffing (F.T.E.'s)                                                                | 201 |                      |     |                        | 0.2         |                         |      |                        |      |                        |      |                        |      |                        |      |                      |
| Staffing (F.T.E.'s)<br>Operating Cost Summary                                      |     | 0.1                  |     | 0.2                    | 0.2         | 2                       |      | 0.2                    |      | 0.2                    |      | 0.2                    |      | 0.2                    |      | <b>0.2</b>           |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits              |     | 0.1                  |     | <b>0.2</b> 18,130      | <b>0.</b> 2 | <b>2</b><br>16,402      |      | <b>0.2</b> 18,300      |      | <b>0.2</b> 18,870      |      | <b>0.2</b> 19,250      |      | <b>0.2</b><br>19,630   |      | 0.2                  |
| Staffing (F.T.E.'s)<br>Operating Cost Summary<br>Personnel & Benefits<br>Equipment |     | <b>0.1</b><br>17,160 |     | 0.2<br>18,130<br>1,000 | <b>0.</b> 2 | <b>2</b><br>16,402<br>- |      | 0.2<br>18,300<br>1,000 |      | 0.2<br>18,870<br>1,000 |      | 0.2<br>19,250<br>1,000 |      | 0.2<br>19,630<br>1,000 |      | 0.2<br>20,02<br>1,00 |

# GARBAGE COLLECTION

**Program Description:** Provision for City contractors to collect garbage from the City's residential users on a bi-weekly basis and green watse collection on a weekly basis. This program also provides funding for the large item pickup available to residences up to 4 times per year. *In previous years, green waste collection and disposal was included in the Recycling budget, starting in 2015 it is included with Garbage Collection.* 

**Output:** To maintain garbage collection for approximately 3450 single family homes on a two can/bag limit every two weeks. Residential Strata units and Commercial users are responsible for their own garbage disposal.



**6 Year Expenditure Comparison** 

|                          | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|--------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)      | 0.1         | 0.2         | 0.2      | 0.2         | 0.2         | 0.2         | 0.2         | 0.2         |
| Garbage Collection       |             |             |          |             |             |             |             |             |
| Personnel & Benefits     | 17,160      | 18,130      | 16,402   | 18,300      | 18,870      | 19,250      | 19,630      | 20,020      |
| Equipment                | -           | 1,000       | -        | 1,000       | 1,000       | 1,000       | 1,000       | 1,000       |
| Contracted Services      | 574,002     | 595,610     | 571,077  | 597,810     | 609,440     | 621,300     | 633,390     | 645,730     |
| Materials & Supplies     | 2,371       | 5,000       | 1,019    | 5,000       | 5,000       | 5,000       | 5,000       | 5,000       |
| Garbage Collection Total | 593,533     | 619,740     | 588,498  | 622,110     | 634,310     | 646,550     | 659,020     | 671,750     |

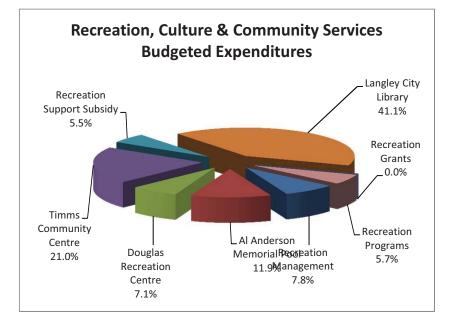
#### GARBAGE AND RECYCLING

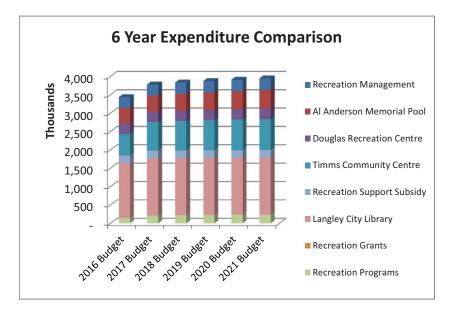
# Recreation, Culture & Community Services



# City of Langley

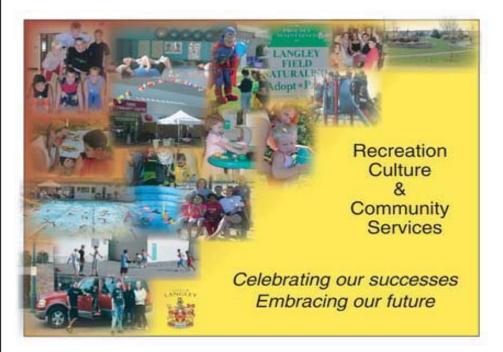
# 2017 Financial Plan





#### **Cost Centre Description:**

The Recreation, Culture and Community Services Department strives to provide leisure opportunities for all the citizens of the City; to encourage community pride; to promote a sense of community belonging; to promote a sense of self-worth; to encourage family development; and to develop healthy lifestyles through active living and healthy life choices. We strive to create unique and enjoyable programs in as wide a range of activities as possible.



| R                                                                                                                                                     |                     |                                                               |     |                                                                 |    |                                                |     |                                                                 |     |                                                        |     |                                                                 |     |                                                   |     |                                                         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------------------------------------------------|-----|-----------------------------------------------------------------|----|------------------------------------------------|-----|-----------------------------------------------------------------|-----|--------------------------------------------------------|-----|-----------------------------------------------------------------|-----|---------------------------------------------------|-----|---------------------------------------------------------|
|                                                                                                                                                       | 20                  | 15 Actual                                                     | 201 | 6 Budget                                                        | 20 | 016 YTD                                        | 201 | 7 Budget                                                        | 201 | 8 Budget                                               | 201 | 9 Budget                                                        | 202 | 0 Budget                                          | 202 | 1 Budg                                                  |
| Expenditures                                                                                                                                          |                     |                                                               |     |                                                                 |    |                                                |     |                                                                 |     |                                                        |     |                                                                 |     |                                                   |     |                                                         |
| Recreation Management                                                                                                                                 | \$                  | 281,269                                                       | \$  | 296,795                                                         | \$ | 270,729                                        | \$  | 294,720                                                         | \$  | 302,740                                                | \$  | 308,220                                                         | \$  | 313,810                                           | \$  | 319,5                                                   |
| Al Anderson Memorial Pool                                                                                                                             |                     | 375,425                                                       |     | 429,515                                                         |    | 402,325                                        |     | 448,360                                                         |     | 463,560                                                |     | 473,900                                                         |     | 484,400                                           |     | 495,1                                                   |
| Douglas Recreation Centre                                                                                                                             |                     | 245,540                                                       |     | 277,345                                                         |    | 271,405                                        |     | 268,900                                                         |     | 277,400                                                |     | 283,220                                                         |     | 289,160                                           |     | 295,2                                                   |
| Timms Community Centre                                                                                                                                |                     | 444,888                                                       |     | 583,320                                                         |    | 741,568                                        |     | 791,800                                                         |     | 807,640                                                |     | 818,490                                                         |     | 829,570                                           |     | 840,8                                                   |
| <b>Recreation Support Subsidy</b>                                                                                                                     |                     | 206,140                                                       |     | 206,140                                                         |    | 202,457                                        |     | 206,140                                                         |     | 206,140                                                |     | 206,140                                                         |     | 206,140                                           |     | 206,1                                                   |
| Langley City Library                                                                                                                                  |                     | 1,476,513                                                     |     | 1,500,150                                                       |    | 1,437,748                                      |     | 1,551,940                                                       |     | 1,551,935                                              |     | 1,551,935                                                       |     | 1,551,935                                         |     | 1,551,9                                                 |
| Recreation Grants                                                                                                                                     | -                   | 550                                                           |     | 1,000                                                           | -  | 550                                            |     | 1,000                                                           |     | 1,000                                                  |     | 1,000                                                           |     | 1,000                                             |     | 1,0                                                     |
| Recreation Programs                                                                                                                                   |                     | 162,653                                                       |     | 142,940                                                         |    | 194,157                                        |     | 215,150                                                         |     | 222,770                                                |     | 228,030                                                         |     | 233,370                                           |     | 238,8                                                   |
| 0                                                                                                                                                     |                     |                                                               |     |                                                                 |    |                                                |     |                                                                 |     |                                                        |     |                                                                 |     |                                                   |     |                                                         |
| Total Expenditures                                                                                                                                    | \$                  | 3,191,878                                                     | \$  | 3,437,205                                                       | \$ | 3,519,839                                      | \$  | 3,778,010                                                       | \$  | 3,833,185                                              | \$  | 3,870,935                                                       | \$  | 3,909,385                                         | \$  | 3,948,6                                                 |
| 0                                                                                                                                                     | \$                  | 3,191,878<br>15 Actual                                        |     |                                                                 |    |                                                |     |                                                                 |     | 3,833,185<br>8 Budget                                  |     |                                                                 |     |                                                   |     |                                                         |
| Total Expenditures                                                                                                                                    | \$                  |                                                               |     |                                                                 |    |                                                |     |                                                                 |     |                                                        |     |                                                                 |     |                                                   |     | 3,948,6<br>1 Budg<br>25.8                               |
| Total Expenditures<br>DEPT. BUDGET SUMMARY<br>Staffing (F.T.E.'s)                                                                                     | \$<br>20            | 15 Actual                                                     |     | 6 Budget                                                        |    | 016 YTD                                        |     | 7 Budget                                                        |     | 8 Budget                                               |     | 9 Budget                                                        |     | 0 Budget                                          |     | 1 Budg                                                  |
| Total Expenditures DEPT. BUDGET SUMMARY                                                                                                               | \$<br>20            | 15 Actual                                                     | 201 | 6 Budget                                                        | 20 | 016 YTD                                        | 201 | 7 Budget                                                        | 201 | 8 Budget                                               | 201 | 9 Budget                                                        | 202 | 0 Budget                                          | 202 | 1 Budg<br>25.8                                          |
| Total Expenditures<br>DEPT. BUDGET SUMMARY<br>Staffing (F.T.E.'s)<br>Operating Cost Summary                                                           | \$<br>20<br>-<br>\$ | 15 Actual<br>24.2                                             | 201 | .6 Budget<br>26.6                                               | 20 | 016 YTD<br>30.8                                | 201 | 7 Budget<br>25.8                                                | 201 | .8 Budget<br>25.8                                      | 201 | 9 Budget<br>25.8                                                | 202 | 0 Budget<br>25.8                                  | 202 | 1 Budg<br>25.8<br>596,6                                 |
| Total Expenditures DEPT. BUDGET SUMMARY Staffing (F.T.E.'s) Operating Cost Summary Program Revenues                                                   | \$<br>20<br>-<br>\$ | <b>15 Actual</b><br><b>24.2</b><br>553,521                    | 201 | <b>6 Budget</b><br><b>26.6</b><br>596,695                       | 20 | 016 YTD<br>30.8<br>750,344                     | 201 | 7 Budget<br>25.8<br>596,695                                     | 201 | <b>8 Budget</b><br><b>25.8</b><br>596,695              | 201 | <b>9 Budget</b><br><b>25.8</b><br>596,695                       | 202 | 0 Budget<br>25.8<br>596,695                       | 202 | <b>1 Budg</b><br><b>25.8</b><br>596,6<br>2,001,5        |
| Total Expenditures DEPT. BUDGET SUMMARY Staffing (F.T.E.'s) Operating Cost Summary Program Revenues Personnel & Benefits                              | \$<br>20<br>\$      | <b>15 Actual</b><br><b>24.2</b><br>553,521<br>1,670,703       | 201 | <b>6 Budget</b><br><b>26.6</b><br>596,695<br>1,879,415          | 20 | 016 YTD<br>30.8<br>750,344<br>2,163,950        | 201 | <b>7 Budget</b><br><b>25.8</b><br>596,695<br>1,830,880          | 201 | <b>8 Budget</b><br><b>25.8</b><br>596,695<br>1,886,060 | 201 | <b>9 Budget</b><br><b>25.8</b><br>596,695<br>1,923,810          | 202 | 0 Budget<br>25.8<br>596,695<br>1,962,260          | 202 | <b>1 Budg</b><br><b>25.8</b><br>596,6<br>2,001,5<br>1,3 |
| Total Expenditures Total Expenditures DEPT. BUDGET SUMMARY Staffing (F.T.E.'s) Operating Cost Summary Program Revenues Personnel & Benefits Equipment | \$<br>20<br>-<br>\$ | <b>15 Actual</b><br><b>24.2</b><br>553,521<br>1,670,703<br>96 | 201 | <b>6 Budget</b><br><b>26.6</b><br>596,695<br>1,879,415<br>1,470 | 20 | 016 YTD<br>30.8<br>750,344<br>2,163,950<br>365 | 201 | <b>7 Budget</b><br><b>25.8</b><br>596,695<br>1,830,880<br>1,320 | 201 | 8 Budget<br>25.8<br>596,695<br>1,886,060<br>1,320      | 201 | <b>9 Budget</b><br><b>25.8</b><br>596,695<br>1,923,810<br>1,320 | 202 | 0 Budget<br>25.8<br>596,695<br>1,962,260<br>1,320 | 202 | 1 Budg                                                  |

Staffing (F.T.E.'s)

Equipment

**Recreation Management Program Revenues** 

Personnel & Benefits

**Contracted Services** 

Materials & Supplies

**Recreation Management Total** 

# **RECREATION MANAGEMENT**

Program Description: This program supplies the City's Recreation, Culture and Community Services Department's management requirements which include overall supervision of Douglas Recreation Centre; Al Anderson Memorial Pool; Timms Community Centre; Nicomekl Community Multipurpose Room; the Parks and Recreation Commission & the Public Art Advisory Committee. The management requirements also include budget preparation for the department, daily cash management, staff scheduling, Point of Pride Programs; community development and event planning.

2.0

270,729

294,720

2016 Budget

2.0

263,285

13,190

19,900

296,795

420

2015 Actual

2.0

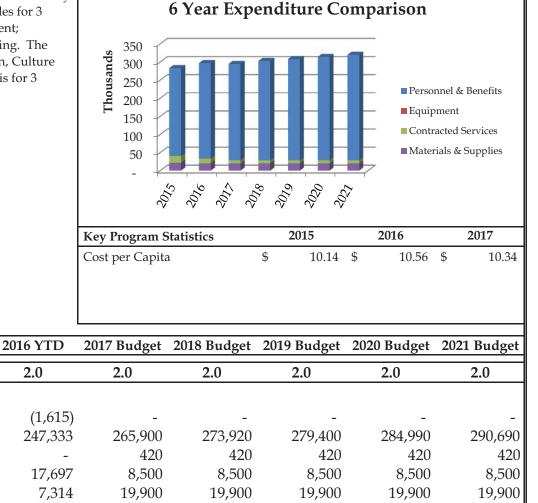
(1,781)

242,771

18,510

21,769 281,269

**Output:** Manage the department's budget including staff timesheets; daily and biweekly cash reports; issuance and approval of purchase orders; weekly staff schedules for 3 facilities; staff training and communication; Leisure Access Grant management; departmental policy and procedures and community development and liaising. The main source of expenditure is Personnel & Benefits for Director of Recreation, Culture and Community Services. Provision for Market in the Park on a weekly basis for 3 months of the year.



308,220

313,810

319,510

302,740

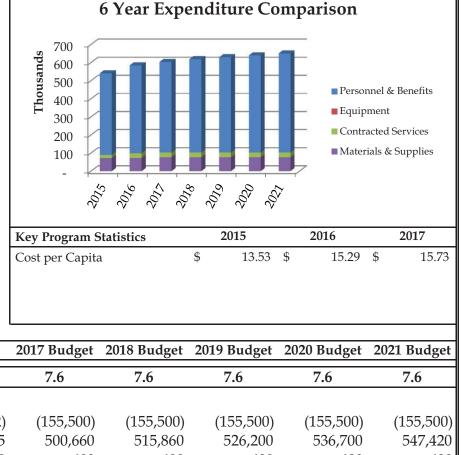
## AL ANDERSON MEMORIAL POOL

**Program Description:** This program supplies the entire City with its outdoor aquatic recreation from swimming lessons to public swims to special events. This program has funding allocated for program supplies, facility maintenance, aquatic staff, clerical staff and janitorial staff.

<u>Output:</u> 20-week operation open to the public. Over 2500 participants in swimming lessons. Approximately 1400 Operation Waterproof Grade Five swim participants; 8 special events; 1300 hours of public swimming; 24 volunteer positions and 110 season pass holders. The main source of expenditure is Personnel and Benefits which includes the following positions: a Recreation Programmer; 4 Shift Supervisors; 20+ Lifeguards/Instructors; 3 reception staff and 2 Building Service Workers.

2015 Actual

2016 Budget



| Staffing (F.T.E.'s)             | 7.6       | 7.8       | 7.8       | 7.6       | 7.6       | 7.6       | 7.6       | 7.6       |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Al Anderson Memorial Pool       |           |           |           |           |           |           |           |           |
| Program Revenues                | (165,844) | (155,500) | (177,382) | (155,500) | (155,500) | (155,500) | (155,500) | (155,500) |
| Personnel & Benefits            | 451,099   | 485,125   | 481,045   | 500,660   | 515,860   | 526,200   | 536,700   | 547,420   |
| Equipment                       | 81        | 600       | 290       | 600       | 600       | 600       | 600       | 600       |
| Contracted Services             | 18,151    | 26,050    | 19,652    | 26,050    | 26,050    | 26,050    | 26,050    | 26,050    |
| Materials & Supplies            | 71,938    | 73,240    | 78,720    | 76,550    | 76,550    | 76,550    | 76,550    | 76,550    |
| Al Anderson Memorial Pool Total | 375,425   | 429,515   | 402,325   | 448,360   | 463,560   | 473,900   | 484,400   | 495,120   |
|                                 |           |           |           |           |           |           |           |           |

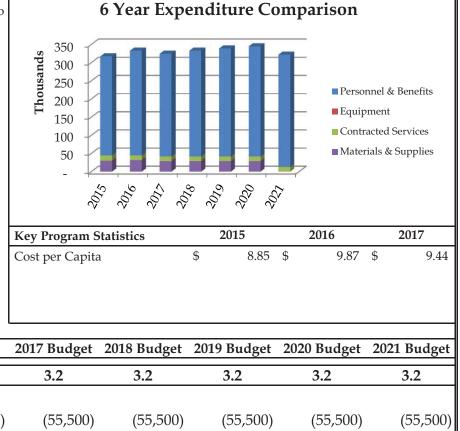
2016 YTD

#### 122 RECREATION, CULTURE AND COMMUNITY SERVICES

# **DOUGLAS RECREATION CENTRE**

**<u>Program Description</u>**: This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light.

**Output:** Staffing of the facility 6 days a week. Office hours are Monday to Friday 8:30am to 7pm; Saturday 8:30am to 4:30pm. In addition the facility is open on Sundays 8:30am to 4:30pm May through August. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for preschoolers. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Parties in the Park; Summer/Winter Camps and Pro-D Day programming.



|                                 | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|---------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)             | 3.2         | 3.2         | 3.2      | 3.2         | 3.2         | 3.2         | 3.2         | 3.2         |
| Douglas Recreation Centre       |             |             |          |             |             |             |             |             |
| Program Revenues                | (71,496)    | (55,500)    | (47,074) | (55,500)    | (55,500)    | (55,500)    | (55,500)    | (55,500)    |
| Personnel & Benefits            | 272,642     | 288,105     | 269,709  | 282,450     | 290,950     | 296,770     | 302,710     | 308,770     |
| Equipment                       | 15          | 300         | 15       | 300         | 300         | 300         | 300         | 300         |
| Contracted Services             | 14,509      | 12,700      | 14,366   | 12,700      | 12,700      | 12,700      | 12,700      | 12,700      |
| Materials & Supplies            | 29,870      | 31,740      | 34,389   | 28,950      | 28,950      | 28,950      | 28,950      | 28,950      |
| Douglas Recreation Centre Total | 245,540     | 277,345     | 271,405  | 268,900     | 277,400     | 283,220     | 289,160     | 295,220     |

123 RECREATION, CULTURE AND COMMUNITY SERVICES

Staffing (F.T.E.'s)

Equipment

Timms Community Centre Program Revenues

**Timms Community Centre Total** 

Personnel & Benefits

Contracted Services Materials & Supplies

829,570

840,860

# TIMMS COMMUNITY CENTRE

**Program Description:** This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light. In addition, this program has funding for the maintenance and operating needs of Nicomekl Multipurpose Room.

<u>**Output:</u>** Staffing of the facility 7 days a week. Office hours are Monday to Friday 6:00am to 10:00pm, Saturdays 8:00am to 10:00pm, Sundays and Holidays 8:00am to 8:00pm. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for all age groups. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Maintenance and supervision of a weight room and games rooms. Special events include: Concerts in the Park, TRI-IT Triathlon, Youth Week Celebrations, Youth Odyssey Conference.</u>

2015 Actual

6.0

(20,769)

402,231

17.760

45,666

444,888

2016 Budget

8.4

(84, 350)

590,460

29,400

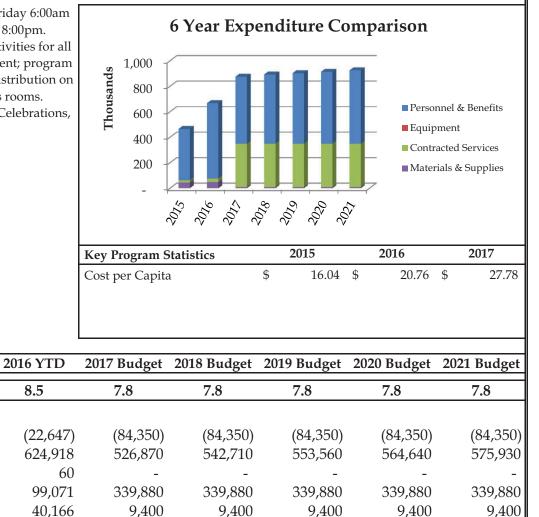
47,660

583,320

150

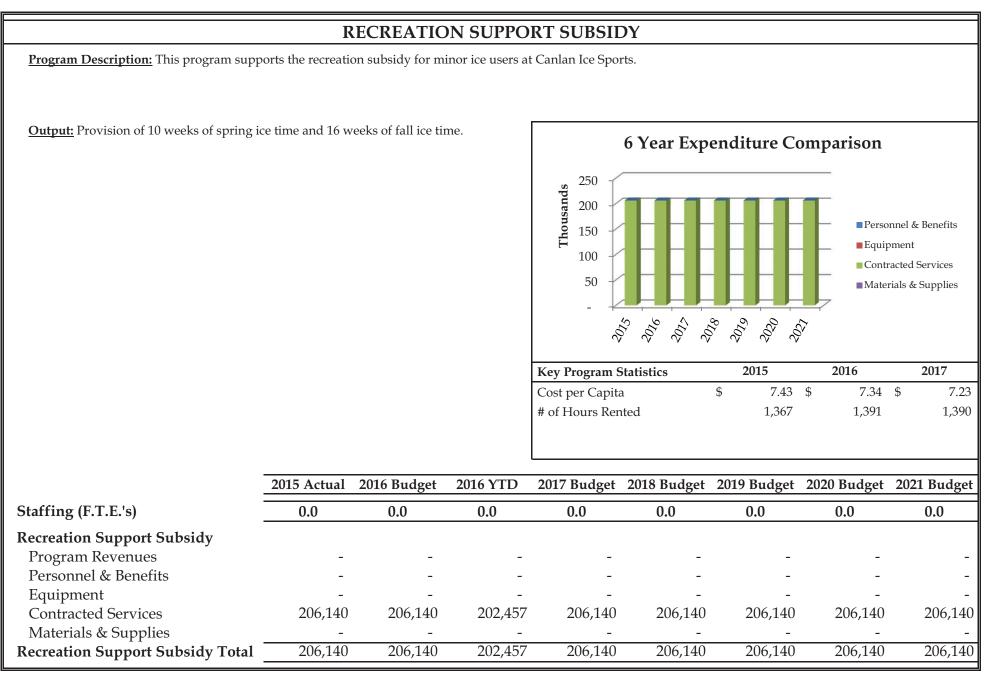
741,568

791,800



818,490

807,640



125 RECREATION, CULTURE AND COMMUNITY SERVICES

Staffing (F.T.E.'s)

Equipment

Langley City Library Program Revenues Personnel & Benefits

**Contracted Services** 

Materials & Supplies

Langley City Library Total

# LANGLEY CITY LIBRARY

**<u>Program Description</u>**: This program supplies City residents with all their library services which includes the facility, book/material borrowing, reference material, computer access, library programs, meeting rooms and concession. Library service is contracted through the FVRL (Fraser Valley Regional Library) which allows City residents to access books from the entire region instead of being limited to only the content within the individual library.

2016 Budget

0.0

1,495,105

1,500,150

5,045

2015 Actual

0.0

1,471,388

1,476,513

5,125

2016 YTD

0.0

1,432,784

1,437,748

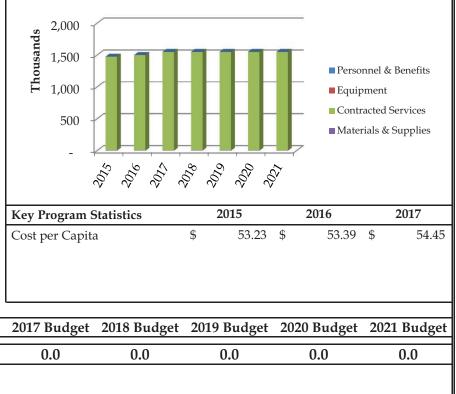
4,964

1,546,895

1,551,940

5,045

**Output:** Facility is open 7 days a week. Hours of operation are Monday to Thursday 9am to 9pm; Friday 9am to 5pm; Saturday 10am to 5pm; and Sunday 1pm to 5pm. Approximately 300,000 books are borrowed on an annual basis with about 200,000 visits to the library each year. Since the Library resides in the same building as City Hall, the costs for maintenance and operations are proportionately shared based on floor area.



1,546,890

1,551,935

5,045

1,546,890

1,551,935

5,045

1,546,890

1,551,935

5,045

6 Year Expenditure Comparison

126 RECREATION, CULTURE AND COMMUNITY SERVICES

1,546,890

1,551,935

5,045

#### **RECREATION GRANTS** Program Description: This program provides the Community Stage to community based non profit groups free of charge. IN 2014 the City of Langley made its final contribution to the Langley Seniors Resource Society's mortgage. Output: Supply of the Community Stage to non-profit groups. **6** Year Expenditure Comparison 4 Thousands 3 Personnel & Benefits 2 Equipment Contracted Services Materials & Supplies 2019 2016 2015 201> 2078 2050 020 2027 Key Program Statistics 2015 2016 2017 Cost per Capita -\$ 0.02 \$ 0.04 \$ 0.04 2015 Actual 2016 Budget 2016 YTD 2017 Budget 2018 Budget 2019 Budget 2020 Budget 2021 Budget Staffing (F.T.E.'s) 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 **Recreation Grants Program Revenues** (2,250)(3,000)(1,800)(3,000)(3,000)(3,000)(3,000)(3,000)Personnel & Benefits \_ \_ \_ \_ \_ \_ Equipment \_ 3,000 1,250 3,000 3,000 3,000 3,000 3,000 **Contracted Services** 1,700 Materials & Supplies 1,000 1,000 1,000 1,000 1,000 1,000 \_ (550)1,000 (550)1,000 1.000 1.000 1,000 1,000 **Recreation Grants Total**

#### 127 RECREATION, CULTURE AND COMMUNITY SERVICES

## **RECREATION PROGRAMS**

**Program Description:** This program provides all the City's land based recreation instructors. In addition, this program supplies the funds for the printing of the quarterly recreation guide, staff training and program supplies.

**Output:** Recreation programs for preschoolers, children, youth, adult, seniors and fitness. Production and distribution of 21,000 copies of the quarterly recreation guide. Approximately 2500 recreation programs offered for registration plus hundreds of dropin programs for people of all ages. Youth drop-in opportunities 4 nights a week based around crime prevention and youth at risk.

600 Thousands 500 400 Personnel & Benefits 300 Equipment 200 Contracted Services 100 Materials & Supplies 2016 2015 201> 2018 2019 60° 202) 202) **Key Program Statistics** 2015 2016 2017 5.86 \$ Cost per Capita \$ 5.09 \$ 7.55

|                                  | 2015 Actual | 2016 Budget | 2016 YTD  | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|----------------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)              | 5.4         | 5.2         | 9.3       | 5.2         | 5.2         | 5.2         | 5.2         | 5.2         |
| <b>Recreation Programs</b>       |             |             |           |             |             |             |             |             |
| Program Revenues                 | (291,381)   | (298,345)   | (499,826) | (298,345)   | (298,345)   | (298,345)   | (298,345)   | (298,345)   |
| Personnel & Benefits             | 301,960     | 252,440     | 540,945   | 255,000     | 262,620     | 267,880     | 273,220     | 278,720     |
| Equipment                        | -           | -           | -         | -           | -           | -           | -           | -           |
| Contracted Services              | 37,910      | 56,450      | 40,551    | 120,100     | 120,100     | 120,100     | 120,100     | 120,100     |
| Materials & Supplies             | 114,164     | 132,395     | 112,487   | 138,395     | 138,395     | 138,395     | 138,395     | 138,395     |
| <b>Recreation Programs Total</b> | 162,653     | 142,940     | 194,157   | 215,150     | 222,770     | 228,030     | 233,370     | 238,870     |
|                                  |             |             |           |             |             |             |             |             |

## 6 Year Expenditure Comparison

128 RECREATION, CULTURE AND COMMUNITY SERVICES

City of Langley

2017 Financial Plan

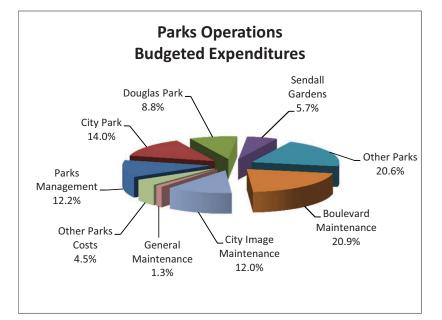
# **Parks Operations**

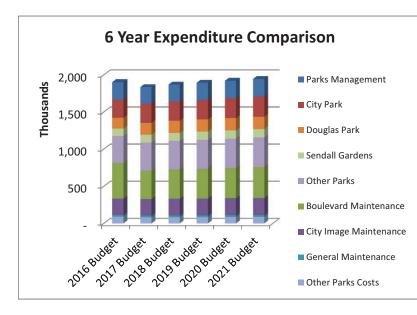


PARKS OPERATIONS

# City of Langley

# 2017 Financial Plan





#### **Cost Centre Description:**

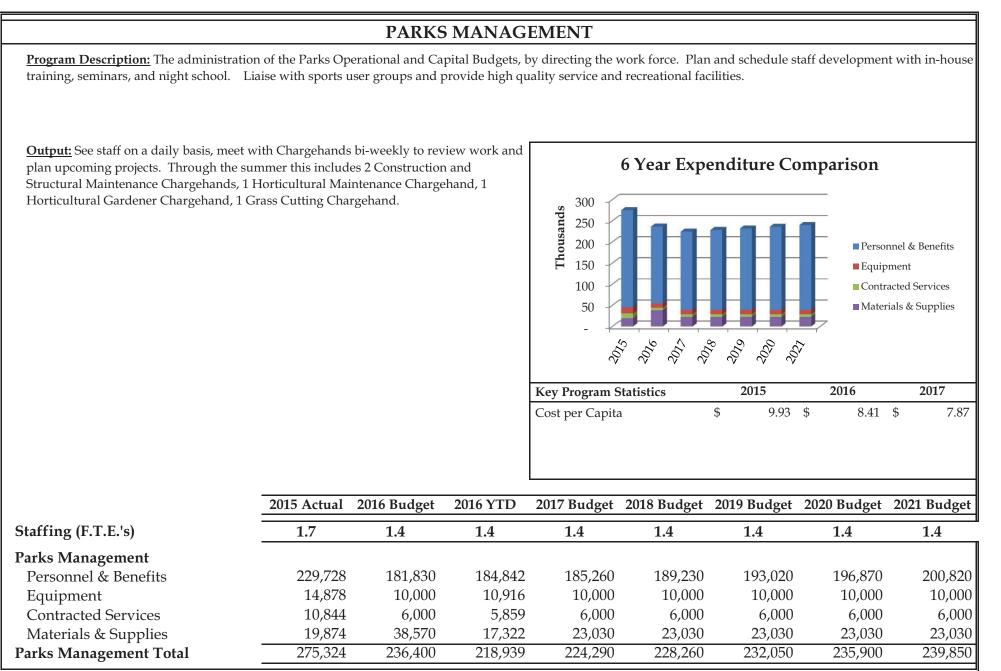
The Parks Operations Division strives to provide a high quality of playing condition at our sportsfields for all park users; create an visually attractive environment at our parks with abundance and well-designed floral and landscape displays; maintain our natural trail systems in a safe and welcoming condition; develop play structures at our parks that promote social, physical fitness, and creativity opportunities for children; and develop community pride. We strive to create an environment in our park systems that promote active living and participation.





|                        |     |           |     | PARK      | (S ( | OPERAT    | TIO | NS        |     |           |     |           |     |           |      |           |
|------------------------|-----|-----------|-----|-----------|------|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|------|-----------|
|                        | 201 | 15 Actual | 201 | 6 Budget  | 20   | 16 YTD    | 201 | 7 Budget  | 201 | 8 Budget  | 201 | 9 Budget  | 202 | 0 Budget  | 2021 | Budget    |
| Expenditures           |     |           |     |           |      |           |     |           |     |           |     |           |     |           |      |           |
| Parks Management       | \$  | 275,324   | \$  | 236,400   | \$   | 218,939   | \$  | 224,290   | \$  | 228,260   | \$  | 232,050   | \$  | 235,900   | \$   | 239,850   |
| City Park              |     | 201,695   |     | 243,865   |      | 195,058   |     | 256,120   |     | 260,120   |     | 262,870   |     | 265,670   |      | 268,520   |
| Douglas Park           |     | 131,565   |     | 144,735   |      | 148,323   |     | 161,745   |     | 163,675   |     | 165,005   |     | 166,355   |      | 167,735   |
| Sendall Gardens        |     | 75,713    |     | 102,225   |      | 124,450   |     | 104,290   |     | 106,330   |     | 107,730   |     | 109,160   |      | 110,610   |
| Other Parks            |     | 325,334   |     | 360,600   |      | 388,610   |     | 378,260   |     | 384,400   |     | 388,970   |     | 393,600   |      | 398,350   |
| Boulevard Maintenance  |     | 477,410   |     | 481,635   |      | 427,611   |     | 384,170   |     | 394,930   |     | 402,300   |     | 409,820   |      | 417,480   |
| City Image Maintenance |     | 215,074   |     | 219,885   |      | 283,642   |     | 221,170   |     | 225,060   |     | 227,710   |     | 230,410   |      | 233,170   |
| General Maintenance    |     | 19,751    |     | 23,090    |      | 22,928    |     | 23,210    |     | 23,560    |     | 23,790    |     | 24,030    |      | 24,290    |
| Other Parks Costs      |     | 82,410    |     | 90,390    |      | 82,457    |     | 82,700    |     | 83,600    |     | 84,210    |     | 84,830    |      | 85,460    |
| Total Expenditures     | \$  | 1,804,276 | \$  | 1,902,825 | \$   | 1,892,018 | \$  | 1,835,955 | \$  | 1,869,935 | \$  | 1,894,635 | \$  | 1,919,775 | \$   | 1,945,465 |

| DEPT. BUDGET SUMMARY   | 2015 Actual 2016 E |           | 16 Budget | .6 Budget 2016 YTD |    | 2017 Budget |    | 2018 Budget |    | 2019 Budget |    | 2020 Budget |    | 202       | 21 Budget |           |
|------------------------|--------------------|-----------|-----------|--------------------|----|-------------|----|-------------|----|-------------|----|-------------|----|-----------|-----------|-----------|
| Staffing (F.T.E.'s)    |                    | 10.2      |           | 12.9               |    | 11.0        |    | 11.9        |    | 11.9        |    | 11.9        |    | 11.9      |           | 11.9      |
| Operating Cost Summary |                    |           |           |                    |    |             |    |             |    |             |    |             |    |           |           |           |
| Personnel & Benefits   | \$                 | 1,058,760 | \$        | 1,174,200          | \$ | 1,130,419   | \$ | 1,117,100   | \$ | 1,151,080   | \$ | 1,175,780   | \$ | 1,200,920 | \$        | 1,226,610 |
| Equipment              |                    | 245,131   |           | 202,375            |    | 235,776     |    | 190,915     |    | 190,915     |    | 190,915     |    | 190,915   |           | 190,915   |
| Contracted Services    |                    | 255,401   |           | 207,405            |    | 267,685     |    | 201,715     |    | 201,715     |    | 201,715     |    | 201,715   |           | 201,715   |
| Materials & Supplies   |                    | 244,984   |           | 318,845            |    | 258,138     |    | 326,225     |    | 326,225     |    | 326,225     |    | 326,225   |           | 326,225   |
| Total Operating Cost   | \$                 | 1,804,276 | \$        | 1,902,825          | \$ | 1,892,018   | \$ | 1,835,955   | \$ | 1,869,935   | \$ | 1,894,635   | \$ | 1,919,775 | \$        | 1,945,465 |
|                        |                    |           |           |                    |    |             |    |             |    |             |    |             |    |           |           |           |



#### PARK OPERATIONS

## CITY PARK

**<u>Program Description</u>**: To provide grass cutting and leaf collection, maintenance of sandbased soccer field, baseball diamonds, lights for football and baseball, lacrosse box, water park, picnic area, playground and two washroom buildings. Work with sports user groups in a cost share and work share relationship to best enhance the playfields.

**Output:** Provide a high level of maintenance to one of the premier sports parks, cut grass on sports fields every 7 days, cultural turf maintenance including aeration, fertilizing four times annually, liming, overseeding and topdressing annually, cut entire park every 10 days. Litter collection every Monday and Friday. Picnic shelter checked and cleaned every Friday. Ball diamonds receive major tune up each spring. Tree care including inspections, fertilization and pruning. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Irrigation system maintenance.

| o rear Ex                                                                                               | cpenditu                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | ire Comj                   | parison |                                                              |
|---------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|---------|--------------------------------------------------------------|
| spuesnoul<br>250<br>200<br>150<br>100<br>50<br>-<br>50<br>-<br>50<br>-<br>50<br>-<br>50<br>-<br>50<br>- | 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 2019 - 20 | <sup>-20</sup> 20<br>-2027 | Equip   | nnel & Benefits<br>ment<br>acted Services<br>ials & Supplies |
| Key Program Statistics                                                                                  | 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 015                        | 2016    | 2017                                                         |
| Cost per Capita                                                                                         | \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 7.27 \$                    | 8.68    | \$ 8.99                                                      |
| Acres of Park                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 29.92                      | 29.92   | 29.92                                                        |
| Cost per Acre                                                                                           | \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 6,741 \$                   | 8,151   | \$ 8,560                                                     |

6 Vear Expenditure Comparison

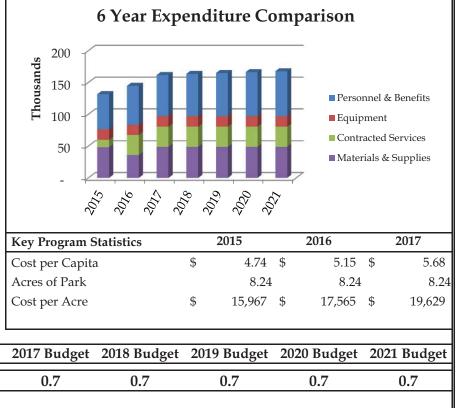
|                      | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|----------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)  | 1.2         | 1.4         | 1.2      | 1.4         | 1.4         | 1.4         | 1.4         | 1.4         |
| City Park            |             |             |          |             |             |             |             |             |
| Personnel & Benefits | 97,008      | 127,805     | 103,630  | 133,620     | 137,620     | 140,370     | 143,170     | 146,020     |
| Equipment            | 42,372      | 34,000      | 33,994   | 34,000      | 34,000      | 34,000      | 34,000      | 34,000      |
| Contracted Services  | 24,862      | 45,000      | 7,535    | 45,000      | 45,000      | 45,000      | 45,000      | 45,000      |
| Materials & Supplies | 37,453      | 37,060      | 49,899   | 43,500      | 43,500      | 43,500      | 43,500      | 43,500      |
| City Park Total      | 201,695     | 243,865     | 195,058  | 256,120     | 260,120     | 262,870     | 265,670     | 268,520     |

#### PARK OPERATIONS

## **DOUGLAS PARK**

**Program Description:** To provide grass cutting and leaf collection, maintenance of water park, maintenance of handicap accessible playground as well as the sand based playground, maintenance of sports box and tennis courts, planting and maintaining ornamental garden beds, maintenance of the cenotaph, maintenance of the spirit square, tree care and irrigation system maintenance. To coordinate and schedule park maintenance to fit the needs of special use groups such a Community Days, Cruise In, Market in the Park, etc.

**Output:** Provide a high level of maintenance to a premier multi use park, cut grass every 7 days, fertilize,aerate 2-3 times as required for lush green turf, overseeding and liming annually. Garden beds receive watering deadheading and fertilizing 2-3 times weekly. Litter collection done twice per week. Zero tolerance to graffiti. Sports box checked biweekly, cleaned and repaired as required. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.



|                      | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|----------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)  | 0.7         | 0.7         | 0.8      | 0.7         | 0.7         | 0.7         | 0.7         | 0.7         |
| Douglas Park         |             |             |          |             |             |             |             |             |
| Personnel & Benefits | 54,833      | 61,115      | 74,521   | 64,460      | 66,390      | 67,720      | 69,070      | 70,450      |
| Equipment            | 17,009      | 16,000      | 19,073   | 16,785      | 16,785      | 16,785      | 16,785      | 16,785      |
| Contracted Services  | 11,235      | 31,500      | 8,807    | 31,500      | 31,500      | 31,500      | 31,500      | 31,500      |
| Materials & Supplies | 48,488      | 36,120      | 45,922   | 49,000      | 49,000      | 49,000      | 49,000      | 49,000      |
| Douglas Park Total   | 131,565     | 144,735     | 148,323  | 161,745     | 163,675     | 165,005     | 166,355     | 167,735     |

### SENDALL GARDENS

**<u>Program Description</u>**: To provide grass cutting and leaf collection, planting and maintaining botanical beds, maintenance of Tropical Greenhouse, Legacy Garden, washroom building and caretaker's house. To enhance the horticultural beauty of this park to suit the needs of wedding photography and the enjoyment of the general public.

**Output:** Provide a high level of maintenance to the botanical garden area. Cut grass every 7 days, fertilize 2-3 times as required for lush green turf. Due to its high usage, this park receives regular maintenance, 3-4 days per week. The Tropical Greenhouse is open daily to the public, pruned and monitored weekly. The fountain is checked and cleaned every Monday and Friday. Litter collection take place on every Monday and Friday. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.

2015 Actual 2016 Budget

| is 6                                                                   | Year Expe                                                                       | endit | ure Co                   | mpa  | arison                                                                  |                   |         |
|------------------------------------------------------------------------|---------------------------------------------------------------------------------|-------|--------------------------|------|-------------------------------------------------------------------------|-------------------|---------|
| spuesnoul<br>40<br>20<br>500<br>500<br>500<br>500<br>500<br>500<br>500 | <sup>2</sup> 016<br><sup>2</sup> 01,5<br><sup>2</sup> 01,5<br><sup>2</sup> 01,6 |       | <sup>2</sup> 020<br>200, |      | <ul> <li>Perso.</li> <li>Equip</li> <li>Contr</li> <li>Mater</li> </ul> | oment<br>acted Se | ervices |
| Key Program Sta                                                        | atistics                                                                        | 2     | 015                      | 2    | 2016                                                                    | 2                 | 2017    |
| Cost per Capita                                                        |                                                                                 | \$    | 2.73                     | \$   | 3.64                                                                    | \$                | 3.66    |
| Acres of Park                                                          |                                                                                 |       | 4.00                     |      | 4.00                                                                    |                   | 4.00    |
| Cost per Acre                                                          |                                                                                 | \$    | 18,928                   | \$   | 25,556                                                                  | \$                | 26,073  |
| 2017 Budget                                                            | 2018 Budget                                                                     | 2019  | Budget                   | 2020 | Budget                                                                  | 2021              | Budget  |
| 0.8                                                                    | 0.8                                                                             |       | 0.8                      |      | 0.8                                                                     |                   | 0.8     |

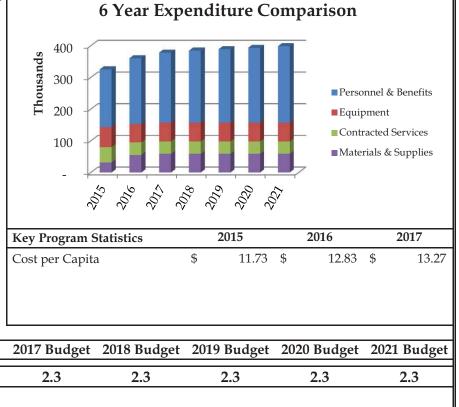
|                       | 2010 1100000 |         |         | 2 anget |         |         |         |         |
|-----------------------|--------------|---------|---------|---------|---------|---------|---------|---------|
| Staffing (F.T.E.'s)   | 0.6          | 0.8     | 1.0     | 0.8     | 0.8     | 0.8     | 0.8     | 0.8     |
| Sendall Gardens       |              |         |         |         |         |         |         |         |
| Personnel & Benefits  | 43,874       | 67,115  | 89,209  | 67,790  | 69,830  | 71,230  | 72,660  | 74,110  |
| Equipment             | 9,761        | 11,000  | 14,366  | 11,000  | 11,000  | 11,000  | 11,000  | 11,000  |
| Contracted Services   | 6,763        | 7,500   | 7,404   | 7,500   | 7,500   | 7,500   | 7,500   | 7,500   |
| Materials & Supplies  | 15,315       | 16,610  | 13,471  | 18,000  | 18,000  | 18,000  | 18,000  | 18,000  |
| Sendall Gardens Total | 75,713       | 102,225 | 124,450 | 104,290 | 106,330 | 107,730 | 109,160 | 110,610 |
|                       |              |         |         |         |         |         |         |         |

2016 YTD

## **OTHER PARKS**

<u>Program Description</u>: To provide regular inspections and maintenance of all playgrounds, bi-weekly maintenance of fountain at Innes Corners, grass cutting and leaf collection and pruning. Maintenance and upgrading of the Nature Trail system and Nicomekl Floodplain system, clean and resurface trails as required. Install all donated items initiated through the Langley Parks Foundation Gift Program. Upgrade park amentities as required: Fountains, basketball hoops, etc.

**Output:** Regular bi-weekly inspections of all playground equipment, walking trails, park washrooms. Inspection and maintenance of all irrigation systems, and 3 Water Parks. Regular maintenance to softball diamonds and other soccer fields, fertilized once and aerated twice. Annually repair, sand and refinish the City's wooden benches and picnic tables. Tree assessments performed annually.



|                      | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget     | 2019 Budget | 2020 Budget     | 2021 Budget |
|----------------------|-------------|-------------|----------|-------------|-----------------|-------------|-----------------|-------------|
| Staffing (F.T.E.'s)  | 2.1         | 2.3         | 2.3      | 2.3         | 2.3             | 2.3         | 2.3             | 2.3         |
| Other Parks          |             |             |          |             |                 |             |                 |             |
| Personnel & Benefits | 181,899     | 207,565     | 232,919  | 220,740     | 226,880         | 231,450     | 236,080         | 240,830     |
| Equipment            | 63,241      | 58,325      | 74,910   | 59,550      | 59 <i>,</i> 550 | 59,550      | 59 <i>,</i> 550 | 59,550      |
| Contracted Services  | 48,238      | 39,200      | 56,661   | 39,200      | 39,200          | 39,200      | 39,200          | 39,200      |
| Materials & Supplies | 31,956      | 55,510      | 24,120   | 58,770      | 58,770          | 58,770      | 58,770          | 58,770      |
| Other Parks Total    | 325,334     | 360,600     | 388,610  | 378,260     | 384,400         | 388,970     | 393,600         | 398,350     |

## **BOULEVARD MAINTENANCE**

**Program Description:** To plant, monitor, and maintain the City's street trees, implement and maintain hanging basket program, enhance and maintain boulevards and centre medians, Plant and maintain seasonal colour in Downtown planters. To implement and maintain the City's Integrated Pest Management Policy, the monitoring and initiating of new maintenance practices. This program also provides for the annual Christmas light displays.

**Output:** Regular maintenance to enhance the City's streetscapes, removal of weeds and debris from main thorough fares. Plant and maintain 30 planters in the Downtown area, water, fertilize and deadhead 3 times per week. Manage and maintain 1,800 Street Trees, includes monitoring for pests and regular pruning. Plan and plant additional 50 trees per year. Approximately 210 moss hanging baskets receive water and fertilizer 4 times per week, are monitored for pests, and deadheaded 3 times during the season. Safety and sightline work, hedging and maintenance to Boulevard plantings. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Irrigation system maintenance. Service request work performed.

**6** Year Expenditure Comparison 500 Thousands 400 Personnel & Benefits 300 Equipment 200 Contracted Services 100 Materials & Supplies 2016  $^{20_{15}}$ 2020 0202 201> 2018 2019 de la Key Program Statistics 2015 2016 2017 Cost per Capita \$ 17.21 \$ 17.14 \$ 13.48

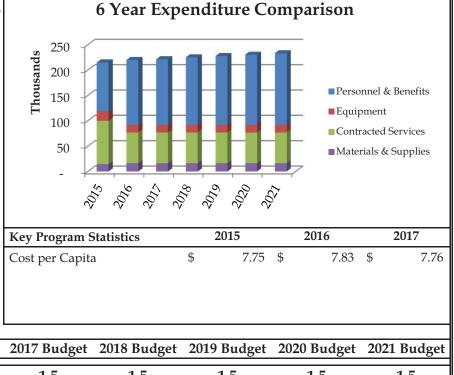
|                                    | 2015 Actual     | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------------|-----------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)                | 4.1             | 4.3         | 3.4      | 3.3         | 3.3         | 3.3         | 3.3         | 3.3         |
| Boulevard Maintenance              |                 |             |          |             |             |             |             |             |
| Personnel & Benefits               | 312,392         | 353,585     | 291,928  | 275,330     | 286,090     | 293,460     | 300,980     | 308,640     |
| Equipment                          | 73,915          | 49,500      | 61,150   | 37,030      | 37,030      | 37,030      | 37,030      | 37,030      |
| Contracted Services                | 55 <i>,</i> 544 | 10,500      | 21,082   | 4,810       | 4,810       | 4,810       | 4,810       | 4,810       |
| Materials & Supplies               | 35 <i>,</i> 559 | 68,050      | 53,451   | 67,000      | 67,000      | 67,000      | 67,000      | 67,000      |
| <b>Boulevard Maintenance Total</b> | 477,410         | 481,635     | 427,611  | 384,170     | 394,930     | 402,300     | 409,820     | 417,480     |
|                                    |                 |             |          |             |             |             |             |             |

#### PARK OPERATIONS

# **CITY IMAGE MAINTENANCE**

**<u>Program Description</u>**: Beautification of City using plantings and maintaining garden beds at various parks. Provide a high level of horticulture maintenance at Sendall Gardens for botanical beds and tropical greenhouse. Maintain and cut park turf on a regular basis. Remove graffiti and repair vandalism in an efficient and timely manner. Continually investigate new inovative methods to effeciently enhance the City.

**Output:** Grass cutting in most parks is done every 10 -12 days. Regular litter collection occurs every Monday and Friday, all Park garbage containers are emptied and stray litter is picked up in all parks. Routine graffiti and vandalism patrol on Mondays, graffiti removal and over painting are done as required in a timely and efficient manor. Plant 50 new trees annually. Innes corners fountain is cleaned and maintained every Monday and Friday. Innes Corners pressure washed twice annually.

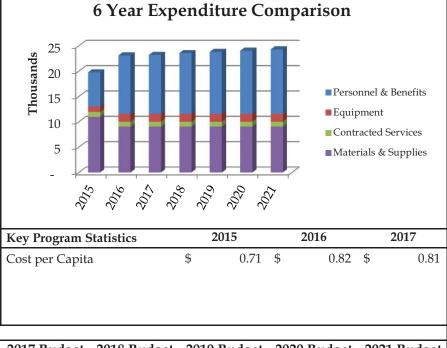


|                              | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)          | 1.2         | 1.5         | 1.2      | 1.5         | 1.5         | 1.5         | 1.5         | 1.5         |
| City Image Maintenance       |             |             |          |             |             |             |             |             |
| Personnel & Benefits         | 96,268      | 127,485     | 92,039   | 128,770     | 132,660     | 135,310     | 138,010     | 140,770     |
| Equipment                    | 19,100      | 15,400      | 14,902   | 15,400      | 15,400      | 15,400      | 15,400      | 15,400      |
| Contracted Services          | 85,136      | 61,000      | 157,438  | 61,000      | 61,000      | 61,000      | 61,000      | 61,000      |
| Materials & Supplies         | 14,570      | 16,000      | 19,263   | 16,000      | 16,000      | 16,000      | 16,000      | 16,000      |
| City Image Maintenance Total | 215,074     | 219,885     | 283,642  | 221,170     | 225,060     | 227,710     | 230,410     | 233,170     |
|                              |             |             |          |             |             |             |             |             |

## **GENERAL MAINTENANCE**

**Program Description:** To plant around and enhance "Welcome to Langley" signs and to maintain all other parks signage. Purchase tools, equipment and supplies to perform tasks in an a cost effective manner. Cover dumping fees from excavation and park clean up.

**<u>Output:</u>** Clean and repair City signage as required. Purchase and install new signage as needed, such as Dog signs and Trail signs. Purchase replacement tools and equipment as required for the work force to perform their tasks in an efficient and timely manner. Purchase and distribute a variety of supplies, such as fertilizer, paint, lumber etc.

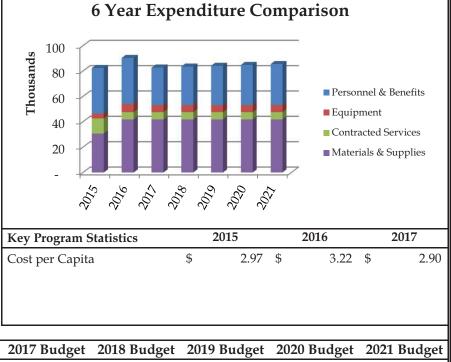


| 2015 Actual | 2016 Budget                            | 2016 YTD                                                                                                                                | 2017 Budget                                                                                                                                                                                              | 2018 Budget                                                                                                                                                                                                                                                                   | 2019 Budget                                                                                                                                                                                                                                                                                                                                        | 2020 Budget                                                                                                                                                                                                                                                                                                                                                                                                             | 2021 Budget                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 0.1         | 0.1                                    | 0.2                                                                                                                                     | 0.1                                                                                                                                                                                                      | 0.1                                                                                                                                                                                                                                                                           | 0.1                                                                                                                                                                                                                                                                                                                                                | 0.1                                                                                                                                                                                                                                                                                                                                                                                                                     | 0.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|             |                                        |                                                                                                                                         |                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 6,757       | 11,560                                 | 20,735                                                                                                                                  | 11,680                                                                                                                                                                                                   | 12,030                                                                                                                                                                                                                                                                        | 12,260                                                                                                                                                                                                                                                                                                                                             | 12,500                                                                                                                                                                                                                                                                                                                                                                                                                  | 12,760                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 1,051       | 1,500                                  | 2,518                                                                                                                                   | 1,500                                                                                                                                                                                                    | 1,500                                                                                                                                                                                                                                                                         | 1,500                                                                                                                                                                                                                                                                                                                                              | 1,500                                                                                                                                                                                                                                                                                                                                                                                                                   | 1,500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 955         | 1,000                                  | -                                                                                                                                       | 1,000                                                                                                                                                                                                    | 1,000                                                                                                                                                                                                                                                                         | 1,000                                                                                                                                                                                                                                                                                                                                              | 1,000                                                                                                                                                                                                                                                                                                                                                                                                                   | 1,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 10,988      | 9,030                                  | (325)                                                                                                                                   | 9,030                                                                                                                                                                                                    | 9,030                                                                                                                                                                                                                                                                         | 9,030                                                                                                                                                                                                                                                                                                                                              | 9,030                                                                                                                                                                                                                                                                                                                                                                                                                   | 9,030                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 19,751      | 23,090                                 | 22,928                                                                                                                                  | 23,210                                                                                                                                                                                                   | 23,560                                                                                                                                                                                                                                                                        | 23,790                                                                                                                                                                                                                                                                                                                                             | 24,030                                                                                                                                                                                                                                                                                                                                                                                                                  | 24,290                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|             | 0.1<br>6,757<br>1,051<br>955<br>10,988 | 0.1         0.1           6,757         11,560           1,051         1,500           955         1,000           10,988         9,030 | 0.1         0.1         0.2           6,757         11,560         20,735           1,051         1,500         2,518           955         1,000         -           10,988         9,030         (325) | 0.1         0.1         0.2         0.1           6,757         11,560         20,735         11,680           1,051         1,500         2,518         1,500           955         1,000         -         1,000           10,988         9,030         (325)         9,030 | 0.1         0.1         0.2         0.1         0.1           6,757         11,560         20,735         11,680         12,030           1,051         1,500         2,518         1,500         1,500           955         1,000         -         1,000         1,000           10,988         9,030         (325)         9,030         9,030 | 0.1         0.1         0.2         0.1         0.1         0.1           6,757         11,560         20,735         11,680         12,030         12,260           1,051         1,500         2,518         1,500         1,500         1,500           955         1,000         -         1,000         1,000         1,000           10,988         9,030         (325)         9,030         9,030         9,030 | 0.1         0.1         0.2         0.1         0.1         0.1         0.1           6,757         11,560         20,735         11,680         12,030         12,260         12,500           1,051         1,500         2,518         1,500         1,500         1,500         1,500           955         1,000         -         1,000         1,000         1,000         1,000           10,988         9,030         (325)         9,030         9,030         9,030         9,030 |

## **OTHER PARKS COSTS**

**Program Description:** To cover miscellaneous items, special events, unforeseen circumstances, new initiatives. Bi-annual clean up of all City walkways that interconnect neighbourhood and schools throughout the City.

**Output:** City Walkways receive regular maintenance and overall clean up, once in the Spring and again in the Fall. Travel costs and dumping fees from site excavations, tree and shrub removal, general park clean up and hauling to a dump site. Upgrades to school facilities that are being utilized by City user groups. Assist with volunteer initiatives within the City, such as the Point of Pride Program.



|                                                                                  | 2015 Actual               | 2016 Budget              | 2016 YTD                 | 2017 Budget              | 2018 Budget              | 2019 Budget              | 2020 Budget              | 2021 Budget |
|----------------------------------------------------------------------------------|---------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------|
| Staffing (F.T.E.'s)                                                              | 0.4                       | 0.4                      | 0.4                      | 0.4                      | 0.4                      | 0.4                      | 0.4                      | 0.4         |
| Other Parks Costs                                                                |                           |                          |                          |                          |                          |                          |                          |             |
| Personnel & Benefits                                                             | 36,001                    | 36,140                   | 40,596                   | 29,450                   | 30,350                   | 30,960                   | 31,580                   | 32,210      |
| Equipment                                                                        | 3,804                     | 6,650                    | 3,947                    | 5,650                    | 5,650                    | 5,650                    | 5,650                    | 5,650       |
| Contracted Services                                                              | 11,824                    | 5,705                    | 2,899                    | 5,705                    | 5,705                    | 5,705                    | 5,705                    | 5,705       |
| Materials & Supplies                                                             | 30,781                    | 41,895                   | 35,015                   | 41,895                   | 41,895                   | 41,895                   | 41,895                   | 41,895      |
| Other Parks Costs Total                                                          | 82,410                    | 90,390                   | 82,457                   | 82,700                   | 83,600                   | 84,210                   | 84,830                   | 85,460      |
| Personnel & Benefits<br>Equipment<br>Contracted Services<br>Materials & Supplies | 3,804<br>11,824<br>30,781 | 6,650<br>5,705<br>41,895 | 3,947<br>2,899<br>35,015 | 5,650<br>5,705<br>41,895 | 5,650<br>5,705<br>41,895 | 5,650<br>5,705<br>41,895 | 5,650<br>5,705<br>41,895 |             |

City of Langley

2017 Financial Plan

# **Reserve Transfers**



FISCAL SERVICES

# City of Langley

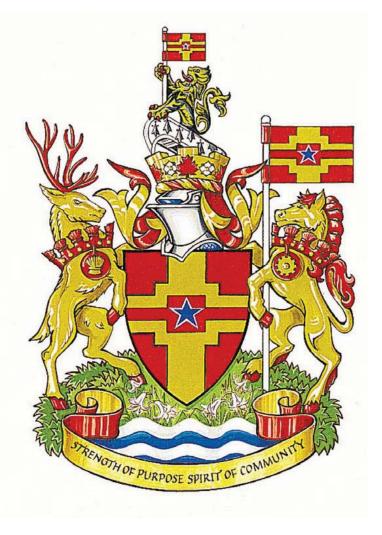
# 2017 Financial Plan

|                                        |     | RE                                      | SERV    | E TI       | RAN | SFERS     | )    |                    |         |       |        |         |        |        |      |            |
|----------------------------------------|-----|-----------------------------------------|---------|------------|-----|-----------|------|--------------------|---------|-------|--------|---------|--------|--------|------|------------|
|                                        | 201 | 5 Actual                                | 201     | .6         | 201 | 6 YTD     |      | 2017               | 201     | 8     | 20     | 19      | 20     | )20    |      | 2021       |
| Reserve Transfers                      |     |                                         |         |            |     |           |      |                    |         |       |        |         |        |        |      |            |
| Financial Services                     |     |                                         |         |            |     |           |      |                    |         |       |        |         |        |        |      |            |
| Banking Fees & Tax Prepayment Interest |     | 10,041                                  |         | 9,000      |     | 8,863     |      | 9,000              |         | 9,000 |        | 9,000   |        | 9,000  |      | 9,000      |
|                                        |     | 10,041                                  |         | 9,000      |     | 8,863     |      | 9,000              |         | 9,000 |        | 9,000   |        | 9,000  |      | 9,000      |
| Year-end Adjustments                   |     |                                         |         |            |     |           |      |                    |         |       |        |         |        |        |      |            |
| Interfund Adjustments                  |     | 61,045                                  |         | -          |     | -         |      | -                  |         | -     |        | -       |        | -      |      | -          |
| 3                                      |     | 61,045                                  |         | -          |     | -         |      | -                  |         | -     |        | -       |        | -      |      | -          |
| Transfer to Reserve Accounts           |     | ,                                       |         |            |     |           |      |                    |         |       |        |         |        |        |      |            |
| Investment Income Reserve              |     | 367,474                                 | 12      | 5,000      |     | -         |      | 125,000            | 12      | 5,000 | 1      | 25,000  | 1      | 25,000 |      | 125,000    |
| Gaming Proceeds                        |     | 6,542,247                               | 6,00    | 0,000      |     | 5,155,046 | 6    | 6,400,000          | 6,40    | 0,000 | 6,4    | 00,000  | 6,4    | 00,000 | 6    | 5,400,000  |
| Tax Rate Stabalization                 |     | -                                       | ,       | -          |     | -         |      | -                  | ,       | -     | ,      | -       | ,      | -      |      | -          |
| Future Policing Costs                  |     | 27,214                                  |         | -          |     | -         |      | -                  |         | -     |        | -       |        | -      |      | -          |
| Community Works Fund                   |     | 123,525                                 | 12      | 7,680      |     | -         |      | 127,680            | 12      | 7,680 | 1      | 27,680  | 1      | 27,680 |      | 127,680    |
| MRN Rehabilitation                     |     | 542,918                                 |         | ,<br>6,395 |     | 250,946   |      | 285,015            |         | 4,735 |        | 84,735  |        |        |      | 284,735    |
|                                        |     | 7,603,378                               |         | 9,075      |     | 5,405,992 | 6    | 6,937,695          |         | 7,415 |        | 37,415  |        | 37,415 | (    | 5,937,415  |
| Transfer to Statutory Reserves         |     | , ,                                     | ,       | ,          |     | , ,       |      | , ,                | ,       | ,     | ,      | ,       | ,      | ,      |      | , ,        |
| Fire Department Equipment              |     | 55,000                                  | 5       | 5,000      |     | 55,000    |      | 55,000             | 5       | 5,000 |        | 55,000  |        | 55,000 |      | 55,000     |
| Capital Works                          |     | 1,232,617                               | 75      | 6,950      |     | 756,950   |      | 879,450            |         | 9,450 |        | 79,450  |        | 79,450 |      | 879,450    |
| Machinery Replacement                  |     | 405,071                                 |         | 0,000      |     | 446,313   |      | 250,000            |         | 0,000 |        | 50,000  |        | 50,000 |      | 250,000    |
| Off Street Parking                     |     | 17,066                                  |         | 1,600      |     | 10,944    |      | 11,600             |         | 1,600 |        | 11,600  |        | 11,600 |      | 11,600     |
| Office Equipment Replacement           |     | 46,500                                  | 4       | 6,500      |     | 46,500    |      | 46,500             |         | 6,500 |        | 46,500  |        | 46,500 |      | 46,500     |
| Parks and Recreation                   |     | 177,500                                 |         | 7,500      |     | 177,500   |      | 177,500            |         | 7,500 |        | 77,500  |        | 77,500 |      | 177,500    |
|                                        |     | 1,933,754                               |         | 7,550      |     | 1,493,207 | 1    | 1,420,050          |         | 0,050 |        | 20,050  |        | 20,050 | -    | 1,420,050  |
| Transfer from Reserve Accounts         |     | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,       | ,          |     | , ,       |      | , ,                | ,       | -,    | ,      | ,       | /      | .,     |      | , ,        |
| Gaming Proceeds                        |     | 460,260                                 | 62      | 2,140      |     | -         |      | 685,790            | 68      | 5,790 | 6      | 85,790  | 6      | 85,790 |      | 685,790    |
| Tax Rate Stabalization                 |     | _                                       |         | -          |     | -         |      | _                  |         | _     |        | _       |        | _      |      | -          |
| Sewer Insurance Claim                  |     | -                                       |         | _          |     | -         |      | -                  |         | -     |        | -       |        | -      |      | -          |
| Future Policing Costs                  |     | 106,014                                 | 56      | 2,500      |     | 27,214    |      | 587,700            | 58      | 7,700 | 5      | 87,700  | 5      | 87,700 |      | 587,700    |
| 8                                      |     | 566,274                                 |         | 4,640      |     | 27,214    | 1    | 1,273,490          |         | 3,490 |        | 73,490  |        | 73,490 | -    | 1,273,490  |
| Transfer from Surplus                  |     | 000,271                                 | 1,10    | 1,010      |     | _,,_11    |      | _,_, <i>0,</i> 170 | 1,27    | .,1,0 | 1/4    | . 5,170 | 1/4    |        |      | .,_, 0,190 |
| Operating Surplus                      | \$  | -                                       | \$ 4    | 5,000      | \$  | -         | \$   | -                  | \$      | -     | \$     | -       | \$     | -      | \$   | -          |
| Total Reserve Transfers                | \$  | 9,041,944                               | \$ 6,61 | 5,985      | \$  | 6,880,848 | \$ 7 | 7,093,255          | \$ 7,09 | 2,975 | \$ 7,0 | 92,975  | \$ 7,0 | 92,975 | \$ 2 | 7,092,975  |

2017 Financial Plan

# Sewerage & Drainage Fund

2017-2021 Financial Plan



#### **SEWER & DRAINAGE FUND**

The sewer user rate structure in 2017 will increase by 6.1% or \$0.06/CM. The sewer rate increase is to offset an increased allocation of administrative costs from the general fund, additional sewerage treatment fees and increment the annual transfer to reserves for future capital expenditures. Future years volume based rates for 2018-2021 are estimated to increase at \$0.05 annually.

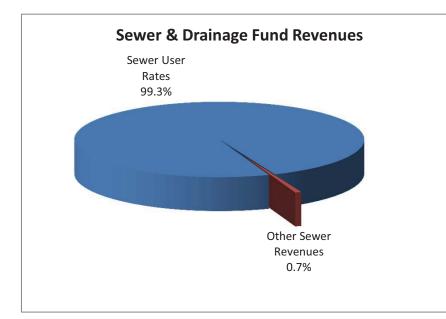
The consumption based charge will increase to \$1.04 per cubic meter (based on 80% of water consumption) and the flat fee will also increase to \$75. Sewerage and Drainage rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2017 will be \$349.56 (an increase of \$40.84 over 2016), and \$233.08 (an increase of \$34.02 over 2016) for a Strata Dwelling.

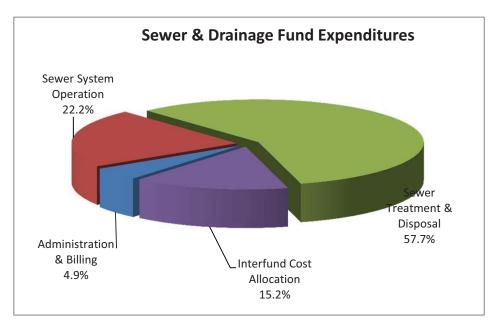
Other Sewer revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes.

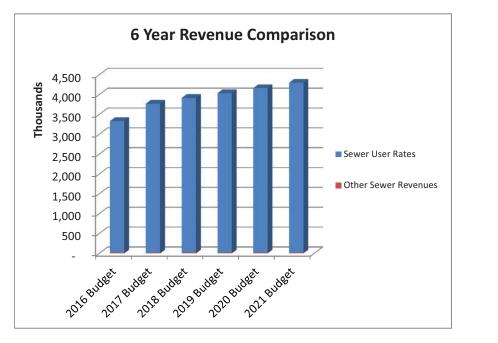
An annual levy from the GVS&DD for sewer treatment and disposal, accounts for over 61.5% of the expenditures in this fund. The GVS&DD has increased this levy by \$130,120 (7.4%) in 2017. The plan presented allows additional increases in the next four years of 3% annually for upgrades and improvements to treatment facilities.

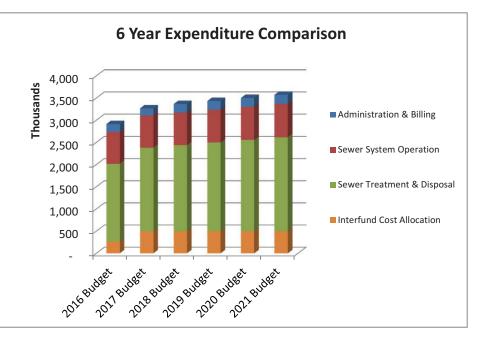
Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.

# 2017 Financial Plan









|                                  |     |                     | S   | EWER &    | c D | RAINA     | GE  | FUND      |     |                  |     |           |     |           |     |          |
|----------------------------------|-----|---------------------|-----|-----------|-----|-----------|-----|-----------|-----|------------------|-----|-----------|-----|-----------|-----|----------|
|                                  | 201 | 15 Actual           | 201 | 6 Budget  | 20  | )16 YTD   | 201 | 17 Budget | 201 | 18 Budget        | 201 | 19 Budget | 202 | 20 Budget | 202 | 1 Budge  |
| Revenues                         |     |                     |     |           |     |           |     |           |     |                  |     |           |     |           |     |          |
| Sewer User Rates                 | \$  | 3,215,178           | \$  | 3,306,735 | \$  | 2,872,827 | \$  | 3,746,060 | \$  | 3,890,480        | \$  | 4,010,950 | \$  | 4,138,660 | \$  | 4,274,2  |
| Other Sewer Revenues             |     | 32,505              |     | 26,500    |     | -         |     | 26,500    |     | 26,500           |     | 26,500    |     | 26,500    |     | 26,5     |
| Total Revenues                   | \$  | 3,247,683           | \$  | 3,333,235 | \$  | 2,872,827 | \$  | 3,772,560 | \$  | 3,916,980        | \$  | 4,037,450 | \$  | 4,165,160 | \$  | 4,300,73 |
| Expenditures                     |     |                     |     |           |     |           |     |           |     |                  |     |           |     |           |     |          |
| Administration & Billing         | \$  | 178,604             | \$  | 183,670   | \$  | 173,702   | \$  | 159,070   | \$  | 190,580          | \$  | 194,150   | \$  | 197,770   | \$  | 201,4    |
| Sewer System Operation           |     | 686,503             |     | 710,750   |     | 556,995   |     | 725,810   |     | 733,970          |     | 739,580   |     | 745,310   |     | 751,1    |
| Sewer Treatment & Disposal       |     | 1,732,538           |     | 1,755,165 |     | 1,760,743 |     | 1,885,295 |     | 1,941,545        |     | 1,999,485 |     | 2,059,165 |     | 2,120,6  |
| Interfund Cost Allocation        |     | 264,950             |     | 264,950   |     | 198,712   |     | 497,385   |     | 497,385          |     | 497,385   |     | 497,385   |     | 497,3    |
| Total Expenditures               | \$  | 2,862,595           | \$  | 2,914,535 | \$  | 2,690,152 | \$  | 3,267,560 | \$  | 3,363,480        | \$  | 3,430,600 | \$  | 3,499,630 | \$  | 3,570,6  |
|                                  |     | 385,088             |     | 418,700   |     | 182,675   |     | 505,000   |     | 553,500          |     | 606,850   |     | 665,530   |     | 730,09   |
| Add:                             |     |                     |     |           |     |           |     |           |     |                  |     |           |     |           |     |          |
| Transfer from Reserve Accounts   |     | -                   |     | -         |     | -         |     | -         |     | -                |     | -         |     | -         |     |          |
| Transfer from Statutory Reserves |     | -                   |     | -         |     | -         |     | -         |     | -                |     | -         |     | -         |     |          |
| Transfer from Surplus            |     | -                   |     | -         |     | -         |     | -         |     | -                |     | -         |     | -         |     |          |
|                                  |     | -                   |     | -         |     | -         |     | -         |     | -                |     | -         |     | -         |     |          |
| Deduct:                          |     |                     |     |           |     |           |     |           |     |                  |     |           |     |           |     |          |
| Transfer to Reserve Accounts     |     | 411,005             |     | 418,700   |     | 398,700   |     | 505,000   |     | 553 <i>,</i> 500 |     | 606,850   |     | 665,530   |     | 730,09   |
| Transfer to Statutory Reserves   |     | -                   |     | -         |     | -         |     | -         |     | -                |     | -         |     | -         |     |          |
| Year-end Adjustments             |     | (26,418)<br>384,587 |     | 418,700   |     | - 398,700 |     | - 505,000 |     | - 553,500        |     | - 606,850 |     | - 665,530 |     | 730,09   |
|                                  |     | 304,387             |     | 410,700   |     | 378,700   |     | 505,000   |     | 555,500          |     | 000,800   |     | 000,000   |     | 130,05   |
| Surplus (Deficit)                | \$  | 501                 | \$  | _         | \$  | (216,025) | \$  | _         | \$  | -                | \$  | _         | \$  | _         | \$  | -        |

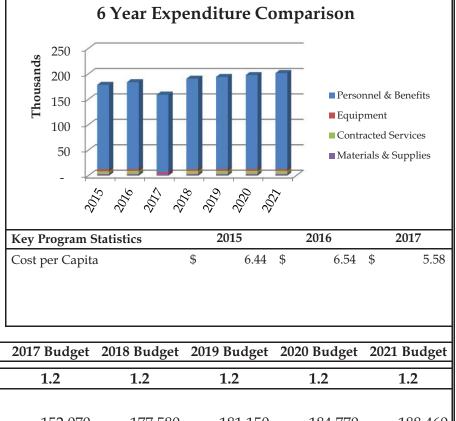
| DEPT. BUDGET SUMMARY          | 20  | 15 Actual   | 2016 Budget    | 2016 YTD       | 2017 Budget    | 2018 Budget    | 2019 Budget    | 2020 Budget    | 2021 Budget   |
|-------------------------------|-----|-------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Staffing (F.T.E.'s)           |     | 3.2         | 4.3            | 3.3            | 4.3            | 4.3            | 4.3            | 4.3            | 4.3           |
| <b>Operating Cost Summary</b> |     |             |                |                |                |                |                |                |               |
| Sewer & Drainage Revenues     | \$  | (3,247,683) | \$ (3,333,235) | \$ (2,872,827) | \$ (3,772,560) | \$ (3,916,980) | \$ (4,037,450) | \$ (4,165,160) | \$ (4,300,730 |
| Personnel & Benefits          |     | 344,978     | 440,380        | 339,172        | 424,540        | 458,210        | 467,390        | 476,740        | 486,280       |
| Equipment                     |     | 61,698      | 65,580         | 35,968         | 65,580         | 65,580         | 65,580         | 65,580         | 65,580        |
| Contracted Services           |     | 2,097,041   | 2,078,165      | 2,030,952      | 2,212,295      | 2,274,545      | 2,332,485      | 2,392,165      | 2,453,635     |
| Materials & Supplies          |     | 743,465     | 749,110        | 682,760        | 1,070,145      | 1,118,645      | 1,171,995      | 1,230,675      | 1,295,235     |
| Total Operating Cost          | -\$ | 501         | \$ -           | \$ 216,025     | \$ -           | \$ -           | \$ -           | \$ -           | \$            |

#### **ADMINISTRATION & BILLING**

Program Description: Costs are for the provision of the following services: Administration of Sewerage & Drainage maintenance, Billing and Collection.

<u>**Output:</u>** The primary expenditure in this program is Personnel costs. These costs are associated with administering the mantenance of the sewer system, and other costs associated with billing and collection of sewerage revenues.</u>

2015 Actual 2016 Budget



|         | -oro Dunger                        |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.1     | 1.2                                | 1.2                                                                                                                                         | 1.2                                                                                                                                                                                                       | 1.2                                                                                                                                                                                                                                                                         | 1.2                                                                                                                                                                                                                                                                                                                                                           | 1.2                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|         |                                    |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 166,162 | 170,670                            | 170,786                                                                                                                                     | 152,070                                                                                                                                                                                                   | 177,580                                                                                                                                                                                                                                                                     | 181,150                                                                                                                                                                                                                                                                                                                                                       | 184,770                                                                                                                                                                                                                                                                                                                                                                                                                             | 188,460                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 3,742   | 3,500                              | 2,916                                                                                                                                       | 3,500                                                                                                                                                                                                     | 3,500                                                                                                                                                                                                                                                                       | 3,500                                                                                                                                                                                                                                                                                                                                                         | 3,500                                                                                                                                                                                                                                                                                                                                                                                                                               | 3,500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 5,200   | 6,000                              | -                                                                                                                                           | -                                                                                                                                                                                                         | 6,000                                                                                                                                                                                                                                                                       | 6,000                                                                                                                                                                                                                                                                                                                                                         | 6,000                                                                                                                                                                                                                                                                                                                                                                                                                               | 6,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 3,500   | 3,500                              | -                                                                                                                                           | 3,500                                                                                                                                                                                                     | 3,500                                                                                                                                                                                                                                                                       | 3,500                                                                                                                                                                                                                                                                                                                                                         | 3,500                                                                                                                                                                                                                                                                                                                                                                                                                               | 3,500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 178,604 | 183,670                            | 173,702                                                                                                                                     | 159,070                                                                                                                                                                                                   | 190,580                                                                                                                                                                                                                                                                     | 194,150                                                                                                                                                                                                                                                                                                                                                       | 197,770                                                                                                                                                                                                                                                                                                                                                                                                                             | 201,460                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|         | 166,162<br>3,742<br>5,200<br>3,500 | 1.1         1.2           166,162         170,670           3,742         3,500           5,200         6,000           3,500         3,500 | 1.1         1.2         1.2           166,162         170,670         170,786           3,742         3,500         2,916           5,200         6,000         -           3,500         3,500         - | 1.1         1.2         1.2         1.2           166,162         170,670         170,786         152,070           3,742         3,500         2,916         3,500           5,200         6,000         -         -           3,500         3,500         -         3,500 | 1.1         1.2         1.2         1.2         1.2         1.2           166,162         170,670         170,786         152,070         177,580           3,742         3,500         2,916         3,500         3,500           5,200         6,000         -         -         6,000           3,500         3,500         -         3,500         3,500 | 1.1         1.2         1.2         1.2         1.2         1.2         1.2           166,162         170,670         170,786         152,070         177,580         181,150           3,742         3,500         2,916         3,500         3,500         3,500           5,200         6,000         -         -         6,000         6,000           3,500         3,500         -         3,500         3,500         3,500 | 1.1         1.2         1.2         1.2         1.2         1.2         1.2         1.2         1.2           166,162         170,670         170,786         152,070         177,580         181,150         184,770           3,742         3,500         2,916         3,500         3,500         3,500         3,500           5,200         6,000         -         -         6,000         6,000         6,000           3,500         3,500         -         3,500         3,500         3,500         3,500 |

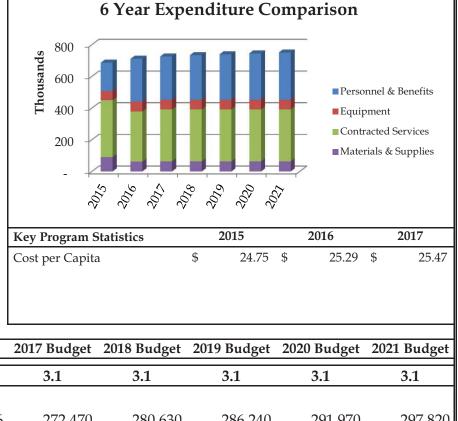
2016 YTD

#### SEWER AND DRAINAGE EXPENDITURES

#### SEWER SYSTEM OPERATION

**<u>Program Description</u>**: Provides for the maintenance and repair of the community's sanitary sewer and drainage systems. Services include sanitary sewer flushing of mains, repairing plugged services, locating and adjusting manholes, repairing sanitary and drainage mains and manholes. There is also regular monitoring of the amount of flow in the sanitary sewer system to determine if there is an inflow and infiltration problem in the system.

**Output:** To maintain the drainage, storm sewer and santitary sewer system to remove impediments in order to operate effectively during peak demand and flood conditions. To maintain our four sanitary lift stations that form a key part of our sanitary sewerage distribution system. These stations convey liquid waste from some of the lower lying areas within the city, through a series of pumps, to the Greater Vancouver Sewer & Drainage District transmission mains. Regular maintenance to the pumps and other components of the lift station is required to minimize the threat of sanitary backups to businesses and residences in these areas.



|                              | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)          | 2.1         | 3.1         | 2.1      | 3.1         | 3.1         | 3.1         | 3.1         | 3.1         |
| Sewer System Operation       |             |             |          |             |             |             |             |             |
| Personnel & Benefits         | 178,816     | 269,710     | 168,386  | 272,470     | 280,630     | 286,240     | 291,970     | 297,820     |
| Equipment                    | 57,956      | 62,080      | 33,052   | 62,080      | 62,080      | 62,080      | 62,080      | 62,080      |
| Contracted Services          | 359,303     | 317,000     | 270,209  | 327,000     | 327,000     | 327,000     | 327,000     | 327,000     |
| Materials & Supplies         | 90,428      | 61,960      | 85,348   | 64,260      | 64,260      | 64,260      | 64,260      | 64,260      |
| Sewer System Operation Total | 686,503     | 710,750     | 556,995  | 725,810     | 733,970     | 739,580     | 745,310     | 751,160     |

#### SEWER AND DRAINAGE EXPENDITURES

#### SEWER TREATMENT & DISPOSAL

**Program Description:** The City's sanitary discharge is dumped to the Annasis Island treatment plant, which is operated by the GVS&DD. An annual levy is charged by the GVS&DD to recover the operating cost for the treatment plant. The GVS&DD will be starting to meter the actual sanitary discharge from the City, therefore the annual levy will be phased out over the next five years and the City will be charged on actual discharge volume.

Output:

Staffing (F.T.E.'s)

Equipment

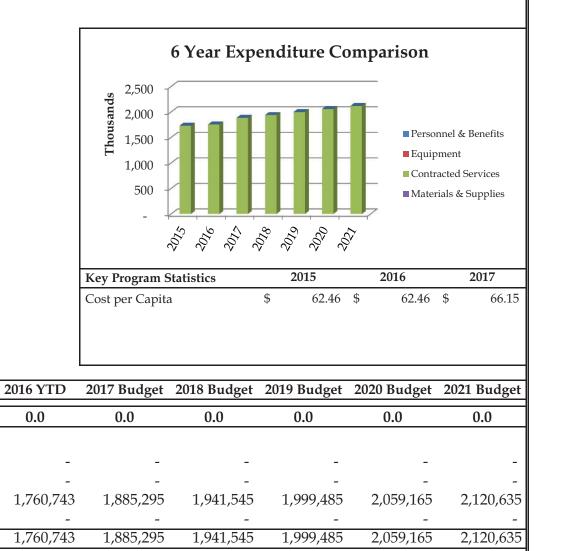
Sewer Treatment & Disposal

Sewer Treatment & Disposal Total

Personnel & Benefits

**Contracted Services** 

Materials & Supplies



2015 Actual

0.0

1,732,538

1,732,538

2016 Budget

0.0

1,755,165

1,755,165

# 2017 Financial Plan

|                                | SEWER &     | DRAINAG     | E FUND R   | <b>ESERVE T</b> | RANSFERS     | 5            |              |              |
|--------------------------------|-------------|-------------|------------|-----------------|--------------|--------------|--------------|--------------|
|                                | 2015 Actual | 2016 Budget | 2016 YTD   | 2017 Budget     | 2018 Budget  | 2019 Budget  | 2020 Budget  | 2021 Budget  |
| Reserve Transfers              |             |             |            |                 |              |              |              |              |
| Financial Services             |             |             |            |                 |              |              |              |              |
| N/A                            |             | -           | -          | -               | -            | -            | -            | -            |
|                                | -           | _           | -          | _               | -            | -            | _            | -            |
| Interfund Transfers            |             |             |            |                 |              |              |              |              |
| Interfund Cost Allocation      | 264,950     | 264,950     | 198,712    | 497,385         | 497,385      | 497,385      | 497,385      | 497,385      |
|                                | 264,950     | 264,950     | 198,712    | 497,385         | 497,385      | 497,385      | 497,385      | 497,385      |
| Allocation to Reserve Accounts |             |             |            |                 |              |              |              |              |
| Investment Income Reserve      | 26,005      | 20,000      | -          | 20,000          | 20,000       | 20,000       | 20,000       | 20,000       |
| Reserve - Sewer Future Capital | 385,000     | 398,700     | 398,700    | 485,000         | 533,500      | 586,850      | 645,530      | 710,090      |
|                                | 411,005     | 418,700     | 398,700    | 505,000         | 553,500      | 606,850      | 665,530      | 730,090      |
| Year-end Adjustments           |             |             |            |                 |              |              |              |              |
| Interfund Adjustments          | (26,418)    | -           | -          | -               | -            | -            | -            | -            |
|                                | (26,418)    | -           | -          | -               | -            | -            | -            | -            |
| Total Reserve Transfers        | \$ 649,537  | \$ 683,650  | \$ 597,412 | \$ 1,002,385    | \$ 1,050,885 | \$ 1,104,235 | \$ 1,162,915 | \$ 1,227,475 |

### 2017 Financial Plan



# Water Fund

2017-2021 Financial Plan

#### WATER FUND

Water fees are made up of two components, a flat fee and a volume based fee. Volume is based on the property's metered water consumption, which is then billed on a annual basis for most residential properties and low consumption commercial properties. The consumption based charge will remain constant in 2017 however the flat fee will be increasing to \$75. Future years volume based rates for 2018-2021 are estimated to increase at \$0.03 annually.

The flat rate increase is to offset an increased allocation of administrative costs from the general fund, increase in the GVWD water rates and an increases in wages and supplies.

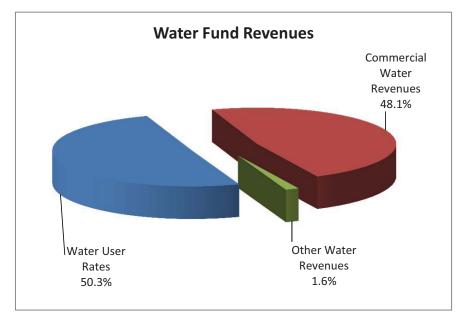
Water rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2017 will be \$457.80(an increase of \$25.00 over 2016), and \$295.33 (an increase of \$25.00 over 2016) for a Strata Dwelling.

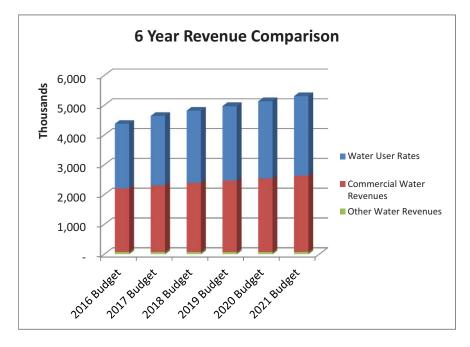
Commercial Water usage is also metered, but is billed on a bi-monthly basis instead of annually. If the bi-monthly bill is paid before the discount date the rates are comparable to residential rates, otherwise they are 10% higher.

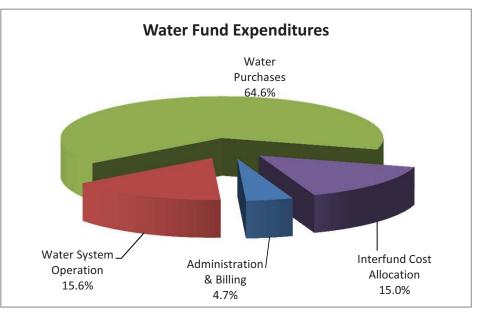
Other Water revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes. Also included is a recovery fee for the maintenance and operation of fire hydrants.

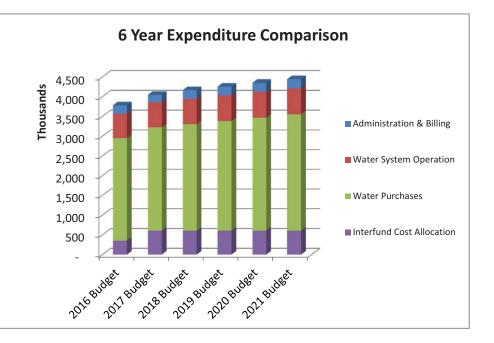
Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.

The GVWD has indicated that there will be increases in water costs over the next 5 years to allow for improved water filtration, the plan presented includes an increase of 1.1% in rates for 2017. The water purchase cost of \$2.6 million makes up 68.4% of the expenditures in the water fund. The plan presented allows additional increases in the next four years (2018-2021) of 3.0% annually.









# 2017 Financial Plan

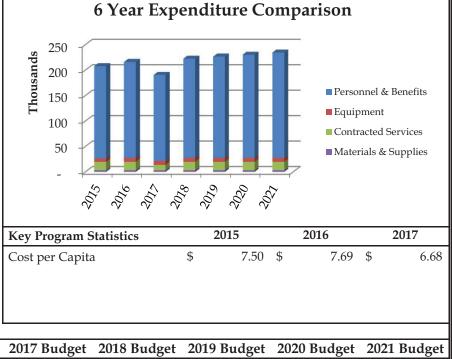
|                                  |     |           |     | W         | Ά7 | FER FUN   | JD  |           |     |           |     |           |     |           |     |          |
|----------------------------------|-----|-----------|-----|-----------|----|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|-----|----------|
|                                  | 201 | 15 Actual | 201 | l6 Budget | 20 | )16 YTD   | 201 | 7 Budget  | 201 | 18 Budget | 201 | 19 Budget | 202 | 20 Budget | 202 | 1 Budge  |
| Revenues                         |     |           |     |           |    |           |     |           |     |           |     |           |     |           |     |          |
| Water User Rates                 | \$  | 2,181,588 | \$  | 2,166,630 | \$ | 2,164,449 | \$  | 2,338,555 | \$  | 2,425,145 | \$  | 2,501,725 | \$  | 2,590,120 | \$  | 2,668,54 |
| Commercial Water Revenues        |     | 2,036,290 |     | 2,140,795 |    | 1,532,243 |     | 2,234,465 |     | 2,323,765 |     | 2,400,345 |     | 2,473,970 |     | 2,567,16 |
| Other Water Revenues             |     | 77,270    |     | 72,500    |    | 41,115    |     | 72,500    |     | 72,500    |     | 72,500    |     | 72,500    |     | 72,50    |
| Total Revenues                   | \$  | 4,295,148 | \$  | 4,379,925 | \$ | 3,737,807 | \$  | 4,645,520 | \$  | 4,821,410 | \$  | 4,974,570 | \$  | 5,136,590 | \$  | 5,308,21 |
| Expenditures                     |     |           |     |           |    |           |     |           |     |           |     |           |     |           |     |          |
| Administration & Billing         | \$  | 207,899   | \$  | 216,020   | \$ | 205,571   | \$  | 190,510   | \$  | 222,560   | \$  | 226,480   | \$  | 230,450   | \$  | 234,51   |
| Water System Operation           |     | 578,127   |     | 618,875   |    | 608,016   |     | 631,695   |     | 640,085   |     | 645,825   |     | 651,675   |     | 657,64   |
| Water Purchases                  |     | 2,476,132 |     | 2,587,530 |    | 2,148,459 |     | 2,615,400 |     | 2,693,850 |     | 2,774,650 |     | 2,857,880 |     | 2,943,60 |
| Interfund Cost Allocation        |     | 357,500   |     | 357,500   |    | 268,125   |     | 607,915   |     | 607,915   |     | 607,915   |     | 607,915   |     | 607,91   |
| Total Expenditures               | \$  | 3,619,658 | \$  | 3,779,925 | \$ | 3,230,171 | \$  | 4,045,520 | \$  | 4,164,410 | \$  | 4,254,870 | \$  | 4,347,920 | \$  | 4,443,67 |
|                                  |     | 675,490   |     | 600,000   |    | 507,636   |     | 600,000   |     | 657,000   |     | 719,700   |     | 788,670   |     | 864,540  |
| Add:                             |     |           |     |           |    |           |     |           |     |           |     |           |     |           |     |          |
| Transfer from Reserve Accounts   |     | -         |     | -         |    | -         |     | -         |     | -         |     | -         |     | -         |     | -        |
| Transfer from Statutory Reserves |     | -         |     | -         |    | -         |     | -         |     | -         |     | -         |     | -         |     | -        |
| Transfer from Surplus            |     | -         |     | -         |    | -         |     | -         |     | -         |     | -         |     | -         |     | -        |
|                                  |     | -         |     | -         |    | -         |     | -         |     | -         |     | -         |     | -         |     | -        |
| Deduct:                          |     |           |     |           |    |           |     |           |     |           |     |           |     |           |     |          |
| Transfer to Reserve Accounts     |     | 710,040   |     | 600,000   |    | 570,000   |     | 600,000   |     | 657,000   |     | 719,700   |     | 788,670   |     | 864,540  |
| Transfer to Statutory Reserves   |     | -         |     | -         |    | -         |     | -         |     | -         |     | -         |     | -         |     | -        |
| Year-end Adjustments             |     | (34,627)  |     | -         |    | -         |     | -         |     | -         |     | -         |     | -         |     | -        |
|                                  |     | 675,413   |     | 600,000   |    | 570,000   |     | 600,000   |     | 657,000   |     | 719,700   |     | 788,670   |     | 864,540  |
| Surplus (Deficit)                | \$  | 77        | ¢   | _         | \$ | (62,364)  | ¢   | _         | \$  | _         | \$  | -         | \$  | _         | \$  | -        |

| DEPT. BUDGET SUMMARY          | 20  | 015 Actual 20  | 16 Budget      | 2016 YTD    | 2017 Budget    | 2018 Budget    | 2019 Budget    | 2020 Budget    | 2021 Budget    |
|-------------------------------|-----|----------------|----------------|-------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s)           | _   | 4.5            | 4.5            | 4.5         | 4.5            | 4.5            | 4.5            | 4.5            | 4.5            |
| <b>Operating Cost Summary</b> |     |                |                |             |                |                |                |                |                |
| Water Revenues                | \$  | (4,295,148) \$ | (4,379,925) \$ | (3,737,807) | \$ (4,645,520) | \$ (4,821,410) | \$ (4,974,570) | \$ (5,136,590) | \$ (5,308,210) |
| Personnel & Benefits          |     | 449,235        | 464,280        | 484,669     | 447,550        | 481,990        | 491,650        | 501,470        | 511,500        |
| Equipment                     |     | 80,869         | 80,980         | 55,961      | 80,980         | 80,980         | 80,980         | 80,980         | 80,980         |
| Contracted Services           |     | 2,602,249      | 2,754,225      | 2,300,758   | 2,785,925      | 2,870,375      | 2,951,175      | 3,034,405      | 3,120,125      |
| Materials & Supplies          |     | 1,162,718      | 1,080,440      | 958,783     | 1,331,065      | 1,388,065      | 1,450,765      | 1,519,735      | 1,595,605      |
| Total Operating Cost          | -\$ | 77 \$          | - \$           | 62,364      | \$ -           | \$ -           | \$ -           | \$ -           | \$ -           |

#### **ADMINISTRATION & BILLING**

<u>Program Description</u>: This program provides funding for Administration, as well as billing and collections of the City's water system. Provision for reading residential water meters once a year and reading commercial water meters once every two months. Water meter reading and maintenance is currently contracted to Neptune Technologies Inc.

<u>**Output:**</u> Water consumption is broken down into two categories, Residential and Commercial. Residential is currently read once a year and is billed on the annual property tax notice. Commercial accounts are read and billed on a bi-monthly basis. This program's main expenditure is for Wages & Benefits which includes a proportion of the Director of Engineering and the Manager of Engineering Operations.



|                                | 2015 Actual | 2016 Budget | 2016 YTD | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|--------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)            | 1.6         | 1.6         | 1.6      | 1.6         | 1.6         | 1.6         | 1.6         | 1.6         |
| Administration & Billing       |             |             |          |             |             |             |             |             |
| Personnel & Benefits           | 181,462     | 188,720     | 188,053  | 169,210     | 195,260     | 199,180     | 203,150     | 207,210     |
| Equipment                      | 6,855       | 7,300       | 6,445    | 7,300       | 7,300       | 7,300       | 7,300       | 7,300       |
| Contracted Services            | 16,082      | 16,500      | 11,073   | 10,500      | 16,500      | 16,500      | 16,500      | 16,500      |
| Materials & Supplies           | 3,500       | 3,500       | -        | 3,500       | 3,500       | 3,500       | 3,500       | 3,500       |
| Administration & Billing Total | 207,899     | 216,020     | 205,571  | 190,510     | 222,560     | 226,480     | 230,450     | 234,510     |

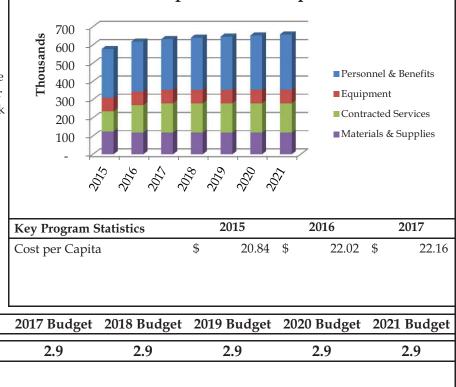
#### WATER EXPENDITURES

#### WATER SYSTEM OPERATION

**<u>Program Description</u>**: To ensure proper operation of all facets of the water distribution system by undertaking a detailed maintenance program including: water mains, fire hydrants, line and lateral valves, PRV's, reservoir, pumps, backflow preventers, water meteres and air valves.

**Output:** To provide excellent quality water to residents of the City; adhere to requirements set out in the Drinking Water Protection Act; and to extend the useful life of distribution infrastructure. To ensure the supply of potable water to the residents is uninterrupted and the quality is safe for consumption. To maintain fire hydrants and line valves annually. Water mains require flushing at least once per year to remove biodeposits that can negatively affect water quality and provide a growth medium for harmful micro-organisms in the event they are introduced into the system. PRVs require maintenance to ensure system pressures do not fluctuate excessively. Maintain reservoir and pump stations to provide water storage, additional supply and pressure during peak demand.

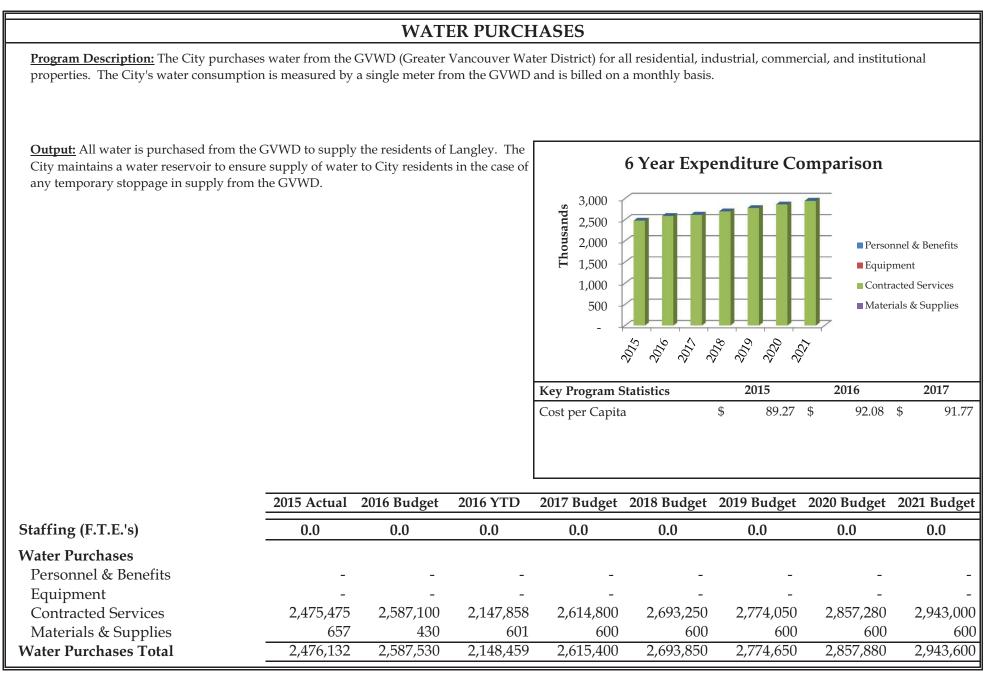
2015 Actual 2016 Budget



6 Year Expenditure Comparison

|                              | 2015 Actual | 2016 Budget | 2016 Y I D | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget | 2021 Budget |
|------------------------------|-------------|-------------|------------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s)          | 2.9         | 2.9         | 2.9        | 2.9         | 2.9         | 2.9         | 2.9         | 2.9         |
| Water System Operation       |             |             |            |             |             |             |             |             |
| Personnel & Benefits         | 267,773     | 275,560     | 296,616    | 278,340     | 286,730     | 292,470     | 298,320     | 304,290     |
| Equipment                    | 74,014      | 73,680      | 49,516     | 73,680      | 73,680      | 73,680      | 73,680      | 73,680      |
| Contracted Services          | 110,692     | 150,625     | 141,827    | 160,625     | 160,625     | 160,625     | 160,625     | 160,625     |
| Materials & Supplies         | 125,648     | 119,010     | 120,057    | 119,050     | 119,050     | 119,050     | 119,050     | 119,050     |
| Water System Operation Total | 578,127     | 618,875     | 608,016    | 631,695     | 640,085     | 645,825     | 651,675     | 657,645     |

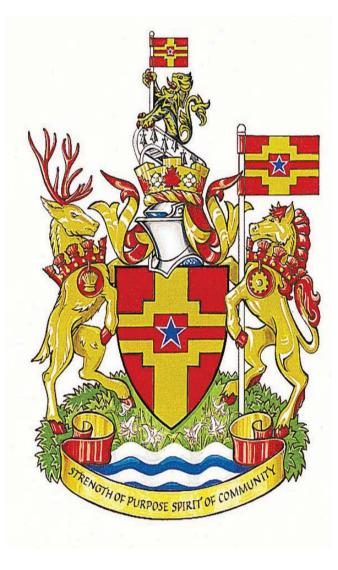
2016 VTD



#### WATER EXPENDITURES

|                                | WA           | ATER FUNI   | <b>D RESERV</b> | <b>E TRANSF</b> | ERS          |              |              |              |
|--------------------------------|--------------|-------------|-----------------|-----------------|--------------|--------------|--------------|--------------|
|                                | 2015 Actual  | 2016 Budget | 2016 YTD        | 2017 Budget     | 2018 Budget  | 2019 Budget  | 2020 Budget  | 2021 Budget  |
| Reserve Transfers              |              |             |                 |                 |              |              |              |              |
| Financial Services             |              |             |                 |                 |              |              |              |              |
| N/A                            |              | -           | -               | -               | -            | -            | -            | -            |
|                                | _            | _           | -               | _               | _            | _            | _            | -            |
| Interfund Transfers            |              |             |                 |                 |              |              |              |              |
| Interfund Cost Allocation      | 357,500      | 357,500     | 268,125         | 607,915         | 607,915      | 607,915      | 607,915      | 607,915      |
|                                | 357,500      | 357,500     | 268,125         | 607,915         | 607,915      | 607,915      | 607,915      | 607,915      |
| Allocation to Reserve Accounts |              |             |                 |                 |              |              |              |              |
| Investment Income Reserve      | 30,040       | 30,000      | -               | 30,000          | 30,000       | 30,000       | 30,000       | 30,000       |
| Reserve - Water Future Capital | 680,000      | 570,000     | 570,000         | 570,000         | 627,000      | 689,700      | 758,670      | 834,540      |
|                                | 710,040      | 600,000     | 570,000         | 600,000         | 657,000      | 719,700      | 788,670      | 864,540      |
| Year-end Adjustments           |              |             |                 |                 |              |              |              |              |
| Interfund Adjustments          | (34,627)     | -           | -               | -               | -            | -            | -            | -            |
|                                | (34,627)     | _           | -               | -               | -            | -            | _            | -            |
| Total Reserve Transfers        | \$ 1,032,913 | \$ 957,500  | \$ 838,125      | \$ 1,207,915    | \$ 1,264,915 | \$ 1,327,615 | \$ 1,396,585 | \$ 1,472,455 |

# Capital Improvement Plan 2017 - 2026



# 2017 Capital Improvement Plan

#### **CAPITAL IMPROVEMENT PLAN - SUMMARY**

| Capital Projects                | 2017       | 2018       | 2019      | 2020      | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> | <u>2025</u> | 2026       |
|---------------------------------|------------|------------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|------------|
| General Government              | 743,000    | 557,500    | 47,500    | 532,500   | 47,500      | 32,500      | 47,500      | 32,500      | 47,500      | 32,500     |
| Protective Services             | 372,770    | 987,000    | 212,000   | 115,000   | 102,500     | 1,430,000   | 115,000     | 2,582,000   | 92,000      | 82,000     |
| Engineering Operations          | 9,640,185  | 4,590,000  | 5,711,000 | 3,624,775 | 5,018,465   | 1,653,730   | 2,668,915   | 2,850,790   | 3,534,500   | 23,114,430 |
| Development Services            | 140,000    | 40,000     | 40,000    | 170,000   | 50,000      | 30,000      | -           | -           | -           | -          |
| Parks & Recreation              | 3,868,700  | 1,004,300  | 1,414,000 | 1,898,000 | 1,315,000   | 1,210,000   | 820,000     | 740,000     | 795,000     | 11,180,000 |
| Sewer Utility                   | 4,045,000  | 2,175,000  | 1,193,500 | 1,289,025 | 1,231,250   | 883,750     | 1,458,870   | 2,017,615   | 1,105,355   | 8,853,745  |
| Water Utility                   | 2,948,490  | 940,000    | 1,100,325 | 1,251,090 | 1,114,910   | 892,405     | 2,079,910   | 1,558,805   | 926,925     | 2,771,280  |
| Total Projects                  | 21,758,145 | 10,293,800 | 9,718,325 | 8,880,390 | 8,879,625   | 6,132,385   | 7,190,195   | 9,781,710   | 6,501,280   | 46,033,955 |
| Available funding               |            |            |           |           |             |             |             |             |             |            |
| Capital Works Reserve           | 1,546,575  | 1,266,900  | 740,111   | 252,293   | 1,181,737   | 432,313     | 316,753     | 595,878     | 571,448     | 2,046,889  |
| Casino Revenues                 | 9,178,735  | 5,754,845  | 4,977,860 | 3,277,860 | 3,677,860   | 2,532,860   | 3,757,860   | 5,377,860   | 2,677,860   | 22,810,450 |
| Community Works (Gas Tax)       | 127,680    | 127,680    | 133,800   | 133,800   | 133,800     | 133,800     | 133,800     | 133,800     | 133,800     | 133,800    |
| DCC's                           | 1,440,565  | 358,875    | 1,504,430 | 2,027,298 | 2,285,368   | 1,749,828   | 1,317,813   | 2,075,273   | 1,870,875   | 17,282,816 |
| Fire Department Equipment       | 45,000     | 47,500     | -         | -         | -           | 220,000     | -           | -           | -           | -          |
| Future Police Cost Reserve      | 175,770    | 635,000    | 35,000    | 35,000    | 35,000      | 35,000      | 35,000      | 35,000      | 35,000      | 35,000     |
| Grants                          | 5,614,745  | -          | 715,000   | -         | -           | -           | -           | -           | -           | 500,000    |
| Machinery Replacement           | 780,000    | 485,000    | 402,000   | 320,000   | 265,000     | 245,000     | 145,000     | 190,000     | 180,000     | 180,000    |
| Municipal Road Network Reserv   | 217,000    | -          | -         | 1,700,000 | -           | -           | -           | -           | -           | 1,600,000  |
| Office Equipment                | 50,000     | 32,500     | 47,500    | 32,500    | 47,500      | 32,500      | 47,500      | 32,500      | 47,500      | 32,500     |
| Off Street Parking              | -          | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Parks & Recreation              | 186,700    | 85,500     | 77,500    | 77,500    | 77,500      | 77,500      | 77,500      | 77,500      | 77,500      | 77,500     |
| Sewer Future Capital            | 737,950    | 660,000    | 460,000   | 384,140   | 535,860     | 33,585      | 718,970     | 623,900     | 267,298     | 695,000    |
| Special Bond Reserve            | 193,000    | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Water Future Capital            | 1,464,425  | 840,000    | 625,125   | 640,000   | 640,000     | 640,000     | 640,000     | 640,000     | 640,000     | 640,000    |
| Surplus Allocation              | -          | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Total Funding                   | 21,758,145 | 10,293,800 | 9,718,325 | 8,880,390 | 8,879,625   | 6,132,385   | 7,190,195   | 9,781,710   | 6,501,280   | 46,033,955 |
| Project Specific Borrowing      | -          | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Unfunded Projects               | -          | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Debt Require to Fund Projects   | -          | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Debt Cost                       |            |            |           |           |             |             |             |             |             |            |
| Repayment Cost @ 5% over 20 yrs | -          | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Cumulative Repayment            | -          | -          | -         | -         | -           | -           | -           | -           | -           | -          |
| Cumulative Tax Impact Percentag | 0%         | 0%         | 0%        | 0%        | 0%          | 0%          | 0%          | 0%          | 0%          | 0%         |

#### **Casino Proceeds**

|                             | 2007         | 2008         | 2009         | 2010         | 2011            | 2012            | 2013         | 2014         | 2015         | 2016         |
|-----------------------------|--------------|--------------|--------------|--------------|-----------------|-----------------|--------------|--------------|--------------|--------------|
| January 30                  | \$ 1,719,725 | \$ 1,862,600 | \$ 1,621,696 | \$ 1,665,558 | \$<br>1,463,179 | \$<br>1,429,327 | \$ 1,378,245 | \$ 1,399,402 | \$ 1,482,940 | \$ 1,717,838 |
| April 30                    | 1,933,575    | 1,873,423    | 1,801,088    | 1,721,029    | 1,609,202       | 1,575,666       | 1,492,915    | 1,314,140    | 1,638,526    | 1,672,818    |
| July 30                     | 1,818,747    | 1,631,121    | 1,660,649    | 1,626,263    | 1,450,817       | 1,499,421       | 1,455,348    | 1,367,395    | 1,508,463    | 1,633,102    |
| October 30                  | 1,953,694    | 1,691,385    | 1,680,559    | 1,552,942    | 1,419,426       | 1,422,425       | 1,454,260    | 1,454,050    | 1,722,439    | 1,804,105    |
| Casino Proceeds             | \$ 7,425,741 | \$ 7,058,529 | \$ 6,763,992 | \$ 6,565,792 | \$<br>5,942,624 | \$<br>5,926,839 | \$ 5,780,768 | \$ 5,534,987 | \$ 6,352,368 | \$ 6,827,863 |
|                             |              |              |              |              |                 |                 |              |              |              |              |
| Enterprise Allocation       | \$ 85,364    | \$ 150,000   | \$ 150,000   | \$ 150,000   | \$<br>150,000   | \$<br>150,000   | \$ 150,000   | \$ 150,000   | \$ 146,085   | \$ 168,000   |
| Community Grants            | 139,590      | 438,640      | 558,420      | 438,640      | 438,640         | 432,140         | 432,140      | 432,140      | 438,225      | 454,140      |
| Capital                     | 2,160,236    | 1,940,967    | 1,816,672    | 5,977,152    | 5,353,984       | 5,344,699       | 5,198,628    | 4,952,847    | 5,768,058    | 6,205,723    |
| Debt Repayment / Lg Project | 5,040,551    | 4,528,922    | 4,238,901    | -            | -               | -               | -            | -            | -            | -            |
|                             | \$ 7,425,741 | \$ 7,058,529 | \$ 6,763,992 | \$ 6,565,792 | \$<br>5,942,624 | \$<br>5,926,839 | \$ 5,780,768 | \$ 5,534,987 | \$ 6,352,368 | \$ 6,827,863 |

#### **Casino Proceeds**

Tax rate effect if debt is repaid over 20 years through MFA at 3% interest

| Projects      | Annual                                         | Principal                                                                                                   | Total Annual                                                                           | Property Tax                                                                                                                                                                                                              |
|---------------|------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Completed     | Interest                                       | Repayment                                                                                                   | Repayment                                                                              | Effect                                                                                                                                                                                                                    |
| \$ 54,191,724 | \$ 1,625,752                                   | \$ 2,016,783                                                                                                | \$ 3,642,535                                                                           | 14.84%                                                                                                                                                                                                                    |
| 9,178,735     | 275,362                                        | 341,593                                                                                                     | 616,955                                                                                | 2.51%                                                                                                                                                                                                                     |
| \$ 63,370,459 | \$ 1,901,114                                   | \$ 2,358,376                                                                                                | \$ 4,259,490                                                                           | 17.35%                                                                                                                                                                                                                    |
|               | <b>Completed</b><br>\$ 54,191,724<br>9,178,735 | Completed         Interest           \$ 54,191,724         \$ 1,625,752           9,178,735         275,362 | CompletedInterestRepayment\$ 54,191,724\$ 1,625,752\$ 2,016,7839,178,735275,362341,593 | Completed         Interest         Repayment         Repayment           \$ 54,191,724         \$ 1,625,752         \$ 2,016,783         \$ 3,642,535           9,178,735         275,362         341,593         616,955 |

Every \$1 in debt generates another \$0.60 in interest cost over 20 years. So if we borrow \$10 million today we will repay \$16 million in interest and principal over the next 20 years. If we avoid the debt by using casino proceeds today (as per the policy) we will have an additional \$6 million available for infrastructure renewal.

| Capit | al Projects funded through Casino Proceeds in 2017 | Projects<br>Completed | Annual<br>Interest | Principal<br>Repayment | Total Annual<br>Repayment | Property Tax<br>Effect |
|-------|----------------------------------------------------|-----------------------|--------------------|------------------------|---------------------------|------------------------|
| GG14  | City Hall Landscaping by former main entrance      | \$ 350,000            | 10,500             | 13,025                 | 23,525                    | 0.096%                 |
| E2    | Road Rehabilitation                                | 922,320               | 27,670             | 34,325                 | 61,994                    | 0.253%                 |
| E4    | Pedestrian Facilities (DCC-R014)                   | 250,000               | 7,500              | 9,304                  | 16,804                    | 0.068%                 |
| E6    | Bicycle Facilities (DCC-R013)                      | 200,000               | 6,000              | 7,443                  | 13,443                    | 0.055%                 |
| E7    | Traffic Calming                                    | 400,000               | 12,000             | 14,886                 | 26,886                    | 0.110%                 |
| E8    | Street Light Replacement                           | 100,000               | 3,000              | 3,722                  | 6,722                     | 0.027%                 |
| E9    | LED Lighting Fixture Replacement Program           | 200,000               | 6,000              | 7,443                  | 13,443                    | 0.055%                 |
| E11   | 56 Ave, Glover Rd to Langley Bypass                | 564,190               | 16,926             | 20,997                 | 37,922                    | 0.154%                 |
| E12   | Douglas Crescent 204 St to 208 St                  | 877,500               | 26,325             | 32,657                 | 58,982                    | 0.240%                 |
| E13   | 200 St Bridge Deck replacement Bridge to 50 Ave    | 1,233,000             | 36,990             | 45,887                 | 82,877                    | 0.338%                 |
| E14   | Fraser Hwy: Langley Bypass to Landmark Way         | 193,675               | 5,810              | 7,208                  | 13,018                    | 0.053%                 |
| E16   | Retaining Wall rehabilitation                      | 200,000               | 6,000              | 7,443                  | 13,443                    | 0.055%                 |
| E17   | Fraser Hwy: 204 St to 206 St - Concept Plan        | 200,000               | 6,000              | 7,443                  | 13,443                    | 0.055%                 |
| E19   | Traffic Study 62 Ave / 203 St (Twp)                | 50,000                | 1,500              | 1,861                  | 3,361                     | 0.014%                 |
| P3    | Trail System Upgrade                               | 40,400                | 1,212              | 1,504                  | 2,716                     | 0.011%                 |
| P15   | Penzer Park Youth Facilities (DCC - P013)          | 404,000               | 12,120             | 15,035                 | 27,155                    | 0.111%                 |
| P16   | Rotary Centennial - Sports Field                   | 353,500               | 10,605             | 13,156                 | 23,761                    | 0.097%                 |
| P17   | Hunter Park                                        | 120,400               | 3,612              | 4,481                  | 8,093                     | 0.033%                 |
| P18   | Brydon Sports Court Renovation                     | 150,000               | 4,500              | 5,582                  | 10,082                    | 0.041%                 |
| P23   | Floodplain Pedestrian Bridge Replacement           | 350,000               | 10,500             | 13,025                 | 23,525                    | 0.096%                 |
| P24   | City Park Spray Park                               | 150,000               | 4,500              | 5,582                  | 10,082                    | 0.041%                 |
| P25   | Linwood Park Playground                            | 75,750                | 2,273              | 2,819                  | 5,092                     | 0.021%                 |
| S2    | 48 Ave & 202 St Culvert rehabilitation             | 500,000               | 15,000             | 18,608                 | 33,608                    | 0.137%                 |
| S4    | 56 Ave, Glover Rd to Langley Bypass                | 144,000               | 4,320              | 5,359                  | 9,679                     | 0.039%                 |
| S6    | Langley Bypass Culverts (Logan Creek)              | 100,000               | 3,000              | 3,722                  | 6,722                     | 0.027%                 |
| S8    | 50 Ave & 201A St. Culvert rehabilitation           | 300,000               | 9,000              | 11,165                 | 20,165                    | 0.082%                 |
| S9    | Baldi Creek Culvert Replacement                    | 300,000               | 9,000              | 11,165                 | 20,165                    | 0.082%                 |

# 2017 Capital Improvement Plan

| S10 Reline Storm under railway Fraser Hwy & Prod | 250,000         | 7,500         | 9,304         | 16,804        | 0.068% |
|--------------------------------------------------|-----------------|---------------|---------------|---------------|--------|
| W2 Eliminate Pipe Twinning                       | 200,000         | 6,000         | 7,443         | 13,443        | 0.055% |
|                                                  | \$<br>9,178,735 | \$<br>275,362 | \$<br>341,593 | \$<br>616,955 | 2.513% |

# 2017 Capital Improvement Plan

| CAPITAL | IMPROVEN | <b>MENT PLAN -</b> | - PROJECT DETAILS |
|---------|----------|--------------------|-------------------|
|---------|----------|--------------------|-------------------|

| Item | Description                                    | Year | Budget<br>Amount | Office Equipment<br>Replacement 209 | Capital Works<br>Reserve 200 | Grants | Casino<br>Proceed<br>510 | Machinery<br>Equip 207 |
|------|------------------------------------------------|------|------------------|-------------------------------------|------------------------------|--------|--------------------------|------------------------|
|      |                                                |      |                  |                                     |                              |        |                          |                        |
|      | General Government Services Projects           |      |                  |                                     |                              |        |                          |                        |
| GG1  | IT Computer Workstation Upgrade                | 2017 | 30,000           | 30,000                              |                              |        |                          |                        |
| GG2  | IT Computer Server & IT Infrastructure Upgrade | 2017 | 80,000           |                                     | 80,000                       |        |                          |                        |
| GG3  | Office Equipment Replacement                   | 2017 | 15,000           |                                     | 15,000                       |        |                          |                        |
| GG4  | Photopcopier Replacement                       | 2017 | 20,000           | 20,000                              |                              |        |                          |                        |
| GG5  | Website Upgrade                                | 2017 | 30,000           |                                     | 30,000                       |        |                          |                        |
| GG6  | IT Software Upgrades                           | 2017 | 30,000           |                                     | 30,000                       |        |                          |                        |
| GG7  | IT Tempest Prospero eApply                     | 2017 | 18,000           |                                     | 18,000                       |        |                          |                        |
| GG8  | Corporate Communications Strategy              | 2017 | 25,000           |                                     | 25,000                       |        |                          |                        |
| GG9  | City Brand Implementation                      | 2017 | 40,000           |                                     | 40,000                       |        |                          |                        |
| GG10 | City Hall Lighting Replacement                 | 2017 | 10,000           |                                     | 10,000                       |        |                          |                        |
| GG11 | City Hall Carpet Replacement                   | 2017 | 70,000           |                                     | 70,000                       |        |                          |                        |
| GG12 | City Hall HVAC                                 | 2017 | 10,000           |                                     | 10,000                       |        |                          |                        |
| GG13 | City Hall storage                              | 2017 | 15,000           |                                     | 15,000                       |        |                          |                        |
| GG14 | City Hall Landscaping by former main entrance  | 2017 | 350,000          |                                     |                              |        | 350,000                  |                        |
|      |                                                |      |                  |                                     |                              |        |                          |                        |
|      |                                                | [    | 743,000          | 50,000                              | 343,000                      | -      | 350,000                  | -                      |

# 2017 Capital Improvement Plan

#### General Government Services Capital Improvement Plan 2018 - 2026

| Item | Description                     |           | 2018    | 2019   | 2020    | 2021   | 2022   | 2023   | 2024   | 2025   | 2026   |
|------|---------------------------------|-----------|---------|--------|---------|--------|--------|--------|--------|--------|--------|
|      |                                 |           |         |        |         |        |        |        |        |        |        |
| GG1  | IT Computer Workstation Upgrade |           | 25,000  | 25,000 | 25,000  | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| GG2  | IT Computer Server Upgrade      |           | 7,500   | 7,500  | 7,500   | 7,500  | 7,500  | 7,500  | 7,500  | 7,500  | 7,500  |
| GG3  | Office Equipment Replacement    |           |         | 15,000 |         | 15,000 |        | 15,000 |        | 15,000 |        |
| GG15 | Property Acquisition            |           | 500,000 |        | 500,000 |        |        |        |        |        |        |
| GG16 | Bylaw Vehicle                   |           | 25,000  |        |         |        |        |        |        |        |        |
|      |                                 |           |         |        |         |        |        |        |        |        |        |
|      |                                 | -         | 557,500 | 47,500 | 532,500 | 47,500 | 32,500 | 47,500 | 32,500 | 47,500 | 32,500 |
|      |                                 | -         |         |        |         |        |        |        |        |        |        |
|      |                                 |           |         |        |         |        |        |        |        |        |        |
|      | Funding Sources                 |           | 2018    | 2019   | 2020    | 2021   | 2022   | 2023   | 2024   | 2025   | 2026   |
|      |                                 |           |         |        |         |        |        |        |        |        |        |
|      | Office Equipment Replacement    | 352,500   | 32,500  | 47,500 | 32,500  | 47,500 | 32,500 | 47,500 | 32,500 | 47,500 | 32,500 |
|      | Capital Works Reserve           | -         | ·       | ·      |         |        |        |        |        |        |        |
|      | Parks & Recreation Reserve      | -         |         |        |         |        |        |        |        |        |        |
|      | Machinery Replacement           | 25,000    | 25,000  |        |         |        |        |        |        |        |        |
|      | Grants                          | -         | -,      |        |         |        |        |        |        |        |        |
|      | Casino Proceeds                 | 1,000,000 | 500,000 |        | 500,000 |        |        |        |        |        |        |
|      |                                 | 1,377,500 | 557,500 | 47,500 | 532,500 | 47,500 | 32,500 | 47,500 | 32,500 | 47,500 | 32,500 |

# 2017 Capital Improvement Plan

|           |                                         |                                                                                                                                                                                                                                                                                                       | Budget |                                                                                                                                                                             |
|-----------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Item      | Project Name                            | Description                                                                                                                                                                                                                                                                                           | Amount | Financial Plan Impacts                                                                                                                                                      |
| General   | Government Services Projects            | *                                                                                                                                                                                                                                                                                                     |        | *                                                                                                                                                                           |
|           | Computer Workstation Upgrade            | Workstations are replaced after five years of service.                                                                                                                                                                                                                                                | 30,000 | None.                                                                                                                                                                       |
| GG2 IT O  | Computer Server & IT Infrastructure Upg | graServers are replaced after five years of service.                                                                                                                                                                                                                                                  | 80,000 | None.                                                                                                                                                                       |
|           | ice Equipment Replacement               | Ongoing office equipment replacements.                                                                                                                                                                                                                                                                | 15,000 | None.                                                                                                                                                                       |
| GG4 Pho   | otopcopier Replacement                  | Replace the a number of photocopiers that are over 7 years old.                                                                                                                                                                                                                                       | 20,000 | Reduction in ongoing maintenance costs.                                                                                                                                     |
| GG5 We    | bsite Upgrade                           | Improve the website's information architecture for<br>to enhance the way in information is organized,<br>the labeling, navigation and search systems.                                                                                                                                                 | 30,000 | Reduced staff time to maintain the system.                                                                                                                                  |
| GG6 IT S  | Software Upgrades                       | Upgrade our Microsoft Office 2010 licenses to the<br>latest version of the software. This software is used<br>by most staff for word processing, spreadsheets<br>and presentations. Microsoft Office integrates with<br>our document management and other systems so<br>we need to remain compatible. | 30,000 | None.                                                                                                                                                                       |
| GG7 IT 1  | Геmpest Prospero eApply                 | This program allows citizens and businesses to apply, pay fees and monitor the status of their permit and applications online providing enhanced customer service 24 x 7.                                                                                                                             | 18,000 | The system should free up staff time as more<br>citizens and businesses use self-service online.<br>There will be annual software maintenance costs<br>of \$2,000 per year. |
| GG8 Coi   | rporate Communication Strategy          | Develop a comprehensive, detailed strategic<br>document that is designed to guide the<br>communications of the organization for 3-4 years<br>which would align with the new Strategic Plan.                                                                                                           | 25,000 | None.                                                                                                                                                                       |
| GG9 Cit   | y Brand Implementation                  | The City is undertaking a rebranding exercise in 2016 and the new brand will require funds to implement for vehicle decals, clothing, signage, etc.                                                                                                                                                   | 40,000 | None.                                                                                                                                                                       |
| GG10 City | y Hall Lighting Replacement             | Replace pot lights to LED                                                                                                                                                                                                                                                                             | 10,000 | Some reduction in power consumption                                                                                                                                         |
| GG11 City | y Hall Carpet Replacement               | Replace 10,000 sq ft of carpet tiles in the City Hall areas showing signs of wear.                                                                                                                                                                                                                    | 70,000 | None.                                                                                                                                                                       |

# 2017 Capital Improvement Plan

|           |                                          |                                                                                                                                     | Budget  |                                                                                                                    |
|-----------|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------|--------------------------------------------------------------------------------------------------------------------|
| Item      | Project Name                             | Description                                                                                                                         | Amount  | Financial Plan Impacts                                                                                             |
| GG12 Cit  | y Hall HVAC                              | To resolve air heating and cooling issues in City<br>Hall                                                                           | 10,000  | Reduced staff time to maintain the system.                                                                         |
| GG13 Cit  | y Hall Storage                           | To provide a maintenance workshop space in the underground parkade                                                                  | 15,000  | None.                                                                                                              |
| GG14 City | y Hall landscaping by old front entrance | To repurpose and landscape area in front of the<br>City Hall that use to be the main entrance<br>converting it to a fire exit only. | 350,000 | None.                                                                                                              |
| GG15 Pro  | operty Acquisition                       | Purchase of strategic properties throughout the City.                                                                               | 500,000 | Properties may become exempt from taxation<br>due to municipal ownership and therefore<br>reduce taxation revenue. |
| GG16 Byl  | aw Vehicle                               | Replace Bylaw vehicle                                                                                                               | 25,000  | Operating and maintenance costs will reduce with new vehicles.                                                     |

# 2017 Capital Improvement Plan

| Item      | Description                           | Year | Budget<br>Amount | Equipment<br>Fire Dept. 212 | Machinery<br>Replacement<br>Reserve 207 | Future Police<br>Costs Reserve<br>501   | Office Equip.<br>Replacement<br>209 | Capital Works<br>200 | Casino<br>Proceeds |
|-----------|---------------------------------------|------|------------------|-----------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|----------------------|--------------------|
| Protec    | ctive Services Projects               |      |                  |                             |                                         |                                         |                                     |                      |                    |
|           | P Office Equipment & Computers        | 2017 | 32,130           |                             |                                         | 32,130                                  |                                     |                      |                    |
|           | P Detachment Improvements             | 2017 | 143,640          |                             |                                         | 143,640                                 |                                     |                      |                    |
|           | S Training Ground Props               | 2017 | 60,000           |                             |                                         | , , , , , , , , , , , , , , , , , , , , |                                     | 60,000               |                    |
|           | S Mobile Data Terminal                | 2017 | 20,000           |                             |                                         |                                         |                                     | 20,000               |                    |
| FD3 LCFR9 | S Assistant Chief Vehicle Replacement | 2017 | 45,000           | 45,000                      |                                         |                                         |                                     |                      |                    |
| FD4 LCFR9 | S Hydraulic Rescue Tools              | 2017 | 25,000           |                             |                                         |                                         |                                     | 25,000               |                    |
| FD5 LCFRS | S Hose & Nozzles                      | 2017 | 15,000           |                             |                                         |                                         |                                     | 15,000               |                    |
| FD6 LCFRS | S SCBA Equipment                      | 2017 | 12,000           |                             |                                         |                                         |                                     | 12,000               |                    |
| FD7 LCFRS | S Air Cylinder Replacement            | 2017 | 15,000           |                             |                                         |                                         |                                     | 15,000               |                    |
| FD8 LCFR9 | S Ground Ladders                      | 2017 | 5,000            |                             |                                         |                                         |                                     | 5,000                |                    |
|           |                                       |      |                  |                             |                                         |                                         |                                     |                      |                    |
|           |                                       |      | 372,770          | 45,000                      | -                                       | 175,770                                 | -                                   | 152,000              | -                  |

# 2017 Capital Improvement Plan

#### Protective Services Capital Improvement Plan 2018 - 2026

| Item  | Description                       | 2018    | 2019   | 2020   | 2021   | 2022      | 2023   | 2024      | 2025   | 2026   |
|-------|-----------------------------------|---------|--------|--------|--------|-----------|--------|-----------|--------|--------|
| DD1   | PCMD Office Equipment & Computers | E 000   | E 000  | E 000  | E 000  | E 000     | E 000  | F 000     | F 000  | E 000  |
|       | RCMP Office Equipment & Computers | 5,000   | 5,000  | 5,000  | 5,000  | 5,000     | 5,000  | 5,000     | 5,000  | 5,000  |
|       | RCMP Detachment Repairs           | 30,000  | 30,000 | 30,000 | 30,000 | 30,000    | 30,000 | 30,000    | 30,000 | 30,000 |
|       | LCFRS Training Ground Props       |         |        |        |        | 50,000    |        |           |        |        |
|       | LCFRS Mobile Data Terminal        | 10,000  | 10,000 | 10,000 | 10,000 |           |        |           |        |        |
|       | LCFRS Hydraulic Rescue Tools      | 25,000  | 25,000 | 25,000 |        |           |        |           |        |        |
| FD5   | LCFRS Hose & Nozzles              | 15,000  | 15,000 | 15,000 | 15,000 | 15,000    | 15,000 | 15,000    | 15,000 | 15,000 |
| FD6   | LCFRS SCBA Equipment              | 12,000  | 12,000 | 12,000 | 12,000 | 12,000    | 12,000 | 12,000    | 12,000 | 12,000 |
| FD7   | LCFRS Air Cylinder Replacement    | 15,000  | 15,000 | 18,000 | 18,000 | 18,000    | 18,000 | 20,000    | 20,000 | 20,000 |
| FD8   | LCFRS Ground Ladder               |         | 5,000  |        | 5,000  |           |        |           |        |        |
| FD9   | LCFRS Furniture                   | 7,500   | 10,000 |        | 7,500  |           | 10,000 |           | 10,000 |        |
| FD10  | LCFRS Base Station Radios         | 100,000 |        |        |        |           |        |           |        |        |
| FD11  | LCFRS Pagers                      | 15,000  |        |        |        |           |        |           |        |        |
| FD12  | LCFRS Fire Chief Vehicle          | 47,500  |        |        |        |           |        |           |        |        |
| FD13  | LCFRS Training Materials          | 25,000  |        |        |        |           | 25,000 |           |        |        |
|       | LCFRS Command Vehicle             | 80,000  |        |        |        |           |        |           |        |        |
| FD15  | LCFRS Rescue 1 Vehicle            | 600,000 |        |        |        |           |        |           |        |        |
| FD16  | LCFRS HVAC System                 | ,       | 40,000 |        |        |           |        |           |        |        |
|       | LCFRS Air Bag Rescue System       |         | 45,000 |        |        |           |        |           |        |        |
|       | LCFRS Replace Engine 11           |         | 10,000 |        |        | 1,300,000 |        |           |        |        |
|       | LCFRS Ladder Truck Replacement    |         |        |        |        | 1,000,000 |        | 2,500,000 |        |        |
| 1.019 |                                   |         |        |        |        |           |        | 2,500,000 |        |        |

|                                  |           | 987,000 | 212,000 | 115,000 | 102,500 | 1,430,000 | 115,000 | 2,582,000 | 92,000 | 82,000 |
|----------------------------------|-----------|---------|---------|---------|---------|-----------|---------|-----------|--------|--------|
|                                  |           |         |         |         |         |           |         |           |        |        |
| Funding Sources                  |           | 2018    | 2019    | 2020    | 2021    | 2022      | 2023    | 2024      | 2025   | 2026   |
|                                  |           |         |         |         |         |           |         |           |        |        |
| Equipment Replacement Fire Dept. | 267,500   | 47,500  | -       | -       | -       | 220,000   | -       | -         | -      | -      |
| Machinery Replacement Reserve    | -         | -       | -       | -       | -       | -         | -       | -         | -      | -      |
| Capital Works Reserve            | 1,280,000 | 304,500 | 177,000 | 80,000  | 67,500  | 420,000   | 80,000  | 47,000    | 57,000 | 47,000 |
| Future Police Cost Reserve       | 915,000   | 635,000 | 35,000  | 35,000  | 35,000  | 35,000    | 35,000  | 35,000    | 35,000 | 35,000 |
| Casino Proceeds                  | 3,255,000 | -       | -       | -       | -       | 755,000   | -       | 2,500,000 | -      | -      |
| Borrowing                        | -         |         |         |         |         |           |         |           |        |        |
|                                  | 5,717,500 | 987,000 | 212,000 | 115,000 | 102,500 | 1,430,000 | 115,000 | 2,582,000 | 92,000 | 82,000 |

# 2017 Capital Improvement Plan

|      |                                           |                                                                                                     | Budget      |                                                                                                                                        |
|------|-------------------------------------------|-----------------------------------------------------------------------------------------------------|-------------|----------------------------------------------------------------------------------------------------------------------------------------|
| Item | ,                                         | Description                                                                                         | Amount      | Financial Plan Impacts                                                                                                                 |
|      | ective Services Projects                  |                                                                                                     |             |                                                                                                                                        |
| RP1  | RCMP Office Equipment & Computers         | To provide funding for computers, furniture and<br>equipment replacements at the RCMP<br>detachment | 32,130 None |                                                                                                                                        |
| RP2  | RCMP Detachment Improvements              | Repair the main RCMP detachment building.                                                           |             | ating costs of the equipment are ongoing<br>eflected in the current year financial plan.                                               |
| FD1  | LCFRS Training Ground Props               | Replace & upgrade training props for fire training ground at back of firehall.                      | 60,000 None |                                                                                                                                        |
| FD2  | LCFRS Mobile Data Terminal                | Acquire new mobile data terminals                                                                   |             | ating costs of the equipment are ongoing<br>eflected in the current year financial plan.                                               |
| FD3  | LCFRS Assistant Chief Vehicle Replacement | Replace 10-year old vehicles                                                                        |             | ating costs of the equipment are ongoing eflected in the current year financial plan.                                                  |
| FD4  | LCFRS Hydraulic Rescue Tools              | Replace hydraulic rescue tools                                                                      | -           | ating costs of the equipment are ongoing eflected in the current year financial plan.                                                  |
| FD5  | LCFRS Hose & Nozzles                      | Replace hose and obsolete nozzles.                                                                  | 15,000 None |                                                                                                                                        |
| FD6  | LCFRS SCBA Equipment                      | Replace Aging Equipment                                                                             | 1           | ating costs of the equipment are ongoing<br>eflected in the current year financial plan.                                               |
| FD7  | LCFRS Air Cyclinder Replacement           | Replace Aging Equipment                                                                             |             | ating costs of the equipment are ongoing eflected in the current year financial plan.                                                  |
| FD8  | LCFRS Ground Ladders                      | Replace Aging Equipment                                                                             |             | ating costs of the equipment are ongoing eflected in the current year financial plan.                                                  |
| FD9  | LCFRS Furniture                           | Replace damaged and worn office and sleeping quarters furniture                                     | 7,500 None  |                                                                                                                                        |
| FD10 | LCFRS Base Station Radios                 | Replacement of out dated radios. Important as these are life safety radios                          | but w       | ating costs of the equipment are ongoing<br>ill increase \$85,000 per year \$11,000 of<br>a is reflected in the current year financial |

# 2017 Capital Improvement Plan

|                                     |                                                                                      | Budget                                                                                                   |
|-------------------------------------|--------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|
| Item Project Name                   | Description                                                                          | Amount Financial Plan Impacts                                                                            |
| FD11 LCFRS Pagers                   | Upgrade pagers for Paid on Call staff                                                | 15,000 Operating costs of the equipment are ongoing and reflected in the current year financial plan.    |
| FD12 LCFRS Fire Chief Vehicle       | Replace 10-year old vehicles                                                         | 47,500 Operating costs of the equipment are ongoing and reflected in the current year financial plan.    |
| FD13 LCFRS Training Materials       | Upgrade training manuals to meet current NFPA standards                              | 25,000 None.                                                                                             |
| FD14 LCFRS Command Vehicle          | Replace 1999 Command Vehicle                                                         | 80,000 Operating costs of the equipment are ongoing and reflected in the current year financial plan.    |
| FD15 LCFRS Rescue 1 Vehicle         | Replace 1996 Rescue truck                                                            | 600,000 Operating costs of the equipment are ongoing and reflected in the current year financial plan.   |
| FD16 LCFRS HVAC System              | Replace or upgrade firehall HVAC system                                              | 40,000 Operating costs of the equipment are ongoing and reflected in the current year financial plan.    |
| FD17 LCFRS Air Bag Rescue System    | Replace old air bag rescue system as equipment will have reached its life expectancy | 45,000 Operating costs of the equipment are ongoing and reflected in the current year financial plan.    |
| FD18 LCFRS Replace Engine 11        | Replace 20 year old fire truck                                                       | 1,300,000 Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD19 LCFRS Ladder Truck Replacement | Replace 20 year old fire truck                                                       | 2,500,000 Operating costs of the equipment are ongoing and reflected in the current year financial plan. |

| Item | Description                                     | Year | Budget<br>Amount | Capital<br>Works<br>Reserve<br>200 | MRN<br>Roads 511 | DCC Roads<br>Unallocated<br>203 | Machine<br>Replace<br>207 | Casino<br>Proceeds<br>510 | Grant     | Special<br>Bond | Commun<br>ity Works<br>502 |
|------|-------------------------------------------------|------|------------------|------------------------------------|------------------|---------------------------------|---------------------------|---------------------------|-----------|-----------------|----------------------------|
|      | Engineering Projects                            |      |                  |                                    |                  |                                 |                           |                           |           |                 |                            |
| E1   | Equipment Replacement                           | 2017 | 443,000          |                                    |                  |                                 | 443,000                   |                           |           |                 |                            |
| E2   | Road Rehabilitation                             | 2017 | 1,050,000        |                                    |                  |                                 | 110,000                   | 922,320                   |           |                 | 127,680                    |
| E3   | Misc Property Purchase                          | 2017 | 50,000           | 50,000                             |                  |                                 |                           | , ,                       |           |                 | ,                          |
| E4   | Pedestrian Facilities (DCC-R014)                | 2017 | 350,000          | 50,500                             |                  | 49,500                          |                           | 250,000                   |           |                 |                            |
| E5   | Transit Support Measures (DCC-R012)             | 2017 | 75,000           |                                    |                  |                                 |                           |                           | 75,000    |                 |                            |
| E6   | Bicycle Facilities (DCC-R013)                   | 2017 | 200,000          |                                    |                  |                                 |                           | 200,000                   |           |                 |                            |
| E7   | Traffic Calming                                 | 2017 | 400,000          |                                    |                  |                                 |                           | 400,000                   |           |                 |                            |
| E8   | Street Light Replacement                        | 2017 | 100,000          |                                    |                  |                                 |                           | 100,000                   |           |                 |                            |
| E9   | LED Lighting Fixture Replacement Program        | 2017 | 200,000          |                                    |                  |                                 |                           | 200,000                   |           |                 |                            |
| E10  | Banner Replacement                              | 2017 | 8,000            | 8,000                              |                  |                                 |                           |                           |           |                 |                            |
| E11  | 56 Ave, Glover Rd to Langley Bypass             | 2017 | 2,259,510        |                                    |                  |                                 |                           | 564,190                   | 1,695,320 |                 |                            |
| E12  | Douglas Crescent, 204 St to 208 St              | 2017 | 1,500,000        |                                    |                  |                                 |                           | 877,500                   | 622,500   |                 |                            |
| E13  | 200 St Bridge Deck replacement Bridge to 50 Ave | 2017 | 1,450,000        |                                    | 217,000          |                                 |                           | 1,233,000                 |           |                 |                            |
| E14  | Fraser Hwy: Langley Bypass to Landmark Way      | 2017 | 193,675          |                                    |                  |                                 |                           | 193,675                   |           |                 |                            |
| E15  | 46A Ave Sidewalk                                | 2017 | 193,000          |                                    |                  |                                 |                           |                           |           | 193,000         |                            |
| E16  | Retaining Wall rehabilitation                   | 2017 | 200,000          |                                    |                  |                                 |                           | 200,000                   |           |                 |                            |
| E17  | Fraser Hwy, 204 St to 206 St - Concept Plan     | 2017 | 200,000          |                                    |                  |                                 |                           | 200,000                   |           |                 |                            |
| E18  | Grade Crescent Planning                         | 2017 | 75,000           | 75,000                             |                  |                                 |                           |                           |           |                 |                            |
| E19  | Traffic Study 62 Ave / 203 St (Twp)             | 2017 | 50,000           |                                    |                  |                                 |                           | 50,000                    |           |                 |                            |
| E20  | Crosswalk Improvements 208 St & 50A Ave         | 2017 | 140,000          | 120,000                            |                  |                                 |                           |                           | 20,000    |                 |                            |
| E21  | Crosswalk Improvements 54 Ave & 204 St          | 2017 | 100,000          | 80,000                             |                  |                                 |                           |                           | 20,000    |                 |                            |
| E22  | Boulevard Treatment Upgrade                     | 2017 | 75,000           | 75,000                             |                  |                                 |                           |                           |           |                 |                            |
| E23  | Operation Centre Improvements                   | 2017 | 150,000          | 150,000                            |                  |                                 |                           |                           |           |                 |                            |
| E24  | Pedestrian Walkways                             | 2017 | 50,000           | 50,000                             |                  |                                 |                           |                           |           |                 |                            |
| E25  | Asset Management Implementation                 | 2017 | 70,000           | 70,000                             |                  |                                 |                           |                           |           |                 |                            |
| E26  | Yellow Curb Paint Removal                       | 2017 | 25,000           | 25,000                             |                  |                                 |                           |                           |           |                 |                            |
| E27  | Welcome to Langley Sign Refurbishing            | 2017 | 15,000           | 15,000                             |                  |                                 |                           |                           |           |                 |                            |
| E28  | 2 Streetlights on Park Ave                      | 2017 | 8,000            |                                    |                  |                                 |                           |                           | 8,000     |                 |                            |
| E29  | Document Scanning                               | 2017 | 10,000           | 10,000                             |                  |                                 |                           |                           |           |                 | ·                          |
|      |                                                 | L    | 9,640,185        | 778,500                            | 217,000          | 49,500                          | 443,000                   | 5,390,685                 | 2,440,820 | 193,000         | 127,680                    |

#### **Engineering Capital Improvement Plan 2018 - 2026**

| Iten | Description                                     | 2018      | 2019      | 2020      | 2021      | 2022    | 2023    | 2024    | 2025    | 2026      |
|------|-------------------------------------------------|-----------|-----------|-----------|-----------|---------|---------|---------|---------|-----------|
| E1   | Equipment Replacement                           | 390,000   | 333,000   | 222,000   | 125,000   | 110,000 | 75,000  | 110,000 | 100,000 | 100,000   |
| E3   | Misc Property Purchase                          | 50,000    | 50,000    | 50,000    | 50,000    | 50,000  | 50,000  | 50,000  | 50,000  | 50,000    |
| E4   | Pedestrian Facilities (DCC-R014)                | 100,000   | 350,000   | 350,000   | 350,000   | 350,000 | 350,000 | 350,000 | 350,000 | 682,000   |
| E5   | Transit Support Measures (DCC-R012)             | 100,000   | 100,000   | 100,000   | 100,000   | 100,000 | 100,000 | 100,000 | 100,000 | 1,000,000 |
| E6   | Bicycle Facilities (DCC-R013)                   | 100,000   | 200,000   | 200,000   | 200,000   | 200,000 | 200,000 | 200,000 | 200,000 | 2,952,000 |
| E7   | Traffic Calming                                 | 100,000   | 100,000   |           |           |         |         |         |         |           |
| E8   | Street Light Replacement                        | 200,000   | 75,000    | 75,000    | 75,000    | 75,000  | 75,000  | 75,000  | 75,000  | 75,000    |
| E9   | LED Lighting Fixture Replacement Program        | 200,000   | 200,000   | 200,000   | 200,000   |         |         |         |         |           |
| E10  | Banner Replacement                              |           | 8,000     |           | 8,000     |         | 8,000   |         | 8,000   |           |
| E19  | Traffic Signal 62 Ave / 203 St City Share (Twp) | 150,000   |           |           |           |         |         |         |         |           |
| E24  | Pedestrian Walkways                             | 50,000    |           |           |           |         |         |         |         |           |
| E26  | Yellow curb removal                             | 25,000    | 25,000    | 25,000    | 25,000    |         |         |         |         |           |
| E30  | Traffic Signal Upgrades (DCC-R011)              | 250,000   | 275,000   | 275,000   | 275,000   | 275,000 | 275,000 | 275,000 | 275,000 | 275,000   |
| E31  | Accessibility Improvements                      | 100,000   | 100,000   | 10,000    | 10,000    | 10,000  | 10,000  | 10,000  | 10,000  | 10,000    |
| E32  | Salt Lane sidewalk and trees                    | 200,000   |           |           |           |         |         |         |         |           |
| E33  | Michaud Greenway Concept Development            | 75,000    |           |           |           |         |         |         |         |           |
| E34  | Production Way                                  | 2,500,000 |           |           |           |         |         |         |         |           |
| E35  | Fraser Hwy 204 St to 206 St Street Scape        |           | 1,450,000 |           |           |         |         |         |         |           |
| E36  | Fraser Hwy 204 St to 206 St Hydro Underground   |           | 2,145,000 |           |           |         |         |         |         |           |
| E37  | 200 St: 44 Ave to 50 Ave (DCC-R019)             |           |           | 1,936,000 |           |         |         |         |         |           |
| E38  | 55A Ave: 200 St to 201A St                      |           |           | 181,775   |           |         |         |         |         |           |
| E39  | Grade Crescent: 200 St to 208 St (DCC-R004)     |           | 300,000   |           | 3,600,465 |         |         |         |         |           |
| E40  | 198 St: 53 Ave to 56 Ave                        |           |           |           |           | 294,445 |         |         |         |           |
| E41  | Industrial Ave: 201A St to 203 St               |           |           |           |           | 189,285 |         |         |         |           |
| E42  | 49 Ave: 196 St (Border) to 200 St               |           |           |           |           |         | 203,700 |         |         |           |
| E43  | 198C St: 45B Ave to 47 Ave                      |           |           |           |           |         | 155,440 |         |         |           |
| E44  | 204 St: 53 Ave to Fraser Hwy                    |           |           |           |           |         | 289,495 |         |         |           |
| E45  | 206 St: 53A Ave to 56 Ave                       |           |           |           |           |         | 310,670 |         |         |           |
| E46  | 56 Ave: 200 St to 201A St                       |           |           |           |           |         | 198,340 |         |         |           |
| E47  | Park Ave: 204 St to Douglas Cr                  |           |           |           |           |         | 68,765  |         |         |           |
| E48  | 206 St: 44A Ave to 46A Ave                      |           |           |           |           |         | 68,560  |         |         |           |
| E49  | 207A St: 44A Ave to 46A Ave                     |           |           |           |           |         | 115,625 |         |         |           |
| E50  | 46 Ave: 206A St to 207A St                      |           |           |           |           |         | 58,235  |         |         |           |
| E51  | 46 Ave: 208 St to 209A St                       |           |           |           |           |         | 57,085  |         |         |           |
| E52  | Road Rehabilitation (various locations)         |           |           |           |           |         |         | 417,330 |         |           |
| E53  | 201A Street: 56 Ave intersection (DCC-R008)     |           |           |           |           |         |         | 396,000 |         |           |
| E54  | 55A Ave: West End (City Limit) to 198 St        |           |           |           |           |         |         | 153,810 |         |           |
|      | · <u>-</u> /                                    |           |           | 1         |           |         |         |         |         |           |

#### **Engineering Capital Improvement Plan 2018 - 2026**

| E55 208 St: Fraser Hwy to 56 Ave                                           | 114,950 |           |           |
|----------------------------------------------------------------------------|---------|-----------|-----------|
| E56 196A St: 60 Ave to Fraser Hwy                                          | 30,785  |           |           |
| E57 Logan Ave: 204 St / Duncan Way to 203A St                              | 90,510  |           |           |
| E58 207 St: 53A Ave to Douglas Cr                                          | 116,045 |           |           |
| E59 56 Ave: 203 St / Douglas Cr to Fraser Hwy                              | 81,015  |           |           |
| E60 55 Ave: West End (Cul-de-sac) to 198 Ave                               | 46,295  |           |           |
| E61 Eastleigh Cr: Glover Rd to 56 Ave                                      | 101,450 |           |           |
| E62 208 St: South End (Cul-de-sac) to Douglas Cr                           | 62,910  |           |           |
| E63 45A Ave: 199 St to 200 St                                              | 49,370  |           |           |
| E64 209 St: 45A Ave to 46 Ave                                              | 20,320  |           |           |
| E65 Road Rehabilitation (various locations)                                |         | 1,039,935 |           |
| E66 196A St: 60 Ave to Fraser Hwy (DCC-R017)                               |         | 944,000   |           |
| E67 Fraser Hwy: 56 Ave to 204 St / Glover Rd                               |         | 81,700    |           |
| E68 54 Ave: 201A St to 204 St                                              |         | 141,350   |           |
| E69 54A Ave: 201A St to 203 St                                             |         | 78,720    |           |
| E70 53B Ave: 200A St to 201 St                                             |         | 23,545    |           |
| E71 206A St: 45 Ave to 46 Ave                                              |         | 45,070    |           |
| E72 53A Ave: West End (Cul-de-sac) to 200 St                               |         | 12,180    |           |
| E73 51A Ave: West End (Cul-de-sac) to 204 St                               |         |           | 19,415    |
| E74 Road Rehabilitation (various locations)                                |         |           | 1,494,075 |
| E75 54A Ave: West End (Cul-de-sac) to 198 Ave                              |         |           | 50,920    |
| E76 Glover Rd: Logan Ave to Duncan Way                                     |         |           | 167,060   |
| E77 Old Yale Rd 1: Northwest End to Old Yale Rd                            |         |           | 184,005   |
| E78 48 Ave: 196 St (City Boundry) to 200 St                                |         |           | 119,670   |
| E79 48A Ave: 196 St to 1/2 Way                                             |         |           | 45,595    |
| E80 53A Ave: 200A St to 201 St                                             |         |           | 25,805    |
| E81 Bike Lanes Widening Required (Glover Rd: Fraser Hwy to Langley Bypass) |         |           | 331,500   |
| E82 Road Rehabilitation (various locations)                                |         |           | 1,217,410 |
| E83 201A St: South End (Dead End) to Industrial Ave                        |         |           | 496,810   |
| E84 200A St: 53A Ave to 53B Ave                                            |         |           | 20,505    |
| E85 200 St: 56 Ave to Industrial Ave                                       |         |           | 459,415   |
| E86 197B St: 49 Ave to North End (Cul-de-sac)                              |         |           | 26,150    |
| E87 198 St: 56 Ave to Production Way                                       |         |           | 170,165   |
| E88 200 St: 50 Ave (E) to 53 Ave                                           |         |           | 322,805   |
| E89 Road Rehabilitation (various locations)                                |         |           | 1,729,470 |
| E90 200 St: Fraser Hwy to Production Way / Logan Ave (DCC-R002/R005)       |         |           | 2,271,655 |
| E91 200 St: 56 Ave to 57A Ave (DCC-R006)                                   |         |           | 100,000   |
| E92 200 St: Michaud Cr left turn (DCC-R019)                                |         |           | 718,000   |
| E93 Ops Centre Building                                                    |         |           | 6,000,000 |
|                                                                            |         |           |           |

# 2017 Capital Improvement Plan

#### Engineering Capital Improvement Plan 2018 - 2026

E94 62 Ave: 200 to Mufford (DCC-R003)

2,000,000

| 4,590,000 | 5,711,000 | 3,624,775 | 5,018,465 | 1,653,730 | 2,668,915 | 2,850,790 | 3,534,500 | 23,114,430 |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|

# 2017 Capital Improvement Plan

#### **Engineering Capital Improvement Plan 2018 - 2026**

| Funding Sources                   | Total      | 2018      | 2019      | 2020      | 2021      | 2022      | 2023      | 2024      | 2025      | 2026       |
|-----------------------------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
|                                   |            |           |           |           |           |           |           |           |           |            |
| Machinery Replacement Reserve     | 1,565,000  | 390,000   | 333,000   | 222,000   | 125,000   | 110,000   | 75,000    | 110,000   | 100,000   | 100,000    |
| Capital Works Reserve             | 5,944,319  | 962,400   | 563,111   | 42,293    | 1,064,237 | 12,313    | 236,753   | 548,878   | 514,448   | 1,999,889  |
| DCC Roads                         | -          |           |           |           |           |           |           |           |           |            |
| DCC Roads Unallocated             | 12,080,336 | 210,375   | 389,815   | 389,813   | 1,872,043 | 389,813   | 389,813   | 585,833   | 857,093   | 6,995,741  |
| Major Road Network Rehabilitate   | 3,300,000  |           |           | 1,700,000 |           |           |           |           |           | 1,600,000  |
| Community Works Fund              | 1,198,080  | 127,680   | 133,800   | 133,800   | 133,800   | 133,800   | 133,800   | 133,800   | 133,800   | 133,800    |
| Grants                            | 715,000    |           | 715,000   | -         |           |           |           |           |           |            |
| Borrowing                         | -          |           |           |           |           |           |           |           |           |            |
| Casino Proceeds/Taxation Rev/Debt | 27,963,870 | 2,899,545 | 3,576,275 | 1,136,870 | 1,823,385 | 1,007,805 | 1,833,550 | 1,472,280 | 1,929,160 | 12,285,000 |
|                                   | 52,766,605 | 4,590,000 | 5,711,000 | 3,624,775 | 5,018,465 | 1,653,730 | 2,668,915 | 2,850,790 | 3,534,500 | 23,114,430 |

## 2017 Capital Improvement Plan

|      |                                          | CALIFICE IN ROVEMENT FERRET ROJECT DE                                                                                                                                                                                                                                           | lillo         |                                                                                                                                     |
|------|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------|
| Item | Project Name                             |                                                                                                                                                                                                                                                                                 | Budget        |                                                                                                                                     |
|      |                                          | Description                                                                                                                                                                                                                                                                     | Amount        | Financial Plan Impacts                                                                                                              |
| Engi | neering Projects                         | *                                                                                                                                                                                                                                                                               |               |                                                                                                                                     |
| •    | Equipment Replacement                    | Replace Unit #223 2006 Backhoe (\$275K), Unit #243<br>2009 Chev Van (\$75K), a 1994 Hotsy Pressure<br>Washer (\$12K), Snow & Ice Equipment for Dump<br>Truck (\$25K), Boulevard Mower (\$10K), Dump<br>Truck Trailer (\$50K), Unit #275 cab enclosure (\$6K)                    | 443,000 None  | e.                                                                                                                                  |
| E2   | Road Rehabilitation                      | Rehabilitate Roads and pavement to acceptable standards.                                                                                                                                                                                                                        | the li        | edial work to deteriorated roads will extend<br>ife of the roads and will reduce significant<br>reconstruction costs in the future. |
| E3   | Misc Property Purchase                   | To provide funding for possible future land acquisition and development                                                                                                                                                                                                         | 50,000 None   | e.                                                                                                                                  |
| E4   | Pedestrian Facilities (DCC-R014)         | Includes the procurement of land and construction<br>activities associated with providing sidewalk, off-<br>street multi-use pathways. Includes Accessibility<br>Improvements and Bus stop Accessibility,<br>Additional sidewalk priorities from Master<br>Transportation Plan. | 350,000 None  | e.                                                                                                                                  |
| E5   | Transit Support Measures (DCC-R012)      | Install concrete bus landing pads at various locations throughout the City                                                                                                                                                                                                      | 75,000 None   | e.                                                                                                                                  |
| E6   | Bicycle Facilities (DCC-R013)            | Includes the procurement of land and construction<br>activities associated with providing bicycle lanes,<br>shared lanes, bicycle storage facilities.                                                                                                                           |               | ginal incremental maintenance costs will be<br>ired in future years.                                                                |
| E7   | Traffic Calming                          | Install traffic calming measures at school zone sites<br>throughout the City. (50 Ave, 198 St, 207 St,<br>Michaud Crescent)                                                                                                                                                     |               | ginal incremental maintenance costs will be ired in future years.                                                                   |
| E8   | Street Light Replacement                 | Continued upgrade street lights throughout the City.                                                                                                                                                                                                                            | 100,000 None  | e.                                                                                                                                  |
| E9   | LED Lighting Fixture Replacement Program | Upgrade existing street lights to new energy efficient LED bulbs.                                                                                                                                                                                                               | frequ<br>cons | rating costs should be reduced due to less<br>uent maintenance and reduced power<br>umption.                                        |
| E10  | Banner Replacement                       | Replace banners on a scheduled cyclical plan                                                                                                                                                                                                                                    | 8,000 None    | e.                                                                                                                                  |

## 2017 Capital Improvement Plan

| Item | Project Name                                  |                                                                                                                                                                                                                         | Budget    |                                                                                                                                                  |
|------|-----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------|
|      |                                               | Description                                                                                                                                                                                                             | Amount    | Financial Plan Impacts                                                                                                                           |
| E11  | 56 Ave, Glover Rd to Langley Bypass           | Road rehabilitation in conjunction with AC water<br>main replacement and AC Sanitary Sewer<br>upgrades.                                                                                                                 |           | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads.                                  |
| E12  | Douglas Crescent, 204 St to 208 St            | Road rehabilitation and streetscape improvements<br>in conjunction with AC water main replacement<br>and some storm sewer upgrades. Subject to<br>successful award of senior level of government<br>grant funding.      | 1,500,000 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads.                                  |
| E13  | 200 St Bridge Deck replacement Bridge to 50 A | A Reconstruct Bridge Deck to extend its usefull life, as<br>well as, road reconstruciton from the bridge to 50<br>Ave (southbound lanes only). Project would be in<br>conjunction with AC watermain replacement.        | 1,450,000 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads.                                  |
| E14  | Fraser Hwy: Langley Bypass to Landmark Wa     | Road rehabilitation in conjunction with water main upgrades.                                                                                                                                                            | 193,675   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads.                                  |
| E15  | 46A Ave Sidewalk                              | Install sidewalks on 46A Ave from 208 St to 204A St.                                                                                                                                                                    | 193,000   | Marginal incremental maintenance costs will be required in future years.                                                                         |
| E16  | Retaining Wall rehabilitation                 | Rehabilitate or replace retaining walls as<br>recommended in the 2015 Retaining Wall<br>Assessment Report. Includes walls 4, (\$6,500), 5A<br>(\$38,000), 5B (\$71,000), 10 (\$31,000), 16 (\$17,000), 37<br>(\$14,500) | 200,000   | Remedial work to deteriorated walls will extend<br>the life of the walls and will reduce significant<br>wall reconstruction costs in the future. |
| E17  | Fraser Hwy, 204 St to 206 St - Concept Plan   | Prepare conceptual design and public consultation for road, utility and streetscape improvements                                                                                                                        | 200,000   | None.                                                                                                                                            |
| E18  | Grade Crescent Planning                       | Grade cresc from 200 St to 208 St                                                                                                                                                                                       | 75,000    | None                                                                                                                                             |
| E19  | Traffic Signal 62 Ave / 203 St (Twp) Design   | City's share of traffic signal design at 62 Ave and 203 St and left turn lanes                                                                                                                                          |           | Current maintenance cost to maintain this signal will be reallocated to maintain other signals.                                                  |
| E20  | Crosswalk Improvements 208 St & 50A Ave       | Design and construct crosswalk improvements to improve pedestrian safety.                                                                                                                                               | 140,000   | Incremental increase in maintenance costs will be required in future years.                                                                      |
| E21  | Crosswalk Improvements 54 Ave & 204 St        | Design and construct crosswalk improvements to improve pedestrian safety.                                                                                                                                               | 100,000   | Incremental increase in maintenance costs will be required in future years.                                                                      |
| E22  | Boulevard Treatment Upgrade                   | To remove old vegetation and replace with top soil<br>and sod to improve appearance and make<br>maintenance easier.                                                                                                     | 75,000    | An operating request will accompany this.                                                                                                        |

## 2017 Capital Improvement Plan

| Item | Project Name                         |                                                                                                                                                                                              | Budget        |                                                                                                 |
|------|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------|
|      | ,                                    | Description                                                                                                                                                                                  | Amount        | Financial Plan Impacts                                                                          |
| E23  | Operation Centre Improvements        | Replace windows with broken seals, flooring in<br>men's washroom and change room areas. Paving<br>the Parks Operation yard and complete the<br>walkthrough connection between the buildings. | 150,000 None  |                                                                                                 |
| E24  | Pedestrian Walkways                  | Rehabilitate neighbourhood walkways                                                                                                                                                          |               | ent maintenance cost to maintain these<br>ways will be reallocated to maintain other<br>ways    |
| E25  | Asset Management Implementation      | Software solution to assist staff in asset<br>management, infrastructure replacement planning<br>and workflow management.                                                                    | \$30,00       | nding on the software system selected a<br>00 operating budget would be required in<br>2 years. |
| E26  | Yellow Curb Paint Removal            | Removal of faded yellow curb throughout the City to reduce confusion with parking signage and improve appearance.                                                                            | 25,000 None   |                                                                                                 |
| E27  | Welcome to Langley Sign Refurbishing | Recondition signs by rewrapping them after the branding exercise is completed. The current signs are faded and vandalized.                                                                   |               | ent maintenance cost to maintain these<br>will be reallocated to maintain other signs           |
| E28  | 2 Streetlights on Park Ave           | \$8000 transfer from special bonds (developer provided cash for future LED streetlights)                                                                                                     | freque        | ating costs should be reduced due to less<br>ent maintenance and reduced power<br>umption.      |
| E29  | Document Scanning                    | To archive old drawings for long term storage of engineering plans.                                                                                                                          | 10,000 None   |                                                                                                 |
| E30  | Traffic Signal Upgrade               | Traffic signal equipment has a best practise life<br>expectancy - 12 years for the cabinet and controller<br>and 25 years for the signal heads, poles and wiring.                            |               | ent maintenance cost to maintain this signal<br>e reallocated to maintain other signals.        |
| E31  | Accessibility Improvements           | Construct wheelchair curb letdowns to facilitate access.                                                                                                                                     |               | inal incremental maintenance costs will be red in future years.                                 |
| E32  | Salt Lane sidewalk and trees         | Update streetscape to current downtown standards<br>and plant new trees with irrigation and receptacles.                                                                                     | 200,000 Curre | ent maintenance cost to maintain the brick<br>valks will be reallocated to maintain other       |
| E33  | Michaud Greenway Concept Development | Develop concept design for future construction of greenway on Michaud Crescent.                                                                                                              | 75,000 None   |                                                                                                 |

## 2017 Capital Improvement Plan

| Item | Project Name                                |                                                                                                                                                                                                                                                                                                                                                              | Budget    |                                                                                                                 |
|------|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------|
|      |                                             | Description                                                                                                                                                                                                                                                                                                                                                  | Amount    | <b>Financial Plan Impacts</b>                                                                                   |
| E34  | Production Way                              | Road reconstuction including ditch infill, widening,<br>sidewalks and streetlights in conjunction with AC<br>water main replacement and some sanitary/storm<br>sewer upgrades. This area has high redevelopment<br>potential and should be considered a beautification<br>project. This project may develope into a LASP<br>pending results of the petition. | 2,500,000 | Maintenance costs will be increased with the addition of streetlighting, sidewalks, and drainage components.    |
| E35  | Fraser Hwy 204 St to 206 St Streetscape     | Conceptual design and public consultation for road, utility and screetscape improvements.                                                                                                                                                                                                                                                                    | 1,450,000 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E36  | Fraser Hwy 204 St to 206 St Hydro Undergrou | u Undergrounding of the BC Hydro power lines<br>would be subject to 1/3 grant funding from BC<br>Hydro.                                                                                                                                                                                                                                                      | 2,145,000 | None.                                                                                                           |
| E37  | 200 St: 44 Ave to 50 Ave (E)                | Road rehabilitation in conjunction with AC water main replacement and add left turn lanes                                                                                                                                                                                                                                                                    | 1,936,000 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E38  | 55A Ave: 200 St to 201A St                  | Road rehabilitation in conjunction with AC water main replacement.                                                                                                                                                                                                                                                                                           | 181,775   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E39  | Grade Crescent, 200 St to 208 St (DCC-R004) | Reconstruct to a collector road standard including sidewalks (\$350K) and bicycle lanes (\$200K)                                                                                                                                                                                                                                                             | 3,900,465 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E40  | 198 St: 53 Ave to 56 Ave                    | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement.                                                                                                                                                                                                                                                   | 294,445   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E41  | Industrial Ave, 201A St to 203 St           | Road rehabilitation in conjunction with AC water main replacement.                                                                                                                                                                                                                                                                                           | 189,285   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E42  | 49 Ave, 196 St (Border) to 200 St           | Road rehabilitation in conjunction with AC water main replacement.                                                                                                                                                                                                                                                                                           | 203,700   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E43  | 198C St: 45B Ave to 47 Ave                  | Road rehabilitation                                                                                                                                                                                                                                                                                                                                          | 155,440   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |

## 2017 Capital Improvement Plan

| Item | Project Name                             |                                                                                                            | Budget |                                                                                                                 |
|------|------------------------------------------|------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------------------------------|
|      |                                          | Description                                                                                                | Amount | Financial Plan Impacts                                                                                          |
| E44  | 204 St: 53 Ave to Fraser Hwy             | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E45  | 206 St: 53A Ave to 56 Ave                | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E46  | 56 Ave: 200 St to 201A St                | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E47  | Park Ave: 204 St to Douglas Cr           | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E48  | 206 St: 44A Ave to 46A Ave               | Road rehabilitation in conjunction with AC water main replacement.                                         |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E49  | 207A St: 44A Ave to 46A Ave              | Road rehabilitation in conjunction with AC water main replacement.                                         |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E50  | 46 Ave: 206A St to 207A St               | Road rehabilitation in conjunction with AC water main replacement.                                         |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E51  | 46 Ave: 208 St to 209A St                | Road rehabilitation in conjunction with AC water main replacement.                                         | 57,085 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E52  | Road Rehabilitation (various locations)  | Road rehabilitation                                                                                        |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E53  | 201A Street: 56 Ave to 56 Ave (DCC-R008) | New traffic signal                                                                                         |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
|      | 55A Ave: West End (City Limit) to 198 St | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E55  | 208 St: Fraser Hwy to 56 Ave             | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |

## 2017 Capital Improvement Plan

## City of Langley

| Item | Project Name                                 |                                                                                                            | Budget    |                                                                                                                 |
|------|----------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------|
|      |                                              | Description                                                                                                | Amount    | Financial Plan Impacts                                                                                          |
| E56  | 196A St: 60 Ave to Fraser Hwy                | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. | 30,785    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E57  | Logan Ave: 204 St / Duncan Way to 203A St    | Road rehabilitation in conjunction with AC sanitary sewer replacement.                                     | 90,510    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E58  | 207 St: 53A Ave to Douglas Cr                | Road rehabilitation in conjunction with AC sanitary sewer replacement.                                     | 116,045   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E59  | 56 Ave: 203 St / Douglas Cr to Fraser Hwy    | Road rehabilitation in conjunction with AC water main replacement.                                         |           | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
|      | 55 Ave: West End (Cul-de-sac) to 198 Ave     | Road rehabilitation in conjunction with AC water main replacement.                                         |           | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E61  | Eastleigh Cr: Glover Rd to 56 Ave            | Road rehabilitation in conjunction with AC water main replacement.                                         | 101,450   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E62  | 208 St: South End (Cul-de-sac) to Douglas Cr | Road rehabilitation in conjunction with AC water main replacement.                                         | 62,910    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E63  | 45A Ave: 199 St to 200 St                    | Road rehabilitation in conjunction with AC water main replacement.                                         | 49,370    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E64  | 209 St: 45A Ave to 46 Ave                    | Road rehabilitation in conjunction with AC water main replacement.                                         | 20,320    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E65  | Road Rehabilitation (various locations)      | Road rehabilitation                                                                                        | 1,039,935 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E66  | 196A St: 60 Ave to Fraser Hwy (DCC-R017)     | Reconstruct to a collector road standard.                                                                  | 944,000   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E67  | Fraser Hwy: 56 Ave to 204 St / Glover Rd     | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. | 81,700    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |

## 2017 Capital Improvement Plan

| Item | Project Name                                |                                                                                                            | Budget  |                                                                                                                 |
|------|---------------------------------------------|------------------------------------------------------------------------------------------------------------|---------|-----------------------------------------------------------------------------------------------------------------|
|      |                                             | Description                                                                                                | Amount  | Financial Plan Impacts                                                                                          |
| E68  | 54 Ave: 201A St to 204 St                   | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E69  | 54A Ave: 201A St to 203 St                  | Road rehabilitation in conjunction with AC water main replacement.                                         |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E70  | 53B Ave: 200A St to 201 St                  | Road rehabilitation in conjunction with AC water main replacement.                                         |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E71  | 206A St: 45 Ave to 46 Ave                   | Road rehabilitation in conjunction with AC sanitary sewer replacement.                                     |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E72  | 53A Ave: West End (Cul-de-sac) to 200 St    | Road rehabilitation in conjunction with AC sanitary sewer replacement.                                     |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E73  | 51A Ave: West End (Cul-de-sac) to 204 St    | Road rehabilitation in conjunction with AC sanitary sewer replacement.                                     |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E74  | Road Rehabilitation (various locations)     | Road rehabilitation                                                                                        |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E75  | 54A Ave: West End (Cul-de-sac) to 198 Ave   | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. |         | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E76  | Glover Rd: Logan Ave to Duncan Way          | Road rehabilitation in conjunction with AC water main replacement.                                         | 167,060 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E77  | Old Yale Rd 1: Northwest End to Old Yale Rd | Road rehabilitation in conjunction with AC water main replacement.                                         | 184,005 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E78  | 48 Ave: 196 St (City Boundry) to 200 St     | Road rehabilitation in conjunction with AC water main replacement.                                         | 119,670 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E79  | 48A Ave: 196 St to 1/2 Way                  | Road rehabilitation in conjunction with AC water main replacement.                                         | 45,595  | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |

# 2017 Capital Improvement Plan

# City of Langley

| CAPITAL IMPROVEMENT PLAN | - PROJECT DETAILS |
|--------------------------|-------------------|
|--------------------------|-------------------|

| Item | Project Name                                  |                                                                                                              | Budget    |                                                                                                                 |
|------|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------|
|      |                                               | Description                                                                                                  | Amount    | Financial Plan Impacts                                                                                          |
| E80  | 53A Ave: 200A St to 201 St                    | Road rehabilitation in conjunction with AC water main replacement.                                           | 25,805    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E81  | Bike Lanes Widening Required (Glover Rd: Fr   | Addition of bike lanes and associated upgrades                                                               | 331,500   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E82  | Road Rehabilitation (various locations)       | Road rehabilitation                                                                                          | 1,217,410 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E83  | 201A St: South End (Dead End) to Industrial A | A Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement. | 496,810   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E84  | 200A St: 53A Ave to 53B Ave                   | Road rehabilitation in conjunction with AC water<br>main replacement and AC sanitary sewer<br>replacement.   | 20,505    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E85  | 200 St: 56 Ave to Industrial Ave              | Road rehabilitation in conjunction with AC sanitary sewer replacement.                                       | 459,415   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E86  | 197B St: 49 Ave to North End (Cul-de-sac)     | Road rehabilitation in conjunction with AC water main replacement.                                           | 26,150    | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E87  | 198 St: 56 Ave to Production Way              | Road rehabilitation in conjunction with AC water main replacement.                                           | 170,165   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E88  | 200 St: 50 Ave (E) to 53 Ave                  | Road rehabilitation in conjunction with AC water main replacement.                                           | 322,805   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E89  | Road Rehabilitation (various locations)       | Road rehabilitation                                                                                          | 1,729,470 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E90  | 200 St: Fraser Hwy to Production Way / Loga   | r Road widening and associated upgrade                                                                       | 2,271,655 | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E91  | 200 St: 56 Ave to 57A Ave (DCC-R006)          | Intersection Improvements, eliminate short right<br>turn merge lane and advance left turn signal.            | 100,000   | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |

## 2017 Capital Improvement Plan

| Item | Project Name                               |                                                                                          | Budget |                                                                                                                 |
|------|--------------------------------------------|------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------------------------------|
|      |                                            | Description                                                                              | Amount | Financial Plan Impacts                                                                                          |
| E92  | 200 St: Michaud Cr to Brydon Cr (DCC-R019) | Reconstruct to a collector road standard.                                                |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |
| E93  | Ops Centre Building                        | Construct a new Operation Centre Building.                                               |        | Maintainance costs will increase with larger building space.                                                    |
| E94  | 62 Ave: 200 to Mufford (DCC-R003)          | Reconstruct 62 Ave between 200 Street and Mufford<br>Crescent to arterial road standard. |        | Current maintenance cost to maintain this road<br>will be reallocated to maintain other<br>deteriorating roads. |

## 2017 Capital Improvement Plan

| Item | Description                             | Year | Budget<br>Amount | Office Equip<br>Replace 209 | Capital Works<br>Reserve 200 | Hotel Tax<br>513 | Casino<br>Proceeds | Machine<br>Equip 510 | Community<br>Develop | Grants |
|------|-----------------------------------------|------|------------------|-----------------------------|------------------------------|------------------|--------------------|----------------------|----------------------|--------|
|      | Development Services Projects           |      |                  |                             |                              |                  |                    |                      |                      |        |
| DS1  | Scanning Building Development Plans     | 2017 | 10,000           |                             | 10,000                       |                  |                    |                      |                      |        |
| DS2  | Office Equipment                        | 2017 | 5,000            |                             | 5,000                        |                  |                    |                      |                      |        |
| DS3  | Economic Develop Strategy Implementatio | 2017 | 25,000           |                             | 25,000                       |                  |                    |                      |                      |        |
| DS4  | Destination Marketing Campaign          | 2017 | 10,000           |                             | 10,000                       |                  |                    |                      |                      |        |
| DS5  | Land Use Contract Termination           | 2017 | 10,000           |                             | 10,000                       |                  |                    |                      |                      |        |
| DS6  | Rapid Transit Station Guideway Design   | 2017 | 10,000           |                             | 10,000                       |                  |                    |                      |                      |        |
| DS7  | Sign Bylaw Update                       | 2017 | 35,000           |                             | 35,000                       |                  |                    |                      |                      |        |
| DS8  | Building Inspector Vehicle              | 2017 | 35,000           |                             | 35,000                       |                  |                    |                      |                      |        |
|      |                                         |      |                  |                             |                              |                  |                    |                      |                      |        |
|      |                                         |      | 140,000          | -                           | 140,000                      | -                | -                  | -                    | -                    | -      |

## 2017 Capital Improvement Plan

### **Development Services Capital Improvement Plan 2018 - 2026**

| Item         | Description                       | 2018   | 2019   | 2020    | 2021   | 2022   | 2023 | 2024 | 2025 | 2026 |
|--------------|-----------------------------------|--------|--------|---------|--------|--------|------|------|------|------|
|              |                                   |        |        |         |        |        |      |      |      |      |
| DS9 Senior,  | Age Friendly Community Initiative | 40,000 |        |         |        |        |      |      |      |      |
| DS10 Child H | Friendly Community Initiative     |        | 40,000 |         |        |        |      |      |      |      |
| DS11 Afford  | able Housing Strategy Update      |        |        | 40,000  |        |        |      |      |      |      |
| DS12 Downt   | own 2045 Master Plan              |        |        | 130,000 |        |        |      |      |      |      |
| DS13 Downt   | own Architectural Building Scheme |        |        |         | 50,000 |        |      |      |      |      |
| DS14 Buildir | ng Inspector Electric Vehicle     |        |        |         |        | 30,000 |      |      |      |      |
|              |                                   |        |        |         |        |        |      |      |      |      |
|              |                                   | 40,000 | 40,000 | 170,000 | 50,000 | 30,000 | -    | -    | -    | -    |

| Funding Sources              |         | 2018   | 2019   | 2020    | 2021   | 2022   | 2023 | 2024 | 2025 | 2026 |
|------------------------------|---------|--------|--------|---------|--------|--------|------|------|------|------|
|                              |         |        |        |         |        |        |      |      |      |      |
| Office Equipment Replacement | -       |        | -      | -       | -      | -      | -    | -    | -    | -    |
| Capital Works Reserve        | 180,000 | -      | -      | 130,000 | 50,000 | -      | -    | -    | -    | -    |
| Parks & Recreation Reserve   | -       | -      | -      | -       | -      | -      | -    | -    | -    | -    |
| Machinery Replacement Res    | 30,000  | -      | -      | -       | -      | 30,000 |      | -    | -    | -    |
| Grants                       | -       | -      | -      | -       | -      | -      | -    | -    | -    | -    |
| Casino Proceeds              | 120,000 | 40,000 | 40,000 | 40,000  |        | -      | -    | -    | -    | -    |
|                              | 330,000 | 40,000 | 40,000 | 170,000 | 50,000 | 30,000 | -    | -    | -    | -    |

## 2017 Capital Improvement Plan

| T.   |                                          |                                                                                                                                                                                                                                                                                      | Budget       |                                                                          |  |  |
|------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------------------------------------------------------------------|--|--|
| Item | ,                                        | Description                                                                                                                                                                                                                                                                          | Amount       | Financial Plan Impacts                                                   |  |  |
| Deve | elopment Services Projects               |                                                                                                                                                                                                                                                                                      |              |                                                                          |  |  |
| DS1  | Scanning Building Development Plans      | To archive old drawings for long term storage of building development plans.                                                                                                                                                                                                         | 10,000 None. |                                                                          |  |  |
| DS2  | Office Furniture                         | To reconfigure the office space to better<br>accommodate the work functions of the staff in<br>the Development Services area.                                                                                                                                                        | 5,000 None.  |                                                                          |  |  |
| DS3  | Economic Develop Strategy Implementation | To implement priorities emanating from the 2016<br>Economic Development Strategy and Business<br>Recruitment and Retention Strategy.                                                                                                                                                 | 25,000 None. |                                                                          |  |  |
| DS4  | Destination Marketing Campaign           | Emanating from the Business Recruitment and<br>Retention Strategy prepare a focused marketing<br>strategy to specialty retail destination businesses                                                                                                                                 | 10,000 None. |                                                                          |  |  |
| DS5  | Land Use Contract Termination            | As part of a renewal of land use regulations<br>including a new zoning bylaw, the City is<br>preparing to terminate all land use contracts<br>affecting 546 properties. Additional legal fees<br>are anticipated in the bylaw preparation and<br>procedures for notice and adoption. | 10,000 None. |                                                                          |  |  |
| DS6  | Rapid Transit Station Guideway Design    | Undertake a preliminary urban design for the<br>proposed rapid transit station area and<br>alignments to engage in Translink's planning<br>process.                                                                                                                                  | 10,000 None. |                                                                          |  |  |
| DS7  | Sign Bylaw Update                        | Update the Sign Byalw                                                                                                                                                                                                                                                                | 35,000 None. |                                                                          |  |  |
| DS8  | Building Inspector Electric Vehicle      | Replace unit 219 - Smart Car                                                                                                                                                                                                                                                         |              | ehicles will reduce vehicle charge out<br>pproximately \$5,000 per year. |  |  |
| DS9  | Senior/Age Friendly Community Initiative | In an age-friendly community, policies, services<br>and structures related to the physical and social<br>environment are designed to help seniors age<br>actively. In other words, the community is set up<br>to help seniors live safely, enjoy good health and<br>stay involved.   | 40,000 None. |                                                                          |  |  |

# 2017 Capital Improvement Plan

# City of Langley

| DS10 | Child/Youth Friendly Community Initiative | In an child & youth-friendly community,<br>policies, services and structures related to the<br>physical and social environment are designed<br>with children and youth in mind.                                                                                                                                             | 40,000 None. |
|------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| DS11 | Affordable Housing Strategy Update        | The existing Affordable Housing Strategy was<br>prepared in 2009. The purpose of the update<br>strategy is to guide decision making around<br>affordable housing over the next ten years and to<br>consider the potential loss of rental housing units<br>and the City's role to support affordable housing<br>initiatives. | 40,000 None. |

## 2017 Capital Improvement Plan

| Item | Description                                | Year | Budget<br>Amount | DCC<br>Parks<br>Interest<br>202-890 | DCC Parks<br>Unallocated<br>202-899 | DCC Parks<br>on Hand<br>202-800 | Parks &<br>Recreation<br>210 | Capital<br>Works<br>200 | Machine<br>Replace<br>207 | Casino<br>Proceed | Grants  |
|------|--------------------------------------------|------|------------------|-------------------------------------|-------------------------------------|---------------------------------|------------------------------|-------------------------|---------------------------|-------------------|---------|
|      | Parks & Recreation Projects                |      |                  |                                     |                                     |                                 |                              |                         |                           |                   |         |
| P1   | Equipment Replacement                      | 2017 | 337,000          |                                     |                                     |                                 |                              |                         | 337,000                   |                   |         |
| P2   | Trail System Upgrade                       | 2017 | 80,000           | 39,600                              |                                     |                                 |                              |                         |                           | 40,400            |         |
| Р3   | Timm's Equipment                           | 2017 | 15,000           |                                     |                                     |                                 | 12,000                       |                         |                           |                   |         |
| P4   | DRC Equipment                              | 2017 | 10,000           |                                     |                                     |                                 | 10,000                       |                         |                           |                   |         |
| P5   | AAMP Equipment                             | 2017 | 16,200           |                                     |                                     |                                 | 19,200                       |                         |                           |                   |         |
| P6   | DRC Storage Room                           | 2017 | 30,000           |                                     |                                     |                                 | 30,000                       |                         |                           |                   |         |
| P7   | DRC Interior Painting & Wall Coverings     | 2017 | 11,500           |                                     |                                     |                                 | 11,500                       |                         |                           |                   |         |
| P8   | DRC Roof and Soufitting                    | 2017 | 30,000           |                                     |                                     |                                 | 30,000                       |                         |                           |                   |         |
| P9   | AAMP Floor Tiling                          | 2017 | 25,000           |                                     |                                     |                                 | 25,000                       |                         |                           |                   |         |
| P10  | AAMP Reception Counter                     | 2017 | 6,000            |                                     |                                     |                                 | 6,000                        |                         |                           |                   |         |
| P11  | AAMP Hair & Lint Strainer                  | 2017 | 8,000            |                                     |                                     |                                 | 8,000                        |                         |                           |                   |         |
|      | Library Lighting Replacement               | 2017 | 25,000           |                                     |                                     |                                 | 25,000                       |                         |                           |                   |         |
|      | Library shelving & Furnishings             | 2017 | 35,000           |                                     |                                     |                                 |                              | 35,000                  |                           |                   |         |
| P14  | Penzer Park Youth Facilities (DCC - P013)  | 2017 | 1,300,000        |                                     | 396,000                             |                                 |                              |                         |                           | 404,000           | 500,000 |
| P15  | Rotary Centennial - Sports Field           | 2017 | 700,000          |                                     | 284,500                             | 62,000                          |                              |                         |                           | 353,500           |         |
| P16  | Hunter Park                                | 2017 | 160,000          |                                     | 39,600                              |                                 |                              |                         |                           | 120,400           |         |
| P17  | Brydon Sports Court Renovation             | 2017 | 150,000          |                                     |                                     |                                 |                              |                         |                           | 150,000           |         |
| P18  | Portage Park - Picnic Area (DCC-P014)      | 2017 | 50,000           | 24,750                              |                                     |                                 |                              | 25,250                  |                           |                   |         |
| P19  | Portage Park - Trails (DCC-P018)           | 2017 | 65,000           | 32,175                              |                                     |                                 |                              | 32,825                  |                           |                   |         |
| P20  | Douglas Park Planning                      | 2017 | 10,000           |                                     |                                     |                                 | 10,000                       |                         |                           |                   |         |
| P21  | Douglas Park Lighting Replacement          | 2017 | 40,000           |                                     |                                     |                                 |                              | 40,000                  |                           |                   |         |
| P22  | Floodplain Pedestrian Bridge Replacement   | 2017 | 350,000          |                                     |                                     |                                 |                              |                         |                           | 350,000           |         |
| P23  | City Park Spray Park                       | 2017 | 150,000          |                                     |                                     |                                 |                              |                         |                           | 150,000           |         |
| P24  | ,                                          | 2017 | 150,000          | 74,250                              |                                     |                                 |                              |                         |                           | 75,750            |         |
| P25  | Brydon Playground Expansion (Amenity)      | 2017 | 50,000           | 37,125                              |                                     |                                 |                              |                         |                           |                   | 12,875  |
| P26  | New Community Garden Location (Amenity)    | 2017 | 30,000           |                                     |                                     |                                 |                              |                         |                           |                   | 30,000  |
| P27  | Various park benches & bleachers (Amenity) | 2017 | 20,000           |                                     |                                     |                                 |                              |                         |                           |                   | 20,000  |
| P28  | Nicholas Park Spray Park (Amenity)         | 2017 | 15,000           |                                     |                                     |                                 |                              |                         |                           |                   | 15,000  |
|      |                                            |      |                  |                                     |                                     |                                 |                              |                         |                           |                   |         |
|      |                                            |      | 3,868,700        | 207,900                             | 720,100                             | 62,000                          | 186,700                      | 133,075                 | 337,000                   | 1,644,050         | 577,875 |

## 2017 Capital Improvement Plan

### Parks & Recreation Capital Improvement Plan 2018 - 2026

| Iten | n Description                                                    | 2018     | 2019    | 2020    | 2021    | 2022    | 2023   | 2024   | 2025   | 2026    |
|------|------------------------------------------------------------------|----------|---------|---------|---------|---------|--------|--------|--------|---------|
| P1   | Equipment Replacement                                            | 70,000   | 69,000  | 98,000  | 140,000 | 105,000 | 70,000 | 80,000 | 80,000 | 80,000  |
| P2   | Trail System Expansion (DCC-P018)                                | 80,000   | 80,000  | 80,000  | 80,000  | 80,000  | 80,000 | 80,000 | 80,000 | 170,000 |
| P3   | Timm's Equipment                                                 | 10,000   | 10,000  | 10,000  | 10,000  | 10,000  | 10,000 | 10,000 | 10,000 | 10,000  |
| P4   | DRC Equipment                                                    | 10,000   | 10,000  | 10,000  | 10,000  | 10,000  | 10,000 | 10,000 | 10,000 | 10,000  |
| P5   | AAMP Equipment                                                   | 10,000   | 10,000  | 10,000  | 10,000  | 10,000  | 10,000 | 10,000 | 10,000 | 10,000  |
| P22  | Floodplain Pedestrian Bridge Replacement                         |          | 200,000 |         |         |         |        |        |        |         |
| P27  | Park Amenity Replacements                                        | 20,000   | 20,000  | 20,000  | 20,000  |         |        |        |        |         |
| P29  | Neighbourhood Park Upgrades                                      | 20,000   |         | 20,000  |         | 20,000  |        |        |        |         |
| P30  | ) Public Art (Community Amenity Fund)                            |          | 20,000  |         |         | 20,000  |        |        | 20,000 |         |
| P31  | Open Space Upgrades - Innes Corners, McBurney Plaza, BC Hydro    | Corridor | 5,000   |         |         | 5,000   |        |        | 5,000  |         |
| P32  | 2 Wayfinding, Regulatory and Interpretive Signs                  |          |         | 10,000  |         |         | 10,000 |        |        |         |
| P33  | B Replace Ash trees on Fraser One Way                            | 100,000  |         |         |         |         |        |        |        |         |
| P34  | Douglas Park - Playground                                        | 200,000  |         |         |         |         |        |        |        |         |
| P35  | 7 Twin Rinks Assessment                                          | 15,000   |         |         |         |         |        |        |        |         |
| P36  | 6 Lawn Bowling Club Flooring                                     | 15,000   |         |         |         |         |        |        |        |         |
| P37  | 7 Linda Carlson Park - Interpretitive Signage, Trails (DCC-P019) | 10,000   |         |         |         |         |        |        |        |         |
| P38  | 3 Volunteer Support Software                                     | 10,000   |         |         |         |         |        |        |        |         |
| P39  | 9 Brydon Park - Planning                                         | 10,000   |         |         |         |         |        |        |        |         |
| P40  | ) Penzer Park Sports Box                                         | 350,000  |         |         |         |         |        |        |        |         |
| P41  | Nicholas Park Washroom                                           | 60,000   |         |         |         |         |        |        |        |         |
| P42  | 2 Special Event - Cinebox HD 20" System                          | 6,000    |         |         |         |         |        |        |        |         |
| P43  | B Portable Stage and Risers                                      | 8,300    |         |         |         |         |        |        |        |         |
| P44  | Linwood Park - Trees, Pathway, Drainage (DCC-P010)               |          | 300,000 |         |         |         |        |        |        |         |
| P45  | Linwood Park - Soccer Field Upgrade (DCC-P010)                   |          | 650,000 |         |         |         |        |        |        |         |
| P46  | o Michaud House - Washroom                                       |          | 40,000  |         |         |         |        |        |        |         |
| P47  | 7 Brydon Park - Paths & Nature Interpretation                    |          |         | 50,000  |         | 100,000 |        |        |        |         |
| P48  | 3 School Site Upgrading                                          |          |         | 30,000  |         |         |        |        | 30,000 |         |
| P49  | Buckley Park - Fields, Trails & Play (DCC-P003)                  |          |         | 450,000 |         |         |        |        |        |         |
| P50  | ) Portage Park Upgrades - Sport Court                            |          |         | 150,000 |         |         |        |        |        |         |
| P51  | Sendall Gardens - Planning                                       |          |         | 50,000  |         |         |        |        |        |         |
| P52  | 2 Conder Park - Planning                                         |          |         | 10,000  |         |         |        |        |        |         |
| P53  | 3 City Park - Field, Riparian, Play, Drainage (DCC-P004)         |          |         | 450,000 |         |         |        |        |        |         |
| P54  | City Park - South Field Upgrade (DCC-P004)                       |          |         | 450,000 |         |         |        |        |        |         |
| P55  | City Park - Outside Cook Diamond Field Upgrade                   |          |         |         | 680,000 |         |        |        |        |         |
| P56  | 6 Conder Park - Upgrades, Riparian, Viewing Platform (DCC-P005)  |          |         |         | 265,000 |         |        |        |        |         |
| P57  | 7 Library Roofing membrane replacement                           |          |         |         | 100,000 |         |        |        |        |         |

## 2017 Capital Improvement Plan

| Item Description                                                 | 2018          | 2019 | 2020 | 2021 | 2022    | 2023    | 2024    | 2025    | 2026      |
|------------------------------------------------------------------|---------------|------|------|------|---------|---------|---------|---------|-----------|
| P58 Brydon Park - Field Upgrade                                  |               |      |      |      | 600,000 |         |         |         |           |
| P59 Brydon Park - Playground (DCC-P002)                          |               |      |      |      | 100,000 |         |         |         |           |
| P60 Rotary Centennial - Paths, Community Gardens                 |               |      |      |      | 75,000  |         |         |         |           |
| P61 Douglas Park - Trees & Paths (DCC-P006)                      |               |      |      |      | 75,000  |         |         |         |           |
| P62 DRC - Renovate Second Flr                                    |               |      |      |      |         | 30,000  |         |         |           |
| P63 City Park - Barbour Diamond Field Upgrade                    |               |      |      |      |         | 600,000 |         |         |           |
| P64 City Park - North Diamond Field Upgrade                      |               |      |      |      |         |         | 550,000 |         |           |
| P65 City Park - Cook Diamond Field Upgrade                       |               |      |      |      |         |         |         | 550,000 |           |
| P66 Buckley Park - East Field Upgrade                            |               |      |      |      |         |         |         |         | 600,000   |
| P67 Buckley Park - West Field Upgrade                            |               |      |      |      |         |         |         |         | 600,000   |
| P68 Sendall Gardens - Building Area (DCC-P015)                   |               |      |      |      |         |         |         |         | 1,000,000 |
| P69 Douglas Park - Lawn Bowling Green and Clubhouse              |               |      |      |      |         |         |         |         | 1,000,000 |
| P70 Hydro ROW Greenway - Paved Trails, Community Gardens         | s (DCC-P007)  |      |      |      |         |         |         |         | 1,400,000 |
| P71 Brydon Park - Land Acquisition (DCC-P001)                    |               |      |      |      |         |         |         |         | 2,500,000 |
| P72 Nicomekl Park - Trails, Interpretive Signage, Viewing Platfo | rm (DCC-P012) |      |      |      |         |         |         |         | 800,000   |
| P73 Parkland Acquisition (DCC-P016)                              |               |      |      |      |         |         |         |         | 3,000,000 |

|                               | _          | 1,004,300       | 1,414,000 | 1,898,000 | 1,315,000 | 1,210,000 | 820,000 | 740,000 | 795,000 | 11,180,000 |
|-------------------------------|------------|-----------------|-----------|-----------|-----------|-----------|---------|---------|---------|------------|
|                               |            | 0010            | 2010      | 2020      | 0001      | 2022      | 2022    | 2024    | 2025    | 2026       |
| Funding Sources               |            | 2018            | 2019      | 2020      | 2021      | 2022      | 2023    | 2024    | 2025    | 2026       |
| DCC Parks Interest            | -          | -               | -         | -         | -         | -         | -       | -       | -       | -          |
| DCC Parks Unallocated         | 7,130,475  | 74,250          | 509,850   | 732,600   | 339,075   | 509,850   | 188,100 | 175,725 | 175,725 | 4,425,300  |
| DCC Parks on Hand             | -          | -               | -         | -         | -         | -         | -       | -       | -       | -          |
| Parks and Recreation Reserve  | 705,500    | 85 <i>,</i> 500 | 77,500    | 77,500    | 77,500    | 77,500    | 77,500  | 77,500  | 77,500  | 77,500     |
| Future Major Parks and Rec    | -          | -               | -         | -         | -         | -         | -       | -       | -       | -          |
| Machinery Replacement Reserve | 792,000    | 70,000          | 69,000    | 98,000    | 140,000   | 105,000   | 70,000  | 80,000  | 80,000  | 80,000     |
| Grants                        | 500,000    | -               |           | -         | -         | -         | -       | -       |         | 500,000    |
| Casino Use Proceeds           | 11,248,325 | 774,550         | 757,650   | 989,900   | 758,425   | 517,650   | 484,400 | 406,775 | 461,775 | 6,097,200  |
| Borrowing                     | -          |                 |           |           |           |           |         | -       |         |            |
|                               | 20,376,300 | 1,004,300       | 1,414,000 | 1,898,000 | 1,315,000 | 1,210,000 | 820,000 | 740,000 | 795,000 | 11,180,000 |

## 2017 Capital Improvement Plan

|      |                                        |                                                                                                                                                                                                                                              | Budget                     |                                  |
|------|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|----------------------------------|
| Item | }                                      | Description                                                                                                                                                                                                                                  | Amount                     | Financial Plan Impacts           |
| Park | s & Recreation Projects                |                                                                                                                                                                                                                                              |                            |                                  |
| P1   | Equipment Replacement                  | Replace unit #189 a 2002 Ford F 450 Flatdeck<br>(\$75,000) and unit #225 a 2006 Ford F550 Dump<br>(\$75,000), purchase small boulevard mower<br>(\$12,000), purchase a sand top dresser (\$45,000),<br>purchase a litter packer (\$130,000). | 337,000 None.              |                                  |
| P2   | Trail System Expansion (DCC-P018)      | Expand trail system to provide more connectivity;<br>design and build strategically located<br>infrastructure to support the trail system, like<br>retaining walls.                                                                          | 80,000 Increase<br>trails. | d annual maintenance for any new |
| Р3   | Timm's Equipment                       | Purchase additional weight room equipment<br>(Stepper and Rowing Machine), games room<br>equipment                                                                                                                                           | 15,000 None.               |                                  |
| P4   | DRC Equipment                          | Replacement of aging preschool program aids, play and sports equipment, replace long tables.                                                                                                                                                 | 10,000 None.               |                                  |
| Р5   | AAMP Equipment                         | Replace starting blocks, provide 5 AED training devices and purchase a new tot dock with teaching aids.                                                                                                                                      | 16,200 None.               |                                  |
| P6   | DRC Storage Room                       | Add an additional storage room to the south east corner of the main hall.                                                                                                                                                                    | 30,000 None.               |                                  |
| P7   | DRC Interior Painting & Wall Coverings | Paint the interior wall in the Douglas Recreation<br>Centre and replace wall coverings in the<br>washrooms.                                                                                                                                  | 11,500 None.               |                                  |
| P8   | DRC Roof and Soufitting                | Replace lower level roof on east side of Douglas<br>Recreation Centre above the washroom and BSW<br>room and repair water damage in soufitting along<br>the front of DRC                                                                     | 30,000 None.               |                                  |
| Р9   | AAMP - Floor Tiling                    | Tile the floor in the Al Anderson Memorial Pool family change room including the pony wall and under the cubicles.                                                                                                                           | 25,000                     |                                  |
| P10  | AAMP Reception Counter                 | Replace the front reception counter and display cabinet.                                                                                                                                                                                     | 6,000 None.                |                                  |
| P11  | AAMP Hair & Lint Strainer              | Replace old strainer in the mechanical room for easier maintenance.                                                                                                                                                                          | 8,000 None.                |                                  |
| P12  | Library Lighting Replacement           | Replace lighting in the library with LED fixtures                                                                                                                                                                                            | 25,000 None.               |                                  |

## 2017 Capital Improvement Plan

|      |                                             |                                                                                                                                                                                                                                 | Budget     |                                                                                                 |
|------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------------------------------------------------------------------------------------------|
| Item | Project Name                                | Description                                                                                                                                                                                                                     | Amount     | Financial Plan Impacts                                                                          |
| P13  | Library Shelving and furniture replacement  | Replace aging, damaged and soiled furniture and provide additional shelving configurations.                                                                                                                                     | 35,000 No  | ne.                                                                                             |
| P14  | Penzer Park - Play, Youth Areas (DCC-P013)  | (Create a challenge course , with 40 yard dash -<br>\$400,000 + Pump Track for bikes, skateboards and<br>scooters - \$350,000 + Adventure Playground \$<br>175,000 and walkways \$75,000                                        |            | ditional operating dollars for maintenance<br>l be required.                                    |
| P15  | Rotary Centennial - Sports Field (DCC-P017) | Make improvements anticipated in the DCC bylaw including replacing the play structure.                                                                                                                                          |            | ditional operating dollars for maintenance<br>l be required.                                    |
| P16  | Hunter Park                                 | Reconstruct the park due to the mass tree removal<br>required due to the laminated root rot infestation.                                                                                                                        |            | remental increase in maintenance cost in<br>ure years.                                          |
| P17  | Brydon Sports Court Renovation              | Renovate the sports court to provide more<br>opportunities for use. Replace fencing, renovate<br>asphalt surface and add hockey nets and lines to<br>current basketball configuration.                                          |            | ditional operating dollars for maintenance<br>l be required.                                    |
| P18  | Portage Park Upgrades - Dog, Picnic Area    | Conduct upgrades as outlined in the planning process                                                                                                                                                                            |            | ditional operating dollars for maintenance<br>l be required.                                    |
| P19  | Portage Park - Trails (DCC-P014)            | Make improvements anticipated in the DCC bylaw.                                                                                                                                                                                 |            | ditional operating dollars for maintenance<br>l be required.                                    |
| P20  | Douglas Park Planning                       | Conduct a planning process with community input for Douglas Park.                                                                                                                                                               | 10,000 No  | ne.                                                                                             |
| P21  | Douglas Park Lighting Replacement           | Replace 11 pathway light poles in Douglas Park<br>with the downtown standard poles and LED lamp<br>fixtures.                                                                                                                    | free       | erating costs should be reduced due to less<br>quent maintenance and reduced power<br>sumption. |
| P22  | Floodplain Pedestrian Bridge Replacement    | The bridge inspection report recommends<br>replacement as the repair costs are significant and<br>costly due to their configuration. Bridges are 201A<br>Street Pedestrian Bridge and 203 Street / 51 Ave<br>Pedestrian Bridge. |            | lecrease in the maintenance costs with the<br>dated bridges.                                    |
| P23  | City Park Spray Park                        | Add more engaging water features to existing spray park and update the plumbing system.                                                                                                                                         |            | lecrease in the maintenance costs with the<br>dated equipment.                                  |
| P24  | Linwood Park Playground                     | Expand the existing playground to include play features for older children in the 5 - 12 years old range.                                                                                                                       | 150,000 Ad | ditional operating dollars for maintenance<br>l be required.                                    |

## 2017 Capital Improvement Plan

|            |                                                                                                 |                                                                                                                                                                                                                | Budget      |                                                                   |
|------------|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------------------------------------------------|
| Item       | Project Name                                                                                    | Description                                                                                                                                                                                                    | Amount      | Financial Plan Impacts                                            |
| P25        | Brydon Playground Expansion (Amenity)                                                           | Expand and add equipment to existing playground at Brydon Park targeted at older children 5 - 12 years old.                                                                                                    |             | litional operating dollars for maintenance<br>be required.        |
| P26        | New Community Garden Location (Amenity)                                                         | Develop a new community garden in a location to<br>be determined, fully fenced with raised beds.                                                                                                               |             | litional operating dollars for maintenance<br>be required.        |
| P27        | Various park Picnic tables & bleachers (Amen                                                    | i Over a period of 5 years replace aging park<br>amenities like bleachers and picnic tables                                                                                                                    | 20,000 Nor  | ne.                                                               |
| P28        | Nicholas Park Spray Park (Amenity)                                                              | Resurface the Nicholas Spray Park with a non-slip<br>coating to protect park users and prolong the life<br>of the asphalt surface                                                                              | 15,000 Nor  | ne.                                                               |
| P29        | Neighbourhood Park Upgrades                                                                     | Plan upgrades with community input for parks<br>that need a minor level of upgrade: Buckley Park,<br>Conder Park and other neighbourhood parks and<br>open space.                                              | 20,000 Nor  | ie.                                                               |
| P30        | Public Art (Community Amenity Fund)                                                             | To provide amenities within the community<br>funded by development (public art, street<br>furniture, hydro box wraps and other<br>beautification measures)                                                     | 20,000 Nor  | ne.                                                               |
| P31        | Open Space Upgrades - Innes Corners,<br>McBurney Plaza, BC Hydro Corridor                       | Conduct moderate upgrades to open space.                                                                                                                                                                       | 5,000 Nor   | ne.                                                               |
| P32        | Wayfinding, Regulatory and Interpretive Sign                                                    | Develop and install a set of wayfinding,<br>regulatory and interpretive signs for parks, trails,<br>bike routes and recreation/community centres<br>that are consistent with the park identification<br>signs. | 10,000 Nor  | ie.                                                               |
| P33        | Replace Ash trees on Fraser One Way                                                             | Replace Ash trees and install irrigation lines to<br>hanging baskets on Fraser Highway at the one-<br>way section through the downtown core.                                                                   | 100,000 Nor | ne.                                                               |
| P34        | Douglas Park - Playground                                                                       | Conduct moderate upgrades to the park as outlined in the planning process.                                                                                                                                     |             | litional operating dollars for maintenance be required.           |
| P35        | Twin Rinks Assessment                                                                           | Undertake a facility envelop and mechanical assessment to ensure the operator is maintaining the building.                                                                                                     | 15,000 Nor  |                                                                   |
| P36<br>P37 | Lawn Bowling Club Flooring<br>Linda Carlson Park - Interpretitive Signage,<br>Trails (DCC-P019) | Upgrade the flooring in this City owned facility<br>Make improvements anticipated in the DCC<br>bylaw including replacing the play structure.                                                                  |             | ne.<br>litional operating dollars for maintenance<br>be required. |

## 2017 Capital Improvement Plan

|      |                                                     |                                                                                                                                       | Budget  |                                                                |
|------|-----------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|---------|----------------------------------------------------------------|
| Item | Project Name                                        | Description                                                                                                                           | Amount  | Financial Plan Impacts                                         |
| P38  | Volunteer Support Software                          | Purchase of volunteer support software to help<br>coordination, reporting and measurement related<br>to the volunteer program.        | 10,000  | None.                                                          |
| P39  | Brydon Park - Planning                              | Conduct a planning process with community input for Brydon that needs a moderate level of upgrade.                                    | 10,000  | None.                                                          |
| P40  | Penzer Park Sports Box                              | Construct a sports box in Penzer Park                                                                                                 |         | Additional operating dollars for maintenance will be required. |
| P41  | Nicholas Park Washroom                              | Construct a washroom in Nicholas Park                                                                                                 |         | Additional operating dollars for maintenance will be required. |
| P42  | Special Event - Cinebox HD 20' System               | To purchase a 20 foot inflatible screen, projector<br>and sound system to be used at events on City<br>property                       | 6,000   | None.                                                          |
| P43  | Portable Stage and Risers                           | Purchase a 288 square foot stage 12 feet by 24 feet system for ceremonies or events at Timms                                          | 8,300   | None.                                                          |
| P44  | Linwood Park - Trees, Pathway, Drainage             | Conduct moderate upgrades to the park as outlined in the planning process.                                                            |         | Additional operating dollars for maintenance will be required. |
| P45  | Linwood Park - Soccer Field Upgrade                 | Upgrade the field in Linwood Park                                                                                                     | 650,000 | -                                                              |
| P46  | Michaud House - Washroom                            | Provide a proper washroom at Michaud House for use by the public.                                                                     |         | Additional operating dollars for maintenance will be required. |
| P47  | Brydon Park - Paths & Nature Interpretation         | Conduct moderate upgrades of the paths and<br>nature interpretation as outlined in the planning<br>process above.                     |         | Additional operating dollars for maintenance will be required. |
| P48  | School Site Upgrade                                 | Upgrade play areas at school sites through a joint<br>use agreement where applicable where there is<br>community benefit              | 30,000  | None.                                                          |
| P49  | Buckley Park - Fields, Trails & Play (DCC-<br>P003) | Make improvements anticipated in the DCC bylaw including construction of a soccer field.                                              |         | Additional operating dollars for maintenance will be required. |
| P50  | Portage Park Upgrades - Sport Court                 | Conduct upgrades as outlined in the planning process                                                                                  | 150,000 | Additional operating dollars for maintenance will be required. |
| P51  | Sendall Gardens - Planning                          | Conduct a comprehensive Park Master Plan for<br>Sendall Gardens, including a full community<br>communications and engagement process. | 50,000  | 1                                                              |

## 2017 Capital Improvement Plan

|      |                                                                  |                                                                                                                                                                   | Budget      |                                                                       |
|------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------|
| Item | · · · · · · · · · · · · · · · · · · ·                            | Description                                                                                                                                                       | Amount      | Financial Plan Impacts                                                |
| P52  | Conder Park - Planning                                           | Plan upgrades with community input for parks<br>that need a minor level of upgrade: Buckley Park,<br>Conder Park and other neighbourhood parks and<br>open space. | 10,000 Non  | e.                                                                    |
| P53  | City Park - Field, Riparian, Play, Drainage<br>(DCC-P004)        | Make improvements anticipated in the DCC bylaw                                                                                                                    | 450,000 Non | e.                                                                    |
| P54  | City Park - South Field Upgrade                                  | Upgrade the sports field in City Park                                                                                                                             |             | itional operating dollars for maintenance<br>be required.             |
| P55  | City Park - Outside Cook Diamond Field                           | Upgrade the sports field in City Park                                                                                                                             |             | itional operating dollars for maintenance be required.                |
| P56  | Conder Park - Upgrades, Riparian, Viewing<br>Platform (DCC-P005) | Make improvements anticipated in the DCC<br>bylaw including riparian area remediation and<br>viewing platform.                                                    | *           | rating and maintenance costs will increase<br>the additional facility |
| P57  | Library Roofing Membrance Replacement                            | Replace the lower roof over the library and<br>Timms washroom area to prevent water<br>penetration into the building envelop                                      | 100,000 Non | e.                                                                    |
| P58  | Brydon Park - Field Upgrade                                      | Improve existing fields - drainage and irrigation etc.                                                                                                            | 600,000 Non | e.                                                                    |
| P59  | Brydon Park - Playground (DCC-P002)                              | Make improvements anticipated in the DCC bylaw.                                                                                                                   |             | rating and maintenance costs will increase<br>the additional facility |
| P60  | Rotary Centennial - Paths, Community<br>Gardens                  | Conduct upgrades as outlined in the planning process                                                                                                              | 1           | rating and maintenance costs will increase<br>the additional facility |
| P61  | Douglas Park - Trees & Paths (DCC-P006)                          | Make improvements anticipated in the DCC bylaw.                                                                                                                   | 75,000 Non  | e.                                                                    |
| P62  | DRC - Renovate Second Flr                                        | Renovate 2nd Floor of DRC for additional use                                                                                                                      | *           | rating and maintenance costs will increase<br>the additional facility |
| P63  | City Park - Barbour Diamond Field Upgrade                        | Upgrade the sports field in City Park                                                                                                                             |             | rating and maintenance costs will increase<br>the additional facility |
| P64  | City Park - North Diamond Field Upgrade                          | Upgrade the sports field in City Park                                                                                                                             | *           | rating and maintenance costs will increase<br>the additional facility |
| P65  | City Park - Cook Diamond Field Upgrade                           | Upgrade the sports field in City Park                                                                                                                             |             | rating and maintenance costs will increase<br>the additional facility |
| P66  | Buckley Park - East Field Upgrade                                | Upgrade the sports field in Buckley Park                                                                                                                          | 600,000 Ope | rating and maintenance costs will increase<br>the additional facility |
| P67  | Buckley Park - West Field Upgrade                                | Upgrade the sports field in Buckley Park                                                                                                                          | 600,000 Ope | rating and maintenance costs will increase the additional facility    |

## 2017 Capital Improvement Plan

|   |      |                                               |                                                   | Budget    |                                               |
|---|------|-----------------------------------------------|---------------------------------------------------|-----------|-----------------------------------------------|
|   | Item | Project Name                                  | Description                                       | Amount    | Financial Plan Impacts                        |
| Ι | 268  | Sendall Gardens - Building Area (DCC-P015)    | Make improvements anticipated in the DCC          | 1,000,000 | Operating and maintenance costs will increase |
|   |      |                                               | bylaw.                                            |           | with the additional facility                  |
| Ι | 269  | Douglas Park - Lawn Bowling Green and         | Consider rebuilding the lawn bowling green in     |           | Operating and maintenance costs will increase |
|   |      | Clubhouse                                     | Douglas Park with artificial turf and rebuild the |           | with the additional facility                  |
|   |      |                                               | clubhouse as a multi-use facility, in partnership |           |                                               |
|   |      |                                               | with the lawn bowling club and other user         |           |                                               |
|   |      |                                               | groups.                                           |           |                                               |
| Ι | 270  | Hydro ROW Greenway - Paved Trails,            | Make improvements anticipated in the DCC          |           | Operating and maintenance costs will increase |
|   |      | Community Gardens (DCC-P007)                  | bylaw.                                            |           | with the additional facility                  |
| Ι | 271  | Brydon Park - Land Acquisition (DCC-P001)     | Make improvements anticipated in the DCC          |           | Operating and maintenance costs will increase |
|   |      |                                               | bylaw                                             |           | with the additional facility                  |
| Ι | 272  | Nicomekl Park - Trails, Interpretive Signage, | Make improvements anticipated in the DCC          |           | Operating and maintenance costs will increase |
|   |      | Viewing Platform (DCC-P012)                   | bylaw                                             |           | with the additional facility                  |
| Ι | 273  | Parkland Acquisition (DCC-P016)               | Make improvements anticipated in the DCC          |           | Operating and maintenance costs will increase |
|   |      |                                               | bylaw                                             |           | with the additional facility                  |

## 2017 Capital Improvement Plan

| Item     | Description                                                          | Year | Budget<br>Amount | Sewer<br>Future<br>Capital 505 | DCC<br>Sewer 204 | DCC Sewer<br>Unallocate<br>d 204 |   | DCC<br>Drainage<br>Unallocated<br>201 | Casino<br>Proceeds | Grant     |
|----------|----------------------------------------------------------------------|------|------------------|--------------------------------|------------------|----------------------------------|---|---------------------------------------|--------------------|-----------|
|          | Sewer & Drainage Utility Projects                                    |      |                  |                                |                  |                                  |   |                                       |                    |           |
| S1       | Sewer Replacements - Various (DCC-S020)                              | 2017 | 100,000          | 25,750                         | 60,000           | 14,250                           |   |                                       |                    |           |
| S1<br>S2 | 48 Ave & 202 St Culvert rehabilitation                               | 2017 | 500,000          | 23,750                         | 00,000           | 14,230                           |   |                                       | 500,000            |           |
| 52<br>S3 | 48 Ave & 202 St Curvert Tenaomation<br>48 Ave Sewer 208 St to 210 St | 2017 | -                | 370,000                        |                  |                                  |   |                                       | 500,000            |           |
|          |                                                                      |      | 370,000          | 370,000                        |                  |                                  |   |                                       | 144,000            | (E( 000   |
| S4       | 56 Ave, Glover Rd to Langley Bypass                                  | 2017 | 800,000          | 52 200                         |                  |                                  |   | 100 550                               | 144,000            | 656,000   |
| S5       | Douglas Crescent, 204 St to 208 St                                   | 2017 | 1,035,000        | 52,200                         |                  |                                  |   | 123,750                               |                    | 859,050   |
| S6       | Langley Bypass Culverts (Logan Creek)                                | 2017 | 150,000          | 50,000                         |                  |                                  |   |                                       | 100,000            |           |
| S7       | Brydon Lagoon - Diversify shoreline                                  | 2017 | 10,000           | 10,000                         |                  |                                  |   |                                       |                    |           |
| S8       | 50 Ave & 201A St. Culvert rehabilitation                             | 2017 | 300,000          |                                |                  |                                  |   |                                       | 300,000            |           |
| S9       | Baldi Creek Culvert Replacement                                      | 2017 | 300,000          |                                |                  |                                  |   |                                       | 300,000            |           |
| S10      | Reline Storm under railway Fraser Hwy & Prod                         | 2017 | 250,000          |                                |                  |                                  |   |                                       | 250,000            |           |
| S11      | Large Diameter Culvert Cleaning & Inspection                         | 2017 | 200,000          | 200,000                        |                  |                                  |   |                                       |                    |           |
| S12      | Sewer Model Update                                                   | 2017 | 30,000           | 30,000                         |                  |                                  |   |                                       |                    |           |
|          | 1 I                                                                  |      |                  |                                |                  |                                  |   |                                       |                    |           |
|          |                                                                      | ľ    | 4,045,000        | 737,950                        | 60,000           | 14,250                           | - | 123,750                               | 1,594,000          | 1,515,050 |

### Sewer & Drainage Utility Capital Improvement Plan 2018 - 2026

| Item | Description                                             | 2018      | 2019    | 2020    | 2021      | 2022    | 2023    | 2024      | 2025    | 2026      |
|------|---------------------------------------------------------|-----------|---------|---------|-----------|---------|---------|-----------|---------|-----------|
| S1   | Various Locations (DCC-S020)                            | 100,000   | 100,000 | 100,000 | 100,000   | 100,000 | 100,000 | 100,000   | 100,000 | 1,200,000 |
| S11  | Large Diameter Culvert Cleaning & Inspection            | 100,000   | 200,000 | 100,000 | 100,000   |         |         |           |         |           |
| S13  | Langley Bypass Culverts (Logan Creek)                   | 1,500,000 |         |         |           |         |         |           |         |           |
| S14  | Brydon Lagoon Habitat Features                          | 50,000    |         |         |           |         |         |           |         |           |
| S15  | Production Way                                          | 425,000   |         |         |           |         |         |           |         |           |
| S16  | Fraser Hwy Sewer Replacement - 204 St to 208 St         |           | 510,000 |         |           |         |         |           |         |           |
| S17  | Brydon Lagoon divert run-off from adjacent catchment ar | eas       | 10,000  |         |           |         |         |           |         |           |
| S18  | Brydon Lagoon Viewing plateform                         |           | 100,000 |         |           |         |         |           |         |           |
| S19  | Old Yale Lift Station (DCC-S024)                        |           | 223,500 |         |           |         |         |           |         |           |
| S20  | Brydon Lagoon replace invasive with native species      |           | 50,000  |         |           |         |         |           |         |           |
| S21  | 200 Street: 49 Ave to 50 Ave (DCC-S007)                 |           |         | 839,025 |           |         |         |           |         |           |
| S22  | Senior Centre Pond                                      |           |         | 250,000 |           |         |         |           |         |           |
| S23  | Grade Cr: 203 St / 48 Ave to 205 St                     |           |         |         | 1,031,250 |         |         |           |         |           |
| S24  | 198 St: 53 Ave to 56 Ave (DCC-S019)                     |           |         |         |           | 346,500 |         |           |         |           |
| S25  | Industrial Avenue: 201 St to 203 St (DCC-S006)          |           |         |         |           | 437,250 |         |           |         |           |
| S26  | 49 Avenue: 196 St to 200 St (DCC-S013)                  |           |         |         |           |         | 672,375 |           |         |           |
| S27  | 204 St: 53 Ave to Fraser Hwy                            |           |         |         |           |         | 134,195 |           |         |           |
| S28  | 206 St: 53A Ave to 56 Ave                               |           |         |         |           |         | 108,995 |           |         |           |
| S29  | 56 Ave: 200 St to 201A St                               |           |         |         |           |         | 235,965 |           |         |           |
| S30  | Park Ave: 204 St to Douglas Cr                          |           |         |         |           |         | 157,340 |           |         |           |
| S31  | Brydon Lagoon - enhance public features                 |           |         |         |           |         | 50,000  |           |         |           |
| S32  | 56 Ave: 201 to 203 (DCC-S011)                           |           |         |         |           |         |         | 1,251,985 |         |           |
| S33  | 55A Ave: West End (City Limit) to 198 St                |           |         |         |           |         |         | 137,480   |         |           |
| S34  | 208 St: Fraser Hwy to 56 Ave                            |           |         |         |           |         |         | 3,820     |         |           |
| S35  | 196A St: 60 Ave to Fraser Hwy                           |           |         |         |           |         |         | 213,115   |         |           |
| S36  | Logan Ave: 204 St / Duncan Way to 203A St               |           |         |         |           |         |         | 129,345   |         |           |
| S37  | 207 St: 53A Ave to Douglas Cr                           |           |         |         |           |         |         | 181,870   |         |           |
| S38  | 206 St: 53A Ave to Douglas Cr (DCC-D006)                |           |         |         |           |         |         |           | 132,415 |           |
| S39  | 206 St: 53A Ave to Douglas Cr (DCC-S015)                |           |         |         |           |         |         |           | 649,440 |           |
| S40  | Langley Bypass Lift Station (DCC-S022)                  |           |         |         |           |         |         |           | 223,500 |           |
| S41  | Logan Ave/Lane S of Logan: to Fraser Hwy (DCC-S001)     |           |         |         |           |         |         |           |         | 1,202,850 |
| S42  | Fraser Hwy: 56 Ave to 204 St / Glover Rd                |           |         |         |           |         |         |           |         | 122,380   |
| S43  | 54 Ave: 201A St to 204 St                               |           |         |         |           |         |         |           |         | 76,820    |
| S44  | 54A Ave: 201A St to 203 St                              |           |         |         |           |         |         |           |         | 61,705    |
| S45  | 53B Ave: 200A St to 201 St                              |           |         |         |           |         |         |           |         | 78,070    |
| S46  | 54A Ave: West End (Cul-de-sac) to 198 Ave               |           |         |         |           |         |         |           |         | 142,755   |
| S47  | 51A Ave: 50A Ave to 206 St (DCC-S018)                   |           |         |         |           |         |         |           |         | 305,250   |

### Sewer & Drainage Utility Capital Improvement Plan 2018 - 2026

| S48 | 201A St: South End (Dead End) to Industrial Ave                 |           |           |           |         |           |           |           | 318,270   |
|-----|-----------------------------------------------------------------|-----------|-----------|-----------|---------|-----------|-----------|-----------|-----------|
| S49 | 200A St: 53A Ave to 53B Ave                                     |           |           |           |         |           |           |           | 23,850    |
| S50 | 200 St: 56 Ave to Industrial Ave                                |           |           |           |         |           |           |           | 464,595   |
| S51 | Brydon Lagoon - Deepen areas                                    |           |           |           |         |           |           |           | 200,000   |
| S52 | Hydro ROW (Adjacent): 200 St to GVRD main (DCC-S014)            |           |           |           |         |           |           |           | 1,455,300 |
| S53 | 200 St: Production Way / Logan Ave to Langley Bypass (DCC-S017) |           |           |           |         |           |           |           | 801,900   |
| S54 | Fraser Hwy: 196 to Bypass (DCC-D015)                            |           |           |           |         |           |           |           | 2,400,000 |
| S55 | Duncan Way: Bypass to 206 (DCC-S016)                            |           |           |           |         |           |           |           |           |
| S56 | Eastleigh Cr: Glover to 56 (DCC-S003)                           |           |           |           |         |           |           |           |           |
| S57 | Michaud Crescent: 200 to 203 (DCC- S002)                        |           |           |           |         |           |           |           |           |
| S58 | 203 St: Fraser to Nicomekl Outfall (DCC-D003)                   |           |           |           |         |           |           |           |           |
| S59 | 205 St: 54 to Nicomekl Outfall (DCC-D005)                       |           |           |           |         |           |           |           |           |
| S60 | 199 St: 56 to 57A (DCC-S010)                                    |           |           |           |         |           |           |           |           |
| S61 | Production Way: 198 to 57A (DCC-S004)                           |           |           |           |         |           |           |           |           |
| S62 | Landmark Way: Fraser to 196 (DCC-D001)                          |           |           |           |         |           |           |           |           |
| S63 | 57A Ave: 198 to 200 (DCC-D002)                                  |           |           |           |         |           |           |           |           |
|     |                                                                 |           |           |           |         |           |           |           |           |
|     | 2,175,000                                                       | 1,193,500 | 1,289,025 | 1,231,250 | 883,750 | 1,458,870 | 2,017,615 | 1,105,355 | 8,853,745 |
|     |                                                                 |           |           |           |         |           |           |           |           |

### 2017 Capital Improvement Plan

### Sewer & Drainage Utility Capital Improvement Plan 2018 - 2026

| Funding Sources          |            | 2018      | 2019      | 2020      | 2021      | 2022    | 2023      | 2024      | 2025      | 2026      |
|--------------------------|------------|-----------|-----------|-----------|-----------|---------|-----------|-----------|-----------|-----------|
|                          |            |           |           |           |           |         |           |           |           |           |
| Sewer Future Capital     | 4,378,753  | 660,000   | 460,000   | 384,140   | 535,860   | 33,585  | 718,970   | 623,900   | 267,298   | 695,000   |
| Capital Works Reserve    | -          |           | -         | -         | -         | -       | -         | -         | -         | -         |
| DCC Sewer                | -          | -         | -         | -         | -         | -       | -         | -         | -         | -         |
| DCC Sewer Unallocated    | 9,477,887  | 74,250    | 129,565   | 904,885   | 74,250    | 850,165 | 739,900   | 1,313,715 | 772,512   | 4,618,645 |
| DCC Drainage             | -          | -         | -         | -         | -         | -       | -         | -         | -         | -         |
| DCC Drainage Unallocated | 1,253,545  |           | -         | -         | -         | -       |           |           | 65,545    | 1,188,000 |
| Casino Revenues          | 5,097,925  | 1,440,750 | 603,935   | -         | 621,140   |         |           | 80,000    | -         | 2,352,100 |
| Grants                   | -          | -         | -         | -         | -         | -       | -         | -         | -         | -         |
| Borrowing                | -          | -         | -         | -         | -         | -       | -         | -         | -         | -         |
|                          | 20,208,110 | 2,175,000 | 1,193,500 | 1,289,025 | 1,231,250 | 883,750 | 1,458,870 | 2,017,615 | 1,105,355 | 8,853,745 |

## 2017 Capital Improvement Plan

|      |                                                   | CAPITAL IMPROVEMENT PLAN - PROJECT                                                                                                                                           | DETAILS   |                                                                                                                                |
|------|---------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--------------------------------------------------------------------------------------------------------------------------------|
|      |                                                   |                                                                                                                                                                              | Budget    |                                                                                                                                |
| Item | Project Name                                      | Description                                                                                                                                                                  | Amount    | <b>Financial Plan Impacts</b>                                                                                                  |
| Sewe | er & Drainage Utility Projects                    |                                                                                                                                                                              |           |                                                                                                                                |
| S1   | Sewer Replacements - Various Locations (DCC-S020) | Small capacity upgrade to the sewer system in various locations.                                                                                                             | 100,000   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.                      |
| S2   | 48 Ave & 202 St Culvert rehabilitation            | Design and construction of a new culvert that<br>is in need or replacement. Also necessary to<br>provide road widening to accommodate bike<br>lanes.                         | 500,000   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.                      |
| S3   | 48 Ave Sewer 208 St to 210 St                     | Replace sewer due to deteriorating condition and potential capacity issues.                                                                                                  | 370,000   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sanitary<br>sewer system.             |
| S4   | 56 Ave, Glover Rd to Langley Bypass               | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades.                                       | 800,000   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.                      |
| S5   | Douglas Crescent, 204 St to 208 St                | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades.                                       | 1,035,000 | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.                      |
| S6   | Langley Bypass Culverts (Logan Creek)             | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                                                                   | 150,000   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.                      |
| S7   | Brydon Lagoon - Diversify shoreline               | Lengthen the shoreline by diversify plantings.<br>Budget is to complete a design and complete a<br>cost estimate to implement in future years.                               | 10,000    | 5                                                                                                                              |
| S8   | 50 Ave & 201A St. Culvert rehabilitation          | To upgrade culvert on 50 Ave and 201A St.                                                                                                                                    | 300,000   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sanitary<br>sewer system.             |
| S9   | Baldi Creek Culvert Replacement                   | To upgrade culverts on Baldi creek at 53 Ave for capacity and condition. (add to S7)                                                                                         | 300,000   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the storm<br>sewer system.                |
| S10  | Reline Storm under railway Fraser Hwy & Prod      | Installing a CIPP reline, cure in place pipe to<br>rehabilitate the storm sewer pipe running<br>under the railway crossing on Fraser Highway<br>just west of Production Way. | 250,000   | Remedial work to will extend the life of the<br>storm sewer and will reduce significant<br>reconstruction costs in the future. |

#### CADITAL IMPROVEMENT DI AN DROIECT DETAILS

## 2017 Capital Improvement Plan

|      |                                                    |                                                                                                                                                                                                                                  | Budget    |                                                                                                                 |
|------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------|
| Item | Project Name                                       | Description                                                                                                                                                                                                                      | Amount    | <b>Financial Plan Impacts</b>                                                                                   |
|      | Large Diameter Culvert Cleaning & Inspection       | To clean and inspect large diameter culverts in<br>the City creek system to identify defects and<br>reduce flood risk.                                                                                                           |           | Operating and maintenance costs will reduce<br>with repairs of identified defects in the storm<br>sewer system. |
| S12  | Sewer Model Update                                 | Current model is outdated as a result of<br>significant upgrades and diversions. Will<br>prioritize upgrades, ensure adequate capacity<br>is provided and confirm that areas that have<br>been diverted no longer need upgrades. |           | Will prioritize projects and ensure they are planned accordingy.                                                |
| S13  | Langley Bypass Culverts (Logan Creek)              | To replace two existing culverts that are<br>deteriorating under the Langley Bypass at<br>Logan creek.                                                                                                                           | 1,500,000 | None.                                                                                                           |
| S14  | Brydon Lagoon Habitat Features                     | Implement floating islands to promote resting/nesting areas for birds.                                                                                                                                                           | 50,000    | None.                                                                                                           |
| S15  | Production Way                                     | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                                                                                                                       |           | Operating and maintenance costs will reduce<br>with repairs of identified defects in the storm<br>sewer system. |
| S16  | Fraser Hwy Sewer Replacement - 204 St to 208 St    | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades.                                                                                           | 510,000   |                                                                                                                 |
| S17  | Brydon Lagoon divert run off                       | Complete a study to confirm if and how storm<br>water can be diverted to the lagoon and assess<br>impacts to surrounding area                                                                                                    | 10,000    | None.                                                                                                           |
| S18  | Brydon Lagoon Viewing Platform                     | 1 0                                                                                                                                                                                                                              | 100,000   | None.                                                                                                           |
|      |                                                    | To construct a wooden walkway/viewing<br>platform along the perimeter trail to improve<br>views around and within the lagoon                                                                                                     |           |                                                                                                                 |
| S19  | Old Yale Lift Station (DCC-S024)                   | To upgrade the sewer to provide local sewerage for the residents.                                                                                                                                                                |           | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S20  | Brydon Lagoon replace invasive with native species | Remove invasive plant species and replace with native species.                                                                                                                                                                   | 50,000    |                                                                                                                 |
| S21  | 200 Street: 49 Ave to 50 Ave (DCC-S007)            | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                                                                                                                       |           | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |

# 2017 Capital Improvement Plan

|             |                                                |                                                                                              | Budget       |                                                                                              |
|-------------|------------------------------------------------|----------------------------------------------------------------------------------------------|--------------|----------------------------------------------------------------------------------------------|
| Item        | Project Name                                   | Description                                                                                  | Amount       | Financial Plan Impacts                                                                       |
| S22         | Senior Resource Centre Pond                    | To complete improvements as per the pond                                                     | 250,000 No   | one.                                                                                         |
| 6.00        |                                                | study including storm water management.                                                      | 4 004 050 0  |                                                                                              |
| S23         | Grade Cr: 203 St / 48 Ave to 205 St (DCC-S005) | Capacity upgrade to provide local sewerage                                                   | -            | perating and maintenance costs will reduce                                                   |
|             |                                                | for the residents as identified in sewer model.                                              |              | ith repairs of identified defects in the sewer stem.                                         |
| <b>S</b> 24 | 198 St: 53 Ave to 56 Ave (DCC-S019)            | Capacity upgrade to provide local sewerage                                                   | 2            | perating and maintenance costs will reduce                                                   |
| 021         | 190 bil 60 Ave lo 60 Ave (Dece 5017)           | for the residents as identified in sewer model.                                              | -            | ith repairs of identified defects in the sewer                                               |
|             |                                                | for the residents as identified in sevier model.                                             |              | stem.                                                                                        |
| S25         | Industrial Avenue: 201 St to 203 St (DCC-S006) | Capacity upgrade to provide local sewerage                                                   | 2            | perating and maintenance costs will reduce                                                   |
|             |                                                | for the residents as identified in sewer model.                                              | wi           | ith repairs of identified defects in the sewer                                               |
|             |                                                |                                                                                              |              | stem.                                                                                        |
| S26         | 49 Avenue: 196 St to 200 St (DCC-S013)         | Capacity upgrade to provide local sewerage                                                   |              | perating and maintenance costs will reduce                                                   |
|             |                                                | for the residents as identified in sewer model.                                              |              | ith repairs of identified defects in the sewer                                               |
| 627         | 204 Ch E2 Avec to Ereccar Liver                | Poplana aviating AC action main to reduce                                                    |              | stem.                                                                                        |
| S27         | 204 St: 53 Ave to Fraser Hwy                   | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. | -            | perating and maintenance costs will reduce<br>ith repairs of identified defects in the sewer |
|             |                                                | In conjunction with water upgrades.                                                          |              | stem.                                                                                        |
| S28         | 206 St: 53A Ave to 56 Ave                      | Replace existing AC sewer main to reduce                                                     |              | perating and maintenance costs will reduce                                                   |
|             |                                                | risk, as it has reached the end of its useful life.                                          |              | ith repairs of identified defects in the sewer                                               |
|             |                                                | In conjunction with water upgrades.                                                          |              | stem.                                                                                        |
| S29         | 56 Ave: 200 St to 201A St                      | Replace existing AC sewer main to reduce                                                     |              | perating and maintenance costs will reduce                                                   |
|             |                                                | risk, as it has reached the end of its useful life.                                          |              | ith repairs of identified defects in the sewer                                               |
| 620         |                                                | In conjunction with water upgrades.                                                          |              | stem.                                                                                        |
| S30         | Park Ave: 204 St to Douglas Cr                 | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. |              | perating and maintenance costs will reduce                                                   |
|             |                                                | In conjunction with water upgrades.                                                          |              | ith repairs of identified defects in the sewer stem.                                         |
| S31         | Brydon Lagoon - Enhance Public Features        | Enhance the public features at the Brydon                                                    | 50,000 No    |                                                                                              |
|             |                                                | Lagoon                                                                                       |              |                                                                                              |
| S32         | 56 Ave: 201 to 203 (DCC-S011)                  | Capacity upgrade to provide local sewerage                                                   | 1,251,985 Op | perating and maintenance costs will reduce                                                   |
|             |                                                | for the residents as identified in sewer model.                                              | wi           | ith repairs of identified defects in the sewer                                               |
|             |                                                |                                                                                              |              | stem.                                                                                        |
| S33         | 55A Ave: West End (City Limit) to 198 St       | Replace existing AC sewer main to reduce                                                     | -            | perating and maintenance costs will reduce                                                   |
|             |                                                | risk, as it has reached the end of its useful life.                                          |              | ith repairs of identified defects in the sewer                                               |
| 53/         | 208 St: Fraser Hwy to 56 Ave                   | In conjunction with water upgrades.<br>Replace existing AC sewer main to reduce              |              | stem.<br>perating and maintenance costs will reduce                                          |
| 004         | 200 St. 110SCI 11W y to 50 Ave                 | risk, as it has reached the end of its useful life.                                          |              | ith repairs of identified defects in the sewer                                               |
|             |                                                | In conjunction with water upgrades.                                                          |              | stem.                                                                                        |
|             |                                                | , 10                                                                                         | - )          |                                                                                              |

## 2017 Capital Improvement Plan

|      |                                                     |                                                                                                                                        | Budget    |                                                                                                                 |
|------|-----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------|
| Item | Project Name                                        | Description                                                                                                                            | Amount    | Financial Plan Impacts                                                                                          |
| S35  | 196A St: 60 Ave to Fraser Hwy                       | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades. |           | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S36  | Logan Ave: 204 St / Duncan Way to 203A St           | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.                                           |           | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S37  | 207 St: 53A Ave to Douglas Cr                       | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.                                           | 181,870   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S38  | 206 St: 53A Ave to Douglas Cr (DCC-D006)            | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                             | 132,415   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the storm<br>sewer system. |
| S39  | 206 St: 53A Ave to Douglas Cr (DCC-S015)            | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                             | 649,440   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S40  | Langley Bypass Lift Station (DCC-S022)              | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                             | 223,500   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S41  | Logan Ave/Lane S of Logan: to Fraser Hwy (DCC-S001) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                             | 1,202,850 | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S42  | Fraser Hwy: 56 Ave to 204 St / Glover Rd            | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades. | 122,380   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S43  | 54 Ave: 201A St to 204 St                           | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades. | 76,820    | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S44  | 54A Ave: 201A St to 203 St                          | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.                                           | 61,705    | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S45  | 53B Ave: 200A St to 201 St                          | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.                                           | 78,070    | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S46  | 54A Ave: West End (Cul-de-sac) to 198 Ave           | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades. | 142,755   | Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |

## 2017 Capital Improvement Plan

|      |                                                                    |                                                                                                                                        | Budget                                                                                                                    |
|------|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|
| Item | Project Name                                                       | Description                                                                                                                            | Amount Financial Plan Impacts                                                                                             |
| S47  | 51A Ave: 50A Ave to 206 St (DCC-S018)                              | Capacity upgrade to provide local sewerage<br>for the residents as identified in sewer model.                                          | 305,250 Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.               |
| S48  | 201A St: South End (Dead End) to Industrial Ave                    | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades. | 318,270 Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.               |
| S49  | 200A St: 53A Ave to 53B Ave                                        | Replace existing AC sewer main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with water upgrades. | 112,005 Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.               |
| S50  | 200 St: 56 Ave to Industrial Ave                                   | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.                                           | 371,675 Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.               |
| S51  | Brydon Lagoon - Deepen Sections                                    | To provide deeper areas within the<br>lagoon so fish could retreat to these areas<br>if water is too warm in the shallower<br>zones    | 200,000 None.                                                                                                             |
| S52  | Hydro ROW (Adjacent): 200 St to GVRD main (DCC-S014)               | - Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                           | 1,455,300 Operating and maintenance costs will reduce<br>with repairs of identified defects in the sewer<br>system.       |
| S53  | 200 St: Production Way / Logan Ave to Langley<br>Bypass (DCC-S017) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                             | 801,900 Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.               |
| S54  | Fraser Hwy: 196 to Bypass (DCC-D015)                               | Capacity upgrade to provide local sewerage for the residents as identified in sewer model.                                             | 2,400,000 Operating and maintenance costs will reduce<br>with repairs of identified defects in the storm<br>sewer system. |

## 2017 Capital Improvement Plan

| Item | Description                                       | Year | Budget<br>Amount | Water<br>Future<br>Capital<br>509 | DCC Water<br>205 | DCC Water<br>Unallocated<br>205 | Grants    | Capital<br>Works 200 | Casino<br>Proceeds |
|------|---------------------------------------------------|------|------------------|-----------------------------------|------------------|---------------------------------|-----------|----------------------|--------------------|
|      |                                                   |      |                  |                                   |                  |                                 |           |                      |                    |
|      | Water Utility Projects                            |      |                  |                                   |                  |                                 |           |                      |                    |
| W1   | Water Meter Replacement Program                   | 2017 | 75,000           | 75,000                            |                  |                                 |           |                      |                    |
| W2   | Eliminate Pipe Twinning                           | 2017 | 200,000          | -                                 |                  |                                 |           |                      | 200,000            |
| W3   | Cast Iron & AC Watermain Replacements             | 2017 | 250,000          | 250,000                           |                  |                                 |           |                      |                    |
| W4   | Replace SCADA System                              | 2017 | 150,000          | 150,000                           |                  |                                 |           |                      |                    |
| W5   | 56 Ave, Glover Rd to Langley Bypass               | 2017 | 800,000          | 144,000                           |                  |                                 | 656,000   |                      |                    |
| W6   | Douglas Crescent, 204 St to 208 St                | 2017 | 500,000          | 85,000                            |                  |                                 | 415,000   |                      |                    |
| W7   | 200 St, 50 Ave to Bridge                          | 2017 | 350,000          | 350,000                           |                  |                                 |           |                      |                    |
| W8   | Fraser Hwy, Langley Bypass to Landmark (DCC W009) | 2017 | 273,490          | 70,425                            |                  | 203,065                         |           |                      |                    |
| W9   | Secondary Chlorinator                             | 2017 | 120,000          | 120,000                           |                  |                                 |           |                      |                    |
| W10  | Booster Pump Station Decommission                 | 2017 | 100,000          | 100,000                           |                  |                                 |           |                      |                    |
| W11  | Replace Blow Off Valves                           | 2017 | 50,000           | 50,000                            |                  |                                 |           |                      |                    |
| W12  | 208 St PRV Upgrade                                | 2017 | 15,000           | 15,000                            |                  |                                 |           |                      |                    |
| W13  | Maple Ridge / Barnston Pump Station               | 2017 | 50,000           | 50,000                            |                  |                                 |           |                      |                    |
| W14  |                                                   | 2017 | 15,000           | 5,000                             |                  |                                 | 10,000    |                      |                    |
|      |                                                   |      |                  |                                   |                  |                                 |           |                      |                    |
|      |                                                   | ľ    | 2,948,490        | 1,464,425                         | -                | 203,065                         | 1,081,000 | -                    | 200,000            |

## 2017 Capital Improvement Plan

### Water Utility Capital Improvement Plan 2018 - 2026

| Item     | Description                                                | 2018               | 2019    | 2020    | 2021    | 2022          | 2023    | 2024    | 2025          | 2026          |
|----------|------------------------------------------------------------|--------------------|---------|---------|---------|---------------|---------|---------|---------------|---------------|
| 1471     |                                                            | 25 000             | 25 000  | 50.000  | 25 000  | <b>35</b> 000 | 25 000  | 25 000  | <b>25</b> 000 | <b>25</b> 000 |
| W1<br>W2 | Water Meter Replacement Program<br>Eliminate Pipe Twinning | 25,000             | 25,000  | 50,000  | 25,000  | 25,000        | 25,000  | 25,000  | 25,000        | 25,000        |
| W15      | Production Way                                             | 200,000<br>715,000 | 200,000 |         |         |               |         |         |               |               |
|          | Fraser Hwy: 204 to 208                                     | 715,000            | 640,000 |         |         |               |         |         |               |               |
|          | 200 St: 44 Ave to 50 Ave (E)                               |                    | 235,325 | 941,305 |         |               |         |         |               |               |
|          | Grade Cr: 200 St to 208 St                                 |                    | 200,020 | 230,760 | 923,040 |               |         |         |               |               |
|          | 55A Ave: 200 St to 201A St                                 |                    |         | 29,025  | 116,105 |               |         |         |               |               |
|          | 198 St: 53 Ave to 56 Ave                                   |                    |         |         | 50,765  | 203,060       |         |         |               |               |
| W21      | Industrial Ave: 201A St to 203 St                          |                    |         |         |         | 238,430       |         |         |               |               |
|          | 49 Ave: 196 St (Border) to 200 St                          |                    |         |         |         | 143,370       | 573,480 |         |               |               |
|          | 204 St: 53 Ave to Fraser Hwy                               |                    |         |         |         | 28,535        | 114,130 |         |               |               |
|          | 206 St: 53A Ave to 56 Ave                                  |                    |         |         |         | 21,750        | 86,990  |         |               |               |
| W25      | 56 Ave: 200 St to 201A St                                  |                    |         |         |         | 59,110        | 236,440 |         |               |               |
| W26      | Park Ave: 204 St to Douglas Cr                             |                    |         |         |         | 16,325        | 65,310  |         |               |               |
| W27      | 206 St: 44A Ave to 46A Ave                                 |                    |         |         |         | 35,990        | 143,950 |         |               |               |
| W28      | 207A St: 44A Ave to 46A Ave                                |                    |         |         |         | 36,125        | 144,495 |         |               |               |
| W29      | 46 Ave: 206A St to 207A St                                 |                    |         |         |         | 44,405        | 177,625 |         |               |               |
| W30      | 46 Ave: 208 St to 209A St                                  |                    |         |         |         | 40,305        | 161,215 |         |               |               |
| W31      | 55A Ave: West End (City Limit) to 198 St                   |                    |         |         |         |               | 43,625  | 174,505 |               |               |
| W32      | 208 St: Fraser Hwy to 56 Ave                               |                    |         |         |         |               | 47,710  | 190,835 |               |               |
|          | 196A St: 60 Ave to Fraser Hwy                              |                    |         |         |         |               | 33,065  | 132,250 |               |               |
|          | 56 Ave: 203 St / Douglas Cr to Fraser Hwy                  |                    |         |         |         |               | 32,620  | 130,480 |               |               |
|          | 55 Ave: West End (Cul-de-sac) to 198 Ave                   |                    |         |         |         |               | 22,735  | 90,940  |               |               |
|          | Eastleigh Cr: Glover Rd to 56 Ave                          |                    |         |         |         |               | 77,335  | 309,340 |               |               |
|          | 208 St: South End (Cul-de-sac) to Douglas Cr               |                    |         |         |         |               | 29,140  | 116,550 |               |               |
|          | 45A Ave: 199 St to 200 St                                  |                    |         |         |         |               | 37,485  | 149,935 |               |               |
| W39      | 209 St: 45A Ave to 46 Ave                                  |                    |         |         |         |               | 27,560  | 110,230 |               |               |
| W40      | Fraser Hwy: 56 Ave to 204 St / Glover Rd                   |                    |         |         |         |               |         | 24,935  | 99,735        |               |
|          | 54 Ave: 201A St to 204 St                                  |                    |         |         |         |               |         | 59,065  | 236,265       |               |
|          | 206A St: 45 Ave to 46 Ave                                  |                    |         |         |         |               |         | 35,795  | 143,185       |               |
|          | 53A Ave: West End (Cul-de-sac) to 200 St                   |                    |         |         |         |               |         | 8,945   | 35,780        |               |
|          | 51A Ave: West End (Cul-de-sac) to 204 St                   |                    |         |         |         |               |         |         | 41,745        | 166,970       |
|          | 54A Ave: West End (Cul-de-sac) to 198 Ave                  |                    |         |         |         |               |         |         | 20,230        | 80,915        |
|          | Glover Rd: Logan Ave to Duncan Way                         |                    |         |         |         |               |         |         | 79,445        | 317,790       |
| W47      | Old Yale Rd 1: Northwest End to Old Yale Rd                |                    |         |         |         |               |         |         | 56,525        | 226,105       |
| W48      | 48 Ave: 196 St (City Boundry) to 200 St                    |                    |         |         |         |               |         |         | 138,905       | 555,625       |

### Water Utility Capital Improvement Plan 2018 - 2026

| W49 | 9 48A Ave: 196 St to 1/2 Way                           | 33,620 | 134,485 |
|-----|--------------------------------------------------------|--------|---------|
| W50 | ) 53A Ave: 200A St to 201 St                           | 16,490 | 65,965  |
| W51 | 205 St: 50 Ave to North End (Cul-de-sac)               |        | 167,310 |
| W52 | 2 201A St: South End (Dead End) to Industrial Ave      |        | 22,600  |
| W53 | 3 200A St: 53A Ave to 53B Ave                          |        | 37,135  |
| W54 | 4 200 St: 56 Ave to Industrial Ave                     |        | 90,705  |
| W55 | 5 197B St: 49 Ave to North End (Cul-de-sac)            |        | 313,380 |
| W56 | 5 200 St: 50 Ave (E) to 53 Ave                         |        | 493,045 |
| W52 | 7 199 St: South End (Cul-de-sac) to 45A Ave (DCC-W019) |        | 74,250  |
| W58 | 3 44 Ave: 204 to 206 (DCC-W005)                        |        |         |
| W59 | 9 199A St: S of 45A (DCC-W018)                         |        |         |
| W60 | ) 196 St: 46A to Boundary (DCC-W006)                   |        |         |
| W61 | 203A St: S of 46 (DCC-W020)                            |        |         |
| W62 | 2 198 St: S of 53 (DCC-W023)                           |        |         |
| W63 | 3 200A St: 48 to Reservoir (DCC-W001)                  |        |         |
| W64 | 4 201 St: 50A (DCC-W017)                               |        |         |
| W65 | 5 206A St: S of Duncan Way (DCC-W013)                  |        |         |
| W66 | 5 48 Ave: 209 to 210 (DCC-W021)                        |        |         |
| W67 | 7 205A St: S of Duncan Way (DCC-W014)                  |        |         |

|                                          |                 | 940,000      | 1,100,325    | 1,251,090    | 1,114,910    | 892,405      | 2,079,910      | 1,558,805    | 926,925      | 2,771,280     |
|------------------------------------------|-----------------|--------------|--------------|--------------|--------------|--------------|----------------|--------------|--------------|---------------|
| Funding Sources                          |                 | 2018         | 2019         | 2020         | 2021         | 2022         | 2023           | 2024         | 2025         | 2026          |
| Water Future Capital                     | 5,945,125       | 840,000      | 625,125      | 640,000      | 640,000      | 640,000      | 640,000        | 640,000      | 640,000      | 640,00        |
| DCC Water<br>DCC Water Unallocated       | -<br>530,330    | -            | -<br>475,200 | -            | -            | -            | -              | -            | -            | -<br>55,13    |
| Capital Works Reserve<br>Casino Proceeds | -<br>6,160,195  | -<br>100,000 | -            | -<br>611,090 | -<br>474,910 | -<br>252,405 | -<br>1,439,910 | -<br>918,805 | -<br>286,925 | -<br>2,076,15 |
| Borrowing                                | -<br>12,635,650 | 940,000      | 1,100,325    | 1,251,090    | 1,114,910    | 892,405      | 2,079,910      | 1,558,805    | 926,925      | 2,771,28      |

## 2017 Capital Improvement Plan

| Budget |                                           |                                                     |                                              |                                              |  |  |  |  |
|--------|-------------------------------------------|-----------------------------------------------------|----------------------------------------------|----------------------------------------------|--|--|--|--|
| Item   | )                                         | Description                                         | Amount                                       | Financial Plan Impacts                       |  |  |  |  |
| Wate   | Water Utility Projects                    |                                                     |                                              |                                              |  |  |  |  |
|        |                                           |                                                     |                                              |                                              |  |  |  |  |
| W1     | Water Meter Replacement Program           | To replace aging water meters that read the         |                                              | Water consumption charges to consumers may   |  |  |  |  |
|        |                                           | water consumption inaccurately.                     | increase with more accurate reading ability. |                                              |  |  |  |  |
| W2     | Eliminate Pipe Twinning                   | Certain areas have two sets of pipes in the         | 200,000                                      | Reduce on-going maintenance cost.            |  |  |  |  |
|        |                                           | same roadway. To reduce the amount of               |                                              |                                              |  |  |  |  |
|        |                                           | maintenance the City will switch some of the        |                                              |                                              |  |  |  |  |
|        |                                           | services from the duplicate pipe and                |                                              |                                              |  |  |  |  |
|        |                                           | decommission this pipe to reduce the ongoing        |                                              |                                              |  |  |  |  |
|        |                                           | maintenance costs and potential for leaks.          |                                              |                                              |  |  |  |  |
| W3     | Cast Iron & AC Watermain Replacements     | Replace existing water main identified in           | 150,000                                      | Reduce on-going maintenance cost as well as  |  |  |  |  |
|        | _                                         | water model to enhance pressure and/or fire         |                                              | repair cost associated with potential broken |  |  |  |  |
|        |                                           | flow.                                               |                                              | water main.                                  |  |  |  |  |
| W4     | Replace SCADA System                      | Replace SCADA system that remotely                  | 150,000                                      | None.                                        |  |  |  |  |
|        |                                           | monitors and controls the water reservoir and       |                                              |                                              |  |  |  |  |
|        |                                           | pump stations                                       |                                              |                                              |  |  |  |  |
| W5     | 56 Ave, Glover Rd to Langley Bypass       | Replace existing AC water main to reduce            |                                              | Reduce on-going maintenance cost as well as  |  |  |  |  |
|        |                                           | risk, as it has reached the end of its useful life. |                                              | repair cost associated with potential broken |  |  |  |  |
|        |                                           | In conjunction with sanitary sewer replacement.     |                                              | water main.                                  |  |  |  |  |
| W6     | Douglas Crescent, 204 St to 208 St        | Replace existing AC water main to reduce            | 500.000                                      | Reduce on-going maintenance cost as well as  |  |  |  |  |
|        |                                           | risk, as it has reached the end of its useful life. |                                              | repair cost associated with potential broken |  |  |  |  |
|        |                                           | In conjunction with sanitary sewer                  |                                              | water main.                                  |  |  |  |  |
|        |                                           | replacement.                                        |                                              |                                              |  |  |  |  |
| W7     | 200 St: 50 Ave to Bridge                  | Replace existing AC water main to reduce            | 350,000                                      | Reduce on-going maintenance cost as well as  |  |  |  |  |
|        | C C                                       | risk, as it has reached the end of its useful life. |                                              | repair cost associated with potential broken |  |  |  |  |
|        |                                           | In conjunction with sanitary sewer                  |                                              | water main.                                  |  |  |  |  |
|        |                                           | replacement.                                        |                                              |                                              |  |  |  |  |
| W8     | Fraser Hwy: Langley Bypass to Landmark (D |                                                     |                                              | Reduce on-going maintenance cost as well as  |  |  |  |  |
|        |                                           | water model to enhance pressure and/or fire         |                                              | repair cost associated with potential broken |  |  |  |  |
|        |                                           | flow.                                               |                                              | water main.                                  |  |  |  |  |

## 2017 Capital Improvement Plan

|      |                                     | Budget                                                                                                                                                                   |           |                                                                                                                                               |  |  |
|------|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| Item | Project Name                        | Description                                                                                                                                                              | Amount    | <b>Financial Plan Impacts</b>                                                                                                                 |  |  |
| W9   | Secondary Chlorinator               | Add a secondary chlorination system on the outlet side of the water reservoir.                                                                                           |           | Improve water quality to satisfy the Ministry of<br>Health requirements. Ongoing maintenance<br>costs will be \$10,000 to operate the system. |  |  |
| W10  | Booster Pump Station Decommission   | Decommission the old booster pump station on 200 St.                                                                                                                     | 100,000   | None.                                                                                                                                         |  |  |
| W11  | Replace Blow Off Valves             | The City has 103 blow off valves connected to<br>the water distribution system. The funding<br>will replace a number of valves to bring them<br>up to current standards. |           | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main.                                    |  |  |
| W12  | 208 St PRV Upgrade                  | The City will rebuild the Pressure Reducing<br>Valve (PRV) located on 208 St at 44 Ave<br>allowing intermunicipal water flow during<br>emergency events.                 | 15,000    | None.                                                                                                                                         |  |  |
| W13  | Maple Ridge / Barnston Pump Station | Provision for share of land assembly costs.                                                                                                                              | 50,000    | None.                                                                                                                                         |  |  |
| W14  | Utility Master Plans                | Prepare water and sewer master plans                                                                                                                                     | 15,000    | None.                                                                                                                                         |  |  |
| W15  | Production Way                      | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                                             |           | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main.                                    |  |  |
| W16  | Fraser Hwy: 204 to 208              | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                                             |           | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main.                                    |  |  |
| W17  | 200 St: 44 Ave to 50 Ave (E)        | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                                             |           | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main.                                    |  |  |
| W18  | Grade Cr: 200 St to 208 St          | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                                             | 1,153,800 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main.                                    |  |  |
| W19  | 55A Ave: 200 St to 201A St          | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                                             |           | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main.                                    |  |  |
| W20  | 198 St: 53 Ave to 56 Ave            | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement.                    |           | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main.                                    |  |  |

# City of Langley

|      |                                   |                                                                                                                                                       | Budget  |                                                                                                            |
|------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------|------------------------------------------------------------------------------------------------------------|
| Item | Project Name                      | Description                                                                                                                                           | Amount  | <b>Financial Plan Impacts</b>                                                                              |
| W21  | Industrial Ave: 201A St to 203 St | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       | 238,430 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W22  | 49 Ave: 196 St (Border) to 200 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 716,850 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W23  | 204 St: 53 Ave to Fraser Hwy      | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 142,665 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W24  | 206 St: 53A Ave to 56 Ave         | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 108,740 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W25  | 56 Ave: 200 St to 201A St         | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 295,550 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W26  | Park Ave: 204 St to Douglas Cr    | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 81,635  | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W27  | 206 St: 44A Ave to 46A Ave        | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 179,940 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W28  | 207A St: 44A Ave to 46A Ave       | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 180,620 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
|      | 46 Ave: 206A St to 207A St        | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W30  | 46 Ave: 208 St to 209A St         | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 201,520 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |

|      |                                              |                                                                                                                                                       | Budget  |                                                                                                            |
|------|----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------|------------------------------------------------------------------------------------------------------------|
| Item | Project Name                                 | Description                                                                                                                                           | Amount  | <b>Financial Plan Impacts</b>                                                                              |
| W31  | 55A Ave: West End (City Limit) to 198 St     | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 218,130 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W32  | 208 St: Fraser Hwy to 56 Ave                 | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 238,545 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W33  | 196A St: 60 Ave to Fraser Hwy                | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W34  | 56 Ave: 203 St / Douglas Cr to Fraser Hwy    | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 163,100 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W35  | 55 Ave: West End (Cul-de-sac) to 198 Ave     | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W36  | Eastleigh Cr: Glover Rd to 56 Ave            | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 386,675 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W37  | 208 St: South End (Cul-de-sac) to Douglas Cr | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W38  | 45A Ave: 199 St to 200 St                    | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W39  | 209 St: 45A Ave to 46 Ave                    | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W40  | Fraser Hwy: 56 Ave to 204 St / Glover Rd     | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 124,670 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |

|      |                                                        |                                                                                                                                                       | Budget  |                                                                                                            |
|------|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------|------------------------------------------------------------------------------------------------------------|
| Item | Project Name                                           | Description                                                                                                                                           | Amount  | <b>Financial Plan Impacts</b>                                                                              |
| W41  | 54 Ave: 201A St to 204 St                              | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 295,330 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W42  | 206A St: 45 Ave to 46 Ave                              | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 178,980 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W43  | 53A Ave: West End (Cul-de-sac) to 200 St               | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       | 44,725  | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W44  | 51A Ave: West End (Cul-de-sac) to 204 St               | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W45  | 54A Ave: West End (Cul-de-sac) to 198 Ave              | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | 101,145 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W46  | Glover Rd: Logan Ave to Duncan Way                     | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | 397,235 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W47  | Old Yale Rd 1: Northwest End to Old Yale Rd            | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       | 282,630 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W48  | 48 Ave: 196 St (City Boundry) to 200 St                | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
|      | 48A Ave: 196 St to 1/2 Way                             | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
|      | 53A Ave: 200A St to 201 St                             | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       |         | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |
| W51  | 205 St: 50 Ave to North End (Cul-de-sac)<br>(DCC-W016) | Replace existing water main identified in water model to enhance pressure and/or fire flow.                                                           | 167,310 | Reduce on-going maintenance cost as well as<br>repair cost associated with potential broken<br>water main. |

|      |                                                         |                                                                                                                                                       | Budget |                                                                                                        |
|------|---------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------------------------------------------------------------------------------------------------------|
| Item | Project Name                                            | Description                                                                                                                                           | Amount | <b>Financial Plan Impacts</b>                                                                          |
| W52  | 201A St: South End (Dead End) to Industrial<br>Ave      | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjunction with sanitary sewer<br>replacement. | re     | educe on-going maintenance cost as well as<br>pair cost associated with potential broken<br>ater main. |
| W53  | 200A St: 53A Ave to 53B Ave                             | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.<br>In conjuncture with sanitary sewer<br>replacement. | re     | educe on-going maintenance cost as well as pair cost associated with potential broken ater main.       |
| W54  | 200 St: 56 Ave to Industrial Ave                        | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       | re     | educe on-going maintenance cost as well as<br>pair cost associated with potential broken<br>ater main. |
| W55  | 197B St: 49 Ave to North End (Cul-de-sac)               | Replace existing AC water main to reduce<br>risk, as it has reached the end of its useful life.                                                       | re     | educe on-going maintenance cost as well as pair cost associated with potential broken ater main.       |
| W56  | 200 St: 50 Ave (E) to 53 Ave                            | Replace existing AC water main to reduce risk, as it has reached the end of its useful life.                                                          | re     | educe on-going maintenance cost as well as pair cost associated with potential broken ater main.       |
| W57  | 199 St: South End (Cul-de-sac) to 45A Ave<br>(DCC-W019) | Replace existing water main identified in water model to enhance pressure and/or fire flow.                                                           | re     | educe on-going maintenance cost as well as pair cost associated with potential broken ater main.       |

# **CITY OF LANGLEY**

# CAPITAL IMPROVEMENT PLAN - RESERVE FORECAST

|                                | Estimated       |           | Reserve Additions       |                   |              |                 |
|--------------------------------|-----------------|-----------|-------------------------|-------------------|--------------|-----------------|
|                                | Balance Dec 31, |           |                         |                   | Reserve      | Balance Dec 31, |
|                                | 2016            | Amount    | Source                  | Interest Addition | Expenditures | 2017            |
| Statutory Reserves             |                 |           |                         |                   |              |                 |
| Capital Works Reserve          | 1,273,785       | 756,950   | General Revenues        | 19,107            | 1,546,575    | 503,267         |
| Equipment Replace Fire Dept    | 135,045         | 55,000    | General Revenues        | 2,026             | 45,000       | 147,070         |
| Lane Development               | 254,718         | -         |                         | 3,821             | -            | 258,539         |
| Machinery Replacement          | 1,068,903       | 250,000   | General Revenues        | 16,034            | 780,000      | 554,936         |
| Off Street Parking             | 239,718         | 11,600    | General Revenues        | 3,596             | -            | 254,913         |
| Office Equipment               | 16,333          | 46,500    | General Revenues        | 245               | 50,000       | 13,078          |
| Parks & Recreation             | 16,883          | 177,500   | General Revenues        | 253               | 186,700      | 7,936           |
|                                | 3,005,384       | 1,297,550 | -                       | 45,081            | 2,608,275    | 1,739,739       |
| Reserve Accounts               |                 |           |                         |                   |              |                 |
| Community Works Fund (Gas Tax) | 4,213           | 127,680   | Gas Tax                 | 63                | 127,680      | 4,276           |
| Future Police Cost             | 2,238,775       | -         | Cub Tuk                 | 33,582            | 1,003,100    | 1,269,257       |
| Gaming Proceeds                | 4,040,798       | 5,714,210 | Gaming                  | 101,080           | 9,178,735    | 677,353         |
| Major Road Network Rehab       | 803,350         | 277,105   | GVTA Funding            | 12,050            | 217,000      | 875,505         |
| Sewer Future Capital           | 465,797         | 485,000   | Sewer Revenues          | 6,987             | 737,950      | 219,834         |
| Special Bond Reserve           | 4,169,866       |           |                         | 62,548            | 193,000      | 4,039,414       |
| Tax Rate Stabilization         | 333,943         | -         |                         | 5,009             |              | 338,952         |
| Water Future Capital           | 1,123,456       | 570,000   | Water Revenues          | 17,352            | 1,464,425    | 246,383         |
| Ĩ                              | 13,180,199      | 7,173,995 | -                       | 238,671           | 12,921,890   | 7,670,975       |
| DCC Accounts                   |                 |           |                         |                   |              |                 |
| DCC Drainage                   | 2,551,488       | 105,000   | Developer Contributions | 38,272            | 123,750      | 2,571,010       |
| DCC Parks                      | 5,062,693       | 21,000    | Developer Contributions | 75,940            | 990,000      | 4,169,633       |
| DCC Roads                      | 1,567,365       | 170,000   | Developer Contributions | 23,510            | 49,500       | 1,711,376       |
| DCC Sewer                      | 1,259,023       | 156,000   | Developer Contributions | 18,885            | 74,250       | 1,359,659       |
| DCC Water                      | 865,943         | 44,000    | Developer Contributions | 12,989            | 203,065      | 719,867         |
|                                | 11,306,512      | 496,000   | -                       | 169,598           | 1,440,565    | 10,531,545      |
| Total all Reserves             | 27,492,094      | 8,967,545 |                         | 453,349           | 16,970,730   | 19,942,259      |
| i otar ari Keserves            | 21,172,071      | 0,707,010 |                         | 100,017           | 10,770,750   | 17,794,207      |

City of Langley

| Accounting Principles          | A set of generally accepted principles for administering accounting activities and regulating financial reporting.<br>These principles comply with Generally Accepted Accounting Principles for British Columbia municipalities.                                         |
|--------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Accrual Accounting             | An accounting method where revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they are incurred.                                                                                               |
| Assessed Value                 | The value calculated for each parcel of real property using appraisal criteria established by the B.C.A.A. Each property reflects market prices of the land and its improvements and recognizes any change of use. These values are the basis of levying property taxes. |
| B.C. Assessment Authority      | (BCAA) This provincial agency is assigned to appraise and evaluate all real property within British Columbia.                                                                                                                                                            |
| Capital Expenditure            | An appropriation of funds for a capital improvement project or asset. These are non-operating expenditures to acquire assets which will have a useful life greater than one year.                                                                                        |
| Capital Improvement<br>Program | (CIP) An annual program of capital expenditures. The program identifies the project and the source of funding.                                                                                                                                                           |
| Cash Basis                     | An accounting method where transactions are only recognized when cash is received or dispersed.                                                                                                                                                                          |
| Community Police Office        | (CPO) This service assists in bringing policing closer to the community providing a local positive presence, and added convenience to residents.                                                                                                                         |
| CUPE                           | The Canadian Union of Public Employees.                                                                                                                                                                                                                                  |
| Department                     | A budgeted City activity directed by a department head.                                                                                                                                                                                                                  |
| Development Cost Charges       | A fee imposed on new development to assist in the funding of future off site services (infrastructure) which is needed, in part, by that new development.                                                                                                                |

# 2017 Financial Plan

| E-Comm                            | An organization that provides emergency communication services for all public service agency in southwestern British Columbia.                                                                                                      |
|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Encumbrances                      | An expenditure which has been committed, but is unpaid. The recording of encumbrances identifies all financial obligations and it assists control of the annual budget.                                                             |
| <b>Emergency Social Services</b>  | (ESS) Emergency Social Services is a provincial emergency response program. ESS are those services required to preserve the well-being of people affected by an emergency or disaster.                                              |
| Expenditures                      | The cost of goods and services received for both the regular City operations and the capital programs.                                                                                                                              |
| F.T.E.                            | Full time equivalent staffing positions.                                                                                                                                                                                            |
| Financial Plan                    | Under Sec 165 & 166 of the Community Charter, Council must adopt a five year financial plan, by bylaw and before the annual property tax bylaw is adopted. The plan must identify expenditures, funding sources and fund transfers. |
| Fraser Valley Regional<br>Library | ( <i>FVRL</i> ) A regional board which provides library services to the Cty and other member communities in the Fraser Valley.                                                                                                      |
| Fund                              | A fiscal entity of self balancing accounts used by governments to control common financial activities.                                                                                                                              |
| Fund Balance                      | The amount that assets exceed the liabilities in an operating capital, reserve or trust fund.                                                                                                                                       |
| General Fund                      | The primary operating fund used to account for most of the City's financial resources and obligations.                                                                                                                              |
| GIS                               | An abbreviation for Geographical Information System.                                                                                                                                                                                |
| Goals                             | Are broad statements of direction. They identify ongoing community needs and the approach taken by the City and departments to manage or satisfy those needs.                                                                       |

# 2017 Financial Plan

GLOSSARY

| Grant                                        | A financial contribution to or from governments.                                                                                                                                                                                                                                                                                                                                |
|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Greater Vancouver Regiona<br>District        | <b>I</b> (GVRD) A regional district entity responsible for coordinating common and jointly funded regional member services.                                                                                                                                                                                                                                                     |
| Greater Vancouver<br>Transporation Authority | (GVTA) The regional government agency, also known as "Translink", responsible for Coordinating and operating public transit in the lower mainland of British Columbia.                                                                                                                                                                                                          |
| Greater Vancouver Water<br>District          | (GVWD) A regional disrict entity repsonsible for coordinating common and jointly funded sewerage district member services                                                                                                                                                                                                                                                       |
| IAFF                                         | The International Association of Fire Fighters                                                                                                                                                                                                                                                                                                                                  |
| Municipal Insurance<br>Association           | (MIA) A non-profit insurance co-operative, founded by the Union of British Columbia Municipalities, which pools the common risks of its members for their mutual advantage by maintaining the liability insurance coverage needed for financial security, stabilizing liability insurance costs and providing risk management education to assist members in preventing claims. |
| Langley Youth and Family<br>Services         | (LYFS) This service is supplies to help minimize the entry of youth into the criminal justice system by providing counselling and support.                                                                                                                                                                                                                                      |
| Local Government Act                         | Legislation of the province for adminstering and regulating the activites of municipalities within British<br>Columbia.                                                                                                                                                                                                                                                         |
| Municipal Finance<br>Authority               | (MFA) A provincial agency created to coordinate all of the long term borrowing requirements of British Columbia                                                                                                                                                                                                                                                                 |
| Objective                                    | Is a specific or well-defined task or target that is measurable and achieble within a set period of time.                                                                                                                                                                                                                                                                       |
| <b>Operating Budget</b>                      | An annual expenditure plan for performing the every day service programs and activities of the City.                                                                                                                                                                                                                                                                            |

# 2017 Financial Plan

| PSAAB                                      | The public Sector Accounting & Auditing Board                                                                                                                                       |
|--------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| R.C.M.P.                                   | Royal Canadian Mounted Police.                                                                                                                                                      |
| Reserves                                   | Discretionary funds established to pay for specific projects.                                                                                                                       |
| Revenues                                   | Sources of income received by the City. They include property taxes, fees, grants, permits and licenses, fines, grants, interest, etc.                                              |
| Sewer Utility                              | A self funding utility that provides sanitary sewage services to properties in the City. Properties are charged based on 80% of their metered water consumption.                    |
| Tax Rates                                  | The annual charges for levying property taxes to properties within the City. These rates are applies against each \$1,000.00 of assessed value.                                     |
| Union of British Columbia<br>Municpalities | (UBCM) An organization of British Columbia municipalities with lobbies Federal and Provincial Governments to initiate legislative changes that will benefit the member communities. |
| Water Utility                              | A self funding utility that supplies water services to properties in the City. All City properties are metered for their water consumption and accordingly charged.                 |



# ZONING BYLAW, 1996, NO. 2100 Amendment No. 133, 2017, Bylaw No. 3014 Development Permit Application DP 01-17

To consider a Rezoning Application and Development Permit Application by Tannin Developments to accommodate a 4-storey, 98-unit condominium apartment development.

The subject property is currently zoned RM1 Multiple Residential Low Density Zone and CD38 Comprehensive Development Zone in Zoning Bylaw No. 2100 and designated "High Density Residential" in the Official Community Plan. All lands designated Multiple Family Residential are subject to a Development Permit to address building form and character.

## **COMMENTS/ANALYSIS:**

### **Background Information:**

| Applicant:                       | Tannin Developments                             |
|----------------------------------|-------------------------------------------------|
| Owner:                           | CH Project (Langley) Ltd. & R. Cheng-Chen,      |
|                                  | J. Cheng                                        |
| Civic Addresses:                 | 5393, 5455-5457 -201 <sup>st</sup> Street       |
| Legal Description:               | Lot 1, District Lot 305, Group 2, New           |
|                                  | Westminster District Plan EPP42319, and         |
|                                  | Strata Lots 1 and 2, District Lot 305, Group 2, |
|                                  | New Westminster District Strata Plan LMS643     |
|                                  | Together With An Interest In The Common         |
|                                  | Property In Proportion To The Unit              |
|                                  | Entitlement Of The Strata Lot As Shown On       |
|                                  | Form 1                                          |
| Site Area:                       | 4943 m <sup>2</sup> (1.22 acres)                |
| Lot Coverage:                    | 44.5%                                           |
| Gross Floor Area:                | 94,224 ft <sup>2</sup>                          |
| Floor Area Ratio:                | 1.77 FSR                                        |
| Total Parking Required:          | 127 spaces (plus 20 visitor)                    |
| <b>Total Parking Provided:</b>   | 128 spaces (plus 20 visitor)                    |
| Existing Zoning:                 | RM1 – Multiple Residential Low Density Zone     |
| 0 0                              | and CD38-Comprehensive Development Zone         |
| Proposed Zoning:                 | CD 45 –Comprehensive Development Zone           |
| OCP Designation:                 | High Density Residential (80 units/acre)        |
| Variances Requested:             | None                                            |
| Development Cost Charges:        | \$925,410.50 (includes \$167,020 SF DCC         |
| Burent cont cum Ben              | Credit)                                         |
| <b>Community Amenity Charge:</b> | \$98,000 (@\$1,000/unit)                        |
| Community minimuty charges       | φ, 0,000 (C φ1,000, unit)                       |



## ZONING BYLAW, 1996, NO. 2100 Amendment No. 133

### BYLAW NO. 3014

A Bylaw to amend City of Langley Zoning Bylaw, 1996, No. 2100 to add a new Comprehensive Development Zone (CD45) and to rezone the property located at 5393, 5455-5457 -201 Street to the new zone.

WHEREAS the *Local Government Act* authorizes a local government to zone areas of a municipality and to make regulations pursuant to zoning;

NOW THEREFORE the Council of the City of Langley, in open meeting assembled, enacts as follows:

### 1. **Title**

This bylaw shall be cited as the "Zoning Bylaw 1996, No. 2100 Amendment No. 133, 2017, No.3014".

### 2. Amendment

(1) Bylaw No. 2100, cited as the "Zoning Bylaw, 1996, No. 2100" is hereby amended by adding in Part VII Comprehensive Development Zones the following as the new Zone classification of Comprehensive Development – 45 (CD45) Zone: immediately after Comprehensive Development -44 (CD44) Zone:

### "NN. CD45 COMPREHENSIVE DEVELOPMENT ZONE

### 1. Intent

This Zone is intended to accommodate and regulate a 4-storey, 98-unit apartment development

### 2. Permitted Uses

The Land, buildings and structures shall only be used for the following uses only:

(a) Multiple-Unit Residential; and

- (b) Accessory uses limited to the following:
  - (i) *Home Occupations* excluding bed and breakfast and *child care centre*.

### 3. Site Dimensions

The following lot shall form the site and shall be zoned CD 45 Comprehensive Development Zone on the Zoning Map, City of Langley Zoning Bylaw, 1996, No. 2100, Schedule "A":

- (a) PID: 029-900-042
   Lot 1, District Lot 305, Group 2, New Westminster District Plan EPP42319
- (b) PID: 018-000-312

Strata Lot 2, District Lot 305, Group 2, New Westminster District Strata Plan LMS643 Together With An Interest In The Common Property In Proportion To The Unit Entitlement Of The Strata Lot As Shown On Form 1

(c) PID: 018-000-304

Strata Lot 1, District Lot 305, Group 2, New Westminster District Strata Plan LMS643 Together With An Interest In The Common Property In Proportion To The Unit Entitlement Of The Strata Lot As Shown On Form 1

### 4. Siting and Size of Buildings and Structures and Site Coverage

The location, size and site coverage of the buildings and structures of the Development shall generally conform to the plans and specifications comprising 18 pages and dated January 16, 2017 prepared for Tannin Developments by Keystone Architecture & Planning and Van der Zalm & Associates Inc. Landscape Architecture, 1 copy of which is attached to Development Permit 01-17.

### 5. Special Regulations

Special regulations shall comply with subsection 9 Special Regulations prescribed in the respective zones under different Parts of this bylaw.

### 6. Other Regulations

In addition, land use regulations including the following are applicable:

- (a) General provisions on use are set out in Section I.D. of this bylaw;
- (b) Building Permits shall be subject to the City of Langley Building and Plumbing Regulation Bylaw and the Development Cost Charge Bylaw; and
- (c) Subdivisions shall be subject to the City of Langley Subdivision and Development Servicing Bylaw, and the *Land Title* Act."

READ A FIRST AND SECOND TIME this----- day of ----- , 2017.

A PUBLIC HEARING, pursuant to Section 464 of the "Local Government Act" was held this ------ day of -----, 2017.

READ A THIRD TIME this ------ day of -----, 2017.

FINALLY ADOPTED this ------ day of -----, -----.

MAYOR

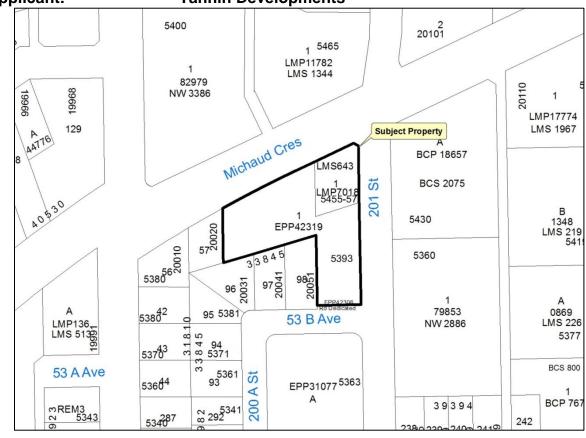
**CORPORATE OFFICER** 



# **REZONING APPLICATION RZ 01-17 DEVELOPMENT PERMIT APPLICATION DP 01-17**

Civic Address: Legal Description: 5393 – 201 Street, 5455-5457 – 201 Street Lot 1, District Lot 305, Group 2, New Westminster District, Plan EPP42319; Strata Lots 1 & 2, District Lot 305, Group 2, New Westminster District, Plan LMS643 CH Project (Langley) Ltd., R. Cheng-Chen, J. Cheng Tannin Developments

Owner: Applicant:





# ADVISORY PLANNING COMMISSION REPORT

| To:     | Advisory Planning Commission                                                                                                            |                   |         |
|---------|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------|
| Subject | Rezoning Application 01-17/Development<br>Permit Application 01-17, Keystone<br>Architecture & Planning, 5393, 5455-5457 -201<br>Street |                   |         |
| From:   | Development Services & Economic Development<br>Department                                                                               | File #:<br>Doc #: | 6620.00 |
| Date:   | January 30, 2017                                                                                                                        |                   |         |

## **COMMITTEE RECOMMENDATION:**

That Rezoning Application RZ 01-17 and Development Permit Application 01-17 to accommodate a 98 unit condominium apartment located at 5393, 5455-5457 - 201 Street be approved subject to execution of a Development Servicing Agreement in compliance with the conditions outlined in the Director of Development Services & Economic Development report.

### **PURPOSE OF REPORT:**

To consider a Rezoning Application and Development Permit Application by Keystone Architecture & Planning Ltd. to accommodate a 98 unit condominium development

### **POLICY:**

The subject property is zoned RM1 Multiple Residential Low Density Zone and CD38 Comprehensive Development Zone in Zoning Bylaw No. 2100 and designated "High Density Residential" in the Official Community Plan. All lands



designated Multiple Family Residential are subject to a Development Permit to address building form and character.

## COMMENTS/ANALYSIS:

## **Background Information:**

| Applicant:<br>Owner:<br>Civic Addresses:<br>Legal Description: | Keystone Architecture & Planning Ltd.<br>CH Project (Langley) Ltd. &<br>5393, 5455-5457 -201 <sup>st</sup> Street<br>Lot 1, District Lot 305, Group 2, New<br>Westminster District Plan EPP42319, and<br>Strata Lots 1 and 2, District Lot 305, Group 2,<br>New Westminster District Strata Plan LMS643<br>Together With An Interest In The Common<br>Property In Proportion To The Unit<br>Entitlement Of The Strata Lot As Shown On<br>Form 1 |
|----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Site Area:                                                     | 4943 m <sup>2</sup> (1.22 acres)                                                                                                                                                                                                                                                                                                                                                                                                                |
| Lot Coverage:                                                  | 44.5%                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Gross Floor Area:                                              | 94,224 ft <sup>2</sup>                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Floor Area Ratio:                                              | 1.77 FSR                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Total Parking Required:                                        | 127 spaces (plus 20 visitor)                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Total Parking Provided:</b>                                 | 128 spaces (plus 20 visitor)                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Existing Zoning:                                               | RM1 – Multiple Residential Low Density Zone                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                                | and CD38-Comprehensive Development Zone                                                                                                                                                                                                                                                                                                                                                                                                         |
| Proposed Zoning:                                               | CD 45 –Comprehensive Development Zone                                                                                                                                                                                                                                                                                                                                                                                                           |
| OCP Designation:                                               | High Density Residential (80 units/acre)                                                                                                                                                                                                                                                                                                                                                                                                        |
| Variances Requested:                                           | None                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Development Cost Charges:                                      | \$925,410.50 (includes \$167,020 SF DCC                                                                                                                                                                                                                                                                                                                                                                                                         |
| . 0                                                            | Credit)                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Community Amenity Charge:                                      | \$98,000 (@\$1,000/unit)                                                                                                                                                                                                                                                                                                                                                                                                                        |

## **Engineering Requirements:**

These preliminary engineering requirements have been issued to reflect the application for rezoning and development for a proposed **98-Unit Apartment** 



**Development at 5393. 5455-5457 - 201 Street,** which may be subject to change upon receipt of updated development plans to the City.

The City's Zoning Bylaw, 1996, #2100 has requirements concerning landscaping for buffer zonings, parking and loading areas, and garbage and recycling containers, all of which applies to this design.

A) The developer is responsible for the following work which shall be designed by a Professional Engineer:

- 1. Implement erosion and sediment control measures designed and approved by a qualified professional in accordance with the City of Langley Watercourse Protection Bylaw #2518.
- 2. Conduct a water flow test and provide fire flow calculations by a Professional Engineer to determine if the existing water network is adequate for fire flows. Replacement of the existing watermain may be necessary to achieve the necessary pressure and flows to conform to Fire Underwriters Survey (FUS) "Water Supply for a Public Fire Protection, a Guide to Recommended Practice, 1995".
- 3. Additional C71P fire hydrants may be required to meet bylaw and firefighting requirements. Hydrant locations must approved by the City of Langley Fire Department.
- 4. New water and sanitary and storm sewer service connections are required. The developer's engineer will determine the appropriate main tie in locations and size the connections for the necessary capacity. The capacity of the existing water and sewer mains should be assessed and any upgrades required servicing the site shall be designed and installed at the Developer's expense. All existing services shall be capped at the main, at the Developer's expense, upon application for Demolition permit.
- 5. New curb, gutter, sidewalks and street trees are required on all frontages.
- 6. Upgrade the existing street lighting to City of Langley Standards.
- 7. A stormwater management plan for the site is required. Rainwater management measures used on site shall limit the release rate to mitigate flooding and environmental impacts as detailed in the Subdivision and Development Bylaw.



- 8. The site layout shall be designed by a civil engineer to ensure that the parking and access layout meets minimum design standards, including setbacks from property lines. Appropriate turning templates should be used to prove parking stalls and drive-aisles are accessible by the design vehicle.
- 9. The condition of the existing pavement on the 201 Street and Michaud Crescent and 53B Avenue road frontages shall be assessed. Pavements shall be adequate for an expected road life of 20 years under the expected traffic conditions for the class of road. Road construction and asphalt overlay designs shall be based on the analysis of the results of Benkelman Beam tests, test holes and visual assessment carried out on the existing road which is to be upgraded. If the pavement is inadequate it shall be remediated to centerline.
- 10. The selection, location and spacing of street trees and landscaping shall be in accordance with the City of Langley's Official Community Plan Bylaw, 2005, No. 2600 and Street Tree Program, November, 1999 manual.
- 11. A property dedication and lot consolidation is required for the ultimate right-ofway width of 20m on 53B Avenue fronting the development.

# B) The developer is required to deposit the following bonding and connection fees:

- 1. The City would require a Security Deposit based on the estimated construction costs of installing civil works, as approved by the Director of Engineering, Parks and Environment.
- The City would require inspection and administration fees in accordance to the Subdivision Bylaw based on a percentage of the estimated construction costs. (See Schedule A – General Requirement - GR5.1 for details).
- 3. A deposit for a storm, sanitary and water connection is required, which will be determined after detailed civil engineering drawings are submitted, sealed by a Professional Engineer.
- 4. The City would require a \$20,000 bond for the installation of a water meter to current standards.



## <u>C) The developer is required to adhere to the following conditions:</u>

- 1. Eliminate the existing overhead wiring and hydro poles along the frontage of Michaud Crescent.
- 2. Underground hydro and telephone, and cable services to the development site are required.
- 3. All survey costs and registration of documents with the Land Titles Office are the responsibility of the developer/owner.
- 4. A water meter is required to be installed outside in a vault away from any structures in accordance to the City's water meter specifications at the developer's cost. A double detector check valve assembly is required to be installed outside away from any structure in a vault as per the City's specifications.
- 5. An approved backflow prevention assembly must be installed on the domestic water connection immediately upon entering the building to provide premise isolation.
- 6. A "Stormceptor" or equivalent oil separator is required to treat site surface drainage.
- 7. A complete set of "as-built" drawings sealed by a Professional Engineer shall be submitted to the City after completion of the works. Digital drawing files in *.pdf* and *.dwg* format shall also be submitted.
- 8. The selection, location and spacing of street trees and landscaping shall be in accordance with the City of Langley's Official Community Plan Bylaw, 2005, No. 2600 and Street Tree Program, November, 1999 manual.
- 9. Stormwater run-off generated on the site shall not impact adjacent properties, or roadways.
- 10. Garbage and recycling enclosures shall be designed to meet Metro Vancouver's "Multi-Family and Commercial Building Recycling Space - Draft Sample Bylaw for Municipalities".

# **Discussion:**

The proposed four-story condominium apartment proposes unit sizes ranging from approximately 450 ft<sup>2</sup> to 1,200 ft<sup>2</sup> and offer a variety of one-bedroom, two-bedroom and three-bedroom suites. The facade massing steps both vertically and horizontally to address the connection with pedestrian by providing highly articulated elevations



and roofs lines. This stepping gives opportunities for the buildings to address the two important corners along Michaud Crescent as well as gives relief to the streetscape. An increased roof step and a deep extruded open framed canopy identify the main entrance and suggest prominence to the buildings hierarchal roof steps. Landscaping will be used to soften the raised parkade from the adjacent public sidewalk by elevating the building users urban experience. The rich material palette is intended to strengthen the buildings articulated massing, while balancing a contextual relationship within the City of Langley. Brick is used to ground the building and give it a sense of permanence. Glazing has been introduced to the patios to contribute to furthering the urban experience by softening the building by providing access to more light and view.

Convenient parking for both tenants and visitors, including handicap stalls is located within the underground parkade. However, there is a separate secured parking area, with a security gate for tenants. Planting and landscape features incorporated CPTED principles, featuring decorative fencing along the street level softening the hard streetscape and pedestrian walkways throughout the entire development.

The proposed development generally complies with the Multifamily Residential Development Permit Area Guidelines for apartment developments.

# Fire Department Comments:

Langley City Fire-Rescue Service has reviewed the attached plans and provided preliminary comments to the applicant. The department will review, and make further comment, as the project continues to the building permit design stage.

## **Advisory Planning Commission:**

In accordance with Development Application Procedures Bylaw No. 2488, the subject applications will be reviewed by the Advisory Planning Commission at the February 8, 2017 meeting. A copy of the APC minutes will be presented to Langley City Council at the February 20, 2017 Regular Council meeting.



To: Advisory Planning Commission Date: January 30, 2017 Subject: Rezoning Application 01-17/Development Permit Application 01-17, Keystone Architecture & Planning, 5393, 5455-5457 -201 Street Page 7

## **BUDGET IMPLICATIONS:**

In accordance with Bylaw No. 2482, the proposed development would contribute \$925,410.50 to Development Cost Charge accounts and \$98,000 in Community Amenity Charges.

## **ALTERNATIVES:**

- 1. Require changes to the applicant's proposal.
- 2. Deny application.

Prepared by:

fald Mirehal

Gerald Minchuk, MCIP Director of Development Services & Economic Development

attachments



CITY OF LANGLEY



## MINUTES OF THE ADVISORY PLANNING COMMISSION MEETING

## HELD IN LANGLEY CITY HALL CKF COMMUNITY BOARDROOM

### WEDNESDAY, FEBRUARY 8, 2017 7:00 PM

Present:Councillor Jack Arnold, Chairman<br/>Councillor Paul Albrecht, Vice-Chairman<br/>John Beimers<br/>Trish Buhler<br/>Rob McFarlane, School District No. 35<br/>Hana Hutchinson<br/>Esther Lindberg<br/>Corp. Steve McKeddie, Langley RCMP<br/>Dan Millsip<br/>George Roman<br/>Jamie Schreder

Staff:Gerald Minchuk, Director of Development Services & Economic<br/>Development

Absent: None

### 1) <u>RECEIPT OF MINUTES</u>

MOVED BY Commission Member Roman SECONDED BY Commission Member Hutchinson

THAT the minutes for the November 9, 2016 Advisory Planning Commission meeting be received as circulated.

### CARRIED

## 2) <u>REZONING APPLICATION RZ 01-17/DEVELOPMENT PERMIT</u> <u>APPLICATION DP 01-17 -5393, 5455-5457-201 STREET-TANNIN</u> <u>DEVELOPMENTS</u>

The Director Development Services & Economic Development provided a brief overview of the planning context for the proposed application and introduced Lukas Wykpis, Project Manager, and Steve Bartok, Project Architect, Keystone Architecture & Planning Inc. Mr. Wykpis and Mr. Bartok presented the proposed rezoning and development permit applications. Following discussion regarding density, building form and character, landscaping, CPTED, sprinkling provisions, amenity rooms, adaptable units, and engineering servicing requirements it was:

MOVED BY Commission Member Schreder SECONDED BY Commission Member Roman

That Rezoning Application RZ 01-17/Development Permit Application DP 01-17 to accommodate a 4-storey, 98-unit condominium apartment complex located at 5393, 5455-5457 -201 Street be approved subject to execution of a Development Servicing Agreement and compliance with the conditions outlined in the Director of Development Services & Economic Development's report be approved.

<u>CARRIED</u>

### 4) <u>NEXT MEETING</u>

Wednesday, March 8, 2017

### 5) <u>ADJOURNMENT</u>

MOVED BY Commission Member Roman SECONDED BY Commission Member Millsip

THAT the meeting adjourn at 9:00 P.M.

### CARRIED

DRY PLANNING COMMISSION CHAIRMAN **ÁDVI** 

DIRECTOR OF DEVELOPMENT SERVICES & ECONOMIC DEVELOPMENT

.

Certified Correct

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COVER PAGE

DP APPLICATION



KEYSTONE 'AXIS' S393-201 Strent Lingley B C

CONTEXT PLAN

DP APPLICATION

SD1-0-0







Stare 1" 20' 0"

DP APPLICATION

#### DESIGN DATA:

PROPOSED ZONING: CD ZONE (BASED ON RM3)

LOT AREA: 53,205 S.F. (4,943 S.M.)(1.2214 ACRES)

DENSITY: 1.2214 \* 80 = 97,7 = 98 UNITS

UNIT COUNT: STUDIO - 6 UNITS 1 BED - 41 UNITS 2 BED - 45 UNITS 3 BED - 6 UNITS TOTAL = 98 UNITS

FLOOR AREA:

1st FLOOR AREA: OVERALL = 23,607 S.F. (6,151 S.F. Circ Etc.) 204 FLOOR AREA: OVERALL = 23,273 S.F. (4,543 S.F. Circ, Etc.) 347 FLOOR AREA: OVERALL = 23,597 S.F. (4,540 S.F. Circ, Etc.) 4th FLOOR AREA OVERALL = 23,597 S.F. (4,255 S.F. Circ Etc.)

TOTAL FINISHED FLOOR AREA: 94 224 S F. (1.75 FSR) Saleatise = 74,524 S F Circulation/Amenity = 10,700 S F % Efficiency = 79,1%

U/G PARKADE AREA = 47.423 S.F

PARKING REQUIRED 1 BED = 1.2 statis / unit 2 BED = 1.3 statis / unit 3 BED = 2.0 statis / unit VISITOR = 0.2 statis / unit

TENANT: 47 UNITS \* 1.2 = 56 4 45 UNITS \* 1.3 = 56 5 6 UNITS \* 2.0 = 12.0 TOTAL REQUIRED = 126 9 = 127 STALLS

VISITOR: 98 UNITS \* 0 2 = 19 6 = 20 STALLS

PARKING PROVIDED:

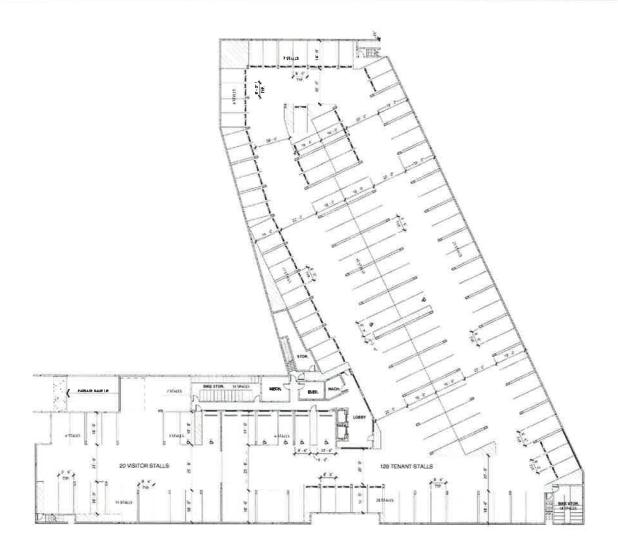
TENANT: 128 STALLS (IN PARKADE) 6 H/C 49 SMALL CAR (35% OF TOTAL) 73 STANDARD VISITOR: 20 STALLS (IN PARKADE) 2 H/C 18 STANDARD

BIKE PARKING (0 5 SPACES / UNIT): REQUIRED = 49 SPACES PROVIDED = 52 SPACES

6 VISITOR BIKE STALLS PROVIDED

AMENITY SPACE (25 S.F. / UNIT) REQUIRED: 25 S.F. \* 98 = 2.450 S.F. PROVIDED: 3.958 S F (ON 1st & 2nd FLOORS)

STORAGE LOCKERS: - EACH UNIT HAS A STORAGE ROOM PROVIDED - 79 STORAGE LOCKERS PROVIDED ON 1st. 3rd & 4th FLOORS

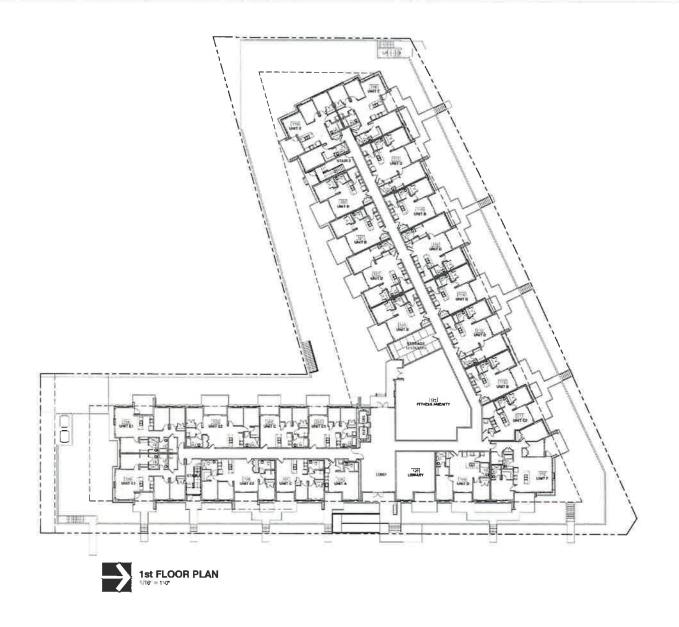






U/G PARKADE

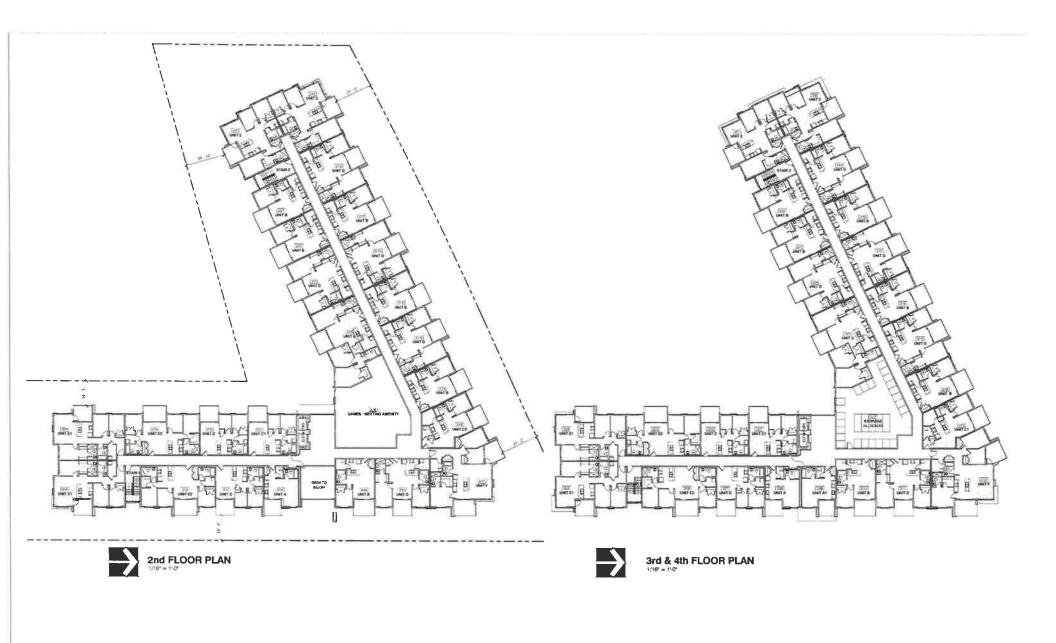
DP APPLICATION





1st FLOOR PLAN

DP APPLICATION





2nd, 3rd & 4th FLOOR PLAN

DP APPLICATION



# North West - Elevation

| Surger a         |              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      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5393-201 Street Langley 14 G







South East - Elevation





South West - Elevation  $1^{\circ} = 10^{\circ} 0^{\circ}$ 

| 10.1       | TERIAL LEGEND                                                                           |             |                                                                             |                |                                                                |
|------------|-----------------------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------------|----------------|----------------------------------------------------------------|
| 15         | CEVENT BOARD & BARTENI, VERTICAL PANEL SIDING<br>CELOUR: WIST GRAY                      |             | BRICK STACK BOND<br>COLCUR: BEACH SAND                                      | 161            | COLDUR: MLACK                                                  |
| 2          | VAN'L HORIZONTAL LAP SIZING IN" EXPOSURE):<br>"ROYAL BUILDING PRODUCTS', COLOUR: WHITE" | ٦d          | WINDOW ALLWANDAN<br>COLOUR: DANK GRAY                                       | 17             | CONCRETE WALL:                                                 |
| 31         | CEMENT BOARD HORIZONTAL LAP SIDING 16" EXPOSLIRE);<br>- COLOUR: BEACH SAND              | 11          | SUDING PATIC DOOR VINNL<br>- COLOUR DAIN GRAY                               | (tel           | ALLIMANIA WALL PANEL<br>COLOUR: STONE GRAY                     |
| •          | CONDITI SOLIDI HORIZINTINI, UNI SONGI N' DROSURE)<br>COLOURI, MODESTON SHOMI            | 12          | ALUMINAM BALCONY RAILING WITH GLISS INSERT<br>COLOUR: BLACK                 | 19             | ALLIMMAUM STO REFIDENT:<br>COLOUR: 'CLEAR ANDOIDED'            |
| 5          | CEMENT BOARD, SMOOTH PANEL SIDING<br>JAMES HARDIE, COLOUR: INGHT GRAY                   | :1 <b>2</b> | HEAVY TIMBER IPAINTEDI<br>BENJAMIN HOOME, COLOUR: BARNBOARD GRANGE (CC 572) | 20             | REVEAL:<br>TASYTRIM COLOUR: CLEAR AND/DEED                     |
| •          | CÉMENT BOAND, SMOOTH PANEL SIDENG<br>SAMES HARDET, COLOUR: TRON GRAY                    | 2           | HOOD FLOCK BOARD (FLIATTED)<br>- TENLAWIN HOORE, COLOUR: WILLOW (CC 542)    | $ \mathbf{z} $ | EXTERIOR WETAL DODR:<br>• TRAVIANIN MOORE, COLOUR: TANK GRAY   |
| 7]         | CORREGATED METAL (VERTICAL)                                                             | 15          | METAL FLASHING<br>- GENTEK: COLOUR: CDAMERCILL BROWN                        | 22;            | PENFORATED VIPITL SOFTITS:                                     |
| <b>.</b> 1 | BRICK "STACK BOND"<br>COLDUR: RED                                                       |             | - GENTER, COLDUR: COMMERCIAL BROWN                                          | 23             | YAYCAN COLOUR, SANDLEWOOD<br>CEMENT BOARD, SNOOTH PANEL SIDING |
|            |                                                                                         |             |                                                                             |                | JANES HARDLE" COLOUR: 'ARCTIC WHITE                            |

KEYSTONE 'AXIS'

1" = 10'-0"

# BUILDING ELEVATIONS

DP APPLICATION



201 STREET & MICHAUD CRECSENT



MICHAUD CRESCENT



SITE PERSPECTIVES



201 STREET



MAIN ENTRANCE

DP APPLICATION

# CRIME PREVENTION THROUGH ENVIRONMENTAL DESIGN (CPTED) PRINCIPLES

#### CPTED Report Prepared By Liahona Security Consortium Inc.

#### Natural Surveillance:

- Clear viewing points of the entire property from the residential unit windows & balconies
- Secure underground parking for residents and visitors. Visitor parking is secured from resident parking.
- · Site lighting will evenly illuminated all public areas

#### Natural Access Control:

- There is one clearly-defined main entry point.
- The raised platform stops unwanted access from the perimeter of the property

#### **Territoriality**

 Each 1<sup>st</sup> floor unit has a private grassed yard area, which increases the sense of ownership

#### Maintenance & Management

- Owner will initial programs, such as:
  - Landscape maintenance program, to avoid overgrowth
  - Building maintenance program to repair/remove any vandalism or graffiti within 24 to 48 hours

#### PROJECT SUSTAINABILITY PRINCIPALS

#### **Bike Parking:**

- · 52 tenant bike stalls provided in the parkade
- · 6 visitor bike stalls provided at the main entry

#### Electric Car Parking:

• We have made allowance for 10 electric car parking stalls in the parkade

#### New Energy Code Requirements:

• We meet or exceed all new energy/ASHRAE code requirements

#### **Exterior Lighting:**

· Exterior lighting will be dark sky compliant using more energy efficient fixtures (LED)

#### Heat Island Effect:

- We have located all of our parking in the U/G parkade limiting the amount of surface asphalt
- Landscaping on top of our parkade where the building is not located.



DEVELOPMENT INFORMATION

DP APPLICATION

#### CITY OF LANGLEY OFFICIAL COMMUNITY PLAN BYLAW, 2005, No. 2600

- Land use designation is High Density Residential
- Max Density 198 Units/Hectare.
  198 x 0.4943 Ha = 98 units max.

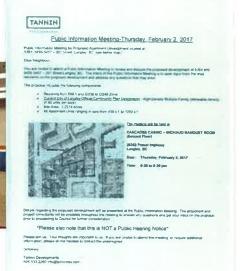
#### 98 units proposed

• Therefore, the proposed development complies with the City of Langley's Official Community Plan Bylaw.



#### SUBJECT PROPERTY OCP DESIGNATED -HIGH DENSITY RESIDENTIAL





#### PUBLIC INFORMATION MEETING

- 450 notices were sent out to neighboring residences.
- 40 +/- people attended the meeting.
- Attendees were generally excited about the project:
  - Happy to see the bare land and vacant homes developed into an attractive neighborhood friendly development.
  - Excited that the previously orphaned corner duplex lot will be included in the development.
- Some concerns were:
  - Increased density in the neighborhood.
    - \*\* we meet the OCP land use designation of high density.
  - Parking provided for the development.
    - \*\* we meet the zoning bylaw requirements for resident and visitor parking.

KEYSTONE 'AXIS'

DEVELOPMENT INFORMATION / PUBLIC MEETING

**DP APPLICATION** 02/03/17



# **REPORT TO COUNCIL**

To: Mayor Schaffer and Councillors

Subject 2017 Community Grants

From: Darrin Leite, CPA, CA Director of Corporate Services Report #:17-006 File #:1850.00 Doc #:144703

Date: January 23, 2017

## **RECOMMENDATION:**

THAT City Council endorse the recommendation of the Community Grant Committee to award community grants totalling \$136,341.05 to the following organizations;

| Alano Club of Langley                                    | \$<br>1,000.00  |
|----------------------------------------------------------|-----------------|
| Arboretum and Botanical Society of Langley               | \$<br>1,000.00  |
| Arthritis Society, BC & Yukon Division                   | \$<br>1,200.00  |
| Bard in the Valley                                       | \$<br>11,700.00 |
| Big Brothers Big Sisters of Langley                      | \$<br>1,500.00  |
| Boys and Girls Club of Langley                           | \$<br>1,000.00  |
| Brookswood Baptist Church – Homeless Feeding Program     | \$<br>1,786.05  |
| Children of the Street Society                           | \$<br>1,000.00  |
| DLBA – Arts Alive                                        | \$<br>7,926.00  |
| Douglas Park Community School Society                    | \$<br>5,000.00  |
| Encompass Support Services Society – Best Babies         | \$<br>3,456.00  |
| Fibromyalgia Well Spring Foundation                      | \$<br>250.00    |
| Fraser Region Community Justice Initiatives – Black Book | \$<br>1,000.00  |
| Fraser Valley Cultural Diversity Awards                  | \$<br>500.00    |
| Healthier Community Partnership – Youth HUB              | \$<br>2,500.00  |
| HUB Cycling                                              | \$<br>400.00    |
| Kiwanis Fraser Valley Music Festival Society             | \$<br>4,000.00  |
| Langley 4H District Council                              | \$<br>150.00    |
| Langley Amateur Radio Association                        | \$<br>262.50    |



| Langley Arts Council                                     | \$<br>1,000.00   |
|----------------------------------------------------------|------------------|
| Langley Baseball                                         | \$<br>3,000.00   |
| Langley Better Breathers                                 | \$<br>2,000.00   |
| Langley Children's Society – Child Development Centre    | \$<br>1,000.00   |
| Langley Division of Family Practise – Youth HUB          | \$<br>2,500.00   |
| Langley Early Years Centre (Assoc for Community Living)  | \$<br>800.00     |
| Langley Field Naturalists                                | \$<br>500.00     |
| Langley Flippers Swim Club                               | \$<br>4,605.60   |
| Langley Food Bank                                        | \$<br>3,000.00   |
| Langley Fundamental Secondary School - Dry Grad          | \$<br>500.00     |
| Langley Good Times Cruise In                             | \$<br>13,000.00  |
| Langley Lawn Bowling Club                                | \$<br>2,100.00   |
| Langley Literacy Association                             | \$<br>2,500.00   |
| Langley Meals on Wheels                                  | \$<br>1,728.00   |
| Langley Pos-Abilities Society                            | \$<br>950.25     |
| Langley Royal Canadian Legion – Remembrance Day          | \$<br>2,170.00   |
| Langley Scholarship Committee                            | \$<br>3,600.00   |
| Langley Secondary School – Dry Grad                      | \$<br>500.00     |
| Langley Senior Resources Society                         | \$<br>19,650.00  |
| Langley Ukulele Association                              | \$<br>1,650.00   |
| Langley Volunteer Bureau                                 | \$<br>1,500.00   |
| Lower Fraser Valley Aboriginal Society                   | \$<br>618.00     |
| Parkinson Society BC – Langley Chapter                   | \$<br>328.65     |
| Pitch In Canada                                          | \$<br>425.00     |
| Pucks Powerplay Foundation                               | \$<br>2,500.00   |
| Salvation Army – Gateway of Hope                         | \$<br>5,000.00   |
| Shape Your World Society                                 | \$<br>1,130.00   |
| Sport Tourism                                            | \$<br>5,000.00   |
| Stepping Stone – Langley Homelessness Steering Committee | \$<br>2,000.00   |
| Terry Fox Run                                            | \$<br>1,365.00   |
| Vancouver Goalball Club                                  | \$<br>3,490.00   |
| Youth Parliament                                         | \$<br>600.00     |
|                                                          |                  |
|                                                          | \$<br>136,341.05 |

# **PURPOSE:**

To seek Council's support of the Community Grant Committee recommendations regarding the distribution of the community grants.



# **POLICY:**

Community Grant Policy CO-51

#### **COMMENTS/ANALYSIS:**

The City has allocated \$168,000 of casino proceeds to provide community grants to organizations that contribute to the general interest and advantage of the City. The Community Grant Committee reviewed the 61 applications received.

#### **BUDGET IMPLICATIONS:**

The 2017 grants requested totalled \$231,399.30 of which \$136,341.05 was identified for distribution to 51 organizations. There is \$31,658.95 remaining for the 2<sup>nd</sup> community grant application intake at the end of June.

#### **ALTERNATIVES:**

Council could alter the amounts of the grants being considered and/or approve other grant requests.

Respectfully Submitted,

Darrin Leite, CPA, CA Director of Corporate Services

#### CHIEF ADMINISTRATIVE OFFICER'S COMMENTS:

Since the inception of the Community Grant Program in 2006 the City has contributed over \$1,505,775 to non-profit and community organizations.

Francis Cheung, P. Eng. Chief Administrative Officer





# **REPORT TO COUNCIL**

# To: Mayor Schaffer and Councillors

| Subject | Homelessness Action Table                               | Report #:<br>File #: |
|---------|---------------------------------------------------------|----------------------|
| From:   | Francis Cheung, P. Eng.<br>Chief Administrative Officer | Doc #:               |
| Date:   | February 2, 2017                                        |                      |

# **RECOMMENDATION:**

THAT City Council endorse the Terms of Reference for the Homelessness Action Table.

### **PURPOSE:**

The purpose of this report is to seek approval from City Council to endorse the Terms of Reference for the Homelessness Action Table.

# **POLICY:**

Creation of Task Groups Guiding Principles Policy No: CO-59

# COMMENTS/ANALYSIS:

The City completed the Homelessness Strategic Plan in 2016 in collaboration with Provincial ministries, the Fraser Health Authority, the Township of Langley, and social services agencies in the community.

A couple of strategies identified under the focus area of Collaboration and Capacity Building include:



- Form a Homelessness Action Table to create a forum dedicated to discussing homelessness issues in the Langleys and make recommendations on actions aligned with the Homelessness Strategic Plan.
- Create a partnership between the City of Langley and the Township of Langley to identify projects of mutual interest and key areas of collaboration in addressing and preventing homelessness.

To this end, City Council is proposing to establish a Homelessness Action Table to achieve the objectives of these two strategies. Homelessness has continued to grow in our communities over the years. Limited affordable and suitable housing; poverty; circumstantial situations; unemployment and financial hurdles; mental health issues; addiction; family violence and breakdown are some of the contributing pathways into homelessness. It is our hope that the Homelessness Action Table will be able to implement a large number of the strategies identified in the Homelessness Strategic Plan, as well as track and report on progress and advocate for projects and funding to address and prevent homelessness. The Homelessness Action Table, in effect, replaces the Langley Homelessness Steering Committee that was disbanded after 2015.

The City has requested the Township of Langley to appoint one member of Township of Langley Council to join us at the table. Township of Langley Council has resolved to decline the request for a joint partnership with the City of Langley at this time, as Metro Vancouver is currently working on a regional plan and has a Task Force in place. Therefore, they would like to wait for those results before proceeding with an additional plan.

# **BUDGET IMPLICATIONS:**

Not applicable at this time.

# **ALTERNATIVES:**

That the Terms of Reference for the Homelessness Action Table be amended.

That City Council declines to create the Homelessness Action Table.



To: Mayor Schaffer and Councillors Date: February 2, 2017 Subject: Homelessness Action Table Page 3

Respectfully Submitted,

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Francis Cheung, P. Eng. Chief Administrative Officer

Attachment: Terms of Reference, Homelessness Action Table





# Terms of Reference Homelessness Action Table

# Background:

The Homelessness Action Table (HAT) is an advisory coalition of various levels of government, social service agencies and faith based organizations dedicated to discussing homelessness issues in Langley and making recommendations on actions aligned with the Homelessness Strategic Plan.

#### 1.0 Mandate:

The Homelessness Action Table (HAT) is responsible for implementing a large portion of strategies in the Langley Homelessness Strategic Plan, as well as track and report on progress, and advocate for projects and funding. The HAT provides an opportunity to facilitate collaboration and partnership between community based agencies and the municipalities in implementing Langley's Homelessness Strategic Plan.

# 3.0 Composition:

- 3.1 Membership:
- One representative from the Member of Parliament's Cloverdale-Langley City Office
- One representative from the Member of Legislative Assembly's Langley Office
- One representative from the Member of Legislative Assembly's Fort Langley-Aldergrove Office
- One member of Council from the City of Langley
- One member of Council from the Township of Langley
- One representative from the Langley RCMP
- One representative from the Stepping Stone Community Services Society
- One representative from the Gateway of Hope
- One representative from Encompass Community Services Society
- One representative from the Langley Community Services Society
- One representative from a local faith-based organization
- One representative from the Fraser Health Authority
- One representative from BC Housing
- One representative from the Ministry of Children, Family & Development Services

The Homelessness Action Table may invite other municipalities, community groups and organizations to provide input and expertise in order to fulfill the mandates of the Homelessness Action Table.

The Chair of the Homelessness Action Table shall be elected from amongst its representatives.

3.2 Staff Liaison

- City of Langley
- Additional staff and/or consultants may be invited to provide technical advice and assistance

# 4.0 Reporting Relationship:

The Homelessness Action Table will report to the municipal Council of the City of Langley through its meeting notes and by making recommendations to the municipal Council of the City of Langley.

# 5.0 Accountability:

The Homelessness Action Table is accountable to the municipal Council of the City of Langley. The Homeless Action Table will not have the authority to give direction to staff or to commit to expenditures of funds.

# 6.0 Administration:

The City of Langley will provide secretarial services for the meeting.

# 7.0 Meetings:

The Homelessness Action Table shall meet quarterly, or at the call of the Chair, at the Gateway of Hope facility.

A quorum shall be a majority of the total voting membership.

# 8.0 Terms:

The terms of the Homelessness Action Table shall cease on December 31 of each year. The terms may be extended to allow the Homelessness Action Table to fulfill its mandate.



# **REPORT TO COUNCIL**

| To:     | Mayor Schaffer and Councillors                             |                      |                   |  |
|---------|------------------------------------------------------------|----------------------|-------------------|--|
| Subject | Streetlight Banner Policy                                  | Report #:<br>File #: | 17-011<br>5210.00 |  |
| From:   | Rick Bomhof, Director of Engineering Parks and Environment | Doc #:               |                   |  |
| Date:   | February 14, 2017                                          |                      |                   |  |

#### **RECOMMENDATION:**

THAT Council repeal Banner Program Policy EN-21.

THAT Council adopt CO-60 Streetlight Banner Policy.

#### **PURPOSE:**

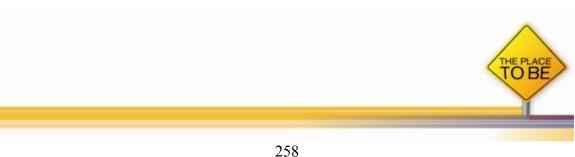
The purpose of this report is to propose a new policy to define the guiding goals and principles for the design, approval, installation and removal of Streetlight Banners. This policy is intended to replace EN-21 Banner Program.

# **POLICY:**

EN-21 Banner Program

#### **COMMENTS/ANALYSIS:**

The policy EN-21 Banner Program is out of date and references fixed designs for seasonal banners throughout the year. The banner designs have changed over the years and banners referenced in the existing policy have not been installed for many years.



There are three sets of seasonal banners which are replaced every three years due to wear and tear from installation and UV degradation of the fabric.

The proposed Streetlight Banner Policy proposes the use of professional art and graphics to be procured by staff based on the guiding principles in the policy. The seasonal banners would still be put up for Spring, Summer and Fall in the downtown area, but there would be flexibility built into the Policy, so banners could be installed (such as the recently installed banners in and around City Park) to denote a neighbourhood of the City or a specific theme (such as Canada's 150th Birthday). The new policy also allows for not-for-profit community based organization to apply for banners to be installed.

In the proposed new policy, local non-profit organizations (with a community focus) could apply to put up banners, and they would be responsible for all costs including the supply of the banners, installation, and replacement. If an organization desired to put up banners in an area of the City that does not have banner hardware installed, they would also pay the cost of banner hardware, but the City would retain the hardware afterwards. An example of this would be if there were to be a large event in a park; a group could install banner hardware on the streetlight poles in and around that park.

The proposed new policy defines guiding principles, roles and responsibilities and provides guidance to the application process for outside agencies. This would enable the Staff Working Group to make decisions based on the guiding principles in the policy.

# **BUDGET IMPLICATIONS:**

None – seasonal banner program would continue within the existing operating budget.

#### **ALTERNATIVES:**

Do not adopt CO-60 Streetlight Banner Policy.

Do not rescind EN-21 Streetlight Banner Program.



To: Mayor Schaffer and Councillors Date: February 14, 2017 Subject: Streetlight Banner Policy Page 3

Respectfully Submitted,

Rick Bomhof, Director of Engineering, Parks & Environment.

Attachment(s):

# CHIEF ADMINISTRATIVE OFFICER'S COMMENTS:

I support the recommendation.

Lilly

Francis Cheung, P. Eng. Chief Administrative Officer



|       | Title: Banner Program                     | Number: EN-21        |
|-------|-------------------------------------------|----------------------|
| V SEE | Authority (if applicable):                | Section: Engineering |
| N VEV | Date Adopted: June 1, 1999                | Motion: 99/262       |
| S     | Historical Changes (Amended, Repealed, or |                      |
|       | Replaced): Used to be 363                 |                      |
|       |                                           |                      |
|       |                                           |                      |

# **Policy:**

- 1. Spring Daffodils Design installed by mid March and removed by mid-May
- 2. Balloons installed by mid May and removed by mid August.
- 3. Cruise-In –installed by August 15 and removed by September 15 or the Monday immediately following the event, whichever comes first.
- 4. Falling Leaves installed by September 15 and removed by November 30.

| CITY OF | Title: Streetlight Banner Policy   | Number: CO-60 |
|---------|------------------------------------|---------------|
| LANGLEY | Authority (if applicable): Council | Section:      |
|         | Date Adopted:                      | Motion:       |
| Y       | Historical Changes                 |               |
|         |                                    |               |
|         |                                    |               |
|         |                                    |               |
|         |                                    |               |

#### Purpose:

The installation of Streetlight Banners is intended to enhance the public realm and compliment the surrounding neighbourhood and natural environment, thereby contributing to the overall quality of life in the community.

The purpose of this policy is to define the guiding goals and principles for the design, approval, installation and removal of Streetlight Banners. This policy replaces EN-21 Banner Program.

#### Scope:

This policy applies to the design, approval, installation, maintenance and removal of Streetlight Banners placed on street poles located on public property in the City of Langley.

#### **Policy Statement:**

- 1. General
  - 1.1 Generally, seasonal Streetlight Banners will be installed each year in the downtown area of the City of Langley, with the following timelines:
    - Spring Streetlight Banners installed by mid-March and removed by mid-May
    - Summer Streetlight Banners installed by mid-May and removed by mid-September
    - Fall Streetlight Banners Installed by mid-September and removed by mid-November
  - 1.2 Streetlight Banners may be left up for longer periods if approved by the Staff Working Group and the Streetlight Banners draw attention to a specific area, e.g. in the area of Al Anderson Memorial Pool or Streetlight Banners noting special areas of the City such as the downtown area or around schools to identify unique neighbourhoods.

- 1.3 Streetlight Banner installations may be permitted for the promotion of civic, charitable or community-oriented events which are held to benefit the community at large, affiliated community groups, registered charities or other similar not-for-profit groups within the City of Langley based on the conditions in section 3 of this policy.
- 2. Principles
  - 2.1 Streetlight Banner designs should, graphically or symbolically represent the community and be consistent with the City's branding and graphics standards.
  - 2.2 Streetlight Banners shall be designed to complement, not detract from, the public realm and surrounding natural environment. Design guidelines are outlined on Schedule A.
- 3. Streetlight Banner Permit Applications
  - 3.1 Streetlight Banner permits allow non-profit organizations to promote events or occasions that have a direct and substantial civic benefit or to provide aesthetic improvement to a street. The event or occasion should:
    - be specific happenings within the community that the majority of the population would be able to participate in or be of general interest to the general public due to the nature of the event.
    - benefit locally-based non-profit organizations;
    - The event or occasion promoted by the Streetlight Banners should not be political, religious, commercial, or profit making.

Examples of eligible events or occasions have included the Langley Good Times Cruise-In and Remembrance Day.

- 3.2 Streetlight Banner permit applications must be made at least four months prior to the desired installation date.
- 3.3 The City will make every effort to accommodate Streetlight Banner permit applications, based on availability and operational feasibility. Applications will be reviewed on a first come-first serve basis with no priority given the past applicants.
- 3.4 Streetlight Banners may be installed between February and November of each year.
- 3.5 The number of Streetlight Banners that may be installed is dependent on the proposed location and subject to the approval of the Staff Working Group. Streetlight Banner applications will be considered for up to 40 banners.
- 3.6 Two color drawings of the banner design (either in paper or electronic file (JPEG or PDF format) shall be included with the application for review.

- 3.7 If approved, the Streetlight Banners must be supplied by the requestor, and must be delivered to the Operations Center a minimum of two (2) weeks in advance of the Streetlight Banners being installed.
- 3.8 Streetlight Banners shall be installed for a minimum period of one week and a maximum period of three (3) weeks. The Staff Working Group will review each request and determine the length of time that is appropriate to the season and event, and operationally feasible.
- 3.9 The Streetlight Banners must reflect the event only and not recognize any sponsors outside the official name of the event (ie. CIBC Run for the Cure is an example where the corporate sponsor is part of the official event name but the organizing non-profit is the Canadian Breast Cancer Foundation).
- 3.10 The City reserves the right to reject any application for Streetlight Banners that does not comply with the City of Langley policies or bylaw; espouse racism, personal discrimination, violence or hatred. Streetlight Banners shall not promote a point of view or organization of a political, ethical, religious nature or directly encourage, or exhibit obvious indifference to unlawful behavior.
- 3.11 Permitting Streetlight Banners does not constitute an endorsement of an event or organization from the City of Langley or its employees. It is forbidden to give the impression that an event or organization is endorsed or associated with the City in any way if such endorsement has not been given in writing.
- 3.12 Streetlight Banners must meet the design requirements in Schedule A.
- 3.13 Costs: The costs of supplying the Streetlight Banners shall be borne by the organization in whose ownership and care the Streetlight Banners shall remain. If an organization requests and is approved for the installation of Streetlight Banners in areas where the streetlights do not already have mounting hardware installed, that organization shall pay the costs of the mounting hardware and its installation. The mounting hardware shall then become the property of the City. The cost of installing and removing Streetlight Banners shall be borne by the sponsoring organization. If an organization requests the installation of Streetlight Banners in area that already contains seasonal decorative Streetlight Banners, that organization shall also pay the costs of their removal and reinstallation.
- 3.14 If approved, the Engineering Services division must receive payment from the organization at least thirty (30) days in advance of installation of the banners.
- 3.15 The City will not be responsible for lost, stolen or damaged Streetlight Banners.
- 3.16 The applicant will be responsible for the maintenance of their Streetlight Banners. Maintenance would include replacing banners damaged by wind and other unforeseen causes, and replacing prematurely deteriorated banners that have excessive color fading and/or fabric failure.
- 3.17 After removal, the applicant will be responsible for collecting the banners from the Operations Center within two (2) weeks.

- 4. Responsibilities
  - 4.1 The Engineering Services Division is responsible for accepting and processing Streetlight Banner applications.
  - 4.2 The Staff Working Group is responsible for selecting the seasonal Streetlight Banner design and graphics and reviewing Streetlight Banner applications.
  - 4.3 The Staff Working Group will have a replacement Streetlight Banner design selected sixty (60) days prior to the scheduled Streetlight Banner installation date.
  - 4.4 The Engineering Operations division is responsible for installation and removal of Streetlight Banners.
  - 4.5 The Engineering Operations division is responsible for the maintenance and purchase of replacements for City owned Streetlight Banners.

#### **Definitions:**

**Operations Center** means the City Engineering Operations Center located at 5713 198 Street, Langley, BC.

**Staff Working Group** means a group consisting of the Director of Recreation and Culture, Director of Engineering, Parks & Environment and the Manager of Engineering Services and Manager of Engineering Operations.

**Streetlight Banner** means a light-weight fabric display sign within the public right-of-way which is used for decorative or informative purposes. The Streetlight Banners have a loop at the top and bottom which slip over side arms which are attached to streetlight pole. Christmas decorations, which are attached to the banner arms of the streetlight poles, are not to be subject to the provisions of this Policy.

| Policy Number:        | CO-60                  |
|-----------------------|------------------------|
| Policy Owner:         | Rick Bomhof            |
| Endorsed by:          | Senior Management Team |
| Final Approval:       | Council                |
| Date Approved:        |                        |
| Revision Date:        |                        |
| Amendments:           |                        |
| Related Policies:     |                        |
| Related Publications: |                        |

#### **References:**

#### Contact Person:

| Contact Person: | Rick Bomhof                                    |
|-----------------|------------------------------------------------|
| Position:       | Director of Engineering, Parks and Environment |
| Phone:          | 604-514-2825                                   |
| Email:          | rbomhof@langleycity.ca                         |

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#### SCHEDULE A – DESIGN GUIDELINES

The following guidelines are for reference purposes only. The City of Langley must approve all designs and specifications prior to production.

#### Materials

Materials should be selected for durability and dimensional stability. Acceptable Streetlight Banner materials include:

- 200 Denier Nylon Fabric
- Vinyl
- A material sample shall be provided upon request of the Manager of Engineering Operations.

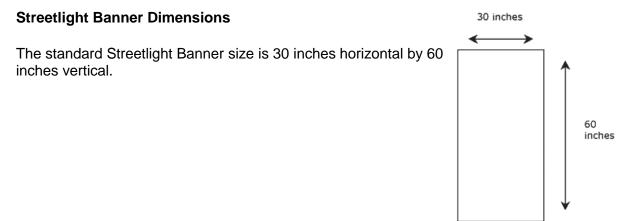
#### Colours

- Vivid and contrasting colours are preferred with enough value (light and dark) separation to provide reasonable legibility under low lighting conditions. Colour pigments or dyes should be selected for exterior applications and be resistant to fading or colour bleeding.
- Colours should be bold and able to stand out when viewed at a distance
- · Colours schemes should be indicative of the season/period of the year
- Fewer colours per design are preferred. Most designs can be represented in two to three colours.

#### **Graphics/Streetlight Banner Content**

Streetlight Banner content should graphically convey the message of the event or its purpose in a simple manner using bold colors and a minimum number of images and text so as to inform the public of the event and avoid visual confusion.

- Text shown must be of legible size for easy readability at a distance (i.e. not less than 3 inches in height for lower case letters (depending on font style).
- No commercial advertising will be allowed, except in cases where a sponsoring entity's name is part of the name of the event. In such cases, no more than ¼ of the surface of each face of the Streetlight Banner area shall be used for the name and logo of the sponsor.
- Title blocks and lettering should be kept to a minimum.
- Streetlight Banner content shall be subject to review and approval.





# FEES AND CHARGES BYLAW 2010, Amendment No 23 Bylaw, 2017 No. 3015

A Bylaw to amend fees and charges for various services offered by the City of Langley

# 1. **Title**

(1) This bylaw shall be cited as the "Fees and Charges Bylaw, 2010, No. 2837, Amendment No. 23 Bylaw, 2017, No. 3015."

#### 2. Amendments

(1) Fees and Charges Bylaw, 2010, No. 2837 is hereby amended by deleting schedule 7 and replacing it with a new Schedule 7 – Engineering and Filming Service Fees as follows:

| Engineering and Filming Service Fees<br>(all fees are subject to applicable taxes) |                                                 |                                        |
|------------------------------------------------------------------------------------|-------------------------------------------------|----------------------------------------|
| Engineering Service                                                                | Fee                                             | Comment                                |
| Banner Permit                                                                      | \$200.00                                        |                                        |
| Garbage Tag Stickers                                                               | \$3.00                                          | Non-refundable                         |
| Highway Use Permit                                                                 | \$100.00                                        | Non-refundable                         |
| Street Usage                                                                       | \$250.00 per block, per side of roadway per day | Minimum charge is \$250.00             |
| Street Obstruction/Temporary Closure                                               | \$500.00 per day                                | Minimum charge is \$500.00             |
| Daily Parking Stall Rental – Timed<br>Stalls <sup>1</sup>                          | \$20.00 per stall per day                       | On-street spaces and City parking lots |
| Noise Exemption Permit Fee                                                         | \$50.00 per day                                 |                                        |

#### Schedule 7 – Engineering and Filming Service Fees Fees and Charges Bylaw 2010 No 2837

|                                                                                                                                                                                                                    | ngineering and Filming Service Fees<br>Il fees are subject to applicable taxes) |                                                                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| Engineering Service                                                                                                                                                                                                | Fee                                                                             | Comments                                                                         |
| Highway Use Damage Deposit                                                                                                                                                                                         |                                                                                 | Refundable                                                                       |
| Light Duty <sup>2</sup><br>Medium Duty <sup>3</sup><br>Heavy Duty <sup>4</sup>                                                                                                                                     | \$1,000.00<br>\$5,000.00<br>\$10,000.00                                         |                                                                                  |
| Pavement Degradation Fee                                                                                                                                                                                           | \$10.00 per square meter                                                        | Minimum \$500.00 charge                                                          |
| Pavement Reinstatement Fee                                                                                                                                                                                         | \$80.00 per square meter                                                        | Minimum \$500.00 charge                                                          |
| Legal Signal Timing Requests                                                                                                                                                                                       | \$300.00 per request                                                            |                                                                                  |
| Legal Traffic Operations Requests                                                                                                                                                                                  | \$300.00 per request<br>\$105.00/hour for each additional<br>hour               | includes first hour and a half of staff time                                     |
| Traffic Volume Count Request                                                                                                                                                                                       | \$75.00 for 1 <sup>st</sup> request<br>\$25.00 for each additional request*     | *additional requests must be made<br>at the same time as 1 <sup>st</sup> request |
| Newspaper Box Placement on Public<br>Property                                                                                                                                                                      | \$75.00 per newspaper box, per year                                             | Non-refundable                                                                   |
| Confiscation fee for removal of<br>newspaper boxes contravening permit<br>requirements on public property                                                                                                          | \$250.00 per newspaper box                                                      | Non-refundable                                                                   |
| Streetlight Banner Application Fee                                                                                                                                                                                 | \$100                                                                           | Non-refundable                                                                   |
| Streetlight Banner Installation                                                                                                                                                                                    | \$250 mobilization fee                                                          |                                                                                  |
|                                                                                                                                                                                                                    | \$60 per banner installation fee                                                |                                                                                  |
|                                                                                                                                                                                                                    | \$150 each for installation of banner<br>and hardware                           |                                                                                  |
| Filming Service                                                                                                                                                                                                    | Fee                                                                             | Comments                                                                         |
| Filming Permit Application Fee                                                                                                                                                                                     |                                                                                 |                                                                                  |
| <ul> <li>Application made 10 or more<br/>days prior to filming</li> <li>Application made less than 10<br/>days prior to filming</li> <li>Additional Location Fees</li> <li>Student Film Application Fee</li> </ul> | \$300.00<br>\$500.00<br>\$100.00 per location<br>\$50.00                        | Non-refundable                                                                   |
| Business License Fee                                                                                                                                                                                               | See Business License Fees                                                       | Non-refundable                                                                   |

| Engineering and Filming Service Fees<br>(all fees are subject to applicable taxes)                                                                                                                                                                                                                                                               |                                                                                                       |                                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| Filming Service                                                                                                                                                                                                                                                                                                                                  | Fee                                                                                                   | Comments                                                                                                |
|                                                                                                                                                                                                                                                                                                                                                  | See Park Facility Fees and<br>Special Event Fees – Rental based<br>on commercial rates                |                                                                                                         |
| City Parks & Public Facilities <sup>5</sup>                                                                                                                                                                                                                                                                                                      | If not listed in the Parks, Facilities and Special Event Fees charge is:                              | Does not include the Parks or<br>Public Facilities parking lots,                                        |
|                                                                                                                                                                                                                                                                                                                                                  | \$500.00 per day –<br>Neighbourhood Park                                                              | which are charged separately.                                                                           |
|                                                                                                                                                                                                                                                                                                                                                  | \$1,000.00 per day –<br>City Park, Douglas Park and<br>Sendall Gardens                                |                                                                                                         |
| City Parking Lots <sup>5</sup>                                                                                                                                                                                                                                                                                                                   | \$500.00 per day                                                                                      | Does not include timed stalls<br>which are charged per stall per day<br>under Engineering Service fees. |
| Filming and Special Event – Site Inspection                                                                                                                                                                                                                                                                                                      | \$75.00 per inspection                                                                                |                                                                                                         |
| <ul> <li>Filming and Special Event – Fire<br/>Protection Standby <ul> <li>Pumper Trucks</li> <li>Aerial Device</li> <li>Rescue Vehicles (to include<br/>the delivery of any of the<br/>following services:</li> <li>High Angle Rescue</li> <li>Trench Rescue</li> <li>Confined Space</li> <li>Husar</li> <li>Water Rescue</li> </ul> </li> </ul> | \$550.00 per hour<br>\$1,200.00 per hour<br>\$2,000.00 per hour                                       |                                                                                                         |
| Staff Time:<br>- RCMP Police (Officers)<br>- RCMP Police (Clerical)<br>- Fire & Rescue Service<br>(Firefighters)<br>- Public Works Dept.<br>(Labourers)                                                                                                                                                                                          | \$110.00/hour per officer<br>\$40.00/shoot<br>Included in vehicle costs<br>Actual cost +10% admin fee | Traffic control, shoot scenes, etc.<br>To coordinate RCMP callout<br>General Services                   |

<sup>1</sup> - Applies to parking for Highway Use Permits, Special Event Permits, Film Permits, Building Permits and Sign Permits

<sup>2</sup> - Light duty: for all work involving purely hand tools, and located completely within the boulevard and outside of the paved road area.
<sup>3</sup> - Medium duty: for all work not involving heavy equipment but still located within the edges of the paved

<sup>3</sup> - Medium duty: for all work not involving heavy equipment but still located within the edges of the paved roadway including manhole access or median landscaping;

<sup>4</sup> - Heavy duty: for all work involving the use of heavy equipment including excavation, paving, and underground or overhead utility work;

<sup>5</sup> - Rental of City Parks, Public Facilities and Parking Lots may not grant the applicant exclusive use of these facilities. Applicant may be required to maintain access for use by the public or other user groups.

#### **Refunds for Permit Fees listed in Schedule 7:**

- (a) The City may issue a refund (except where fee is non-refundable) of:
  - (i) 100% if the person who has paid the permit fee applies for the refund in writing before the City has issued the permit less refund process fee (see Schedule 2);
  - (ii) 50% if the person who has paid the permit fee applies for the refund in writing after the City has issued the permit.

#### 3. Severability

If any portion of this bylaw is declared invalid by a court of competent jurisdiction, then the invalid portion must be severed and the remainder of the bylaw is deemed valid.

READ A FIRST, SECOND AND THIRD TIME on this -- day of --, 2017.

ADOPTED this -- of --, 2017.

MAYOR

DEPUTY CORPORATE OFFICER

EXPLANATORY MEMO



FEES AND CHARGES AMENDMENT BYLAW 2837, Amendment No 30, 2017 No. 3015

# **PURPOSE:**

To amend Schedule 7 of the Fees and Charges Bylaw to add Streetlight Banner Application and Installation fees in conjunction with Streetlight Banner Policy CO-60.

#145015 0110.00

# RECEIVED

FEB 0 2 2017

ADMINISTRATION DEPT CITY OF LANGLEY

January 27, 2017

Mayor and Council City of Langley 20399 Douglas Crescent Langley, BC V3A 4B3

Canadian Société

canadienne

du cancer

Cancer

Society

Re: Permission to Canvass

From April 1 to April 30, 2017 the Canadian Cancer Society holds its annual Daffodil Campaign. During the month the Door to Door fund raising drive takes place. The dollars raised assist the Canadian Cancer Society in providing funds for cancer research, services to people living with cancer, education, information and advocacy for healthy lifestyles. Hundreds of volunteers participate each year.

At this time I am requesting permission to canvass in the City of Langley from April 1 to April 30, 2017.

I look forward to your positive response to the request.

Sincerely,

Tim Dixon Annual Giving Coordinator Canadian Cancer Society Phone: 604.583.2228 Cell: 604.791.3323 Email: tdixon@bc.cancer.ca Web: www.cancer.ca