



CITY OF LANGLEY

2022 – 2026 Financial Plan

**Fiscal Period January 1, 2022 to
December 31, 2026**

BYLAW 3194

January 24, 2022

Budget Message

January 18, 2022

Message from the Director of Corporate Services

Mayor and City Council
Langley City

2022-2026 Financial Plan

The COVID-19 pandemic has lingered longer than anyone would have thought. There is still some uncertainty how it will continue to impact the City's finances. The City has anticipated the casino will continue to operate throughout the year and have therefore increased the revenues back to \$7 million. Should things change, we may need to revisit the Capital Improvement Plan, funded by casino proceeds, in the following years.

Policing costs have increased substantially following the first-time union contract for RCMP members. While the City had anticipated an increase and had built in a 2.5% increase each year since 2017, the negotiated settlement was still higher than planned for. As policing is already the largest department in the City's budget, the increase in 2022 has affected the overall tax rate quite significantly.

Fortunately, with the newly adopted Official Community Plan now in place, new construction growth in the City is bringing in new taxation revenues and building permit fees helping to offset the increase in policing expenditures.

SkyTrain will bring additional positive momentum to development in the City. New housing stock anticipated in the Nexus of Community plan are starting to come to fruition. Langley City has a bright future to look forward to.

Public Process

A Financial Plan presentation will be made at the Monday, January 24, 2022 Council meeting to introduce the budget to the public which will be recorded and streamed on the City's website.

A Financial Plan public input and open house virtual meeting will be held on Thursday, February 3, 2022 from 6:00 pm – 7:30 pm for the public to learn more about the budget and ask questions.

The virtual open house will be followed by a Financial Plan presentation at the February 7, 2022 Committee of the Whole Council meeting where comments from the public will be invited.

The Five Year Financial Plan

The five year financial plan presented in this document is a financial planning tool and not a multi-year budget.

The primary focus of the Financial Plan is the current budget year under consideration (2022) with a new five year plan being created for each successive budget cycle.

The revenue and expenditure forecasts of the out years (2023-2026) reflect estimated wage and benefit costs, estimated Metro Vancouver rate increases and RCMP contract increments. We have not attempted to include an estimate of inflation in the out years in this document.

The 2021 Actual column is reflecting the current year to date expenditures rather than an estimate of the amount anticipated after the end of the year which will be higher after all the December purchase invoices and year end reconciliations have been reflected.

2022 Council Goals and Strategic Plan

City Council adopted the 2017-2021 Strategic Plan and the Nexus of Community Plan and the Financial Plan includes a series of goals and actions in each department that support these strategic planning documents. The Strategic Plan has seven key result areas as follows:

Key Result Areas

In this plan, we have seven areas that describe where we believe we most need to move forward and achieve better results. Making progress in these Key Result Areas will define our success over the four year period, and anchor our accountability to our individual and corporate citizens.

1. **Infrastructure Renewal:** We recognize the need for, and are committed to, establishing a long-term, financially-responsible infrastructure renewal plan for all municipal assets.
2. **Quality of Life:** We are a community that is an ideal place to raise a family, offers a welcoming and diverse living environment, boasts great leisure and recreational opportunities, and supports healthy and safe neighbourhoods.
3. **Communication:** We communicate effectively with our citizens, customers, partners, and stakeholders, involving them in decisions which impact and interest them, and engaging them in public life.
4. **Revitalization:** We will continue to revitalize our community to ensure that it is vibrant, clean and safe, is a desirable location for industry, and our policies and strategies create a vibrant economy that position the City as the Regional Hub in the Fraser Valley for innovation, education, technology, shopping, health industry, leisure and entertainment.
5. **Environment:** We continue to focus on protecting, promoting and enhancing environmental assets in the community and active in achieving the Zero Waste goals.
6. **Protective Services:** We maintain and foster partnerships with law enforcement agencies,

community groups, neighbourhoods, and citizens to address public safety and socio-economic issues in the community.

7. **Organizational Development:** We stand out as a results-oriented, engaged and innovative work force with a strong service ethic and high level of customer service, and a City Council that is accessible to its citizens.

Budget Highlights

General Operating Fund

The Consumer Price Index (CPI) % increase in Vancouver for the year ended November 30, 2021 was 3.2%. The CPI is not representative of the costs incurred by municipal governments which are more heavily weighted to labour, materials and contracted services, whereas the CPI reflects a basket of goods, like food, shelter, clothing, furniture, etc.

The gap between total expenditures and total revenues in the general fund is \$1,240,570 and would require a general fund taxation increase of 3.94%.

The most significant increase in the financial plan is an additional 4.91% for policing, mostly relating to a union contract settlement retroactive to 2017, this was offset by a net revenue increase in the remainder of the general fund operations of (0.97%).

| 2022 Non-discretionary Property Tax Impact | | | |
|--|-----------|------------------|--------------|
| General Fund Taxation Surplus | \$ | (301,625) | (0.97%) |
| Policing Services | \$ | 1,542,195 | 4.91% |
| Total Taxation Shortfall | \$ | 1,240,570 | 3.94% |

Langley City

2022 Financial Plan

The budget contains service level and other increases outlined in the following table.

| Summary of the Larger Changes Affecting the 2022 General Fund Budget | |
|---|---------------------|
| Revenues: | |
| New tax growth increase | \$ (636,000) |
| New permissive exemptions | 75,000 |
| Admin/inspection fees | (72,500) |
| Solid waste fee increase | (65,930) |
| Permit/licensing fees | (433,900) |
| Interfund Utility Allocation | (126,700) |
| Interest income | (101,750) |
| Hotel Tax | (20,000) |
| Gaming Proceeds | (7,000,000) |
| Covid-19 safe restart grant | 792,565 |
| Misc. fees and revenue | (164,055) |
| Expenditures: | |
| Employee wages and benefits | 287,690 |
| New employee positions & changes | 407,285 |
| Legal fees | 50,000 |
| IT security and software support | 73,280 |
| Fire training, maintenance and supplies | 23,770 |
| RCMP contract – Local detachment | 1,265,630 |
| RCMP contract – Integrated teams | 187,895 |
| RCMP detachment - Civilian staff | 84,230 |
| Discover Langley City | 20,000 |
| Solid waste services | 61,600 |
| Library services | 31,250 |
| Recreation training and program supplies | 30,000 |
| Additional homeless encampment cleanup | 41,685 |
| Various supplies and contracted services | 63,300 |
| Long term debt servicing | 27,915 |
| Transfer from gaming proceeds reserve | (792,565) |
| Transfer to gaming proceeds reserve | 7,000,000 |
| Transfer to/from reserves | 130,875 |
| Net 2022 budget expenditure increase | \$ 1,240,570 |

Each year departments scrutinize their operating budgets in an effort to make substantive reductions to help mitigate a taxation increase. Over the last number of years, over \$1.1 million in savings have been implemented reducing taxes by 5%. However, these reductions have operational impacts due to reductions in training, supplies and contracted services.

Revenue Changes:

The new taxation growth from new construction is estimated by the BC Assessment Authority at \$636,000 or 2.02% property tax revenue.

New permissive property tax exemptions which were awarded by Council in 2021 which will reduce 2022 taxation revenue by \$75,000 or 0.24%.

Admin/inspection fees have increased based on development activity increasing annual fees by \$72,500.

Solid waste fees have increased \$65,930 to offset the increase in disposal and collection charges for garbage and green waste.

Permit/licensing fees have been increased \$433,900 to reflect construction activity and fee increases.

A portion of General Fund operating costs are attributed to the operation of the Sewer & Drainage Fund and the Water Fund. In 2022, these allocations increased by \$126,700.

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2022 Financial Plan

Hotel tax revenues are collected and remitted to Discover Langley City to fund tourism promotion in the community. The revenues are increasing \$20,000 reflecting the recovery of the tourism sector from the impact of COVID-19 on local hotel occupancy.

The opening of all casinos in the Province, which were temporarily closed due to COVID-19 in March 2020, has resumed the City's share of gaming proceeds, these proceeds have been estimated at \$7,000,000 for 2022.

The 2021 financial plan included funding from the Covid-19 Safe restart grant in the amount of \$792,565, this revenue has been removed for 2022.

Other miscellaneous fees and revenue have increased by \$164,055 based on historical trends and fee & other revenue increases.

Expenditure Changes:

A provision of \$287,690 has been included for the CUPE, IAFF and management staff contract increases as well as increases due to staff moving through steps in their pay grades.

New employee positions and changes approved during 2021 will necessitate an increase of \$177,305 for 2022. In addition, the plan includes an increase of \$229,980 to allow for new staff positions to allow for additional clerical and communications support, and a new

information technology position to help support and protect the City's technological resources.

An additional \$50,000 has been allocated for increased legal costs for 2022 based on historical trends.

IT security and software support requires an increase of \$73,280. Additional resources are being implemented to help protect the City from cybercrime and software subscription costs are increasing predominantly to implement MS Office 365.

The Fire Department has experienced an increase in costs due to new training, an increase in maintenance costs and additional supplies requiring an increase of \$23,770.

The RCMP collective agreement has been settled and necessitates an increase of \$1,265,630 for our RCMP members at the local detachment and an additional \$187,895 for our share of integrated teams.

The cost for centralized support services, billed by the Township of Langley for municipal employees at the RCMP detachment, is increasing \$84,230 to reflect wage increases.

Discover Langley City is transferred all hotel tax proceeds received by the City, revenues are anticipated to be \$20,000 more for 2022.

Solid waste service fees have increased \$61,600 due to increases in contract costs and disposal fees.

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The FVRL levy is increasing \$31,250 covering wages and benefit cost increases and an increase in material costs.

Additional funding of \$30,000 has been allocated to the recreation budget for annual safety training and program supplies.

Ongoing additional homeless encampment cleanup and debris removal costs necessitates an annual increase of \$41,685.

Various small inflationary increases to supplies and contracted services budgets throughout the organization, as well as ongoing maintenance funding for new capital infrastructure resulted in an increase of \$63,300.

Long term debt interest rates have increased, necessitating the addition of annual interest and principal payments of \$27,835.

The operation of the Cascades Casino has resumed, and the estimated revenue share for 2022 is \$7,000,000 with \$792,565 being reinvested in the community through grants, community programming and other council initiatives. The remaining funds are allocated for capital funding.

There was a net increase in transfers to reserves amounting to \$130,875 which is offset by designated revenue increases.

Water Operating Fund

The water rate structure will increase \$0.09 per cubic meter to \$1.53 per cubic meter, with a flat rate of \$75 per dwelling unit. The increase for the average single family residential customer using 330 cubic meters of water will be \$29.70 in 2022.

In addition to increased costs of labour and services, the cost of water purchased from GVWD is increasing 11.9%. An additional \$120,000 transfer to reserves for future capital is also included.

The water purchase cost of \$3.2 million makes up 63.5% of the expenditures in the water fund.

The GVWD has indicated that there will be annual increases in water costs between 6% - 12% per year over the next five years to allow for improved water filtration and infrastructure replacement.

Sewer and Drainage Operating Fund

The sewer rate structure will increase \$0.08 per cubic meter bringing the total to \$1.41 per cubic meter (80% of water consumption) with a flat rate of \$75 per dwelling unit. The increase for the average single family residential customer using 330 cubic meters of water, used to determine the sewer charge, will be \$21.12 in 2022.

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The increase is to fund an increased allocation of administrative costs from the general fund, additional system testing, an increase in wages and supplies and an additional \$150,000 transfer to reserves for future capital.

The sewer treatment levy cost from the GVS&DD is \$2.1 million which makes up 51.6% of the expenditures in the sewer fund. The GVS&DD has indicated that there will be annual increases in sewer costs between 17% - 30% per year over the next five years to allow for improved sewer collection and treatment.

Capital Improvement Plan

The Financial Plan includes a 10 year Capital Improvement Plan (CIP). The proposed expenditures in 2022 total \$16,751,080. Some of the larger projects in the plan includes the purchase of a \$1.3 million fire truck, \$1 million towards the design of a new Engineering Operation Centre building, \$2.75 million for sewer & water works on 56 Ave, 200 St to 203 St and \$1.96 million for water & road works on 202 St/ 203 St / 47 Ave / 48 Ave. and \$1.15 million for sewer works on Michaud Crescent.

Capital projects are funded through money the City has placed in reserves, funds received from developers when new construction is undertaken by way of Development Cost Charges (DCC's), grants and casino proceeds.

Each year the City allocates a portion of the money collected through property taxation and utility fees into the reserves. The planned reserve contributions in 2022 are presented on the table below.

| Tax and Utility Funded Reserve Contributions | |
|---|---------------------|
| Capital Works Reserve | \$ 1,004,450 |
| Fire Equipment Replacement | 55,000 |
| Machinery Replacement | 492,530 |
| Off Street Parking | 11,520 |
| Office Equipment | 46,500 |
| Parks & Recreation | 177,500 |
| Sewer Future Capital | 870,000 |
| Water Future Capital | 810,000 |
| Total 2022 Contributions | \$ 3,467,500 |

The work being planned to accommodate the tangible capital asset requirements and resulting asset management benefits will highlight the infrastructure deficit faced by the City of Langley. We are not currently putting enough funding towards infrastructure renewal to meet projected needs. It will take a concerted effort by City Council to balance between allocating adequate funding for infrastructure, that is primarily underground, and other infrastructure needs for the community.

The closure of the casino due to the pandemic, and associated drop in gaming proceeds, has highlighted the City's over reliance on gaming proceeds as one of the main funding sources in our capital improvement plan. This reduced funding has necessitated delaying of projects. Going forward, the City needs to take a

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balanced, conservative approach to capital funding. In future years, the City will be phasing in increased reserve transfers funded by taxation and utility fees to address these needs.

Prior Year's Surplus

The City is required to prepare a balanced budget each year under provincial legislation. Each dollar expended has to be approved by City Council in the Financial Plan. At the end of the previous year, the actual financial numbers may result in revenues being higher than anticipated or expenditures lower than planned which is called a surplus. It is proposed that any surplus generated in 2021 be allocated to the Capital Works Reserve to augment the capital works undertaken in future years.

Casino Proceeds

Casino proceeds are a significant funding source for the Capital Improvement Plan. It is estimated that the casino proceeds will be \$7.0 million in 2022.

The following table lists the projects funded by casino proceeds.

| Capital 2022 – Casino Proceeds Allocation | |
|--|---------------------|
| Replace Engine 12 | \$ 815,000 |
| Library Roof Replacement | 100,000 |
| Urban Forest Management Plan | 110,000 |
| Brydon Park Upgrade | 100,000 |
| Sanitary and Storm Sewer Point Repairs | 650,000 |
| 56 Ave, 200 St to 203 St (Sewer) | 900,000 |
| 208 St Culvert Relining at 5200 Blk | 400,000 |
| 56 Ave, 200 St to 203 St | 600,000 |
| 202/203/47/48 Area - Watermain Replacement | 1,500,000 |
| 2022 Casino Proceeds Allocation | \$ 5,175,000 |

By using casino proceeds rather than borrowing, the City is reducing operating debt servicing costs. Every \$1.00 borrowed requires \$0.238 to be paid in interest over the 15 year term of the borrowing. Debt avoidance has reduced the taxes otherwise payable by 21% since the casino has been open.

Issues Affecting Future Years' Budgets

COVID-19 has resulted in much uncertainty. While property tax collection was similar to prior years in 2021, it is difficult to determine how taxpayers will respond after the pandemic has been with us for almost two

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years. Some families have lost income and some businesses are also suffering from lower sales making it more difficult to pay their property taxes on time. Municipal cash flow will again be a consideration in July 2022. The supports offered by the Federal and Provincial governments will have to cease at some point and it is unknown how some taxpayers will face the financial challenges that may result.

New growth revenues are not sufficient to fund inflationary increases in the City's budget. Wage settlements and ability to attract and retain staff, without any new service levels being considered, will continue to put pressure on the budget.

Local governments are increasingly feeling the effects of downloading by other levels of government. The City is struggling with its ability to address social issues like homelessness where individuals suffering from mental health and substance abuse concerns are evident. Historically, social welfare has been a Provincial mandate however, municipalities are now facing the effects of this growing issue.

The Surrey Langley SkyTrain project will transform our community. There may be expectations placed upon the municipality to contribute to aspects of the project that at this time are yet unknown. The City will have to be flexible with the timing of other Capital Improvement Plan projects to accommodate the Surrey Langley SkyTrain project.

Our contracted service partners like the RCMP, Fraser Valley Regional Library and Metro Vancouver have increases in their respective budgets which are beyond the City's control and can have significant effects on the overall City of Langley Financial Plan. The RCMP has transitioned to a unionized police force which has had a significant financial impact this year.

Our Financial Plan for 2022 – 2026 will set our spending priorities to ensure that the City of Langley continues as the Place to Be!



Darrin Leite, CPA, CA
Director of Corporate Services

CONSOLIDATED FINANCIAL PLAN SUMMARY

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--|------------------|--------------------|----------------------|------------------|------------------|------------------|------------------|------------------|
| Consolidated Revenues | | | | | | | | |
| Property Value Taxes | \$ 29,790,916 | \$ 31,435,365 | \$ 31,410,464 | \$ 33,236,935 | \$ 34,330,230 | \$ 35,488,640 | \$ 36,694,500 | \$ 38,017,690 |
| Fees and Charges | 12,200,224 | 12,475,830 | 12,949,934 | 14,114,870 | 15,017,040 | 16,057,110 | 17,219,000 | 18,520,870 |
| Revenue Other Services | 9,427,391 | 4,438,760 | 5,986,619 | 10,879,750 | 10,887,360 | 10,895,130 | 10,903,060 | 10,911,160 |
| | 51,418,531 | 48,349,955 | 50,347,017 | 58,231,555 | 60,234,630 | 62,440,880 | 64,816,560 | 67,449,720 |
| Consolidated Expenditures | | | | | | | | |
| General Government Services | 4,630,495 | 5,153,120 | 5,233,085 | 5,706,015 | 5,679,480 | 5,766,710 | 5,855,760 | 5,953,190 |
| Policing Service | 12,919,401 | 13,530,225 | 6,956,088 | 15,072,770 | 15,508,450 | 15,956,890 | 16,418,420 | 16,893,460 |
| Fire Rescue Service | 4,869,832 | 5,419,300 | 5,205,212 | 5,565,590 | 5,692,500 | 5,822,610 | 5,955,870 | 6,092,440 |
| Other Protective Services | 789,379 | 881,435 | 716,992 | 903,830 | 922,560 | 941,740 | 961,340 | 981,360 |
| Engineering and Operations | 2,958,043 | 3,232,620 | 3,125,423 | 3,397,035 | 3,496,730 | 3,599,440 | 3,651,460 | 3,704,590 |
| Development Services | 1,055,442 | 1,343,150 | 1,247,414 | 1,444,980 | 1,467,400 | 1,490,270 | 1,513,620 | 1,537,430 |
| Solid Waste | 688,451 | 715,160 | 491,829 | 777,090 | 815,330 | 855,480 | 897,620 | 941,860 |
| Recreation | 3,684,252 | 4,496,160 | 3,791,632 | 4,571,020 | 4,637,050 | 4,702,950 | 4,770,240 | 4,832,300 |
| Parks | 2,080,367 | 2,316,760 | 2,380,899 | 2,333,895 | 2,367,860 | 2,402,420 | 2,437,710 | 2,473,640 |
| Sewer & Drainage | 3,096,499 | 3,083,180 | 3,065,204 | 3,305,610 | 3,627,380 | 3,995,940 | 4,418,320 | 4,902,570 |
| Water | 3,691,576 | 3,832,430 | 3,673,107 | 4,227,760 | 4,498,320 | 4,789,790 | 5,103,830 | 5,442,200 |
| Interest | 25,879 | 9,000 | 18,001 | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 |
| Amortization | 5,959,166 | 5,700,000 | - | 6,000,000 | 6,100,000 | 6,200,000 | 6,300,000 | 6,400,000 |
| | 46,448,782 | 49,712,540 | 35,904,886 | 53,317,995 | 54,825,460 | 56,536,640 | 58,296,590 | 60,167,440 |
| Excess of revenue over expenditures | 4,969,749 | (1,362,585) | 14,442,131 | 4,913,560 | 5,409,170 | 5,904,240 | 6,519,970 | 7,282,280 |
| Add: | | | | | | | | |
| Transfer from Reserve Accounts | 901,506 | 135,000 | - | 927,565 | 927,570 | 927,570 | 927,570 | 927,570 |
| Transfer from Statutory Reserves | - | - | - | - | - | - | - | - |
| Transfer from General Surplus | - | 40,000 | - | 100,000 | - | - | - | - |
| Transfer from Equity | 5,959,166 | 5,700,000 | - | 6,000,000 | 6,100,000 | 6,200,000 | 6,300,000 | 6,400,000 |
| | 6,860,672 | 5,875,000 | - | 7,027,565 | 7,027,570 | 7,127,570 | 7,227,570 | 7,327,570 |
| Deduct: | | | | | | | | |
| Debt Servicing | - | 576,580 | - | 604,415 | 604,420 | 604,420 | 604,420 | 604,420 |
| Transfer to Reserve Accounts | 4,676,536 | 2,240,865 | 1,360,000 | 9,549,210 | 9,793,710 | 10,074,890 | 10,398,260 | 10,770,120 |
| Transfer to Statutory Reserves | 7,142,400 | 1,694,970 | 1,644,795 | 1,787,500 | 2,038,610 | 2,352,500 | 2,744,860 | 3,235,310 |
| | 11,818,936 | 4,512,415 | 3,004,795 | 11,941,125 | 12,436,740 | 13,031,810 | 13,747,540 | 14,609,850 |
| Surplus (Deficit) | \$ 11,485 | \$ - | \$ 11,437,336 | \$ - | \$ - | \$ - | \$ - | \$ - |

STAFFING SUMMARY (F.T.E.)

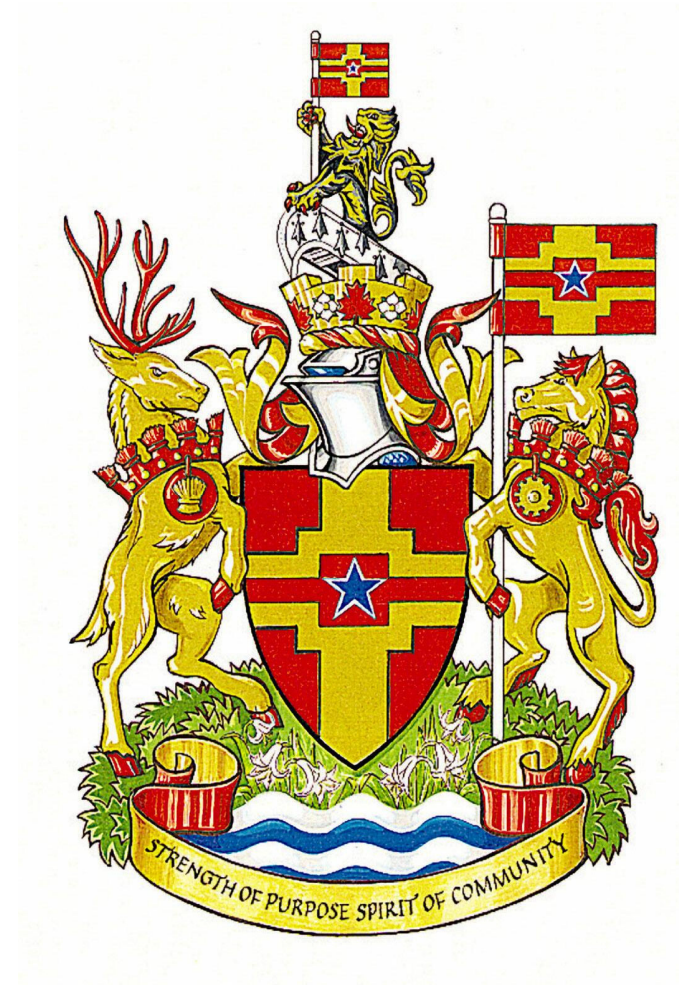
| DEPARTMENT | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| General Government Services | 28.4 | 29.5 | 28.3 | 32.3 | 32.3 | 32.3 | 32.3 | 32.3 |
| Policing Services - note 1 | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 |
| Fire Rescue Service | 26.8 | 28.9 | 26.5 | 28.9 | 28.9 | 28.9 | 28.9 | 28.9 |
| Other Protective Services | 1.8 | 2.0 | 1.8 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Engineering and Operations | 17.1 | 19.2 | 15.7 | 19.4 | 19.8 | 20.2 | 20.2 | 20.2 |
| Development Services | 7.5 | 8.2 | 7.5 | 8.2 | 8.2 | 8.2 | 8.2 | 8.2 |
| Solid Waste | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Recreation | 20.0 | 33.6 | 24.6 | 33.6 | 33.6 | 33.6 | 33.6 | 33.6 |
| Parks | 12.0 | 13.7 | 12.7 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 |
| Sewer Utility | 4.0 | 4.5 | 4.3 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 |
| Water Utility | 5.2 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| TOTAL F.T.E.'s | 177.5 | 199.3 | 181.1 | 202.7 | 203.1 | 203.5 | 203.5 | 203.5 |

Note 1 - RCMP member are under contract from the RCMP

***It is important to note that FTE's represent a full-time equivalent of a staff member. In many instances, particularly in Parks and Recreation which consists of many part-time or seasonal positions, this is not a accurate reflection of the actual number of employees.

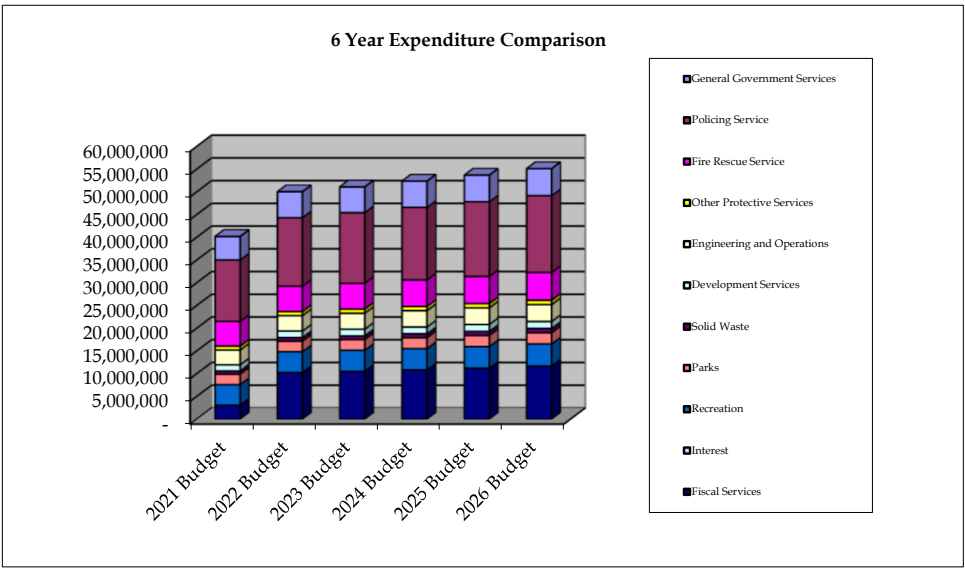
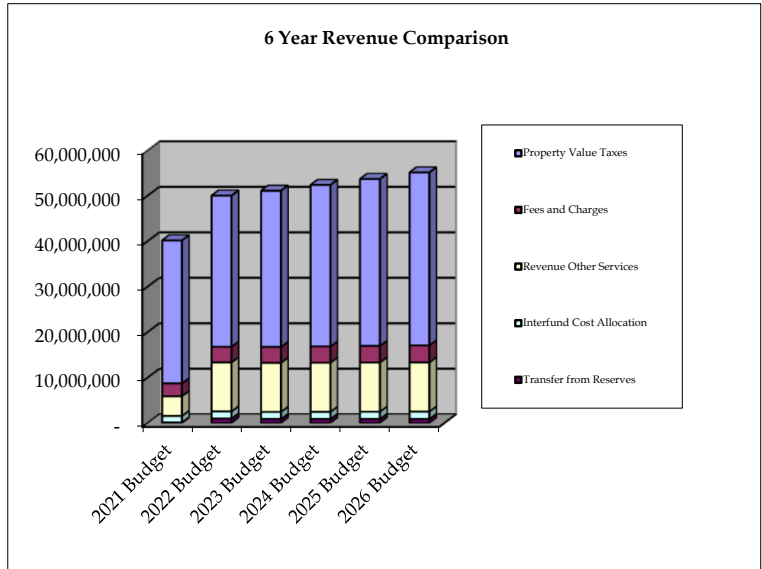
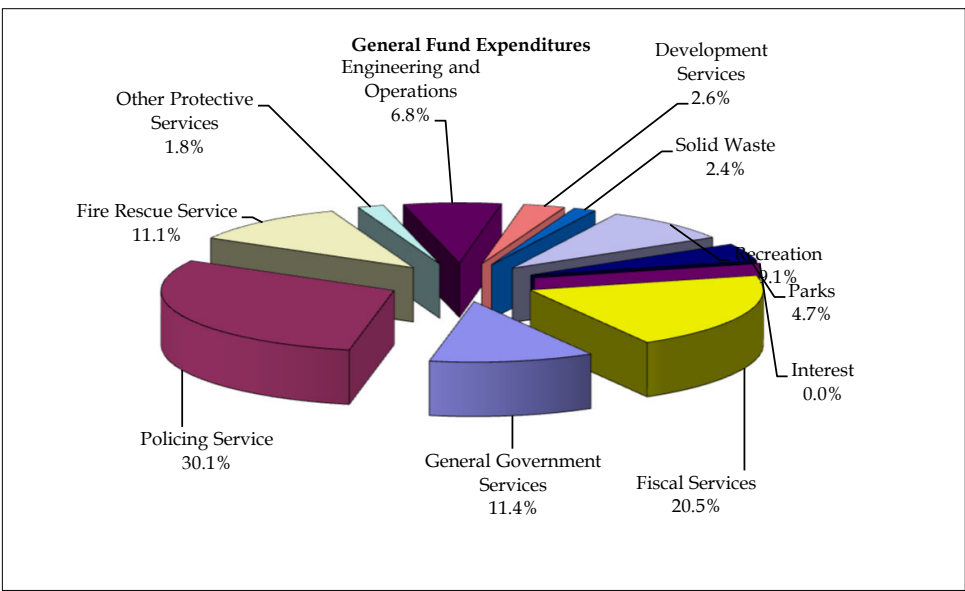
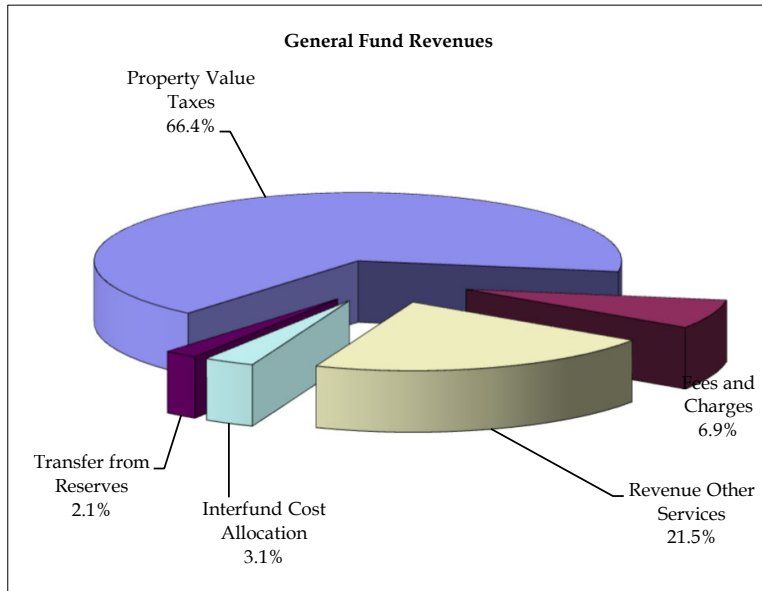
General Operating Fund

2022-2025



GENERAL OPERATING FUND

The General Operating Fund is the primary operating fund of the City. It is used to account for all of the financial resources and expenditures of the City of Langley, except Water Utility, Sewer & Drainage Utilities, and the 10-year Capital Improvement Plan. This section details the 2022-2026 Financial Plan, as well as showing comparative figures for 2020 Actual Results, 2021 Budget, and the 2021 Year to Date (YTD) expenditures. (The 2021 YTD figures are highly dependent on when billings are received and processed and may not accurately reflect actual expenses to date.)



| GENERAL FUND SUMMARY | | | | | | | | |
|----------------------------------|------------------|------------------|----------------------|------------------|------------------|------------------|-------------------|-------------------|
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
| Revenues | | | | | | | | |
| Property Value Taxes | \$ 29,790,916 | \$ 31,435,365 | \$ 31,410,464 | \$ 33,236,935 | \$ 34,330,230 | \$ 35,488,640 | \$ 36,694,500 | \$ 38,017,690 |
| Fees and Charges | 3,181,997 | 2,822,260 | 3,402,015 | 3,446,840 | 3,516,950 | 3,589,640 | 3,665,020 | 3,743,180 |
| Revenue Other Services | 9,311,797 | 4,338,260 | 5,935,114 | 10,779,250 | 10,786,860 | 10,794,630 | 10,802,560 | 10,810,660 |
| Interfund Cost Allocation | 1,379,700 | 1,428,460 | 1,071,345 | 1,555,160 | 1,550,390 | 1,576,560 | 1,603,280 | 1,632,510 |
| | 43,664,410 | 40,024,345 | 41,818,938 | 49,018,185 | 50,184,430 | 51,449,470 | 52,765,360 | 54,204,040 |
| Expenditures | | | | | | | | |
| General Government Services | 4,630,495 | 5,153,120 | 5,233,085 | 5,706,015 | 5,679,480 | 5,766,710 | 5,855,760 | 5,953,190 |
| Policing Service | 12,919,401 | 13,530,225 | 6,956,088 | 15,072,770 | 15,508,450 | 15,956,890 | 16,418,420 | 16,893,460 |
| Fire Rescue Service | 4,869,832 | 5,419,300 | 5,205,212 | 5,565,590 | 5,692,500 | 5,822,610 | 5,955,870 | 6,092,440 |
| Other Protective Services | 789,379 | 881,435 | 716,992 | 903,830 | 922,560 | 941,740 | 961,340 | 981,360 |
| Engineering and Operations | 2,958,043 | 3,232,620 | 3,125,423 | 3,397,035 | 3,496,730 | 3,599,440 | 3,651,460 | 3,704,590 |
| Development Services | 1,055,442 | 1,343,150 | 1,247,414 | 1,444,980 | 1,467,400 | 1,490,270 | 1,513,620 | 1,537,430 |
| Solid Waste | 688,451 | 715,160 | 491,829 | 777,090 | 815,330 | 855,480 | 897,620 | 941,860 |
| Recreation | 3,684,252 | 4,496,160 | 3,791,632 | 4,571,020 | 4,637,050 | 4,702,950 | 4,770,240 | 4,832,300 |
| Parks | 2,080,367 | 2,316,760 | 2,380,899 | 2,333,895 | 2,367,860 | 2,402,420 | 2,437,710 | 2,473,640 |
| Interest | 25,879 | 9,000 | 18,001 | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 |
| | 33,701,541 | 37,096,930 | 29,166,575 | 39,784,625 | 40,599,760 | 41,550,910 | 42,474,440 | 43,422,670 |
| | 9,962,869 | 2,927,415 | 12,652,363 | 9,233,560 | 9,584,670 | 9,898,560 | 10,290,920 | 10,781,370 |
| Add: | | | | | | | | |
| Transfer from Reserve Accounts | 901,506 | 135,000 | - | 927,565 | 927,570 | 927,570 | 927,570 | 927,570 |
| Transfer from Statutory Reserves | - | - | - | - | - | - | - | - |
| Transfer from Surplus | - | 40,000 | - | 100,000 | - | - | - | - |
| | 901,506 | 175,000 | - | 1,027,565 | 927,570 | 927,570 | 927,570 | 927,570 |
| Deduct: | | | | | | | | |
| Debt Servicing | - | 576,580 | - | 604,415 | 604,420 | 604,420 | 604,420 | 604,420 |
| Transfer to Reserve Accounts | 3,717,172 | 830,865 | - | 7,869,210 | 7,869,210 | 7,869,210 | 7,869,210 | 7,869,210 |
| Transfer to Statutory Reserves | 7,142,400 | 1,694,970 | 1,644,795 | 1,787,500 | 2,038,610 | 2,352,500 | 2,744,860 | 3,235,310 |
| | 10,859,572 | 3,102,415 | 1,644,795 | 10,261,125 | 10,512,240 | 10,826,130 | 11,218,490 | 11,708,940 |
| Surplus (Deficit) | \$ 4,803 | \$ - | \$ 11,007,568 | \$ - | \$ - | \$ - | \$ - | \$ - |

| DEPT. BUDGET SUMMARY | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Staffing (F.T.E.'s) | 139.7 | 158.9 | 143.5 | 162.3 | 162.7 | 163.1 | 163.1 | 163.1 |
| Operating Cost Summary | | | | | | | | |
| Revenues | \$ (44,940,724) | \$ (41,086,235) | \$ (42,424,155) | \$ (50,947,210) | \$ (52,013,460) | \$ (53,278,500) | \$ (54,594,390) | \$ (56,033,070) |
| Personnel & Benefits | 12,796,357 | 15,503,620 | 14,503,376 | 16,264,710 | 16,660,370 | 17,065,560 | 17,426,750 | 17,795,720 |
| Equipment | 364,681 | 360,995 | 559,828 | 324,700 | 324,720 | 324,720 | 324,720 | 324,720 |
| Contracted Services | 18,304,754 | 19,056,710 | 12,091,878 | 20,829,840 | 21,306,290 | 21,838,380 | 22,386,540 | 22,951,360 |
| Materials & Supplies | 13,470,129 | 6,164,910 | 4,261,505 | 13,527,960 | 13,722,080 | 14,049,840 | 14,456,380 | 14,961,270 |
| Total Operating Cost | \$ (4,803) | \$ - | \$ (11,007,568) | \$ - | \$ - | \$ - | \$ - | \$ - |

Property Taxation



PROPERTY TAXATION

Property Taxation and Assessment

Property tax is the largest single General Fund revenue source in the City of Langley and will account for 66% of total revenues in 2022.

Property taxes are billed to each legal property in the City. The property tax bill is calculated by multiplying the current years tax rate by the assessment values of each property.

Property Tax Assessment Base

Property assessment in the Province of British Columbia is the function of the British Columbia Assessment Authority (BCAA). The BCAA's purpose is to establish and maintain assessments that are uniform in the whole of the Province in accordance with the Assessment Act.

The Assessment Act requires that the BCAA produce an annual roll with assessments at actual value. Actual value is defined by statute as being synonymous with market value. A commonly accepted definition of market value is: "that price a property might reasonably be expected to bring if offered for sale by a willing vendor to a willing purchaser after adequate time and exposure to the market".

In addition to determining market value, BCAA also decides upon the appropriate classification for each property.

The provincial Government has prescribed nine classes of property, as follows:

Class 1: Residential includes land or improvements, or both, used for residential purposes, including single-family residences, duplexes, multi-family residences, apartments, condominiums, manufactured homes and some vacant land.

Class 2: Utilities includes land or improvements, or both used for the purpose of providing utilities; E.G. Telus, BC Hydro.

Class 3: Supportive Housing - funded by the Province, a property which combines on-site support services with housing for persons who were previously homeless, at risk of homelessness, have mental or physical disabilities, or who are recovering drugs or alcohol addictions.

Class 4: Major Industry which is non applicable in the City of Langley.

Class 5: Light Industry includes properties used for extracting, processing and manufacturing, not falling within the Major Industry Class.

Class 6: Business and Other comprises all land and improvements not included in classes 1 to 5 and 7 to 9.

Class 7: Managed Forest Land which is non applicable in the City of Langley

PROPERTY TAXATION

Class 8: Recreational property/Non-profit Organizations includes land used solely as an outdoor recreational facility for a specific use or activity together with property used or set aside for use as a meeting hall by a non-profit fraternal organization.

Class 9: Farm includes only land classified as farm land in accordance with the prescribed standards.

The **2022** property classes and their respective assessment values for general municipal purposes are:

| | |
|---------------------------------|-------------------------|
| Class 1 Residential | \$8,237,543,203 |
| Class 2 Utility | 5,839,455 |
| Class 3 Supportive Housing | 4 |
| Class 5 Light Industry | 405,789,900 |
| Class 6 Business Other | 2,388,075,789 |
| Class 8 Recreational/Non-profit | 13,925,400 |
| Class 9 Farm | 11,936 |
| Total | <u>\$11,051,185,687</u> |

City Council has the ability to set a tax rate for each class of property.

The key dates in the assessment cycle are as follows:

July 1, 2021 – is the date at which the market value is determined for the 2022 Assessment Roll.

October 31, 2021 – Deadline date for municipal Council to adopt tax exemption bylaws for the 2022 Assessment Roll

October 31, 2021 – The 2022 Assessment Roll reflects the physical condition and permitted use of each property on this date

November 30, 2021 – Deadline for ownership changes to the 2022 Assessment Roll

December 31, 2021 – Deadline for Completed Roll totals, and mailing date for Assessment Notices.

January 31, 2022 – Deadline for requesting a formal assessment review.

March 31, 2022 – Deadline date for the Revised Roll

Assessment Growth

In the last decade, 1,365 new living units have been constructed in the City of Langley. The growth over the decade has been in multi-family type housing with 1,459 new units being constructed. This was offset by a reduction of 94 single family units over the same time frame.

2022 New Growth and Market Value Change

| Property Class | 2022 New Assessment | Percent New Growth | 2022 Market Value Change | Percent Market Change | 2022 Completed Roll | 2022 Tax Rates | 2022 Tax Ratios | 2022 Tax Revenues Before Growth |
|-----------------------|-----------------------|--------------------|--------------------------|-----------------------|--------------------------|----------------|-----------------|---------------------------------|
| 1. Residential | \$ 261,356,700 | 4.2% | \$ 1,692,267,600 | 26.9% | \$ 8,237,543,203 | 2.0820 | 1.000 | \$ 16,606,611 |
| 2. Utilities | (7,500) | -0.1% | 764,550 | 15.0% | 5,839,455 | 40.0000 | 19.212 | 233,878 |
| 3. Supportive Housing | - | 0.0% | - | 0.0% | 4 | 2.0820 | 1.000 | 0 |
| 5. Light Industry | 1,980,100 | 0.6% | 75,523,200 | 23.0% | 405,789,900 | 4.7470 | 2.280 | 1,916,891 |
| 6. Business/Other | 5,439,000 | 0.3% | 300,819,199 | 14.4% | 2,388,075,789 | 5.2883 | 2.540 | 12,600,196 |
| 8. Rec/Non-Profit | 303,200 | 2.6% | 1,989,400 | 17.1% | 13,925,400 | 5.7256 | 2.750 | 77,995 |
| 9. Farm | | 0.0% | - | 0.0% | 11,936 | 2.0820 | 1.000 | 25 |
| | <u>\$ 269,071,500</u> | <u>3.1%</u> | <u>\$ 2,071,363,949</u> | <u>23.8%</u> | <u>\$ 11,051,185,687</u> | | | <u>\$ 31,435,596</u> |

| | 2021 Supp Roll | 2021 Tax Rates | 2021 Tax Ratios | 2021 Tax Revenues |
|-----------------------|-------------------------|----------------|-----------------|----------------------|
| 1. Residential | \$6,283,918,903 | 2.5285 | 1.0000 | \$ 15,888,728 |
| 2. Utilities | 5,082,405 | 40.0000 | 15.8198 | \$ 203,296 |
| 3. Supportive Housing | 4 | 2.5285 | 1.0000 | \$ - |
| 5. Light Industry | 328,286,600 | 5.7649 | 2.2800 | \$ 1,892,547 |
| 6. Business/Other | 2,081,817,590 | 6.4223 | 2.5400 | \$ 13,370,109 |
| 8. Rec/Non-Profit | 11,632,800 | 6.9533 | 2.7500 | \$ 80,886 |
| 9. Farm | 11,936 | 2.5285 | 1.0000 | \$ 30 |
| | <u>\$ 8,710,750,238</u> | | | <u>\$ 31,435,596</u> |

| Property Class | 2021 Tax Revenues | 2022 Tax Revenues Before Growth | Market Caused Tax Shift | Percent Shift |
|-----------------------|----------------------|---------------------------------|-------------------------|---------------|
| 1. Residential | \$ 15,888,728 | \$ 16,606,611 | \$ 717,883 | 4.5% |
| 2. Utilities | 203,296 | 233,878 | 30,582 | 15.0% |
| 3. Supportive Housing | - | - | - | N/A |
| 5. Light Industry | 1,892,547 | 1,916,891 | 24,344 | 1.3% |
| 6. Business/Other | 13,370,109 | 12,600,196 | (769,913) | -5.8% |
| 8. Rec/Non-Profit | 80,886 | 77,995 | (2,891) | -3.6% |
| 9. Farm | 30 | 25 | (5) | -16.7% |
| | <u>\$ 31,435,596</u> | <u>\$ 31,435,596</u> | <u>\$ -</u> | |

Ratio Adjusted for Market Shift

| Property Class | ASSESSMENTS | | | PERCENT ASSESSMENTS | | | ABSOLUTE TAX SHARE | | | PERCENTAGE TAX SHARE | | |
|---------------------|-----------------|-----------------|------------------|---------------------|--------|--------|--------------------|--------------|--------------|----------------------|--------|--------|
| | 2020 | 2021 | 2022** | 2020 | 2021 | 2022** | 2020 | 2021 | 2022** | 2020 | 2021 | 2022** |
| 1. Residential | \$6,098,558,503 | \$6,283,918,903 | \$7,976,186,503 | 74.7% | 72.1% | 74.0% | \$15,042,095 | \$15,888,728 | \$15,875,030 | 53.1% | 50.5% | 50.5% |
| 2. Utilities | 3,737,950 | 5,082,405 | 5,846,955 | 0.0% | 0.1% | 0.1% | 149,518 | 203,296 | 233,878 | 0.5% | 0.6% | 0.7% |
| 3. Supportive Housi | 4 | 4 | 4 | 0.0% | 0.0% | 0.0% | - | - | - | 0.0% | 0.0% | 0.0% |
| 5. Light Industry | 247,681,600 | 328,286,600 | 403,809,800 | 3.0% | 3.8% | 3.7% | 1,527,304 | 1,892,547 | 1,891,919 | 5.4% | 6.0% | 6.0% |
| 6. Business/Other | 1,804,085,500 | 2,081,817,590 | 2,382,636,789 | 22.1% | 23.9% | 22.1% | 11,569,600 | 13,370,109 | 13,353,950 | 40.8% | 42.5% | 42.5% |
| 8. Rec/Non-profit | 9,302,500 | 11,632,800 | 13,622,200 | 0.1% | 0.1% | 0.1% | 59,657 | 80,886 | 80,795 | 0.2% | 0.3% | 0.3% |
| 9. Farm | 11,936 | 11,936 | 11,936 | 0.0% | 0.0% | 0.0% | 29 | 30 | 24 | 0.0% | 0.0% | 0.0% |
| | \$8,163,377,993 | \$8,710,750,238 | \$10,782,114,187 | 100.0% | 100.0% | 100.0% | \$28,348,203 | \$31,435,596 | \$31,435,596 | 100.0% | 100.0% | 100.0% |

| Property Class | TAX RATES | | | TAX RATIOS | | |
|---------------------|-----------|---------|---------|------------|--------|--------|
| | 2020 | 2021 | 2022** | 2020 | 2021 | 2022** |
| 1. Residential | 2.4665 | 2.5285 | 1.9903 | 1.000 | 1.000 | 1.000 |
| 2. Utilities | 40.0000 | 40.0000 | 40.0000 | 16.217 | 15.820 | 20.097 |
| 3. Supportive Housi | 2.4665 | 2.5285 | 1.9903 | 1.000 | 1.000 | 1.000 |
| 5. Light Industry | 6.1664 | 5.7649 | 4.6852 | 2.500 | 2.280 | 2.354 |
| 6. Business/Other | 6.4130 | 6.4223 | 5.6047 | 2.600 | 2.540 | 2.816 |
| 8. Rec/Non-profit | 6.4130 | 6.9533 | 5.9311 | 2.600 | 2.750 | 2.980 |
| 9. Farm | 2.4665 | 2.5285 | 1.9903 | 1.000 | 1.000 | 1.000 |

DISTRIBUTION OF TAXATION INCREASE

| 2021 | 2022** | Change | Percent |
|--------------|--------------|-------------|---------|
| \$15,888,728 | \$15,875,030 | \$ (13,698) | -0.09% |
| 203,296 | 233,878 | 30,582 | 15.04% |
| - | - | - | 0.00% |
| 1,892,547 | 1,891,919 | (628) | -0.03% |
| 13,370,109 | 13,353,950 | (16,159) | -0.12% |
| 80,886 | 80,795 | (91) | -0.11% |
| 30 | 24 | (6) | -20.00% |
| \$31,435,596 | \$31,435,596 | \$ - | 0.00% |

NOTE: **2022 assessments persented are not including new growth.

| Ratio Adjusted for Market Shift | | | | | | | | | | |
|---------------------------------|--------------------------|--------------|--------------|--------------|----------------|-----------------|----------|----------|-----------|----------------|
| | Address | ASSESSMENTS | | | | TAXATION LEVELS | | | | |
| | | 2020 | 2021 | 2022 | Percent Change | 2020 | 2021 | 2022 | Change | Percent Change |
| Residential Samples | | | | | | | | | | |
| 101320 | 20881 45A Ave | \$760,100 | \$819,700 | \$1,114,000 | 35.90% | \$1,875 | \$2,073 | \$2,217 | \$145 | 6.98% |
| 101920 | 4718 209 St | \$813,000 | \$844,000 | \$1,163,000 | 37.80% | \$2,005 | \$2,134 | \$2,315 | \$181 | 8.47% |
| 150770 | 19700 50A Ave | \$780,000 | \$834,000 | \$1,138,000 | 36.45% | \$1,924 | \$2,109 | \$2,265 | \$156 | 7.41% |
| 150470 | 19640 51 Ave | \$1,110,000 | \$1,023,000 | \$1,381,000 | 35.00% | \$2,738 | \$2,587 | \$2,749 | \$162 | 6.26% |
| 040510 | Rental Apartment Blk | \$15,654,000 | \$15,834,000 | \$16,368,000 | 3.37% | \$38,611 | \$40,036 | \$32,577 | (\$7,459) | -18.63% |
| Strata Units | | | | | | | | | | |
| 008410 | Parkway Estates | \$327,000 | \$298,000 | \$319,000 | 7.05% | \$807 | \$753 | \$635 | (\$119) | -15.74% |
| 008710 | Cassola Court | \$418,000 | \$427,000 | \$477,000 | 11.71% | \$1,031 | \$1,080 | \$949 | (\$130) | -12.07% |
| 000650 | Riverwynde | \$626,000 | \$631,000 | \$802,000 | 27.10% | \$1,544 | \$1,595 | \$1,596 | \$1 | 0.05% |
| 030210 | Park Place | \$354,000 | \$381,000 | \$475,000 | 24.67% | \$873 | \$963 | \$945 | (\$18) | -1.86% |
| Average Single Family | | \$858,486 | \$878,124 | \$1,211,484 | 37.96% | \$2,117 | \$2,220 | \$2,411 | \$191 | 8.60% |
| Average Strata | | \$399,664 | \$412,236 | \$489,329 | 18.70% | \$986 | \$1,042 | \$974 | (\$68) | -6.56% |
| Average Residential | | \$611,529 | \$619,105 | \$781,476 | 26.23% | \$1,508 | \$1,565 | \$1,555 | (\$10) | -0.64% |
| Business/Other Samples | | | | | | | | | | |
| 000270 | 20504 Fraser Hwy | \$2,068,000 | \$2,068,000 | \$2,359,000 | 14.07% | \$13,262 | \$13,281 | \$13,221 | (\$60) | -0.45% |
| 021151 | 5666 Glover Rd | \$13,162,200 | \$14,989,800 | \$15,528,500 | 3.59% | \$84,409 | \$96,269 | \$87,032 | (\$9,237) | -9.59% |
| 035410 | 20316 56 Ave | \$7,124,000 | \$7,124,000 | \$8,697,000 | 22.08% | \$45,686 | \$45,753 | \$48,744 | \$2,991 | 6.54% |
| 038431 | #2-5521 203 St | \$212,700 | \$280,100 | \$357,400 | 27.60% | \$1,364 | \$1,799 | \$2,003 | \$204 | 11.35% |
| 040080 | 20622 Langley Bypass | \$13,531,000 | \$15,192,000 | \$16,192,000 | 6.58% | \$86,774 | \$97,568 | \$90,751 | (\$6,817) | -6.99% |
| 040261 | 20667 Langley Bypass | \$8,869,000 | \$9,702,000 | \$12,550,000 | 29.35% | \$56,877 | \$62,309 | \$70,339 | \$8,030 | 12.89% |
| 040331 | 20260 Logan Ave | \$5,691,000 | \$5,013,000 | \$6,956,000 | 38.76% | \$36,496 | \$32,195 | \$38,986 | \$6,791 | 21.09% |
| 051982 | 5716 198 St | \$1,485,600 | \$1,691,400 | \$2,000,500 | 18.27% | \$9,527 | \$10,863 | \$11,212 | \$349 | 3.22% |
| 135305 | #3-5755 Glover Rd | \$1,525,000 | \$1,680,000 | \$1,847,000 | 9.94% | \$9,780 | \$10,790 | \$10,352 | (\$438) | -4.06% |
| Average Business / Other | | \$3,250,568 | \$3,357,770 | \$3,845,533 | 14.53% | \$20,846 | \$21,565 | \$21,553 | (\$12) | -0.05% |
| Statistical Average | | \$3,347,191 | \$3,480,809 | \$4,029,409 | 15.76% | \$21,466 | \$22,355 | \$22,584 | \$229 | 1.02% |
| Light Industry Samples | | | | | | | | | | |
| 042168 | #5-20688 Duncan Way | \$836,000 | \$1,007,000 | \$1,128,000 | 12.02% | \$5,155 | \$5,805 | \$5,285 | (\$520) | -8.96% |
| 042695 | #105-20081 Industrial Av | \$340,100 | \$408,700 | \$515,300 | 26.08% | \$2,097 | \$2,356 | \$2,414 | \$58 | 2.47% |
| 051480 | 5701 Production Way | \$3,949,000 | \$4,504,000 | \$5,484,000 | 21.76% | \$24,351 | \$25,965 | \$25,693 | (\$272) | -1.05% |
| 052010 | 5744 198 St | \$8,568,000 | \$9,380,000 | \$12,193,000 | 29.99% | \$52,834 | \$54,075 | \$57,126 | \$3,051 | 5.64% |
| Average Light Industry | | \$3,745,564 | \$4,208,803 | \$5,202,435 | 23.61% | \$23,097 | \$24,263 | \$24,374 | \$111 | 0.46% |
| Statistical Average | | \$4,084,488 | \$4,639,238 | \$5,721,507 | 23.33% | \$25,187 | \$26,745 | \$26,806 | \$61 | 0.23% |

2022 TAX LOAD DISTRIBUTION

| Property Class | ASSESSMENTS | | | PERCENT ASSESSMENTS | | | ABSOLUTE TAX SHARE | | | PERCENTAGE TAX SHARE | | |
|---------------------|-----------------|-----------------|------------------|---------------------|--------|--------|--------------------|--------------|--------------|----------------------|--------|--------|
| | 2020 | 2021 | 2022 | 2020 | 2021 | 2022 | 2020 | 2021 | 2022 | 2020 | 2021 | 2022 |
| 1. Residential | \$6,098,558,503 | \$6,283,918,903 | \$8,237,543,203 | 74.7% | 72.1% | 74.5% | \$15,042,095 | \$15,888,728 | \$16,906,729 | 53.1% | 50.5% | 50.9% |
| 2. Utilities | 3,737,950 | 5,082,405 | 5,839,455 | 0.0% | 0.1% | 0.1% | 149,518 | 203,296 | 233,578 | 0.5% | 0.6% | 0.7% |
| 3. Supportive Housi | 4 | 4 | 4 | 0.0% | 0.0% | 0.0% | - | - | 0 | 0.0% | 0.0% | 0.0% |
| 5. Light Industry | 247,681,600 | 328,286,600 | 405,789,900 | 3.0% | 3.8% | 3.7% | 1,527,304 | 1,892,547 | 2,004,211 | 5.4% | 6.0% | 6.0% |
| 6. Business/Other | 1,804,085,500 | 2,081,817,590 | 2,388,075,789 | 22.1% | 23.9% | 21.6% | 11,569,600 | 13,370,109 | 14,005,793 | 40.8% | 42.5% | 42.1% |
| 8. Rec/Non-profit | 9,302,500 | 11,632,800 | 13,925,400 | 0.1% | 0.1% | 0.1% | 59,657 | 80,886 | 86,598 | 0.2% | 0.3% | 0.3% |
| 9. Farm | 11,936 | 11,936 | 11,936 | 0.0% | 0.0% | 0.0% | 29 | 30 | 25 | 0.0% | 0.0% | 0.0% |
| | \$8,163,377,993 | \$8,710,750,238 | \$11,051,185,687 | 100.0% | 100.0% | 100.0% | \$28,348,203 | \$31,435,596 | \$33,236,935 | 100.0% | 100.0% | 100.0% |

Less new Growth
Tax Revenues before new growth

\$561,000

\$32,675,935

| Property Class | TAX RATES | | | TAX RATIOS | | |
|---------------------|-----------|---------|---------|------------|--------|--------|
| | 2020 | 2021 | 2022 | 2020 | 2021 | 2022 |
| 1. Residential | 2.4665 | 2.5285 | 2.0545 | 1.000 | 1.000 | 1.000 |
| 2. Utilities | 40.0000 | 40.0000 | 40.0000 | 16.217 | 15.820 | 19.470 |
| 3. Supportive Housi | 2.4665 | 2.5285 | 2.0545 | 1.000 | 1.000 | 1.000 |
| 5. Light Industry | 6.1664 | 5.7649 | 4.9410 | 2.500 | 2.280 | 2.405 |
| 6. Business/Other | 6.4130 | 6.4223 | 5.8655 | 2.600 | 2.540 | 2.855 |
| 8. Rec/Non-profit | 6.4130 | 6.9533 | 6.2250 | 2.600 | 2.750 | 3.030 |
| 9. Farm | 2.4665 | 2.5285 | 2.0545 | 1.000 | 1.000 | 1.000 |

DISTRIBUTION OF TAXATION INCREASE

| 2021 | 2022 | Change | Percent |
|--------------|--------------|--------------|---------|
| \$15,888,728 | \$16,386,729 | \$498,001 | 3.13% |
| 203,296 | 233,878 | 30,582 | 15.04% |
| - | - | - | N/A |
| 1,892,547 | 1,995,211 | 102,664 | 5.42% |
| 13,370,109 | 13,975,293 | 605,184 | 4.53% |
| 80,886 | 84,798 | 3,912 | 4.84% |
| 30 | 25 | (5) | -16.67% |
| \$31,435,596 | \$32,675,934 | \$ 1,240,338 | 3.95% |

2022 TAX LOAD DISTRIBUTION

| | | ASSESSMENTS | | | | TAXATION LEVELS | | | | | |
|--------------------------|--------|---------------------------|--------------|--------------|--------------|-----------------|----------|----------|----------|-----------|----------------|
| | | Address | 2020 | 2021 | 2022 | Percent Change | 2020 | 2021 | 2022 | Change | Percent Change |
| Residential Samples | | | | | | | | | | | |
| | 101320 | 20881 45A Ave | \$760,100 | \$819,700 | \$1,114,000 | 35.90% | \$1,875 | \$2,073 | \$2,289 | \$216 | 10.43% |
| | 101920 | 4718 209 St | \$813,000 | \$844,000 | \$1,163,000 | 37.80% | \$2,005 | \$2,134 | \$2,389 | \$255 | 11.96% |
| | 150770 | 19700 50A Ave | \$780,000 | \$834,000 | \$1,138,000 | 36.45% | \$1,924 | \$2,109 | \$2,338 | \$229 | 10.87% |
| | 150470 | 19640 51 Ave | \$1,110,000 | \$1,023,000 | \$1,381,000 | 35.00% | \$2,738 | \$2,587 | \$2,837 | \$251 | 9.69% |
| | 040510 | Rental Apartment Blk | \$15,654,000 | \$15,834,000 | \$16,368,000 | 3.37% | \$38,611 | \$40,036 | \$33,627 | (\$6,409) | -16.01% |
| Strata Units | | | | | | | | | | | |
| | 008410 | Parkway Estates | \$327,000 | \$298,000 | \$319,000 | 7.05% | \$807 | \$753 | \$655 | (\$98) | -13.02% |
| | 008710 | Cassola Court | \$418,000 | \$427,000 | \$477,000 | 11.71% | \$1,031 | \$1,080 | \$980 | (\$100) | -9.23% |
| | 000650 | Riverwynde | \$626,000 | \$631,000 | \$802,000 | 27.10% | \$1,544 | \$1,595 | \$1,648 | \$52 | 3.27% |
| | 030210 | Park Place | \$354,000 | \$381,000 | \$475,000 | 24.67% | \$873 | \$963 | \$976 | \$13 | 1.30% |
| Average Single Family | | | \$858,486 | \$878,124 | \$1,211,484 | 37.96% | \$2,117 | \$2,220 | \$2,489 | \$269 | 12.10% |
| Average Strata | | | \$399,664 | \$412,236 | \$489,329 | 18.70% | \$986 | \$1,042 | \$1,005 | (\$37) | -3.55% |
| Average Residential | | | \$611,529 | \$619,105 | \$781,476 | 26.23% | \$1,508 | \$1,565 | \$1,606 | \$40 | 2.56% |
| Business/Other Samples | | | | | | | | | | | |
| | 000270 | 20504 Fraser Hwy | \$2,068,000 | \$2,068,000 | \$2,359,000 | 14.07% | \$13,262 | \$13,281 | \$13,837 | \$555 | 4.18% |
| | 021151 | 5666 Glover Rd | \$13,162,200 | \$14,989,800 | \$15,528,500 | 3.59% | \$84,409 | \$96,269 | \$91,082 | (\$5,187) | -5.39% |
| | 035410 | 20316 56 Ave | \$7,124,000 | \$7,124,000 | \$8,697,000 | 22.08% | \$45,686 | \$45,753 | \$51,012 | \$5,259 | 11.50% |
| | 038431 | #2-5521 203 St | \$212,700 | \$280,100 | \$357,400 | 27.60% | \$1,364 | \$1,799 | \$2,096 | \$297 | 16.53% |
| | 040080 | 20622 Langley Bypass | \$13,531,000 | \$15,192,000 | \$16,192,000 | 6.58% | \$86,774 | \$97,568 | \$94,974 | (\$2,594) | -2.66% |
| | 040261 | 20667 Langley Bypass | \$8,869,000 | \$9,702,000 | \$12,550,000 | 29.35% | \$56,877 | \$62,309 | \$73,612 | \$11,302 | 18.14% |
| | 040331 | 20260 Logan Ave | \$5,691,000 | \$5,013,000 | \$6,956,000 | 38.76% | \$36,496 | \$32,195 | \$40,800 | \$8,605 | 26.73% |
| | 051982 | 5716 198 St | \$1,485,600 | \$1,691,400 | \$2,000,500 | 18.27% | \$9,527 | \$10,863 | \$11,734 | \$871 | 8.02% |
| | 135305 | #3-5755 Glover Rd | \$1,525,000 | \$1,680,000 | \$1,847,000 | 9.94% | \$9,780 | \$10,790 | \$10,834 | \$44 | 0.41% |
| Average Business / Other | | | \$3,250,568 | \$3,357,770 | \$3,845,533 | 14.53% | \$20,846 | \$21,565 | \$22,556 | \$991 | 4.60% |
| Statistical Average | | | \$3,347,191 | \$3,480,809 | \$4,029,409 | 15.76% | \$21,466 | \$22,355 | \$23,634 | \$1,280 | 5.72% |
| Light Industry Samples | | | | | | | | | | | |
| | 042168 | #5-20688 Duncan Way | \$836,000 | \$1,007,000 | \$1,128,000 | 12.02% | \$5,155 | \$5,805 | \$5,573 | (\$232) | -3.99% |
| | 042695 | #105-20081 Industrial Ave | \$340,100 | \$408,700 | \$515,300 | 26.08% | \$2,097 | \$2,356 | \$2,546 | \$190 | 8.06% |
| | 051480 | 5701 Production Way | \$3,949,000 | \$4,504,000 | \$5,484,000 | 21.76% | \$24,351 | \$25,965 | \$27,096 | \$1,131 | 4.36% |
| | 052010 | 5744 198 St | \$8,568,000 | \$9,380,000 | \$12,193,000 | 29.99% | \$52,834 | \$54,075 | \$60,245 | \$6,170 | 11.41% |
| Average Light Industry | | | \$3,745,564 | \$4,208,803 | \$5,202,435 | 23.61% | \$23,097 | \$24,263 | \$25,705 | \$1,442 | 5.94% |
| Statistical Average | | | \$4,084,488 | \$4,639,238 | \$5,721,507 | 23.33% | \$25,187 | \$26,745 | \$28,270 | \$1,525 | 5.70% |

PROPERTY TAXES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-----------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Revenues | | | | | | | | |
| Property Value Taxes | \$ 29,790,916 | \$ 31,435,365 | \$ 31,410,464 | \$ 33,236,935 | \$ 34,330,230 | \$ 35,488,640 | \$ 36,694,500 | \$ 38,017,690 |
| Total Revenues | \$ 29,790,916 | \$ 31,435,365 | \$ 31,410,464 | \$ 33,236,935 | \$ 34,330,230 | \$ 35,488,640 | \$ 36,694,500 | \$ 38,017,690 |

2021 Municipal Property Tax Levy Survey

Average Single Family Dwelling

| | Average SFD Assessment | Municipal Taxes |
|-----------------------------|---------------------------|--------------------|
| Langley City | 878,124 | 2,220 |
| Pitt Meadows | 784,843 | 2,269 |
| Surrey | 1,166,370 | 2,279 |
| Langley Township | 1,029,974 | 2,281 |
| Port Coquitlam | 967,183 | 2,472 |
| Burnaby | 1,523,022 | 2,590 |
| Delta | 1,028,316 | 2,599 |
| Maple Ridge | 852,682 | 2,633 |
| City of North Vancouver | 1,547,793 | 2,733 |
| Coquitlam | 1,240,202 | 2,789 |
| Richmond | 1,535,350 | 2,846 |
| District of North Vancouver | 1,697,203 | 3,097 |
| New Westminster | 1,174,085 | 3,322 |
| Vancouver | 2,166,505 | 3,470 |
| Port Moody | 1,324,037 | 3,552 |
| White Rock | 1,464,175 | 3,793 |
| West Vancouver | 2,966,263 | 5,030 |
| ***AVERAGE*** | \$ 1,373,302 | \$ 2,940 |

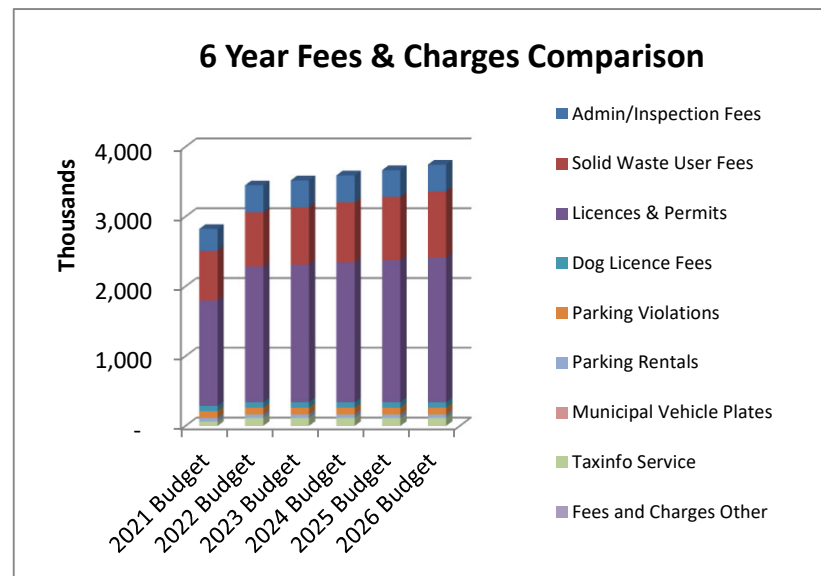
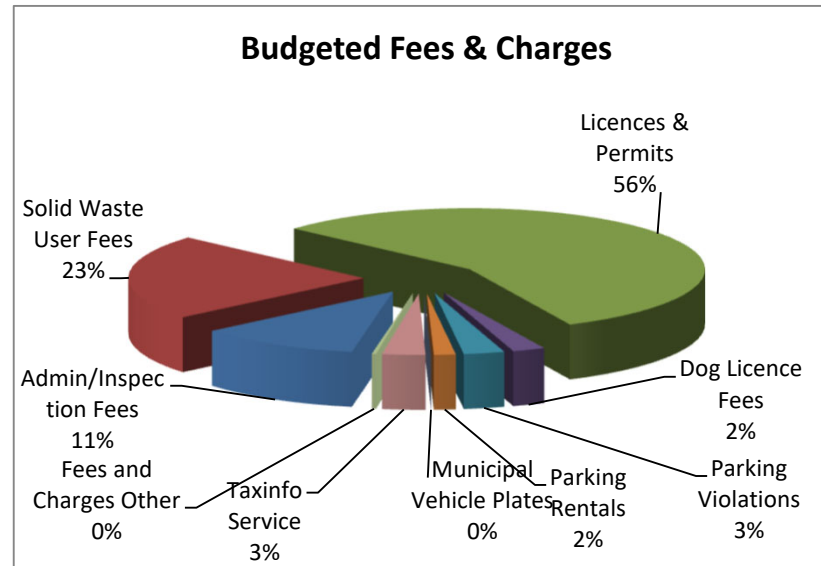
Average Strata Family Dwelling

| | MFD Assessment | Municipal Taxes |
|-----------------------------|-------------------|--------------------|
| Langley City | 412,236 | 1,042 |
| Burnaby | 618,832 | 1,052 |
| Surrey | 530,654 | 1,091 |
| Richmond | 658,516 | 1,221 |
| District of North Vancouver | 679,355 | 1,240 |
| Langley Township | 577,746 | 1,279 |
| Coquitlam | 590,417 | 1,328 |
| City of North Vancouver | 754,760 | 1,332 |
| Port Coquitlam | 527,387 | 1,348 |
| Maple Ridge | 454,561 | 1,404 |
| Vancouver | 886,939 | 1,420 |
| White Rock | 556,743 | 1,442 |
| Pitt Meadows | 501,657 | 1,450 |
| Delta | 589,419 | 1,490 |
| New Westminster | 527,457 | 1,492 |
| Port Moody | 656,817 | 1,762 |
| West Vancouver | 1,446,256 | 2,452 |
| ***AVERAGE*** | \$ 645,280 | \$ 1,403 |

Fees & Charges



| FEES & CHARGES DESCRIPTIONS |
|---|
| <p><i>The revenue category of Fees and Charges was established by the Bill 88 revisions to the Local Government Act in 1999. The category includes all revenues that are imposed, by bylaw, in respect of all or part of a service the municipality provides or the exercise of regulatory authority.</i></p> <p>ADMIN/INSPECTION FEES: These revenues are intended to compensate the City for administration and inspection costs that the City must expend as part of a land development project. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.</p> <p>SOLID WASTE USER FEES: This revenue represents the total user fees levied on single family residences for bi-weekly door to door garbage collection service as well as weekly curbside organic waste disposal. The revenue is calculated by dividing the cost of the service by the number of residential units serviced.</p> <p>LICENCES & PERMITS: The revenue generated from building and plumbing permits is levied to monitor construction projects within the City to ensure compliance with the BC Building Code and City Bylaws as and when required. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.</p> <p>DOG LICENCE FEES: These fees are levied on the owners of dogs to partially offset the cost of providing dog control services. The revenues are projected based on the number of dogs licensed in the prior year.</p> <p>PARKING VIOLATIONS: This revenue represents fines received from motorists who are parked illegally within the Downtown core of the City.</p> <p>PARKING RENTALS: This revenue represents the monthly rental fees received for supplying reserved parking spaces in within the City. Revenue is projected using the current occupancy rate.</p> <p>MUNICIPAL VEHICLE PLATES: This revenue represents a commission paid to the City to issue commercial vehicle stickers on behalf of the Union of British Columbia Municipalities to administer the service province wide for the Provincial Government. This program has been discontinued for 2020.</p> <p>TAXINFO SERVICE: This revenue represents the fees received for providing legal offices and mortgage companies with information regarding outstanding taxes on properties. The revenue estimate is based on the prior year's experience and adjusted for the current state of the real estate sales market.</p> <p>FEES & CHARGES OTHER: This program includes budget allocations for revenue generated from banner installations and other miscellaneous fees.</p> |



FEES & CHARGES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | | | | | | | | |
| Admin/Inspection Fees | \$ 373,079 | \$ 311,500 | \$ 423,702 | \$ 384,000 | \$ 384,000 | \$ 384,000 | \$ 384,000 | \$ 384,000 |
| Solid Waste User Fees | 693,953 | 715,160 | 714,639 | 781,090 | 820,140 | 861,150 | 904,210 | 949,410 |
| Licences & Permits | 1,860,531 | 1,511,100 | 1,953,667 | 1,945,000 | 1,976,060 | 2,007,740 | 2,040,060 | 2,073,020 |
| Dog Licence Fees | 66,057 | 73,310 | 155,428 | 76,810 | 76,810 | 76,810 | 76,810 | 76,810 |
| Parking Violations | 65,372 | 96,670 | 33,123 | 96,670 | 96,670 | 96,670 | 96,670 | 96,670 |
| Parking Rentals | 70,905 | 51,520 | 46,296 | 51,520 | 51,520 | 51,520 | 51,520 | 51,520 |
| Municipal Vehicle Plates | 457 | - | - | - | - | - | - | - |
| Taxinfo Service | 54,118 | 53,000 | 72,510 | 101,750 | 101,750 | 101,750 | 101,750 | 101,750 |
| Fees and Charges Other | (2,475) | 10,000 | 2,650 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Revenues | \$ 3,181,997 | \$ 2,822,260 | \$ 3,402,015 | \$ 3,446,840 | \$ 3,516,950 | \$ 3,589,640 | \$ 3,665,020 | \$ 3,743,180 |

Revenue Other Sources



| REVENUE FROM OTHER SOURCES DESCRIPTIONS |
|---|
|---|

The revenue category of Revenues from Other Sources includes all those revenue sources not included in Property Taxes or Fees and Charges.

RCMP FEES & CHARGES: These revenues represent various fees charged by the RCMP for services rendered to the public, a commission from the Province of BC to offset the cost of serving criminal documents and revenues from false alarm fees which offset the cost of the RCMP in responding to false alarms. Revenue projections are based on the historic trend.

TAX PENALTY & INTEREST: This revenue source includes penalty and interest charged on past due taxes. Penalties of 5% are applied on all unpaid current taxes on the tax due date and a second penalty is applied after a reminder notice is sent an additional grace period has completed. Interest is applied on all taxes in arrears (one year past due) and all delinquent taxes (two years past due). The revenue is forecast based on past trends and any significant events affecting properties in this category.

RENTALS OF CITY PROPERTY: The City has a number of bare land leases and a few improved property leases. The lease revenue is calculated using the rates included in lease documents as well as historical maintenance costs.

INTERNAL EQUIPMENT RENTALS: This revenue item represents the difference between equipment operating expenditures and the amount expended to operations via equipment charge-out (rental) rates. The revenue generated is meant to cover depreciation or obsolescence and is transferred annually to the Machinery Replacement Reserve where it is held and used to replace equipment and vehicles as required.

MISCELLANEOUS INCOME: This revenue includes a number of revenues that can not be classified within another revenue category. These revenues included such things as grants, sale of assets and towing contract revenues. The budget estimates are calculated using trend analysis modified for factors that the City is aware of.

INTEREST INCOME: This represents interest earned on surplus funds in the General Operating Fund. The estimate is based on a similar cash flow and cash level as the previous year, and uses a projected 1.20% interest rate for 2022.

| |
|--|
| REVENUE FROM OTHER SOURCES DESCRIPTIONS |
|--|

GRANTS IN LIEU OF TAXES:*Federal/Provincial Government*

All senior levels of government are exempted from paying property taxes on the annual assessment role. Both levels of Government, however, do recognize that the respective properties do cause a demand for municipal services provided through property taxation. As a result a grant in lieu is paid to the City. Provincial Grants are equal to full taxes and are estimated in that manner. Federal Grants are based on a deemed property valuation which does not provide a grant equal to full taxes, and the revenue stream is forecast accordingly.

Utility Companies

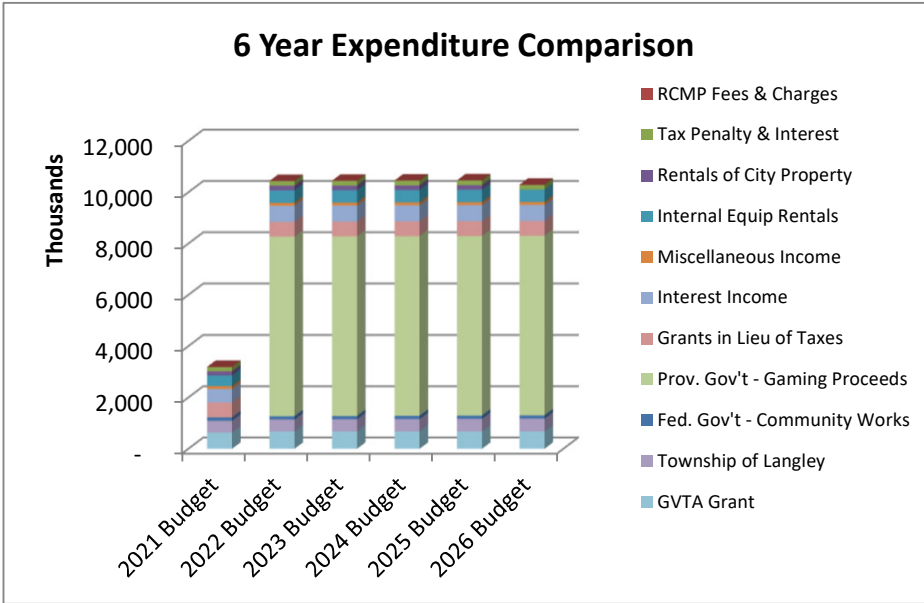
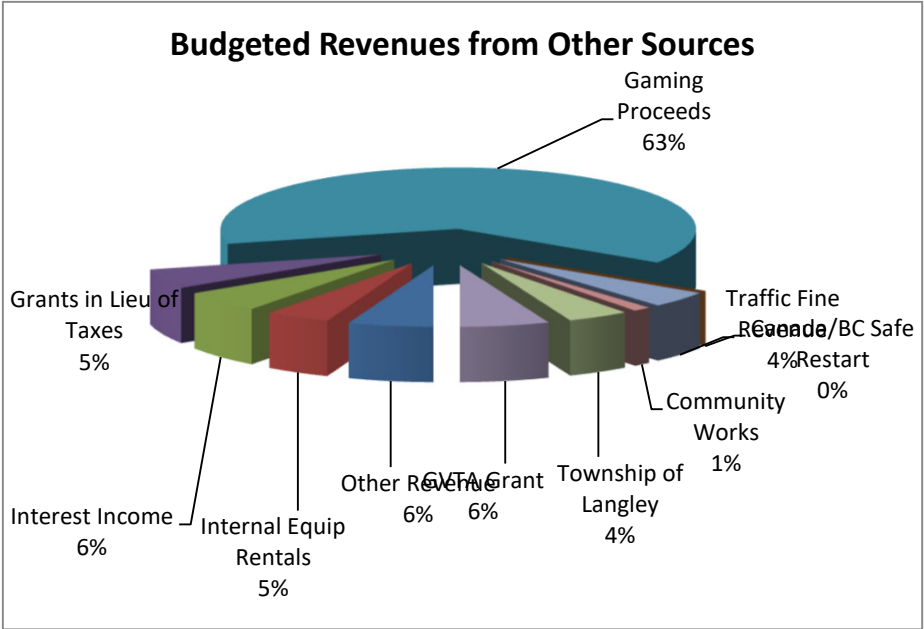
Utility companies do not pay municipal taxes on the value of their transmission lines or other equipment and structures, except buildings. In lieu of taxes, they pay a grant calculated at 1% of the utility revenue generated within the City during the previous year. These revenues are reported to the City and budget estimates are based on reported revenues.

PROVINCE OF BC: The majority of this revenue is the City's portion of Casino Gaming Revenues which has been estimated using the actual payments received in prior years. This budget also consists of the local government's share of traffic fine revenues generated by the Province of BC. Budget estimates are based on the prior year's grant level until notification of the grant amount is received in the spring of the budget year. Finally this budget include the 2% hotel tax which is transferred to Discover Langley City for tourism promotion.

FEDERAL GOVERNMENT: This revenue represents funds received from the Government of Canada in relation to the Gas Tax Agreement for Community Works. These funds are transferred to reserves for capital investment.

TOWNSHIP OF LANGLEY: This revenue represents funds received from the Township of Langley under the Langley Youth and Family Services cost sharing agreement, the Emergency Planning service agreement and the RCMP building cost sharing agreement. Budget estimates are based on these agreements and budgeted expenditure increases.

GVTA GRANT: This revenue represents the GVTA's grant to the City for the annual maintenance of Major Municipal Network Roads. The grant is based on the lane kilometers of Major Municipal Network Roads.



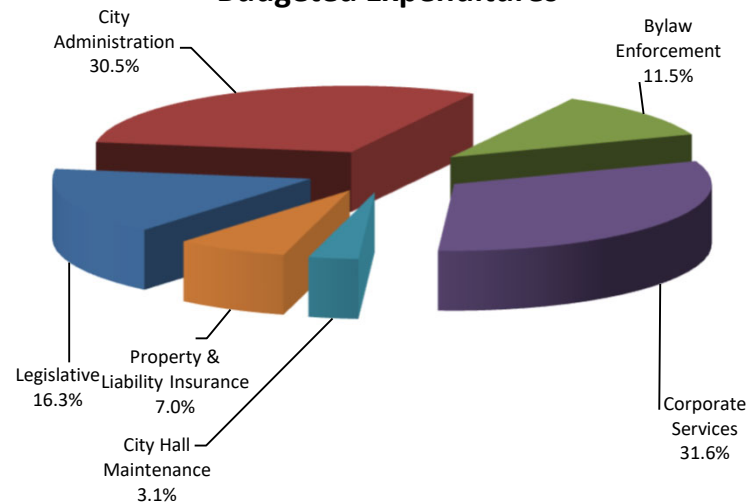
REVENUE FROM OTHER SOURCES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------------------|----------------------|---------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Revenues | | | | | | | | |
| RCMP Fees & Charges | \$ 8,448 | \$ 8,000 | \$ 9,475 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 |
| Tax Penalty & Interest | 181,072 | 165,000 | 251,957 | 180,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| Rentals of City Property | 158,737 | 157,920 | 158,672 | 180,920 | 180,910 | 180,910 | 180,910 | 180,910 |
| Internal Equip Rentals | 563,177 | 420,580 | 388,348 | 489,530 | 488,620 | 487,690 | 486,740 | 485,780 |
| Miscellaneous Income | 124,982 | 109,315 | 159,337 | 109,315 | 109,320 | 109,320 | 109,320 | 109,320 |
| Interest Income | 1,040,048 | 524,000 | 311,427 | 625,750 | 625,750 | 625,750 | 625,750 | 625,750 |
| Grants in Lieu of Taxes | 577,781 | 581,285 | 578,596 | 578,600 | 578,600 | 578,600 | 578,600 | 578,600 |
| Prov. Gov't - Gaming Proceeds | 1,533,582 | - | 2,263,885 | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 |
| Prov. Gov't - Traffic Fine Revenue | 600,619 | 475,000 | 534,333 | 475,000 | 475,000 | 475,000 | 475,000 | 475,000 |
| Prov. Gov't - Hotel Tax | 78,063 | 120,000 | 101,936 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 |
| Prov. Gov't - Canada/BC Safe Restart | 4,151,000 | 792,565 | - | - | - | - | - | - |
| Prov. Gov't - Other | 22,809 | 22,800 | 27,569 | 22,800 | 22,800 | 22,800 | 22,800 | 22,800 |
| Fed. Gov't - Community Works | 132,591 | 133,880 | 271,456 | 133,880 | 133,880 | 133,880 | 133,880 | 133,880 |
| Township of Langley | 440,650 | 460,370 | 206,123 | 466,705 | 475,230 | 483,930 | 492,810 | 501,870 |
| GVTA Grant | 96,000 | 633,000 | 672,000 | 672,000 | 672,000 | 672,000 | 672,000 | 672,000 |
| Departmental Adjustments | (397,762) | (265,455) | - | (303,250) | (303,250) | (303,250) | (303,250) | (303,250) |
| Total Revenues | \$ 9,311,797 | \$ 4,338,260 | \$ 5,935,114 | \$ 10,779,250 | \$ 10,786,860 | \$ 10,794,630 | \$ 10,802,560 | \$ 10,810,660 |
| Interfund Cost Allocation | \$ 1,379,700 | \$ 1,428,460 | \$ 1,071,345 | \$ 1,555,160 | \$ 1,550,390 | \$ 1,576,560 | \$ 1,603,280 | \$ 1,632,510 |
| Total Revenues and Allocations | \$ 10,691,497 | \$ 5,766,720 | \$ 7,006,459 | \$ 12,334,410 | \$ 12,337,250 | \$ 12,371,190 | \$ 12,405,840 | \$ 12,443,170 |

General Government Services



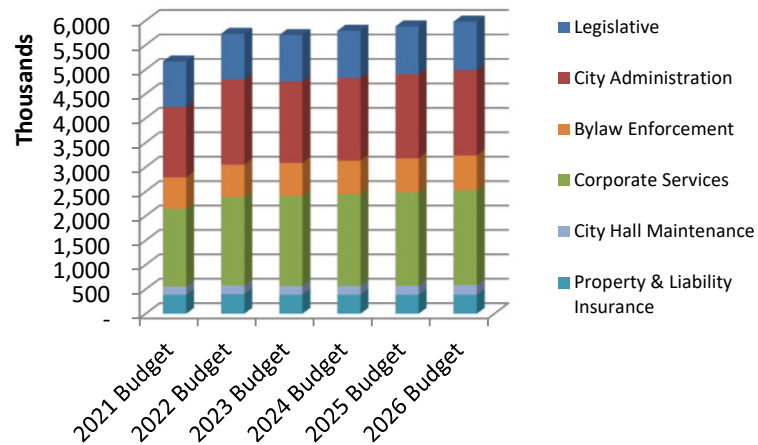
General Government Services Budgeted Expenditures



Cost Centre Description:

General Government Services performs the core administrative functions of the City. The services provided help in supplying leadership, guidance, information and administrative support to the entire organization.

6 Year Expenditure Comparison



GENERAL GOVERNMENT SERVICES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|

Expenditures

| | | | | | | | | |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Legislative | \$ 698,265 | \$ 930,110 | \$ 717,809 | \$ 933,830 | \$ 947,670 | \$ 961,850 | \$ 976,370 | \$ 991,260 |
| City Administration | 1,422,222 | 1,442,770 | 1,616,786 | 1,745,660 | 1,670,160 | 1,695,140 | 1,720,650 | 1,746,660 |
| Bylaw Enforcement | 534,647 | 639,860 | 578,707 | 660,700 | 672,940 | 685,420 | 698,150 | 711,120 |
| Corporate Services | 1,471,131 | 1,593,570 | 1,546,348 | 1,811,660 | 1,843,040 | 1,875,050 | 1,907,680 | 1,941,010 |
| City Hall Maintenance | 144,061 | 170,840 | 383,491 | 178,530 | 180,690 | 184,270 | 187,930 | 198,160 |
| Property & Liability Insurance | 387,772 | 387,170 | 389,944 | 400,635 | 389,980 | 389,980 | 389,980 | 389,980 |
| Departmental Adjustments | (27,603) | (11,200) | - | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| Total Expenditures | \$ 4,630,495 | \$ 5,153,120 | \$ 5,233,085 | \$ 5,706,015 | \$ 5,679,480 | \$ 5,766,710 | \$ 5,855,760 | \$ 5,953,190 |

DEPT. BUDGET SUMMARY

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
|--|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|

Staffing (F.T.E.'s)

| | | | | | | | | |
|--|------|------|------|------|------|------|------|------|
| | 28.4 | 29.5 | 28.3 | 32.3 | 32.3 | 32.3 | 32.3 | 32.3 |
|--|------|------|------|------|------|------|------|------|

Operating Cost Summary

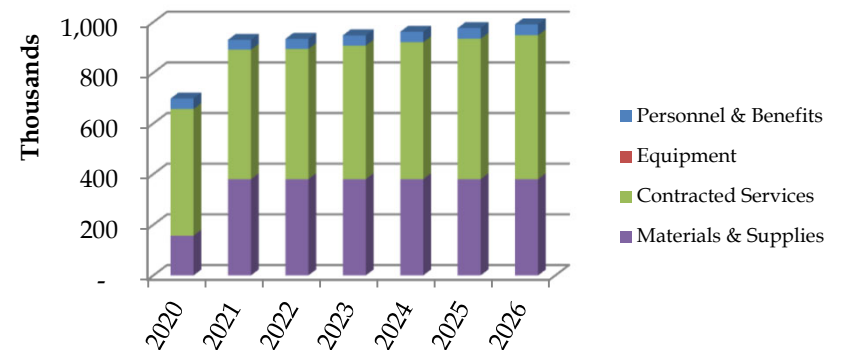
| | | | | | | | | |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Personnel & Benefits | \$ 3,108,146 | \$ 3,524,070 | \$ 3,360,404 | \$ 3,908,920 | \$ 3,983,090 | \$ 4,058,750 | \$ 4,135,940 | \$ 4,214,640 |
| Equipment | 31,755 | 31,770 | 55,652 | 17,970 | 17,970 | 17,970 | 17,970 | 17,970 |
| Contracted Services | 564,664 | 373,870 | 834,633 | 436,090 | 403,300 | 412,100 | 421,130 | 436,980 |
| Materials & Supplies | 925,930 | 1,223,410 | 982,396 | 1,343,035 | 1,275,120 | 1,277,890 | 1,280,720 | 1,283,600 |
| Total Operating Cost | \$ 4,630,495 | \$ 5,153,120 | \$ 5,233,085 | \$ 5,706,015 | \$ 5,679,480 | \$ 5,766,710 | \$ 5,855,760 | \$ 5,953,190 |

LEGISLATIVE

Program Description: This program accounts for all expenses associated with the direct activities of City Council. City Council, made up of the Mayor and six Councillors, represents the citizens by providing community leadership in serving as the legislative and policy making body of municipal government. This program also contains the Enterprise funding and Community Grants which are funded solely by gaming proceeds.

Output: City Council holds approximately 25 Council meetings a year, about every two weeks at Langley City Hall. Elected representatives from City Council represent the City of Langley on many regional and provincial boards and committees. Council also attend many community meetings and events, workshops and policy meetings throughout the year.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 25.14 | \$ 32.83 | \$ 32.63 |

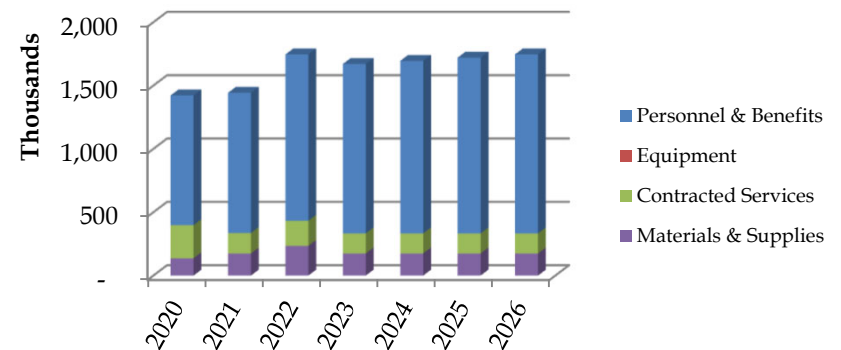
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Legislative | | | | | | | | |
| Personnel & Benefits | 41,371 | 39,180 | - | 39,960 | 40,760 | 41,580 | 42,410 | 43,260 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 500,071 | 511,130 | 511,126 | 513,990 | 527,030 | 540,390 | 554,080 | 568,120 |
| Materials & Supplies | 156,823 | 379,800 | 206,683 | 379,880 | 379,880 | 379,880 | 379,880 | 379,880 |
| Legislative Total | 698,265 | 930,110 | 717,809 | 933,830 | 947,670 | 961,850 | 976,370 | 991,260 |

CITY ADMINISTRATION

Program Description: The primary responsibilities of this program are to lead the overall conduct of the City in pursuing the City's goals and objectives, the provision of advice to City Council and serving the will of City Council. To safekeep and preserve meeting minutes, bylaws, civic agreements and other related official documents. Administer responsibilities under the Freedom of Information and Protection of Privacy Act. To plan and coordinate official civic functions, visits and events. Prepare agenda packages for meetings of Council, standing and special committees. Record meeting proceedings. Prepare and supervise the conduct of general local elections, referenda and by-elections. To provide human resource advice and support to City staff.

Output: To plan, lead, and direct the overall business affairs and activities of the City in accordance with Council's directions, together with various bylaws, policies and statutory requirements. Provide advice, assistance and recommendations to City Council and assist in formulating long term goals and objectives. Provide advice, direction and policy interpretation to staff. Sustain a highly motivated organization. Implement policies and procedures. Provide administrative services to City Council, its committees and boards and is responsible for the statutory requirements in the Community Charter. Prepare the schedule, minutes, and agenda for Council meetings. Respond to FOI requests and other Council correspondence.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 51.21 | \$ 50.92 | \$ 61.01 |

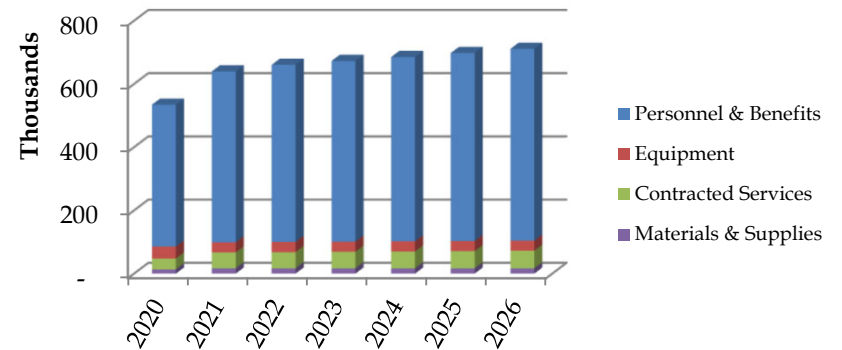
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 7.0 | 7.0 | 7.0 | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 |
| City Administration | | | | | | | | |
| Personnel & Benefits | 1,024,276 | 1,106,440 | 1,160,289 | 1,312,440 | 1,336,930 | 1,361,910 | 1,387,420 | 1,413,430 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 261,173 | 161,400 | 306,326 | 198,250 | 158,250 | 158,250 | 158,250 | 158,250 |
| Materials & Supplies | 136,773 | 174,930 | 150,171 | 234,970 | 174,980 | 174,980 | 174,980 | 174,980 |
| City Administration Total | 1,422,222 | 1,442,770 | 1,616,786 | 1,745,660 | 1,670,160 | 1,695,140 | 1,720,650 | 1,746,660 |

BYLAW ENFORCEMENT

Program Description: This program funds the following bylaw enforcement activities: parking enforcement, community standards/graffiti, park regulation offences, noise control and barking dog complaints, sign offences, sprinkler offences, business licensing offences.

Output: The main expenditure for this program is for the wages and associated vehicle costs of the Bylaw Enforcement Officers.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 19.25 | \$ 22.58 | \$ 23.09 |

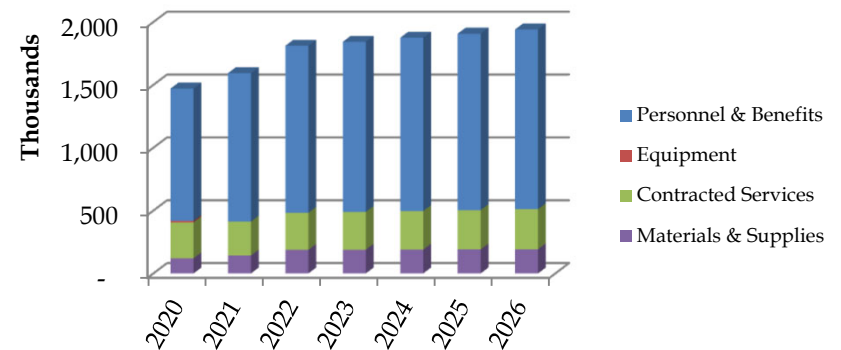
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 4.8 | 5.0 | 4.5 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| Bylaw Enforcement | | | | | | | | |
| Personnel & Benefits | 449,025 | 540,700 | 491,158 | 560,410 | 571,630 | 583,070 | 594,740 | 606,620 |
| Equipment | 37,440 | 32,050 | 37,440 | 32,050 | 32,050 | 32,050 | 32,050 | 32,050 |
| Contracted Services | 34,469 | 50,110 | 37,608 | 51,180 | 52,200 | 53,240 | 54,300 | 55,390 |
| Materials & Supplies | 13,713 | 17,000 | 12,501 | 17,060 | 17,060 | 17,060 | 17,060 | 17,060 |
| Bylaw Enforcement Total | 534,647 | 639,860 | 578,707 | 660,700 | 672,940 | 685,420 | 698,150 | 711,120 |

CORPORATE SERVICES

Program Description: This program supplies all of the City's accounting, financial management and information technology requirements which include payroll, accounts payable, tax/utility billing & collection, cost control reporting, financial reporting, cash management, annual budget preparation and maintenance of our information technology services. This program has funding allocated for supplies and services to support the functioning of clerical and management staff for the City's entire operation.

Output: Corporate accounting and financial policies. Compiling and reporting bi-weekly, quarterly, annual, ad-hoc and statutory financial information. Manage the wages and benefits of the city's employees and ensure payment every second week. Process supplier payments on a weekly basis. Effectively manage the billing, collection and management of taxes, utilities and all other fees & charges for the City's property folios. The main source of expenditure is Personnel & Benefits which includes 9 full time positions.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 52.97 | \$ 56.25 | \$ 63.31 |

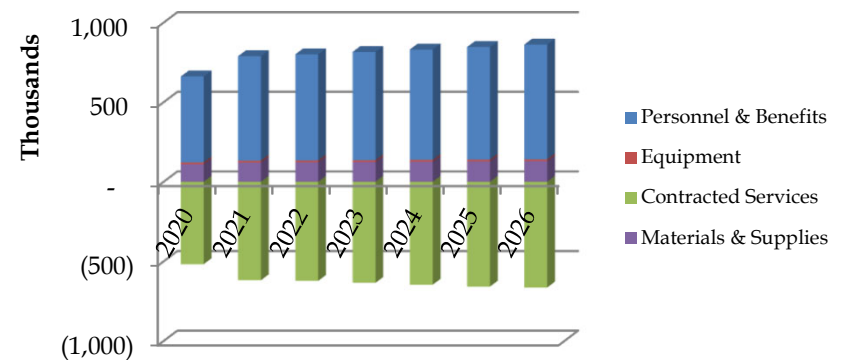
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 9.3 | 9.5 | 9.5 | 10.5 | 10.5 | 10.5 | 10.5 | 10.5 |
| Corporate Services | | | | | | | | |
| Personnel & Benefits | 1,053,663 | 1,181,060 | 1,142,560 | 1,329,250 | 1,353,580 | 1,378,400 | 1,403,690 | 1,429,500 |
| Equipment | 10,920 | - | 7,700 | - | - | - | - | - |
| Contracted Services | 286,228 | 269,300 | 269,003 | 294,800 | 300,700 | 306,730 | 312,890 | 319,200 |
| Materials & Supplies | 120,320 | 143,210 | 127,085 | 187,610 | 188,760 | 189,920 | 191,100 | 192,310 |
| Corporate Services Total | 1,471,131 | 1,593,570 | 1,546,348 | 1,811,660 | 1,843,040 | 1,875,050 | 1,907,680 | 1,941,010 |

CITY HALL MAINTENANCE

Program Description: This budget provides funding to maintain City Hall, Timms Community Centre and Library. City Hall maintenance includes budget allocations for janitorial service, electricity and gas, water and sewer, security and alarm monitoring, along with general repairs and maintenance.

Output: The City Hall building is maintained by Building Service workers and includes work at the City Hall, Timms Centre, Library and LYFS. The grounds surrounding the hall are maintained by the City Parks & Engineering crews. Security is also onsite seven days a week. All costs associated with the maintenance of City Hall are shared based on floor area with the Timms centre, library and LYFS.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 3.98 | \$ 3.39 | \$ 4.29 |

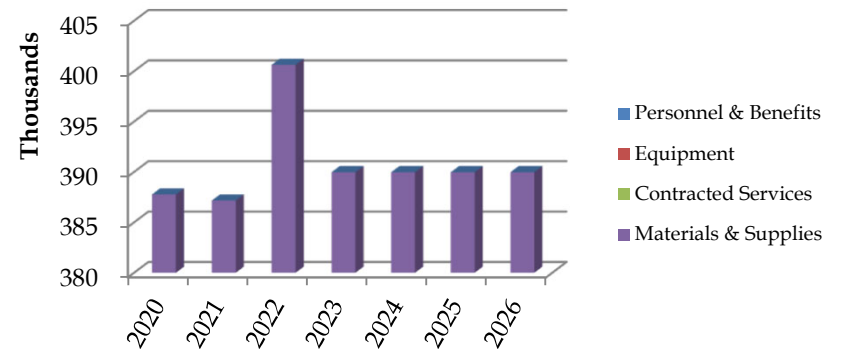
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 7.3 | 8.0 | 7.3 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 |
| City Hall Maintenance | | | | | | | | |
| Personnel & Benefits | 539,811 | 656,690 | 566,397 | 666,860 | 680,190 | 693,790 | 707,680 | 721,830 |
| Equipment | 10,998 | 10,920 | 10,512 | 10,920 | 10,920 | 10,920 | 10,920 | 10,920 |
| Contracted Services | (517,277) | (618,070) | (289,430) | (622,130) | (634,880) | (646,510) | (658,390) | (663,980) |
| Materials & Supplies | 110,529 | 121,300 | 96,012 | 122,880 | 124,460 | 126,070 | 127,720 | 129,390 |
| City Hall Maintenance Total | 144,061 | 170,840 | 383,491 | 178,530 | 180,690 | 184,270 | 187,930 | 198,160 |

PROPERTY & LIABILITY INSURANCE

Program Description: The main source of insurance for the City is through the Municipal Insurance Association. Property and liability insurance is purchased to protect the City from economic loss as the result of litigation, accident or natural disaster.

Output: Our current policy protects the City up to \$35 Million of liability with a deductible of \$25,000.

6 Year Expenditure Comparison



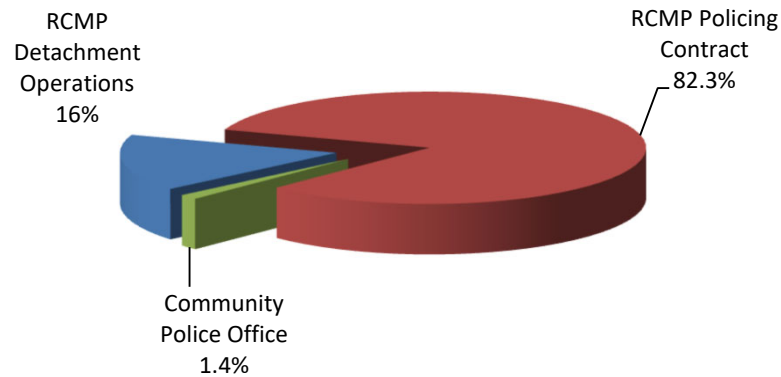
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 13.96 | \$ 13.67 | \$ 14.00 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Property & Liability Insurance | | | | | | | | |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | - | - | - | - | - | - | - | - |
| Materials & Supplies | 387,772 | 387,170 | 389,944 | 400,635 | 389,980 | 389,980 | 389,980 | 389,980 |
| Property & Liability Insurance Total | 387,772 | 387,170 | 389,944 | 400,635 | 389,980 | 389,980 | 389,980 | 389,980 |

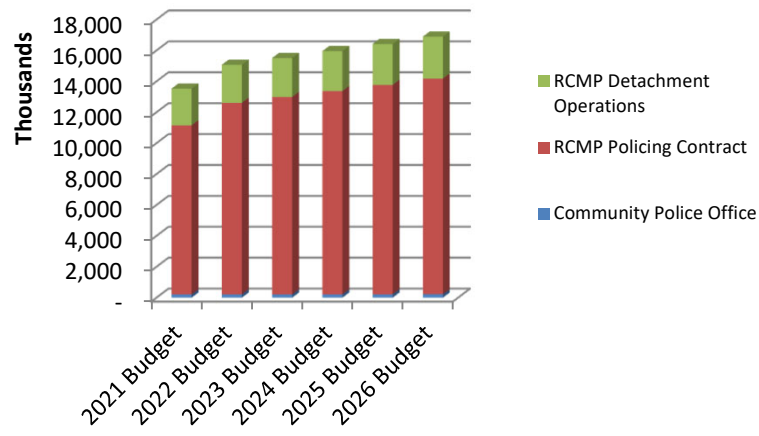
Policing Services



Protective Services Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

The Langley RCMP is dedicated to protect and serve the citizens of Langley through the prevention and reduction of crime, in partnership with our community.



POLICING SERVICES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Expenditures | | | | | | | | |
| RCMP Detachment Operations | \$ 1,975,939 | \$ 2,374,960 | \$ 911,386 | \$ 2,459,190 | \$ 2,520,540 | \$ 2,583,440 | \$ 2,647,900 | \$ 2,713,970 |
| RCMP Policing Contract | 10,817,181 | 10,945,055 | 5,937,899 | 12,398,580 | 12,770,540 | 13,153,650 | 13,548,260 | 13,954,720 |
| Community Police Office | 126,281 | 210,210 | 106,803 | 215,000 | 217,370 | 219,800 | 222,260 | 224,770 |
| Departmental Adjustments | - | - | - | - | - | - | - | - |
| Total Expenditures | \$ 12,919,401 | \$ 13,530,225 | \$ 6,956,088 | \$ 15,072,770 | \$ 15,508,450 | \$ 15,956,890 | \$ 16,418,420 | \$ 16,893,460 |

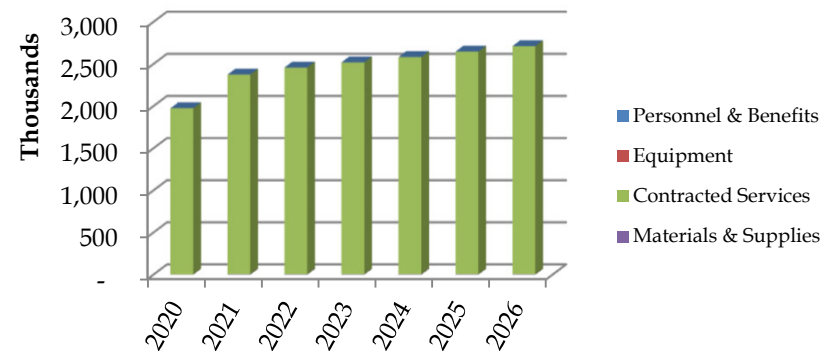
| | | | | | | | | |
|-------------------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| DEPT. BUDGET SUMMARY | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
| Staffing (F.T.E.'s) | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 | 54.5 |
| Operating Cost Summary | | | | | | | | |
| Personnel & Benefits | \$ 10,529 | \$ 17,010 | \$ 10,177 | \$ 17,360 | \$ 17,710 | \$ 18,070 | \$ 18,430 | \$ 18,800 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 12,822,480 | 13,408,835 | 6,847,756 | 14,949,120 | 15,384,310 | 15,832,240 | 16,293,260 | 16,767,780 |
| Materials & Supplies | 86,392 | 104,380 | 98,155 | 106,290 | 106,430 | 106,580 | 106,730 | 106,880 |
| Total Operating Cost | \$ 12,919,401 | \$ 13,530,225 | \$ 6,956,088 | \$ 15,072,770 | \$ 15,508,450 | \$ 15,956,890 | \$ 16,418,420 | \$ 16,893,460 |

RCMP DETACHMENT OPERATIONS

Program Description: This budget item provides for RCMP support staff in the form of administration, clerical and jail guards and the related office costs associated to these functions. It also provides maintenance to the RCMP building. These services are all performed in partnership with the Township of Langley and are cost shared based on formulas of 25% of the population and 75% of the 5 year rolling average of crime statistics. The City also pays an additional 8% administration charge to the Township for administering this function.

Output:

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 71.14 | \$ 83.83 | \$ 85.94 |

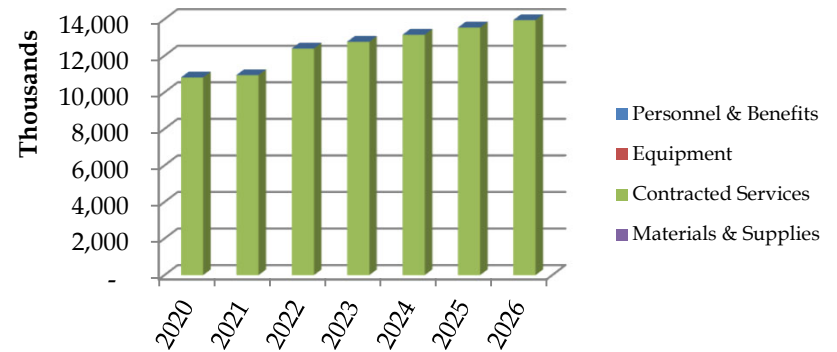
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|------------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| RCMP Detachment Operations | | | | | | | | |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 1,972,639 | 2,369,960 | 908,086 | 2,454,190 | 2,515,540 | 2,578,440 | 2,642,900 | 2,708,970 |
| Materials & Supplies | 3,300 | 5,000 | 3,300 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| RCMP Detachment Operations Total | 1,975,939 | 2,374,960 | 911,386 | 2,459,190 | 2,520,540 | 2,583,440 | 2,647,900 | 2,713,970 |

RCMP POLICING CONTRACT

Program Description: Police service for the City is provided by the Royal Canadian Mounted Police. This program is to provide a feeling of security to the citizens of Langley; through the proper management of available resources and with the support of the community as a whole, by the protection of life and property, the apprehension of criminals and crime prevention.

Output: The budget provides for a total contract strength to 54.4 members. It also includes a share in the Integrated Homicide Investigation Team (IHIT), Emergency Response Team and Forensics/Traffic Reconstructionist/Dog Patrol. The RCMP uphold the principles of the Canadian Charter of Rights & Freedoms and provide a professional standard of service.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|------------|------------|------------|
| Cost per Capita | \$ 389.47 | \$ 386.31 | \$ 433.29 |
| Cost per Member | \$ 198,845 | \$ 201,196 | \$ 227,915 |

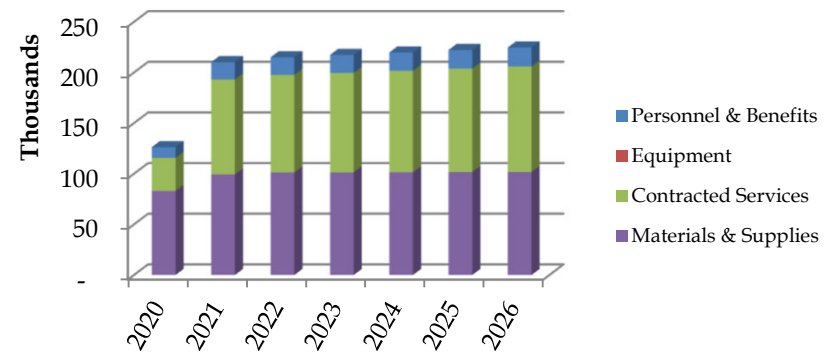
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Staffing (F.T.E.'s) | 54.4 | 54.4 | 54.4 | 54.4 | 54.4 | 54.4 | 54.4 | 54.4 |
| RCMP Policing Contract | | | | | | | | |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 10,817,181 | 10,945,055 | 5,937,899 | 12,398,580 | 12,770,540 | 13,153,650 | 13,548,260 | 13,954,720 |
| Materials & Supplies | - | - | - | - | - | - | - | - |
| RCMP Policing Contract Total | 10,817,181 | 10,945,055 | 5,937,899 | 12,398,580 | 12,770,540 | 13,153,650 | 13,548,260 | 13,954,720 |

COMMUNITY POLICE OFFICE

Program Description: The purpose of the Community Police Office is to bring the police closer to the community making it more convenient for citizens to report incidents and it promotes the development of a closer police community relationship which is consistent with the RCMP's commitment to community policing. It also allows the community to play an active role in policing the community through involvement in various volunteer programs.

Output: Community Policing is about preventing crime. RCMP members work interactively with the community to mutually identify and resolve community problems. This budget provides for the funding of a Information Officer at the CPO to coordinate volunteers and liaise between the public and RCMP. The Community Police Office is open between 8:30am & 4:30pm Monday to Friday at the office located at 20408 Douglas Crescent.

6 Year Expenditure Comparison



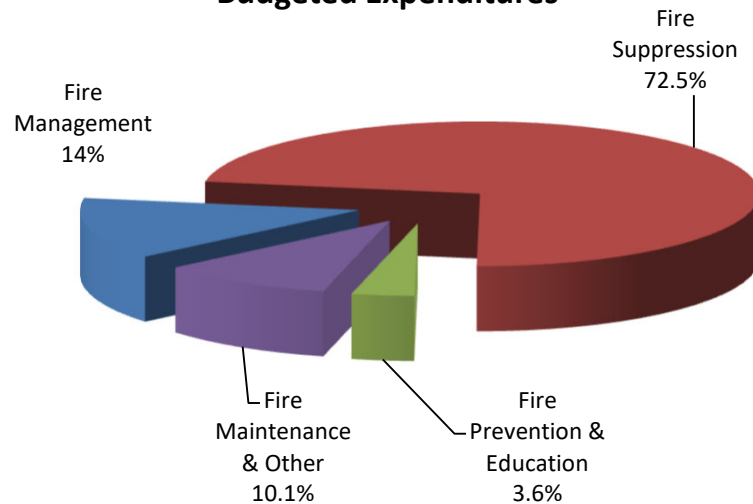
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 4.55 | \$ 7.42 | \$ 7.51 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Community Police Office | | | | | | | | |
| Personnel & Benefits | 10,529 | 17,010 | 10,177 | 17,360 | 17,710 | 18,070 | 18,430 | 18,800 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 32,660 | 93,820 | 1,771 | 96,350 | 98,230 | 100,150 | 102,100 | 104,090 |
| Materials & Supplies | 83,092 | 99,380 | 94,855 | 101,290 | 101,430 | 101,580 | 101,730 | 101,880 |
| Community Police Office Total | 126,281 | 210,210 | 106,803 | 215,000 | 217,370 | 219,800 | 222,260 | 224,770 |

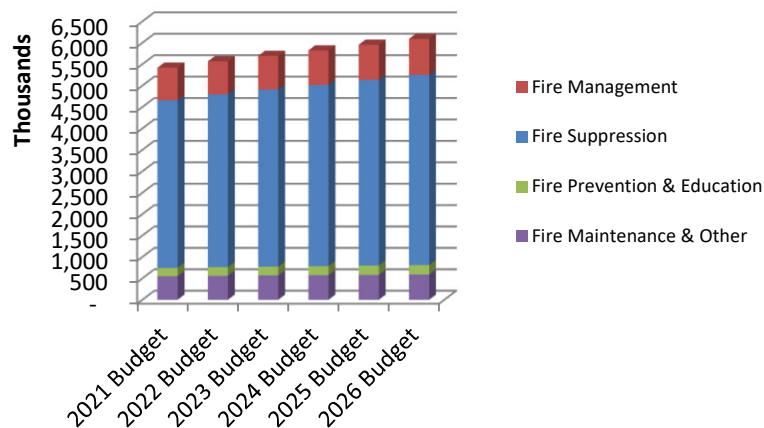
Fire Rescue Service



Protective Services Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

Our First Response Team consists of twenty (23) staff who maintain coverage twenty-four hours per day. This First Response Team backed up by a compliment of twenty-four paid-on-call firefighters provides for a five minute response time to any fire or medical emergency anywhere within the City of Langley boundaries.

In addition to our Emergency Response Programs, we have a Public Education and Fire Prevention Program under the direction of our Fire Prevention Officer. The FPO and our on-duty crews are out each and every day inspecting retail, commercial and industrial businesses within the City of Langley to ensure that when you enter into those premises as a customer or an employee, that you are operating under a fire safe environment. We also inspect all multi-family residential buildings to ensure safety for residents and visitors.



FIRE RESCUE SERVICE

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Expenditures | | | | | | | | |
| Fire Management | 747,875 | 760,850 | 738,688 | 767,460 | 785,970 | 804,940 | 824,390 | 844,320 |
| Fire Suppression | 3,419,100 | 3,912,170 | 3,766,296 | 4,036,200 | 4,133,050 | 4,232,350 | 4,334,020 | 4,438,250 |
| Fire Prevention & Education | 171,991 | 195,010 | 186,414 | 200,820 | 205,530 | 210,360 | 215,320 | 220,390 |
| Fire Maintenance & Other | 530,866 | 551,270 | 513,814 | 561,110 | 567,950 | 574,960 | 582,140 | 589,480 |
| Departmental Adjustments | - | - | - | - | - | - | - | - |
| Total Expenditures | \$ 4,869,832 | \$ 5,419,300 | \$ 5,205,212 | \$ 5,565,590 | \$ 5,692,500 | \$ 5,822,610 | \$ 5,955,870 | \$ 6,092,440 |

DEPT. BUDGET SUMMARY

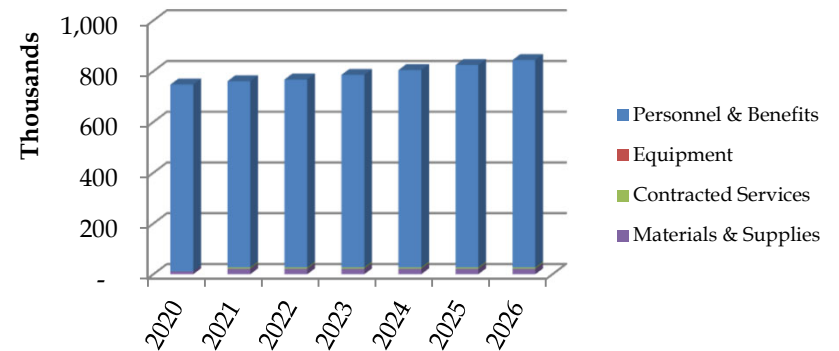
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Staffing (F.T.E.'s) | 26.8 | 28.9 | 26.5 | 28.9 | 28.9 | 28.9 | 28.9 | 28.9 |
| Operating Cost Summary | | | | | | | | |
| Personnel & Benefits | \$ 4,185,221 | \$ 4,682,520 | \$ 4,593,621 | \$ 4,805,040 | \$ 4,925,160 | \$ 5,048,320 | \$ 5,174,460 | \$ 5,303,750 |
| Equipment | 266 | - | - | - | - | - | - | - |
| Contracted Services | 272,259 | 292,250 | 242,036 | 291,070 | 296,640 | 302,350 | 308,200 | 314,190 |
| Materials & Supplies | 412,086 | 444,530 | 369,555 | 469,480 | 470,700 | 471,940 | 473,210 | 474,500 |
| Total Operating Cost | \$ 4,869,832 | \$ 5,419,300 | \$ 5,205,212 | \$ 5,565,590 | \$ 5,692,500 | \$ 5,822,610 | \$ 5,955,870 | \$ 6,092,440 |

FIRE ADMINISTRATION

Program Description: Fire Administration is responsible for administration and technical planning, organizing and directing fire fighting, fire prevention and fire fighter training. Other responsibilities include providing initial human resources support in hiring and promotions, budgeting for annual and future requirements, and managing the day to day response of the department. Management is also responsible for maintaining a functional fire fighting team consisting of career and Paid-on-call staff.

Output: The main source of expenditure for fire management is Personnel & Benefits which includes the following positions: Fire Chief, Deputy Fire Chief, Asst Fire Chief and an Administrative Assistant. Training is held as needed with the Fire Chiefs involved in Metro Vancouver and Provincial focus groups to stay current.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|--------------|--------------|--------------|
| Cost per Capita | \$ 26.93 | \$ 26.85 | \$ 26.82 |
| Cost per Fire Fighter | \$ 35,613.10 | \$ 33,080.43 | \$ 33,367.83 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 4.8 | 4.8 | 4.5 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 |
| Fire Administration | | | | | | | | |
| Personnel & Benefits | 736,186 | 733,760 | 732,621 | 740,370 | 758,870 | 777,840 | 797,290 | 817,220 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 174 | 5,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Materials & Supplies | 11,515 | 22,090 | 6,067 | 22,090 | 22,100 | 22,100 | 22,100 | 22,100 |
| Fire Administration Total | 747,875 | 760,850 | 738,688 | 767,460 | 785,970 | 804,940 | 824,390 | 844,320 |

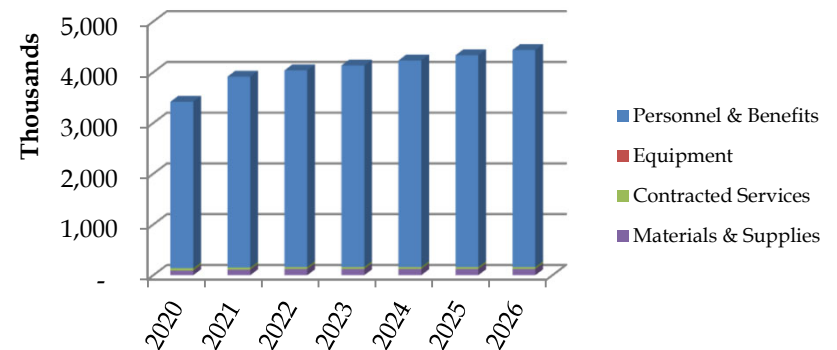
FIRE RESCUE SERVICES

FIRE SUPPRESSION

Program Description: The suppression crews are responsible for providing an efficient and timely response to emergencies for residents of the City of Langley. In addition to fire suppression, these crews assist with pre-hospital emergencies, and maintain an aggressive fire inspection program of local commercial and retail businesses. This program includes career staff wages and benefits as well as paid-on-call training and alarm responses. Also included are the annual costs for dispatching by the Surrey Fire Dept.

Output: Service is provided by 4 crews which provide fire suppression service 24 hours a day 7 days a week. Crews work 2 days 2 nights. Each crew consists of 5 firefighters which provide the necessary requirements to do daily inspections, public safety lectures, train on shift to approved national standards. These firefighters respond to every emergency type and provide a 24 hrs day/ 7 days a week service to the community.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|-----------|-----------|-----------|
| Cost per Capita | \$ 123.10 | \$ 138.08 | \$ 141.05 |

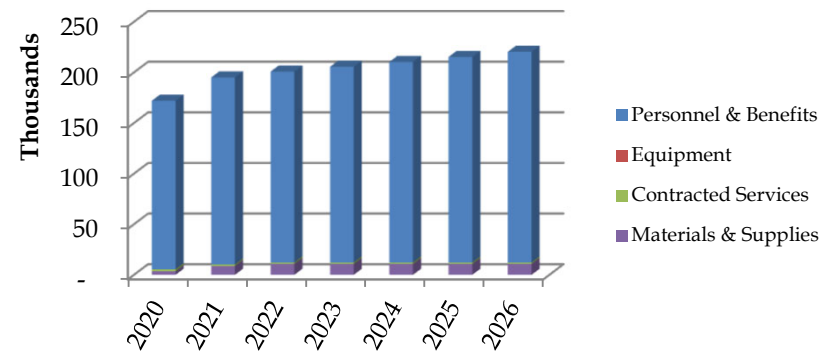
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 21.0 | 23.0 | 21.0 | 23.0 | 23.0 | 23.0 | 23.0 | 23.0 |
| Fire Suppression | | | | | | | | |
| Personnel & Benefits | 3,281,677 | 3,761,620 | 3,675,886 | 3,873,680 | 3,970,530 | 4,069,830 | 4,171,500 | 4,275,730 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 47,320 | 42,000 | 15,515 | 42,000 | 42,000 | 42,000 | 42,000 | 42,000 |
| Materials & Supplies | 90,103 | 108,550 | 74,895 | 120,520 | 120,520 | 120,520 | 120,520 | 120,520 |
| Fire Suppression Total | 3,419,100 | 3,912,170 | 3,766,296 | 4,036,200 | 4,133,050 | 4,232,350 | 4,334,020 | 4,438,250 |

PREVENTION & EDUCATION

Program Description: This program provides funding for all fire prevention and public education programs; these include: inspections, school programs, community days, fire prevention week activities, and juvenile fire setter programs; the education component provides funding for developing standards, purchase of manuals and audio- visual training aids, administering exams and funding seminars. This program also provides for the Training .

Output: Program provides funding for one fire prevention officer Monday to Friday 8:30 - 4:30. Visits each Langley city school twice a year to conduct fire drills, safety lectures and teach children how to deal with fire. The Fire Prevention Officer conducts safety lectures to strata councils, apartment blocks and the general public. This program and its materials give the Langley Firefighters a visible presence in the community and are found present at most community events.

6 Year Expenditure Comparison

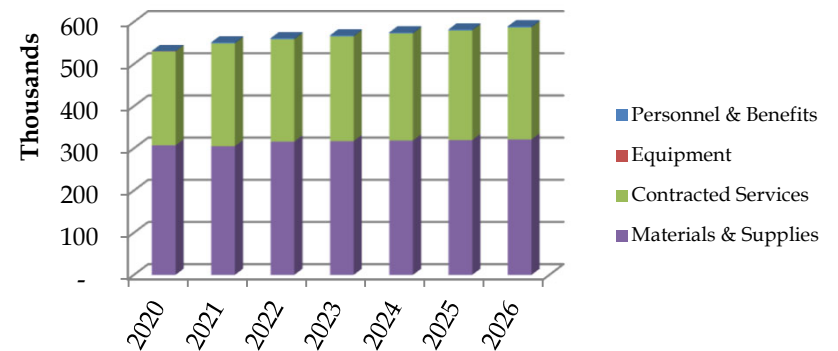


| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 6.19 | \$ 6.88 | \$ 7.02 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Prevention & Education | | | | | | | | |
| Personnel & Benefits | 166,476 | 184,810 | 185,038 | 188,620 | 193,330 | 198,160 | 203,120 | 208,190 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 2,064 | 1,400 | 5 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Materials & Supplies | 3,451 | 8,800 | 1,371 | 10,800 | 10,800 | 10,800 | 10,800 | 10,800 |
| Prevention & Education Total | 171,991 | 195,010 | 186,414 | 200,820 | 205,530 | 210,360 | 215,320 | 220,390 |

FIRE MAINTENANCE & OTHER

Program Description: This program provides funding for the maintenance of grounds, building and equipment, as well as all office expenses. It also provides funding for the annual dispatch operations currently being provided by the City of Surrey.

Output:**6 Year Expenditure Comparison**

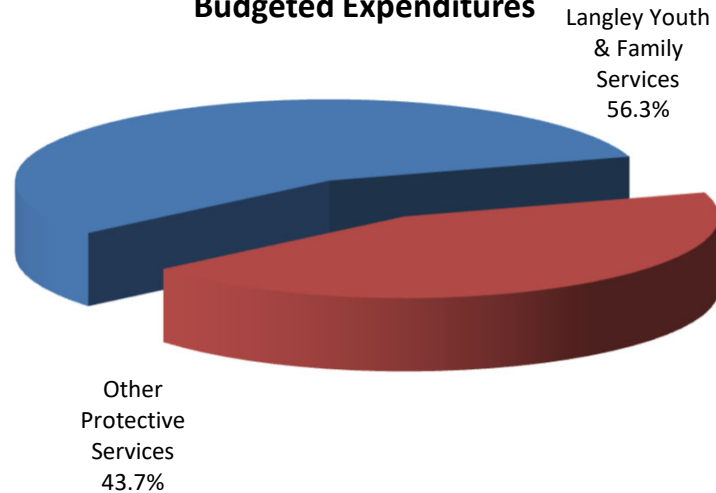
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 19.11 | \$ 19.46 | \$ 19.61 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.0 | 0.1 | 0.0 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Fire Maintenance & Other | | | | | | | | |
| Personnel & Benefits | 882 | 2,330 | 76 | 2,370 | 2,430 | 2,490 | 2,550 | 2,610 |
| Equipment | 266 | - | - | - | - | - | - | - |
| Contracted Services | 222,701 | 243,850 | 226,516 | 242,670 | 248,240 | 253,950 | 259,800 | 265,790 |
| Materials & Supplies | 307,017 | 305,090 | 287,222 | 316,070 | 317,280 | 318,520 | 319,790 | 321,080 |
| Fire Maintenance & Other Total | 530,866 | 551,270 | 513,814 | 561,110 | 567,950 | 574,960 | 582,140 | 589,480 |

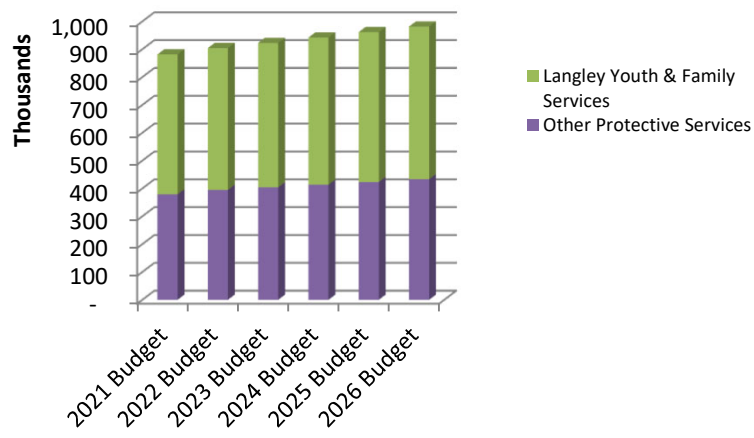
Other Protective Services



Protective Services Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

Other Protective Services provides funding for, Youth & Family Services, Emergency Planning, Victim/Witness Protection, Search and Rescue, Dog Control as well as Youth & Family Services.



PROTECTIVE SERVICES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Expenditures | | | | | | | | |
| Langley Youth & Family Services | 474,738 | 502,750 | 464,209 | 509,370 | 518,840 | 528,520 | 538,380 | 548,440 |
| Other Protective Services | 314,765 | 378,685 | 252,783 | 394,610 | 403,870 | 413,370 | 423,110 | 433,070 |
| Departmental Adjustments | (124) | - | - | (150) | (150) | (150) | (150) | (150) |
| Total Expenditures | \$ 789,379 | \$ 881,435 | \$ 716,992 | \$ 903,830 | \$ 922,560 | \$ 941,740 | \$ 961,340 | \$ 981,360 |

DEPT. BUDGET SUMMARY

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Staffing (F.T.E.'s) | 1.8 | 2.0 | 1.8 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Operating Cost Summary | | | | | | | | |
| Personnel & Benefits | \$ 127,779 | \$ 158,340 | \$ 141,332 | \$ 162,410 | \$ 165,640 | \$ 168,950 | \$ 172,330 | \$ 175,770 |
| Equipment | (124) | - | - | (150) | (150) | (150) | (150) | (150) |
| Contracted Services | 657,128 | 716,580 | 566,763 | 731,060 | 746,560 | 762,430 | 778,650 | 795,230 |
| Materials & Supplies | 4,596 | 6,515 | 8,897 | 10,510 | 10,510 | 10,510 | 10,510 | 10,510 |
| Total Operating Cost | \$ 789,379 | \$ 881,435 | \$ 716,992 | \$ 903,830 | \$ 922,560 | \$ 941,740 | \$ 961,340 | \$ 981,360 |

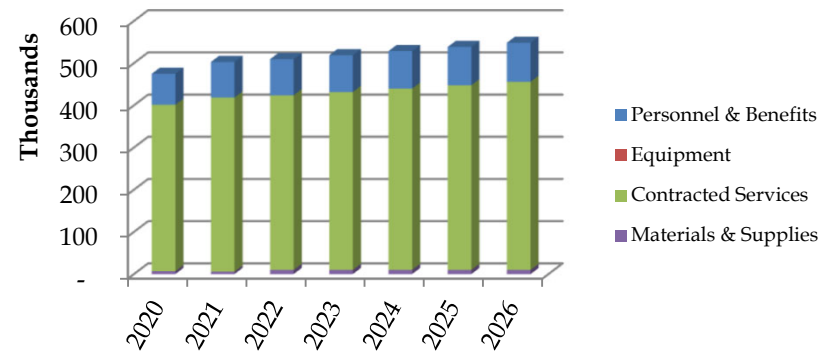
OTHER PROTECTIVE SERVICES

LANGLEY YOUTH & FAMILY SERVICES

Program Description: The service is supplied to assist the RCMP in attempting to minimize the entry of youth into the criminal justice system. The mandate of the service is to: coordinate efforts between police, schools and other agencies; provide education and counseling to parents to gain control of their children; provide training and assistance to RCMP members to improve their effectiveness in deal with juveniles and family problems; assist in developing community programs to facilitate crime prevention; work with the school district to identify pre-delinquent behavior; in conjunction with the RCMP Crime Prevention Unit, set up programs aimed at crime prevention.

Output: This service has approximately 600 clients with 2000 client visits for counselling services made each year. The budget includes approximately 7,000 hours of counselling services.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 17.09 | \$ 17.74 | \$ 17.80 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Langley Youth & Family Services | | | | | | | | |
| Personnel & Benefits | 73,588 | 84,150 | 73,818 | 85,490 | 87,190 | 88,930 | 90,710 | 92,520 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 394,298 | 412,700 | 382,195 | 413,940 | 421,710 | 429,650 | 437,730 | 445,980 |
| Materials & Supplies | 6,852 | 5,900 | 8,196 | 9,940 | 9,940 | 9,940 | 9,940 | 9,940 |
| Langley Youth & Family Services Total | 474,738 | 502,750 | 464,209 | 509,370 | 518,840 | 528,520 | 538,380 | 548,440 |

OTHER PROTECTIVE SERVICES

Langley City

2022 Financial Plan

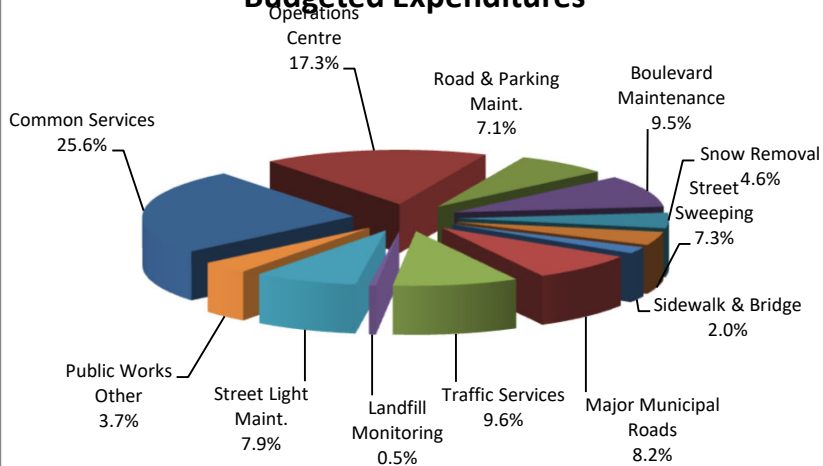
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OTHER PROTECTIVE SERVICES

Engineering & Operations



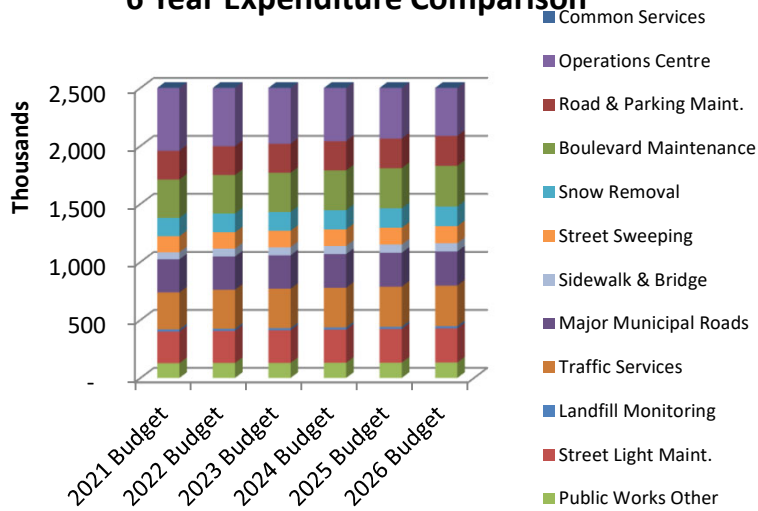
Engineering & Operations
Budgeted Expenditures



Cost Centre Description:

The Engineering and Operations Department is responsible for the ‘hidden’ services that we have all come to rely on as part of our daily lives, whether at work or play. We strive to ensure that our infrastructure is planned and upgraded appropriately and timely to meet the current and future demands of the City; ensure that the roads and sidewalks are maintained in a safe condition to drive and walk on; ensure that our streetlights and traffic signals are properly maintained for safety and traffic flow reasons; ensure that the streets are swept regularly to remove dirt and debris; and ensure that the signage and lane markings are maintained to provide accurate and direct guidance to all road users.

6 Year Expenditure Comparison



ENGINEERING & OPERATIONS

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Expenditures | | | | | | | | |
| Common Services | \$ 738,728 | \$ 823,490 | \$ 804,521 | \$ 892,710 | \$ 960,670 | \$ 1,031,030 | \$ 1,050,090 | \$ 1,069,570 |
| Operations Centre | 575,353 | 600,020 | 678,253 | 602,690 | 612,680 | 622,880 | 633,270 | 643,860 |
| Road & Parking Maint. | 174,479 | 246,505 | 197,151 | 247,405 | 249,790 | 252,210 | 254,690 | 257,210 |
| Boulevard Maintenance | 263,926 | 330,790 | 293,647 | 332,710 | 337,260 | 341,910 | 346,650 | 351,480 |
| Snow Removal | 154,710 | 159,040 | 76,261 | 161,050 | 163,100 | 165,190 | 167,320 | 169,500 |
| Street Sweeping | 139,747 | 138,220 | 112,265 | 139,680 | 141,170 | 142,690 | 144,240 | 145,820 |
| Sidewalk & Bridge | 62,963 | 60,170 | 58,977 | 68,780 | 69,400 | 70,040 | 70,690 | 71,360 |
| Major Municipal Roads | 281,992 | 286,015 | 231,710 | 286,670 | 288,520 | 290,390 | 292,290 | 294,230 |
| Traffic Services | 298,747 | 318,630 | 262,881 | 336,700 | 340,000 | 343,360 | 346,780 | 350,280 |
| Landfill Monitoring | 16,788 | 18,070 | 11,161 | 18,180 | 18,270 | 18,360 | 18,450 | 18,550 |
| Street Light Maint. | 268,351 | 272,200 | 276,862 | 276,450 | 280,790 | 285,210 | 289,720 | 294,320 |
| Public Works Other | 96,550 | 127,950 | 121,734 | 129,010 | 130,080 | 131,170 | 132,270 | 133,410 |
| Departmental Adjustments | (114,291) | (148,480) | - | (95,000) | (95,000) | (95,000) | (95,000) | (95,000) |
| Total Expenditures | \$ 2,958,043 | \$ 3,232,620 | \$ 3,125,423 | \$ 3,397,035 | \$ 3,496,730 | \$ 3,599,440 | \$ 3,651,460 | \$ 3,704,590 |

DEPT. BUDGET SUMMARY

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 17.1 | 19.2 | 15.7 | 19.4 | 19.8 | 20.2 | 20.2 | 20.2 |

Operating Cost Summary

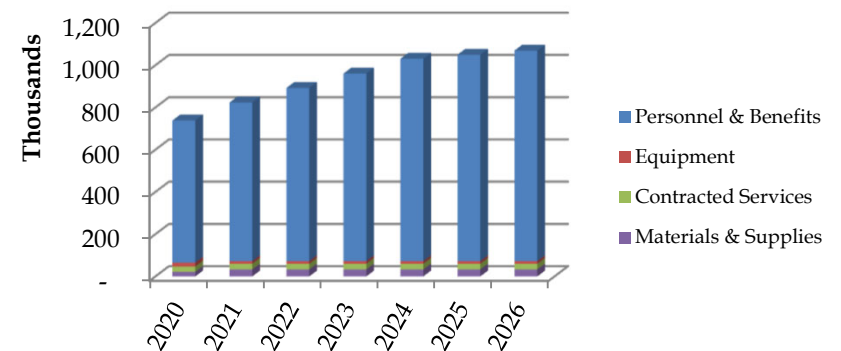
| | | | | | | | | |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Personnel & Benefits | \$ 1,783,084 | \$ 2,072,900 | \$ 1,905,340 | \$ 2,156,600 | \$ 2,251,290 | \$ 2,348,920 | \$ 2,395,760 | \$ 2,443,610 |
| Equipment | 131,486 | 127,920 | 172,744 | 181,400 | 181,400 | 181,400 | 181,400 | 181,400 |
| Contracted Services | 539,250 | 567,105 | 538,878 | 589,110 | 589,120 | 589,120 | 589,120 | 589,120 |
| Materials & Supplies | 504,223 | 464,695 | 508,461 | 469,925 | 474,920 | 480,000 | 485,180 | 490,460 |
| Total Operating Cost | \$ 2,958,043 | \$ 3,232,620 | \$ 3,125,423 | \$ 3,397,035 | \$ 3,496,730 | \$ 3,599,440 | \$ 3,651,460 | \$ 3,704,590 |

COMMON SERVICES

Program Description: This program provides engineering administration and management for various functions and activities within the Engineering and Operations Department.

Output: Provides office management and support services including record keeping, and work order controls. Performs survey work and inspection services, prepares engineering studies, ensures City maps are accurate and up to date, prepares conceptual designs and cost estimates for projects, performs capital project management, provides engineering review for all building and rezoning applications and permits.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 26.60 | \$ 29.07 | \$ 31.20 |

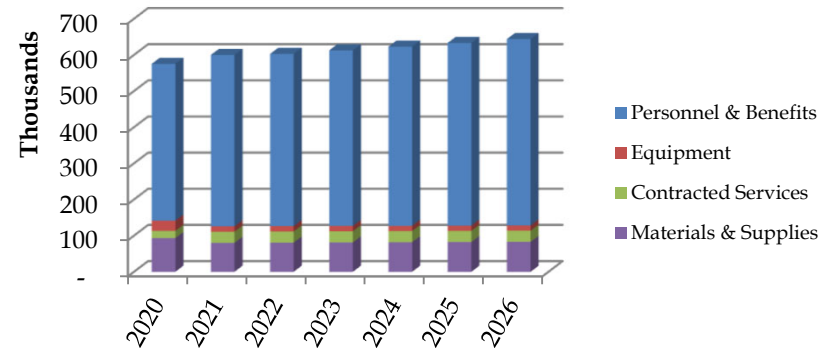
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 5.9 | 6.2 | 5.9 | 6.4 | 6.8 | 7.2 | 7.2 | 7.2 |
| Common Services | | | | | | | | |
| Personnel & Benefits | 673,323 | 751,280 | 759,289 | 820,390 | 888,350 | 958,710 | 977,770 | 997,250 |
| Equipment | 18,340 | 12,250 | 17,780 | 12,250 | 12,250 | 12,250 | 12,250 | 12,250 |
| Contracted Services | 25,327 | 26,910 | 3,809 | 26,910 | 26,910 | 26,910 | 26,910 | 26,910 |
| Materials & Supplies | 21,738 | 33,050 | 23,643 | 33,160 | 33,160 | 33,160 | 33,160 | 33,160 |
| Common Services Total | 738,728 | 823,490 | 804,521 | 892,710 | 960,670 | 1,031,030 | 1,050,090 | 1,069,570 |

OPERATIONS CENTRE

Program Description: To provide for the day to day cost of operating the Operations Centre including the cost of the Buyer/Storeskeeper and partial salaries of management and shop labour. Also included in this program are ancillary costs such as hydro, gas, telephone, janitorial services, and supplies.

Output: The Operations Centre provides an area to store the maintenance machinery, some water and sewer appurtenances, road salt and sand, and construction aggregate materials, all of which form an essential part of the overall maintenance of the city.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 20.72 | \$ 21.18 | \$ 21.06 |

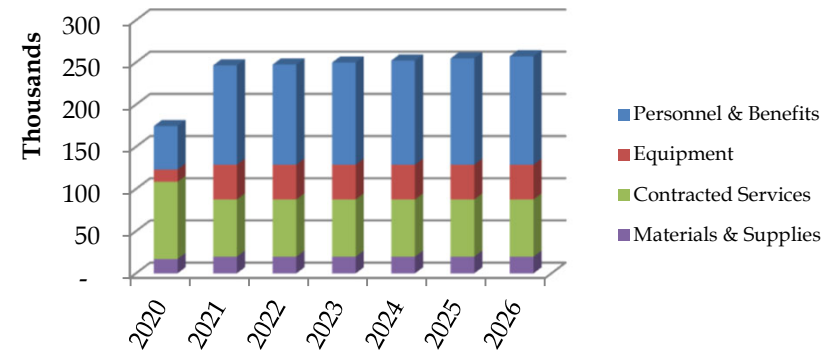
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 3.8 | 4.0 | 3.5 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Operations Centre | | | | | | | | |
| Personnel & Benefits | 433,912 | 474,260 | 522,864 | 476,250 | 485,760 | 495,470 | 505,360 | 515,450 |
| Equipment | 28,101 | 14,690 | 27,340 | 14,690 | 14,690 | 14,690 | 14,690 | 14,690 |
| Contracted Services | 20,121 | 30,940 | 49,291 | 30,940 | 30,940 | 30,940 | 30,940 | 30,940 |
| Materials & Supplies | 93,219 | 80,130 | 78,758 | 80,810 | 81,290 | 81,780 | 82,280 | 82,780 |
| Operations Centre Total | 575,353 | 600,020 | 678,253 | 602,690 | 612,680 | 622,880 | 633,270 | 643,860 |

ROAD & PARKING MAINT.

Program Description: The Road and Parking Maintenance Program includes the maintenance of the road network and parking lot areas to ensure the safe and effective movement of traffic within our city.

Output: To ensure vehicles can operate safely while travelling within the city it is necessary for all roads to be structurally sound and free of defects. Some of the strategies that contribute to the road maintenance program include pot-hole repairs, crack sealing, lane grading, shoulder grading, shoulder gravelling, slot grinding and patching, and milling and paving. As well as addressing safety concerns a soundly designed road and parking lot maintenance program can extend the useful service life of some of the pavements, thus delaying capital costs needed for replacement.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 6.28 | \$ 8.70 | \$ 8.65 |

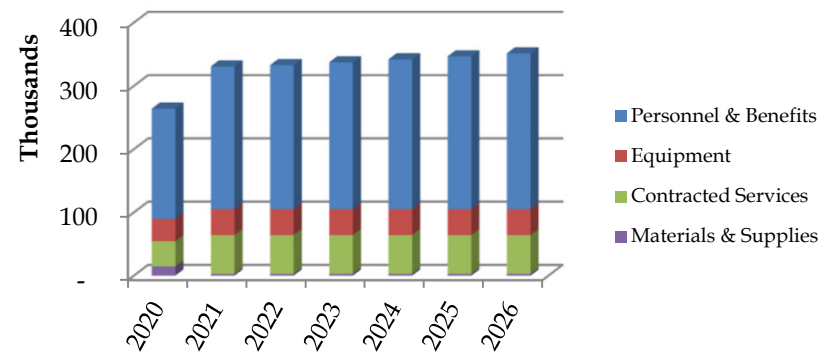
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.6 | 1.2 | 0.6 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 |
| Road & Parking Maint. | | | | | | | | |
| Personnel & Benefits | 51,462 | 117,680 | 57,900 | 118,580 | 120,960 | 123,380 | 125,860 | 128,380 |
| Equipment | 14,547 | 41,280 | 14,195 | 41,280 | 41,280 | 41,280 | 41,280 | 41,280 |
| Contracted Services | 91,418 | 67,745 | 102,637 | 67,745 | 67,750 | 67,750 | 67,750 | 67,750 |
| Materials & Supplies | 17,052 | 19,800 | 22,419 | 19,800 | 19,800 | 19,800 | 19,800 | 19,800 |
| Road & Parking Maint. Total | 174,479 | 246,505 | 197,151 | 247,405 | 249,790 | 252,210 | 254,690 | 257,210 |

BOULEVARD MAINTENANCE

Program Description: The Boulevard Maintenance Program includes the removal of debris, unwanted vegetation, filling of depressions, repairs to curbs and gutters, and suppression of dust.

Output: Routine maintenance to boulevards contributes to the overall aesthetic appearance of the city and sets an example for our businesses and residents to follow. Addressing specific shortcomings within the boulevards demonstrates due diligence on our part respecting claims from accidents.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|----------|----------|
| Cost per Capita | \$ 9.50 | \$ 11.68 | \$ 11.63 |

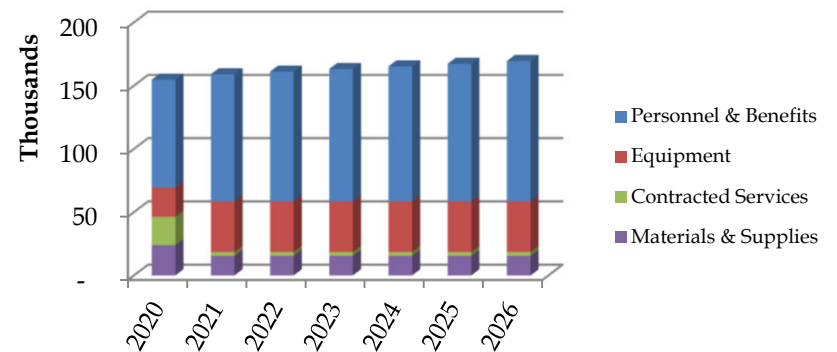
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 2.0 | 2.4 | 2.0 | 2.4 | 2.4 | 2.4 | 2.4 | 2.4 |
| Boulevard Maintenance | | | | | | | | |
| Personnel & Benefits | 174,418 | 225,660 | 203,825 | 227,580 | 232,130 | 236,780 | 241,520 | 246,350 |
| Equipment | 35,306 | 40,970 | 25,316 | 40,970 | 40,970 | 40,970 | 40,970 | 40,970 |
| Contracted Services | 39,641 | 61,160 | 47,583 | 61,160 | 61,160 | 61,160 | 61,160 | 61,160 |
| Materials & Supplies | 14,561 | 3,000 | 16,923 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Boulevard Maintenance Total | 263,926 | 330,790 | 293,647 | 332,710 | 337,260 | 341,910 | 346,650 | 351,480 |

SNOW REMOVAL

Program Description: The Snow Removal Program includes the salting and sanding of every street within the city during a snow event. As well as ensuring our residents can move safely within the city it also demonstrates our commitment to them to provide a level of service that is superior to the other lower mainland municipalities.

Output: The intent of the Snow Removal Program is to keep the snow from preventing our residents from the free and safe movement within our city.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 5.57 | \$ 5.61 | \$ 5.63 |

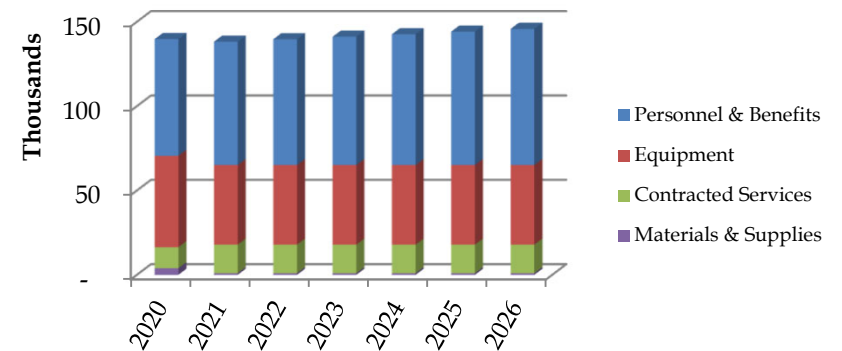
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------|----------------|----------------|---------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.9 | 1.1 | 0.3 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
| Snow Removal | | | | | | | | |
| Personnel & Benefits | 85,291 | 100,500 | 44,814 | 102,510 | 104,560 | 106,650 | 108,780 | 110,960 |
| Equipment | 23,068 | 40,000 | 6,736 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Contracted Services | 22,505 | 3,100 | 1,585 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 |
| Materials & Supplies | 23,846 | 15,440 | 23,126 | 15,440 | 15,440 | 15,440 | 15,440 | 15,440 |
| Snow Removal Total | 154,710 | 159,040 | 76,261 | 161,050 | 163,100 | 165,190 | 167,320 | 169,500 |

STREET SWEEPING

Program Description: The Street Sweeping Program, which includes the sweeping of the primary streets in the downtown core 3 days per week, the sweeping of the secondary streets such as 200th and 208th every 10 days, the sweeping of the residential streets on a semi-annual basis, the collection of litter, and the emptying of the garbage containers contributes to the overall aesthetic appearance of the city. A regular sweeping program also shows that we are being diligent with respect to eliminating some of the possible causes of accidents. As well, because the sweeper operates on an early morning shift it allows us to be aware of and react to conditions such as ice and snow or infrastructure failure prior to the morning rush.

Output: To ensure the streets are clean, free of debris, the garbage bins are emptied routinely, and litter is picked up on a daily basis.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 5.03 | \$ 4.88 | \$ 4.88 |

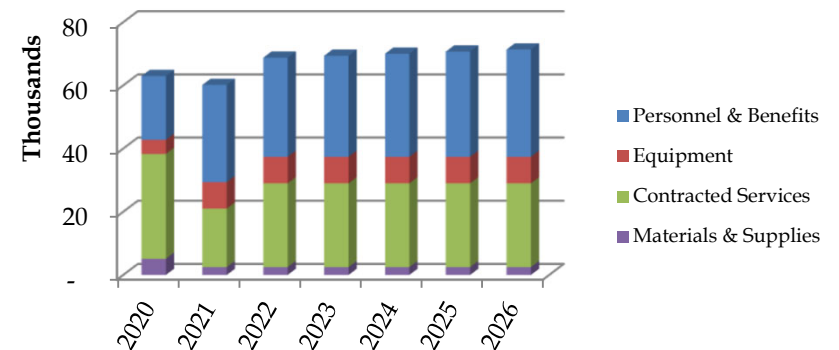
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.7 | 0.8 | 0.6 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 |
| Street Sweeping | | | | | | | | |
| Personnel & Benefits | 69,176 | 73,110 | 56,950 | 74,570 | 76,060 | 77,580 | 79,130 | 80,710 |
| Equipment | 54,164 | 47,200 | 35,788 | 47,200 | 47,200 | 47,200 | 47,200 | 47,200 |
| Contracted Services | 12,487 | 16,910 | 18,387 | 16,910 | 16,910 | 16,910 | 16,910 | 16,910 |
| Materials & Supplies | 3,920 | 1,000 | 1,140 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Street Sweeping Total | 139,747 | 138,220 | 112,265 | 139,680 | 141,170 | 142,690 | 144,240 | 145,820 |

SIDEWALK & BRIDGE

Program Description: Sidewalk and bridge maintenance includes undertaking the repairs necessary to remedy trip hazards when identified by the public, sidewalk panel replacement due to excessive cracking or other failure, minor repairs to bridges, repairs to handrails, and installation and repair of wheel chair letdowns and other related infrastructure components.

Output: Properly maintained sidewalks and bridges allow for the free and safe movement of pedestrian and vehicle traffic throughout the city.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 2.27 | \$ 2.12 | \$ 2.40 |

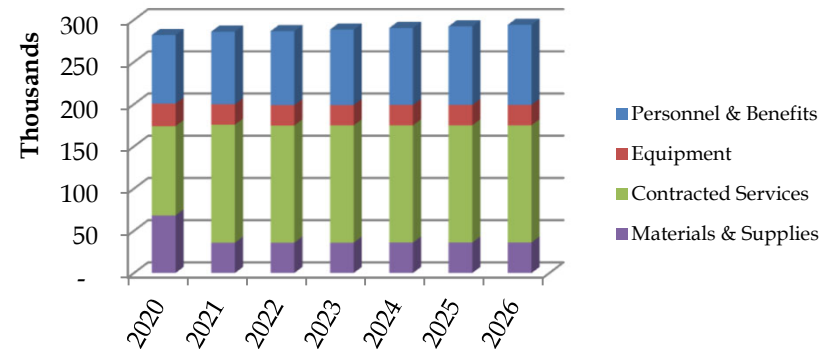
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Staffing (F.T.E.'s) | 0.2 | 0.3 | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| Sidewalk & Bridge | | | | | | | | |
| Personnel & Benefits | 20,211 | 30,770 | 18,510 | 31,380 | 32,000 | 32,640 | 33,290 | 33,960 |
| Equipment | 4,440 | 8,400 | 4,224 | 8,400 | 8,400 | 8,400 | 8,400 | 8,400 |
| Contracted Services | 33,161 | 18,500 | 32,372 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 |
| Materials & Supplies | 5,151 | 2,500 | 3,871 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Sidewalk & Bridge Total | 62,963 | 60,170 | 58,977 | 68,780 | 69,400 | 70,040 | 70,690 | 71,360 |

MAJOR MUNICIPAL ROADS

Program Description: Some of the services included in the Major Municipal Roads Program are road milling and paving, asphalt patching, snow removal, boulevard maintenance, curb and gutter repairs, crack sealing, minor bridge repairs, and repairs to sidewalks. Roads included in the program include 200 St, Fraser Hwy (West Municipal border to 203ST), Fraser Hwy (Langley Bypass to Municipal border), portions of Mufford Crescent, 203 Street, from Fraser Highway to Logan Avenue and the 204 St Overpass. Funding to maintain these roads is provided from Translink based on lane Km.

Output: An effective maintenance program will help ensure the safe and effective movement of pedestrian, pedestrian handicapped, and vehicle traffic throughout the city.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 10.15 | \$ 10.10 | \$ 10.02 |

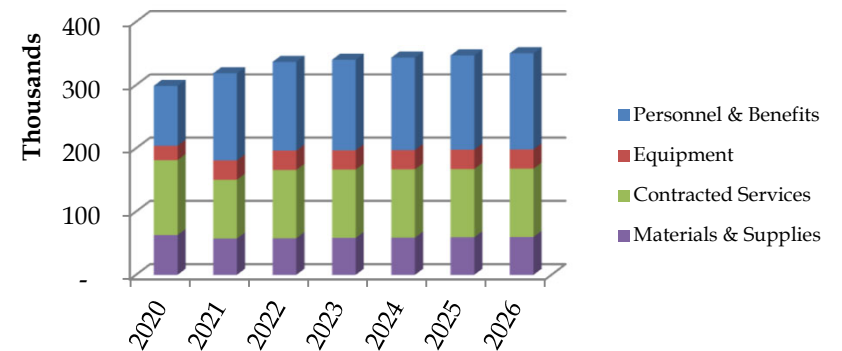
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.8 | 0.9 | 0.5 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 |
| Major Municipal Roads | | | | | | | | |
| Personnel & Benefits | 81,248 | 86,080 | 47,917 | 87,670 | 89,440 | 91,240 | 93,070 | 94,940 |
| Equipment | 26,721 | 24,160 | 9,584 | 24,160 | 24,160 | 24,160 | 24,160 | 24,160 |
| Contracted Services | 105,767 | 139,860 | 136,555 | 138,865 | 138,870 | 138,870 | 138,870 | 138,870 |
| Materials & Supplies | 68,256 | 35,915 | 37,654 | 35,975 | 36,050 | 36,120 | 36,190 | 36,260 |
| Major Municipal Roads Total | 281,992 | 286,015 | 231,710 | 286,670 | 288,520 | 290,390 | 292,290 | 294,230 |

TRAFFIC SERVICES

Program Description: The Traffic Services Program includes the maintenance of all traffic control devices, street signs, lane marking, curb painting, and crosswalk marking. The proper operation of traffic control devices enables traffic to travel within the city in a safe and expeditious manner. Signs are maintained to ensure they properly display information and are visible in all weather conditions. Curb marking is routinely repainted to discourage parking in front of fire hydrants or in proximity to stop signs. Routine crosswalk marking painting is required to facilitate the safe crossing of roads by pedestrians.

Output: To enable the safe and effective movement of vehicular, pedestrian, and pedestrian handicapped traffic throughout the city.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 10.76 | \$ 11.25 | \$ 11.77 |

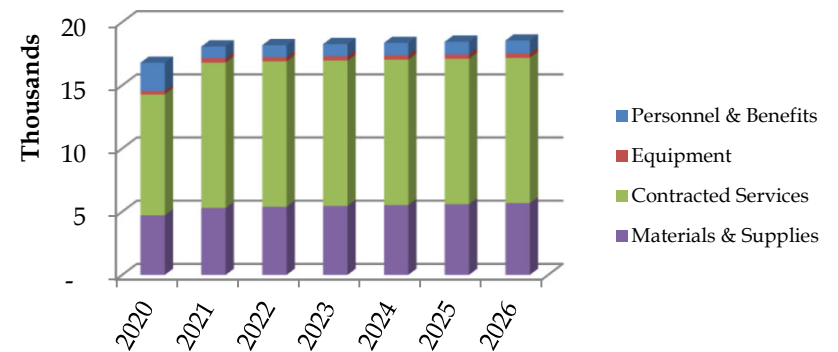
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 1.2 | 1.5 | 1.2 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |
| Traffic Services | | | | | | | | |
| Personnel & Benefits | 94,790 | 137,760 | 91,173 | 140,340 | 143,150 | 146,010 | 148,920 | 151,900 |
| Equipment | 22,566 | 30,500 | 18,288 | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 |
| Contracted Services | 118,519 | 92,970 | 78,513 | 107,970 | 107,970 | 107,970 | 107,970 | 107,970 |
| Materials & Supplies | 62,872 | 57,400 | 74,907 | 57,890 | 58,380 | 58,880 | 59,390 | 59,910 |
| Traffic Services Total | 298,747 | 318,630 | 262,881 | 336,700 | 340,000 | 343,360 | 346,780 | 350,280 |

LANDFILL MONITORING

Program Description: The city is required to monitor the groundwater leachage levels from the old landfill site. It is tested monthly for organic constituents, dissolved metals, inorganic nonmetallics, and trace metals. Although the samples are collected and submitted by city staff the testing is conducted by a private laboratory.

Output: To meet the Provincial requirements the Landfill Monitoring program is essential to our operation.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 0.60 | \$ 0.64 | \$ 0.64 |

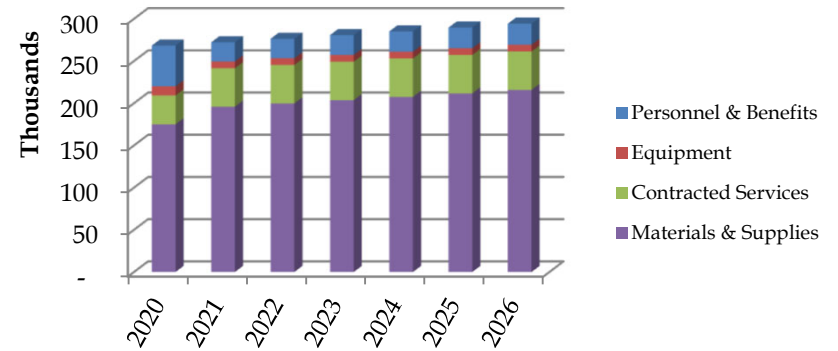
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Staffing (F.T.E.'s) | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Landfill Monitoring | | | | | | | | |
| Personnel & Benefits | 2,233 | 920 | 1,259 | 940 | 960 | 980 | 1,000 | 1,020 |
| Equipment | 276 | 350 | 192 | 350 | 350 | 350 | 350 | 350 |
| Contracted Services | 9,568 | 11,500 | 6,117 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 |
| Materials & Supplies | 4,711 | 5,300 | 3,593 | 5,390 | 5,460 | 5,530 | 5,600 | 5,680 |
| Landfill Monitoring Total | 16,788 | 18,070 | 11,161 | 18,180 | 18,270 | 18,360 | 18,450 | 18,550 |

STREET LIGHT MAINT.

Program Description: The Street Light Maintenance Program includes the replacement of street light bulbs, poles, ballast, and light heads to ensure adequate levels of illumination throughout the city.

Output: A properly designed and executed street light program will ensure the streets and sidewalks are adequately illuminated so that our residents can safely navigate the streets and sidewalks after dark

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 9.66 | \$ 9.61 | \$ 9.66 |

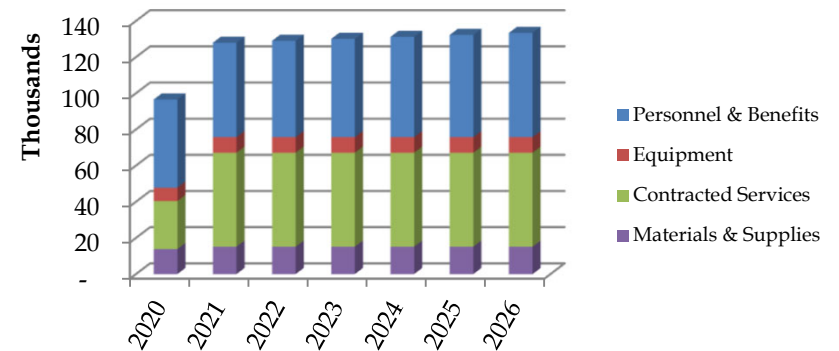
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.4 | 0.2 | 0.3 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Street Light Maint. | | | | | | | | |
| Personnel & Benefits | 48,298 | 22,670 | 34,080 | 23,120 | 23,580 | 24,050 | 24,530 | 25,020 |
| Equipment | 10,814 | 8,000 | 7,076 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Contracted Services | 34,167 | 45,530 | 45,672 | 45,530 | 45,530 | 45,530 | 45,530 | 45,530 |
| Materials & Supplies | 175,072 | 196,000 | 190,034 | 199,800 | 203,680 | 207,630 | 211,660 | 215,770 |
| Street Light Maint. Total | 268,351 | 272,200 | 276,862 | 276,450 | 280,790 | 285,210 | 289,720 | 294,320 |

PUBLIC WORKS OTHER

Program Description: The Public Works Other program includes the training of staff so that they meet the current standards respecting safety and system operation, the supply of safety equipment necessary to perform their duties, the repair to city owned property damaged by vandalism, the installation of banners and signs for non-profit organizations, the maintenance of the city bus shelters, fence repairs, and the testing of our potable water as required in the Drinking Water Protection Act.

Output: This program helps to ensure we are meeting all regulatory requirements and that our staff are performing their duties in a safe and healthy environment.

6 Year Expenditure Comparison



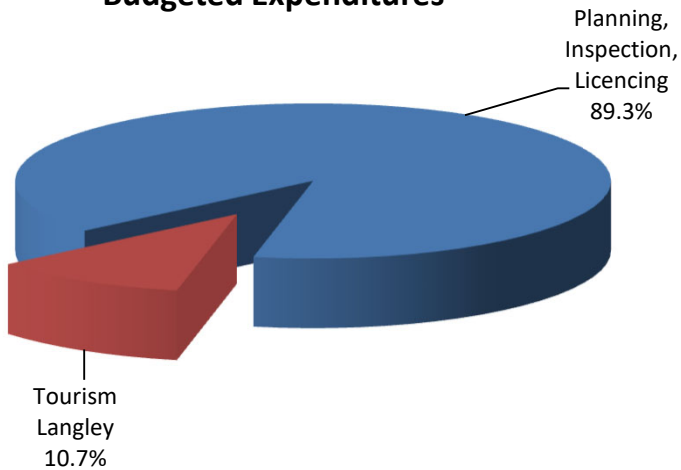
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 3.48 | \$ 4.52 | \$ 4.51 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Public Works Other | | | | | | | | |
| Personnel & Benefits | 48,722 | 52,210 | 66,759 | 53,270 | 54,340 | 55,430 | 56,530 | 57,670 |
| Equipment | 7,434 | 8,600 | 6,225 | 8,600 | 8,600 | 8,600 | 8,600 | 8,600 |
| Contracted Services | 26,569 | 51,980 | 16,357 | 51,980 | 51,980 | 51,980 | 51,980 | 51,980 |
| Materials & Supplies | 13,825 | 15,160 | 32,393 | 15,160 | 15,160 | 15,160 | 15,160 | 15,160 |
| Public Works Other Total | 96,550 | 127,950 | 121,734 | 129,010 | 130,080 | 131,170 | 132,270 | 133,410 |

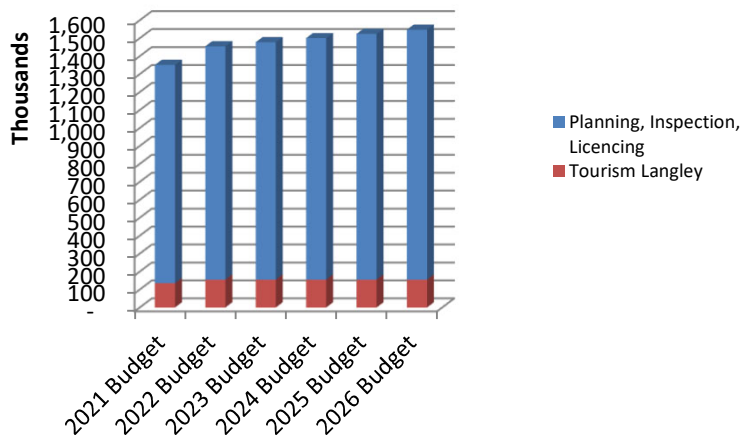
Development Services



Development Services Budgeted Expenditures



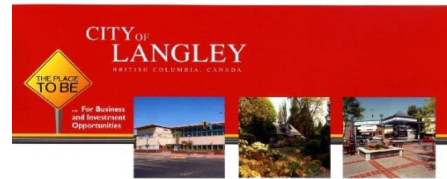
6 Year Expenditure Comparison



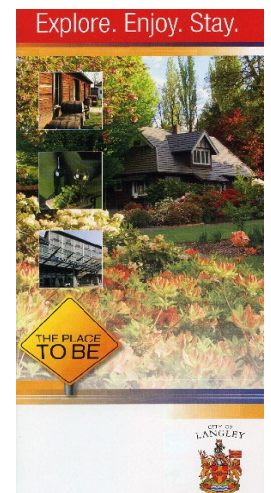
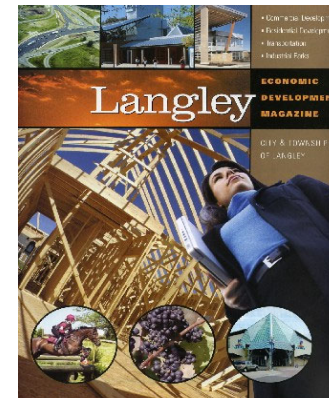
Cost Centre Description:

The Development Services Department (Planning, Building, Business Licence) is responsible for the management and operation of the following activities:

- 1) Development Application Processing: to ensure development applications comply with City bylaws, policies, and Provincial regulations.
- 2) Long Range Planning: including research, formulation of strategies and concepts which eventually are reflected in the Official Community Plan.
- 3) Special Project Planning.



community profile
site selector database



DEVELOPMENT SERVICES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Expenditures | | | | | | | | |
| Planning, Inspection, Licencing | \$ 972,535 | \$ 1,215,720 | \$ 1,145,709 | \$ 1,299,710 | \$ 1,322,130 | \$ 1,345,000 | \$ 1,368,350 | \$ 1,392,160 |
| Tourism Langley | 93,063 | 135,270 | 101,705 | 155,270 | 155,270 | 155,270 | 155,270 | 155,270 |
| Departmental Adjustments | (10,156) | (7,840) | - | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) |
| Total Expenditures | \$ 1,055,442 | \$ 1,343,150 | \$ 1,247,414 | \$ 1,444,980 | \$ 1,467,400 | \$ 1,490,270 | \$ 1,513,620 | \$ 1,537,430 |

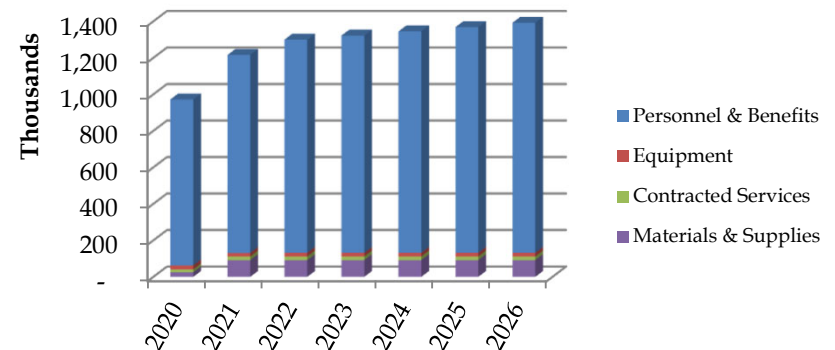
| | | | | | | | | |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| DEPT. BUDGET SUMMARY | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
| Staffing (F.T.E.'s) | 7.5 | 8.2 | 7.5 | 8.2 | 8.2 | 8.2 | 8.2 | 8.2 |
| Operating Cost Summary | | | | | | | | |
| Personnel & Benefits | \$ 909,398 | \$ 1,084,320 | \$ 1,060,882 | \$ 1,168,220 | \$ 1,190,640 | \$ 1,213,510 | \$ 1,236,860 | \$ 1,260,670 |
| Equipment | 11,684 | 11,760 | 21,840 | 9,600 | 9,600 | 9,600 | 9,600 | 9,600 |
| Contracted Services | 109,360 | 155,270 | 110,141 | 175,270 | 175,270 | 175,270 | 175,270 | 175,270 |
| Materials & Supplies | 25,000 | 91,800 | 54,551 | 91,890 | 91,890 | 91,890 | 91,890 | 91,890 |
| Total Operating Cost | \$ 1,055,442 | \$ 1,343,150 | \$ 1,247,414 | \$ 1,444,980 | \$ 1,467,400 | \$ 1,490,270 | \$ 1,513,620 | \$ 1,537,430 |

PLANNING, INSPECTION, LICENCING

Program Description: This program supplies services related to the planning and development of the City. The program's activities are directed in four main areas: Community Planning; Building Inspection, Permits and Licenses.

Output: The Department is responsible for providing professional planning advice to Council including the preparation of the Official Community Plan (OCP) and other planning policy documents. The Department is also responsible for processing a variety of development applications to ensure effective land-use planning and conformance with regulatory bylaws, policies and legislation, including: OCP Amendments, Zoning Bylaw Amendments, Development Permits, Development Variance Permits, Subdivisions, Land Use Contract Amendments, Building Permits, Plumbing Permits and Sign Permits. In addition, the Department is responsible for Business Licensing to ensure compliance with City bylaws as well as provincial standards and legislation.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 35.02 | \$ 42.91 | \$ 45.42 |

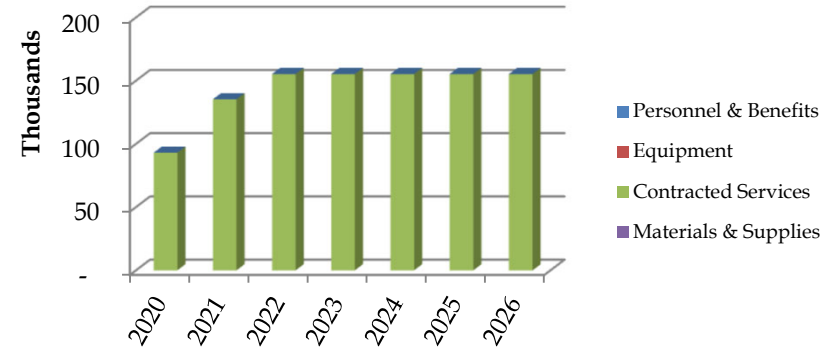
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 7.5 | 8.2 | 7.5 | 8.2 | 8.2 | 8.2 | 8.2 | 8.2 |
| Planning, Inspection, Licencing | | | | | | | | |
| Personnel & Benefits | 909,398 | 1,084,320 | 1,060,882 | 1,168,220 | 1,190,640 | 1,213,510 | 1,236,860 | 1,260,670 |
| Equipment | 21,840 | 19,600 | 21,840 | 19,600 | 19,600 | 19,600 | 19,600 | 19,600 |
| Contracted Services | 16,297 | 20,000 | 8,436 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Materials & Supplies | 25,000 | 91,800 | 54,551 | 91,890 | 91,890 | 91,890 | 91,890 | 91,890 |
| Planning, Inspection, Licencing Tot | 972,535 | 1,215,720 | 1,145,709 | 1,299,710 | 1,322,130 | 1,345,000 | 1,368,350 | 1,392,160 |

TOURISM PROMOTION

Program Description: This program provides the funding for an annual allocation to Discover Langley City which provides tourism and promotion services to the City.

Output: The City of Langley's commitment to fund the Discover Langley City is limited to reallocating the revenue from the City's 2% Hotel Tax Revenue and a base operating fee.

6 Year Expenditure Comparison



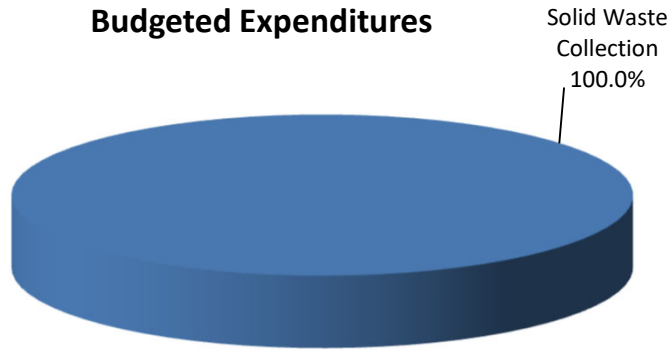
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|------|------|------|
| | | | |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Tourism Promotion | | | | | | | | |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 93,063 | 135,270 | 101,705 | 155,270 | 155,270 | 155,270 | 155,270 | 155,270 |
| Materials & Supplies | - | - | - | - | - | - | - | - |
| Tourism Promotion Total | 93,063 | 135,270 | 101,705 | 155,270 | 155,270 | 155,270 | 155,270 | 155,270 |

Solid Waste



**Solid Waste
Budgeted Expenditures**

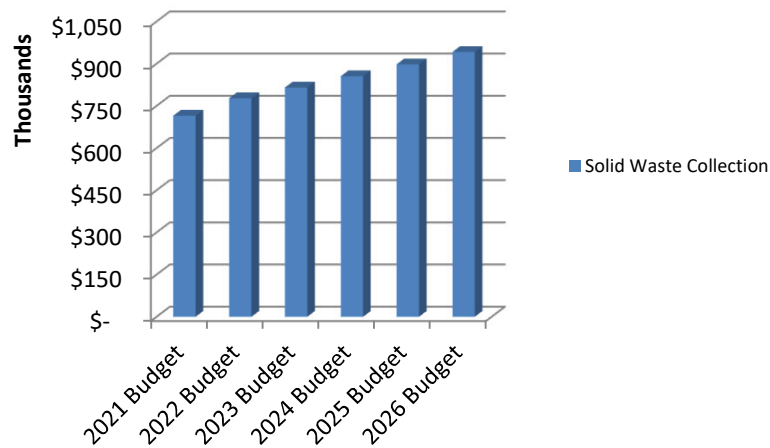


Cost Centre Description:

The City strives to provide reliable bi-weekly garbage and weekly curbside green waste collection and disposal services to the residents of the City. The curbside greenwaste collection program offers our residents an environmental friendly alternative to dispose their greenwaste while reducing the cost of garbage disposal. The City also provides 4 large items to be picked up throughout the year.



6 Year Expenditure Comparison



SOLID WASTE

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Expenditures | | | | | | | | |
| Solid Waste Collection | \$ 688,451 | \$ 715,160 | \$ 491,829 | \$ 777,090 | \$ 815,330 | \$ 855,480 | \$ 897,620 | \$ 941,860 |
| Departmental Adjustments | - | - | - | - | - | - | - | - |
| Total Expenditures | \$ 688,451 | \$ 715,160 | \$ 491,829 | \$ 777,090 | \$ 815,330 | \$ 855,480 | \$ 897,620 | \$ 941,860 |

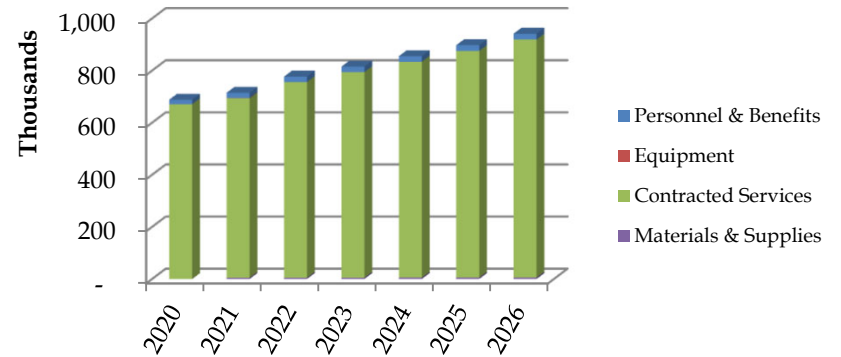
| DEPT. BUDGET SUMMARY | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Staffing (F.T.E.'s) | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Operating Cost Summary | | | | | | | | |
| Personnel & Benefits | \$ 17,253 | \$ 20,360 | \$ 21,955 | \$ 20,690 | \$ 21,100 | \$ 21,530 | \$ 21,970 | \$ 22,420 |
| Equipment | - | 1,000 | - | - | - | - | - | - |
| Contracted Services | 671,198 | 688,800 | 469,818 | 751,400 | 788,980 | 828,440 | 869,860 | 913,360 |
| Materials & Supplies | - | 5,000 | 56 | 5,000 | 5,250 | 5,510 | 5,790 | 6,080 |
| Total Operating Cost | \$ 688,451 | \$ 715,160 | \$ 491,829 | \$ 777,090 | \$ 815,330 | \$ 855,480 | \$ 897,620 | \$ 941,860 |

SOLID WASTE COLLECTION

Program Description: Provision for City contractors to collect garbage from the City's residential users on a bi-weekly basis and green waste collection on a weekly basis. This program also provides funding for the large item pickup available to residences up to 4 times per year.

Output: To maintain garbage collection for approximately 3381 single family homes on a two can/bag limit every two weeks. Residential Strata units and Commercial users are responsible for their own garbage disposal.

6 Year Expenditure Comparison



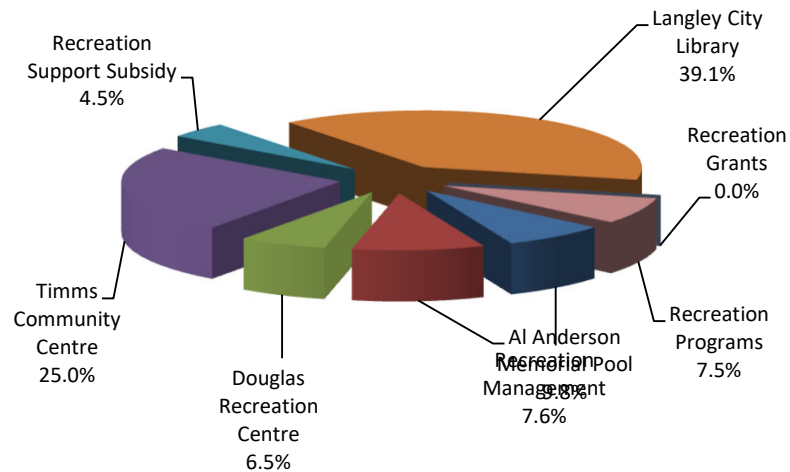
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 24.79 | \$ 25.24 | \$ 27.16 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Solid Waste Collection | | | | | | | | |
| Personnel & Benefits | 17,253 | 20,360 | 21,955 | 20,690 | 21,100 | 21,530 | 21,970 | 22,420 |
| Equipment | - | 1,000 | - | - | - | - | - | - |
| Contracted Services | 671,198 | 688,800 | 469,818 | 751,400 | 788,980 | 828,440 | 869,860 | 913,360 |
| Materials & Supplies | - | 5,000 | 56 | 5,000 | 5,250 | 5,510 | 5,790 | 6,080 |
| Solid Waste Collection Total | 688,451 | 715,160 | 491,829 | 777,090 | 815,330 | 855,480 | 897,620 | 941,860 |

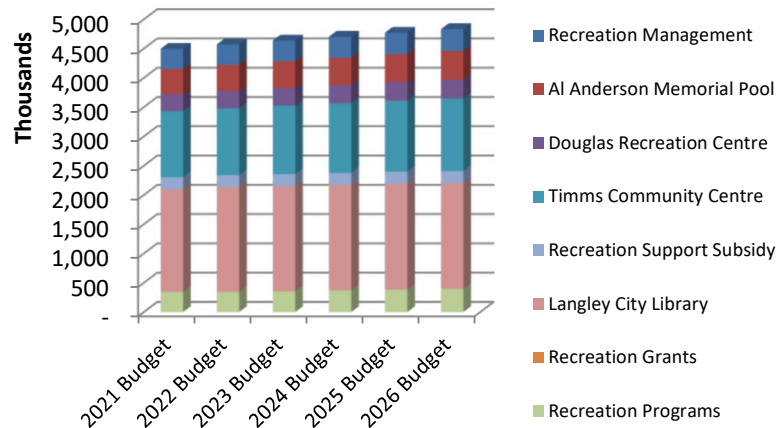
Recreation, Culture & Community Services



Recreation, Culture & Community Services Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

The Recreation, Culture and Community Services Department strives to provide leisure opportunities for all the citizens of the City; to encourage community pride; to promote a sense of community belonging; to promote a sense of self-worth; to encourage family development; and to develop healthy lifestyles through active living and healthy life choices. We strive to create unique and enjoyable programs in as wide a range of activities as possible.



RECREATION, CULTURE & COMMUNITY SERVICES

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Expenditures | | | | | | | | |
| Recreation Management | \$ 295,370 | \$ 341,635 | \$ 318,638 | \$ 346,575 | \$ 352,690 | \$ 358,910 | \$ 365,270 | \$ 371,750 |
| Al Anderson Memorial Pool | 159,748 | 433,680 | 284,190 | 446,770 | 457,840 | 469,120 | 480,630 | 492,370 |
| Douglas Recreation Centre | 261,137 | 287,950 | 287,379 | 295,490 | 301,790 | 308,190 | 314,740 | 321,420 |
| Timms Community Centre | 768,552 | 1,129,920 | 799,720 | 1,143,380 | 1,166,980 | 1,190,290 | 1,214,060 | 1,238,300 |
| Recreation Support Subsidy | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 |
| Langley City Library | 1,665,008 | 1,752,425 | 1,620,095 | 1,787,945 | 1,794,680 | 1,800,940 | 1,807,340 | 1,807,340 |
| Recreation Grants | (154) | 500 | - | 460 | 460 | 460 | 460 | 460 |
| Recreation Programs | 328,798 | 344,160 | 275,470 | 344,560 | 356,770 | 369,200 | 381,900 | 394,820 |
| Departmental Adjustments | (347) | (250) | - | (300) | (300) | (300) | (300) | (300) |
| Total Expenditures | \$ 3,684,252 | \$ 4,496,160 | \$ 3,791,632 | \$ 4,571,020 | \$ 4,637,050 | \$ 4,702,950 | \$ 4,770,240 | \$ 4,832,300 |

DEPT. BUDGET SUMMARY

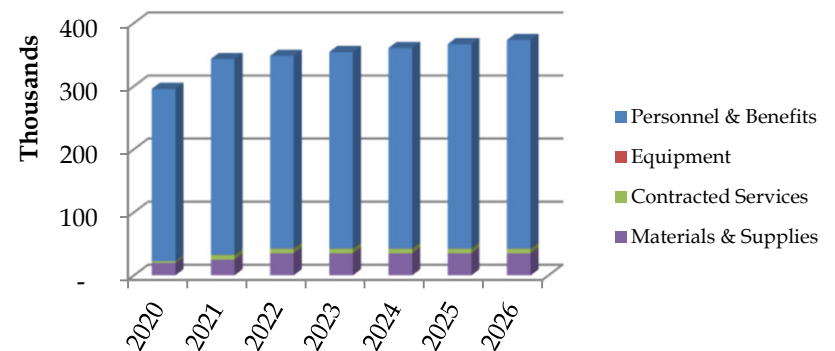
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Staffing (F.T.E.'s) | 20.0 | 33.6 | 24.6 | 33.6 | 33.6 | 33.6 | 33.6 | 33.6 |
| Operating Cost Summary | | | | | | | | |
| Program Revenues | (374,808) | (886,890) | (605,217) | (901,460) | (901,460) | (901,460) | (901,460) | (901,460) |
| Personnel & Benefits | \$ 1,512,692 | \$ 2,453,860 | \$ 1,969,800 | \$ 2,471,130 | \$ 2,520,580 | \$ 2,570,960 | \$ 2,622,390 | \$ 2,674,810 |
| Equipment | 399 | 1,570 | 350 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 |
| Contracted Services | 2,283,447 | 2,574,830 | 2,154,009 | 2,615,550 | 2,630,930 | 2,645,250 | 2,659,870 | 2,668,250 |
| Materials & Supplies | 262,522 | 352,790 | 272,690 | 384,280 | 385,480 | 386,680 | 387,920 | 389,180 |
| Total Operating Cost | \$ 3,684,252 | \$ 4,496,160 | \$ 3,791,632 | \$ 4,571,020 | \$ 4,637,050 | \$ 4,702,950 | \$ 4,770,240 | \$ 4,832,300 |

RECREATION MANAGEMENT

Program Description: This program supplies the City's Recreation, Culture and Community Services Department's management requirements which include overall supervision of Douglas Recreation Centre; Al Anderson Memorial Pool; Timms Community Centre; Nicomekl Community Multipurpose Room; the Parks and Recreation Commission & the Public Art Advisory Committee. The management requirements also include budget preparation for the department, daily cash management, staff scheduling, Point of Pride Programs; community development and event planning.

Output: Manage the department's budget including staff timesheets; daily and biweekly cash reports; issuance and approval of purchase orders; weekly staff schedules for 3 facilities; staff training and communication; Leisure Access Grant management; departmental policy and procedures and community development and liaising. The main source of expenditure is Personnel & Benefits for Director of Recreation, Culture and Community Services. Provision for Market in the Park on a weekly basis for 3 months of the year.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 10.63 | \$ 12.06 | \$ 12.11 |

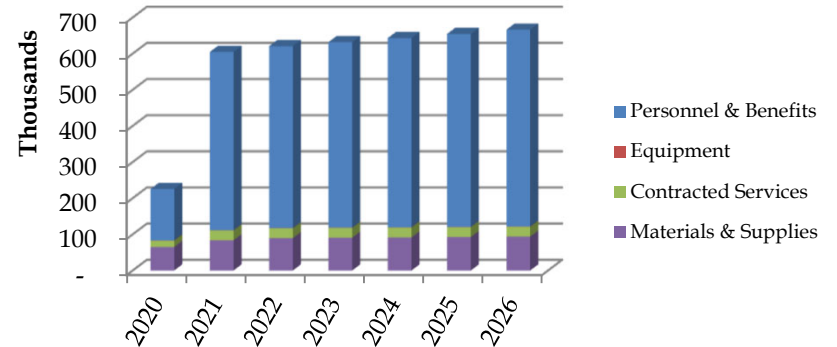
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 1.9 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Recreation Management | | | | | | | | |
| Program Revenues | (397) | (1,500) | (86) | (1,530) | (1,530) | (1,530) | (1,530) | (1,530) |
| Personnel & Benefits | 273,420 | 310,670 | 294,164 | 305,640 | 311,750 | 317,970 | 324,330 | 330,810 |
| Equipment | - | 420 | - | 420 | 420 | 420 | 420 | 420 |
| Contracted Services | 2,619 | 7,000 | 1,399 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Materials & Supplies | 19,728 | 25,045 | 23,161 | 35,045 | 35,050 | 35,050 | 35,050 | 35,050 |
| Recreation Management Total | 295,370 | 341,635 | 318,638 | 346,575 | 352,690 | 358,910 | 365,270 | 371,750 |

AL ANDERSON MEMORIAL POOL

Program Description: This program supplies the entire City with its outdoor aquatic recreation from swimming lessons to public swims to special events. This program has funding allocated for program supplies, facility maintenance, aquatic staff, clerical staff and janitorial staff.

Output: 20-week operation open to the public. Over 2500 participants in swimming lessons. Approximately 1400 Operation Waterproof Grade Five swim participants; 8 special events; 1300 hours of public swimming; 24 volunteer positions and 110 season pass holders. The main source of expenditure is Personnel and Benefits which includes the following positions: a Recreation Programmer; 4 Shift Supervisors; 20+ Lifeguards/Instructors; 3 reception staff and 2 Building Service Workers.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|----------|----------|
| Cost per Capita | \$ 5.75 | \$ 15.31 | \$ 15.61 |

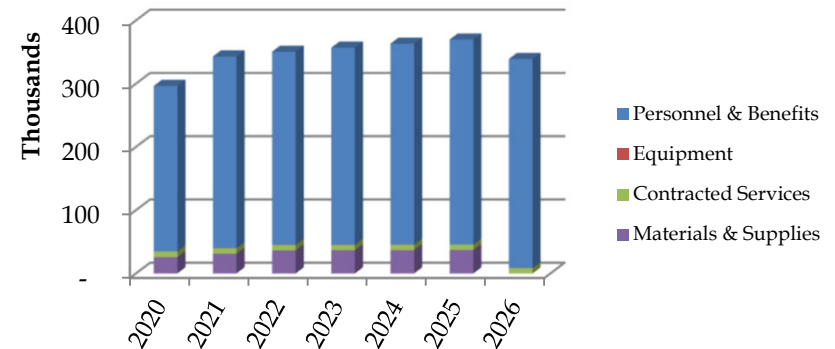
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 2.2 | 7.8 | 5.1 | 7.8 | 7.8 | 7.8 | 7.8 | 7.8 |
| Al Anderson Memorial Pool | | | | | | | | |
| Program Revenues | (65,662) | (171,000) | (128,351) | (173,920) | (173,920) | (173,920) | (173,920) | (173,920) |
| Personnel & Benefits | 142,067 | 493,190 | 310,446 | 503,130 | 513,200 | 523,460 | 533,930 | 544,610 |
| Equipment | 596 | 600 | 350 | 600 | 600 | 600 | 600 | 600 |
| Contracted Services | 17,496 | 27,300 | 20,062 | 27,300 | 27,300 | 27,300 | 27,300 | 27,300 |
| Materials & Supplies | 65,251 | 83,590 | 81,683 | 89,660 | 90,660 | 91,680 | 92,720 | 93,780 |
| Al Anderson Memorial Pool Total | 159,748 | 433,680 | 284,190 | 446,770 | 457,840 | 469,120 | 480,630 | 492,370 |

DOUGLAS RECREATION CENTRE

Program Description: This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light.

Output: Staffing of the facility 6 days a week. Office hours are Monday to Friday 8:30am to 7pm; Saturday 8:30am to 4:30pm. In addition the facility is open on Sundays 8:30am to 4:30pm May through August. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for preschoolers. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Parties in the Park; Summer/Winter Camps and Pro-D Day programming.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|----------|----------|
| Cost per Capita | \$ 9.40 | \$ 10.16 | \$ 10.33 |

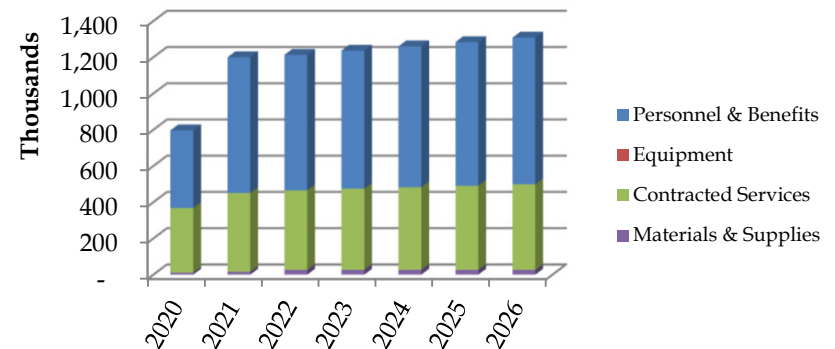
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 3.1 | 3.5 | 3.0 | 3.5 | 3.5 | 3.5 | 3.5 | 3.5 |
| Douglas Recreation Centre | | | | | | | | |
| Program Revenues | (35,288) | (55,000) | (27,853) | (55,000) | (55,000) | (55,000) | (55,000) | (55,000) |
| Personnel & Benefits | 261,593 | 302,880 | 287,428 | 305,150 | 311,270 | 317,490 | 323,840 | 330,320 |
| Equipment | 150 | 300 | - | 300 | 300 | 300 | 300 | 300 |
| Contracted Services | 9,063 | 8,500 | 4,595 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 |
| Materials & Supplies | 25,619 | 31,270 | 23,209 | 36,540 | 36,720 | 36,900 | 37,100 | 37,300 |
| Douglas Recreation Centre Total | 261,137 | 287,950 | 287,379 | 295,490 | 301,790 | 308,190 | 314,740 | 321,420 |

TIMMS COMMUNITY CENTRE

Program Description: This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light. In addition, this program has funding for the maintenance and operating needs of Nicomekl Multipurpose Room.

Output: Staffing of the facility 7 days a week. Office hours are Monday to Friday 6:00am to 10:00pm, Saturdays 8:00am to 10:00pm, Sundays and Holidays 8:00am to 8:00pm. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for all age groups. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Maintenance and supervision of a weight room and games rooms. Special events include: Concerts in the Park, TRI-IT Triathlon, Youth Week Celebrations, Youth Odyssey Conference.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 27.67 | \$ 39.88 | \$ 39.96 |

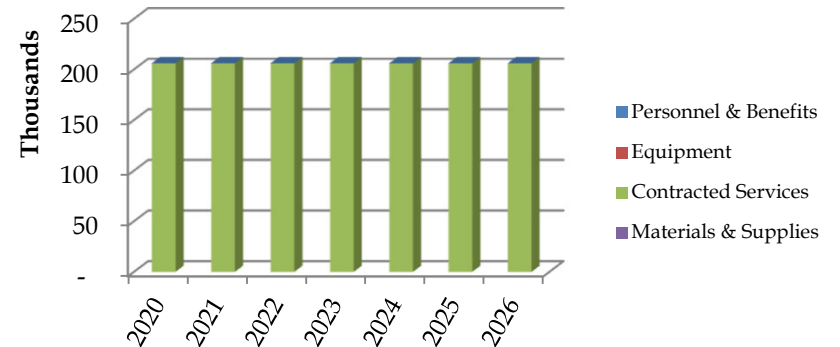
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------------|----------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 5.0 | 8.8 | 5.5 | 8.8 | 8.8 | 8.8 | 8.8 | 8.8 |
| Timms Community Centre | | | | | | | | |
| Program Revenues | (28,462) | (70,000) | (17,674) | (70,000) | (70,000) | (70,000) | (70,000) | (70,000) |
| Personnel & Benefits | 428,697 | 749,230 | 540,920 | 747,350 | 762,300 | 777,550 | 793,100 | 808,960 |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 356,580 | 433,980 | 264,827 | 439,260 | 447,910 | 455,970 | 464,190 | 472,570 |
| Materials & Supplies | 11,737 | 16,710 | 11,647 | 26,770 | 26,770 | 26,770 | 26,770 | 26,770 |
| Timms Community Centre Total | 768,552 | 1,129,920 | 799,720 | 1,143,380 | 1,166,980 | 1,190,290 | 1,214,060 | 1,238,300 |

RECREATION SUPPORT SUBSIDY

Program Description: This program supports the recreation subsidy for minor ice users at Canlan Ice Sports.

Output: Provision of 10 weeks of spring ice time and 16 weeks of fall ice time.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 7.42 | \$ 7.28 | \$ 7.20 |
| # of Hours Rented | 1,367 | 1,391 | 1,390 |

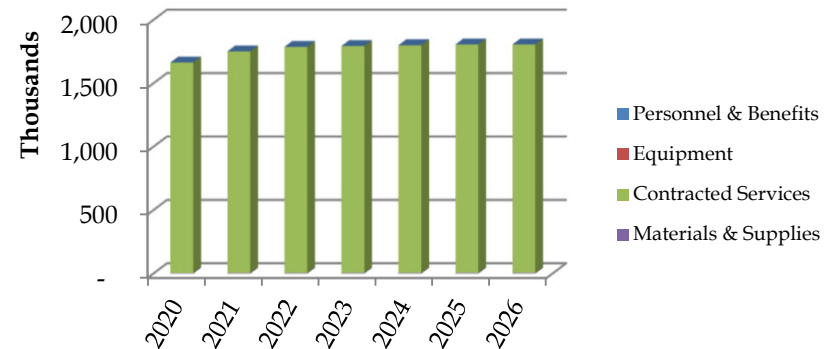
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Recreation Support Subsidy | | | | | | | | |
| Program Revenues | - | - | - | - | - | - | - | - |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 |
| Materials & Supplies | - | - | - | - | - | - | - | - |
| Recreation Support Subsidy Total | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 | 206,140 |

LANGLEY CITY LIBRARY

Program Description: This program supplies City residents with all their library services which includes the facility, book/material borrowing, reference material, computer access, library programs, meeting rooms and concession. Library service is contracted through the FVRL (Fraser Valley Regional Library) which allows City residents to access books from the entire region instead of being limited to only the content within the individual library.

Output: Facility is open 7 days a week. Hours of operation are Monday to Thursday 9am to 9pm; Friday 9am to 5pm; Saturday 10am to 5pm; and Sunday 1pm to 5pm. Approximately 300,000 books are borrowed on an annual basis with about 200,000 visits to the library each year. Since the Library resides in the same building as City Hall, the costs for maintenance and operations are proportionately shared based on floor area.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 59.95 | \$ 61.85 | \$ 62.48 |

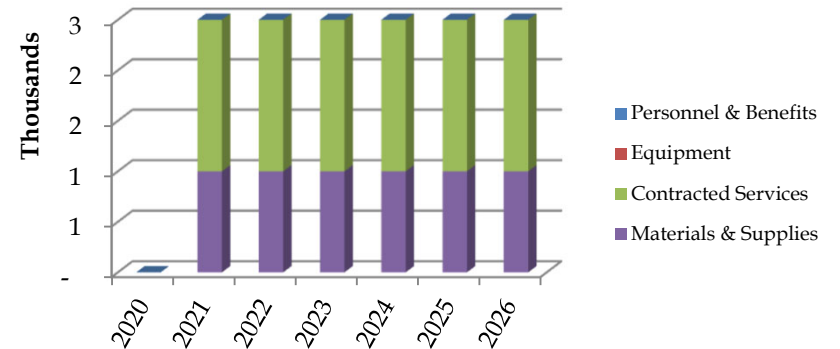
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Langley City Library | | | | | | | | |
| Program Revenues | - | - | - | - | - | - | - | - |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 1,660,528 | 1,747,610 | 1,616,044 | 1,783,050 | 1,789,780 | 1,796,040 | 1,802,440 | 1,802,440 |
| Materials & Supplies | 4,480 | 4,815 | 4,051 | 4,895 | 4,900 | 4,900 | 4,900 | 4,900 |
| Langley City Library Total | 1,665,008 | 1,752,425 | 1,620,095 | 1,787,945 | 1,794,680 | 1,800,940 | 1,807,340 | 1,807,340 |

RECREATION GRANTS

Program Description: This program provides the Community Stage to community based non profit groups free of charge. IN 2014 the City of Langley made its final contribution to the Langley Seniors Resource Society's mortgage.

Output: Supply of the Community Stage to non-profit groups.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|-----------|---------|---------|
| Cost per Capita | \$ (0.01) | \$ 0.02 | \$ 0.02 |

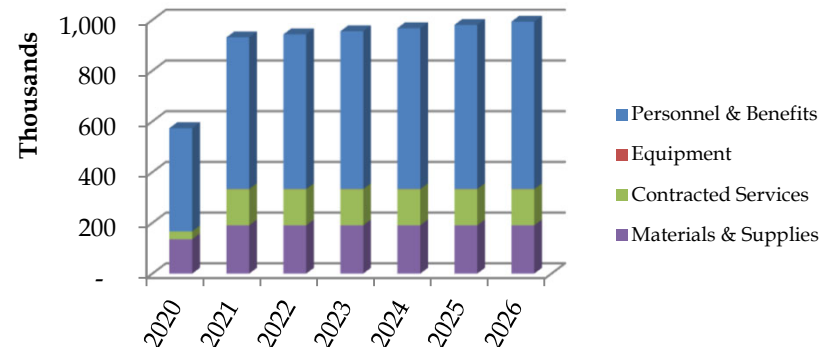
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Recreation Grants | | | | | | | | |
| Program Revenues | (154) | (2,000) | - | (2,040) | (2,040) | (2,040) | (2,040) | (2,040) |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | - | 1,500 | - | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Materials & Supplies | - | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Recreation Grants Total | (154) | 500 | - | 460 | 460 | 460 | 460 | 460 |

RECREATION PROGRAMS

Program Description: This program provides all the City's land based recreation instructors. In addition, this program supplies the funds for the printing of the quarterly recreation guide, staff training and program supplies.

Output: Recreation programs for preschoolers, children, youth, adult, seniors and fitness. Production of the quarterly recreation guide. Approximately 2500 recreation programs offered for registration plus hundreds of drop-in programs for people of all ages. Youth drop-in opportunities 4 nights a week based around crime prevention and youth at risk.

6 Year Expenditure Comparison



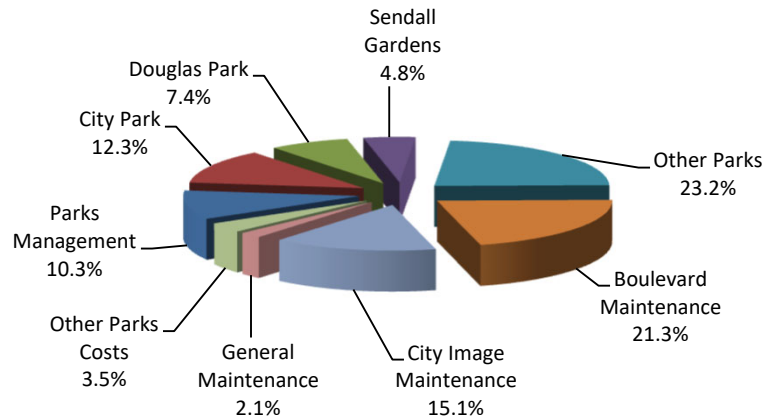
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 11.84 | \$ 12.15 | \$ 12.04 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 7.8 | 11.5 | 9.0 | 11.5 | 11.5 | 11.5 | 11.5 | 11.5 |
| Recreation Programs | | | | | | | | |
| Program Revenues | (244,845) | (587,390) | (431,253) | (598,970) | (598,970) | (598,970) | (598,970) | (598,970) |
| Personnel & Benefits | 406,915 | 597,890 | 536,842 | 609,860 | 622,060 | 634,490 | 647,190 | 660,110 |
| Equipment | - | 500 | - | 500 | 500 | 500 | 500 | 500 |
| Contracted Services | 31,021 | 142,800 | 40,942 | 142,800 | 142,800 | 142,800 | 142,800 | 142,800 |
| Materials & Supplies | 135,707 | 190,360 | 128,939 | 190,370 | 190,380 | 190,380 | 190,380 | 190,380 |
| Recreation Programs Total | 328,798 | 344,160 | 275,470 | 344,560 | 356,770 | 369,200 | 381,900 | 394,820 |

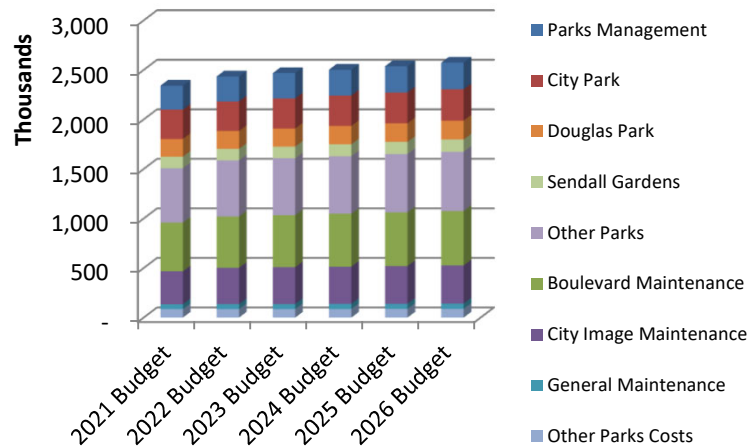
Parks Operations



Parks Operations Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

The Parks Operations Division strives to provide a high quality of playing condition at our sportsfields for all park users; create an visually attractive environment at our parks with abundance and well-designed floral and landscape displays; maintain our natural trail systems in a safe and welcoming condition; develop play structures at our parks that promote social, physical fitness, and creativity opportunities for children; and develop community pride. We strive to create an environment in our park systems that promote active living and participation.



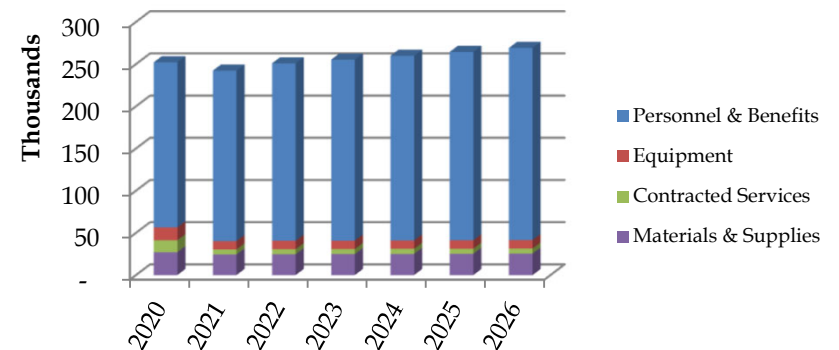
| PARKS OPERATIONS | | | | | | | | | |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--|
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget | |
| Expenditures | | | | | | | | | |
| Parks Management | \$ 252,182 | \$ 242,300 | \$ 345,763 | \$ 250,970 | \$ 255,380 | \$ 259,880 | \$ 264,470 | \$ 269,160 | |
| City Park | 264,554 | 295,515 | 261,532 | 299,465 | 303,530 | 307,670 | 311,900 | 316,210 | |
| Douglas Park | 166,698 | 179,245 | 179,135 | 180,175 | 182,640 | 185,130 | 187,680 | 190,270 | |
| Sendall Gardens | 121,711 | 116,140 | 140,799 | 116,470 | 118,300 | 120,170 | 122,070 | 124,010 | |
| Other Parks | 487,505 | 549,855 | 499,884 | 565,545 | 573,390 | 581,370 | 589,540 | 597,810 | |
| Boulevard Maintenance | 460,117 | 491,510 | 450,849 | 518,770 | 526,190 | 533,740 | 541,450 | 549,300 | |
| City Image Maintenance | 386,589 | 332,430 | 393,942 | 366,570 | 371,160 | 375,840 | 380,620 | 385,480 | |
| General Maintenance | 48,496 | 49,320 | 62,692 | 49,970 | 50,640 | 51,320 | 52,000 | 52,720 | |
| Other Parks Costs | 56,986 | 85,330 | 46,303 | 85,960 | 86,630 | 87,300 | 87,980 | 88,680 | |
| Departmental Adjustments | (164,471) | (24,885) | - | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) | |
| Total Expenditures | \$ 2,080,367 | \$ 2,316,760 | \$ 2,380,899 | \$ 2,333,895 | \$ 2,367,860 | \$ 2,402,420 | \$ 2,437,710 | \$ 2,473,640 | |
| | | | | | | | | | |
| DEPT. BUDGET SUMMARY | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget | |
| Staffing (F.T.E.'s) | 12.0 | 13.7 | 12.7 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 | |
| Operating Cost Summary | | | | | | | | | |
| Personnel & Benefits | \$ 1,142,255 | \$ 1,490,240 | \$ 1,439,865 | \$ 1,554,340 | \$ 1,585,160 | \$ 1,616,550 | \$ 1,648,610 | \$ 1,681,250 | |
| Equipment | 189,215 | 186,975 | 309,242 | 114,360 | 114,380 | 114,380 | 114,380 | 114,380 | |
| Contracted Services | 384,968 | 279,170 | 327,844 | 291,170 | 291,180 | 291,180 | 291,180 | 291,180 | |
| Materials & Supplies | 363,929 | 360,375 | 303,948 | 374,025 | 377,140 | 380,310 | 383,540 | 386,830 | |
| Total Operating Cost | \$ 2,080,367 | \$ 2,316,760 | \$ 2,380,899 | \$ 2,333,895 | \$ 2,367,860 | \$ 2,402,420 | \$ 2,437,710 | \$ 2,473,640 | |

PARKS MANAGEMENT

Program Description: The administration of the Parks Operational and Capital Budgets, by directing the work force. Plan and schedule staff development with in-house training, seminars, and night school. Liaise with sports user groups and provide high quality service and recreational facilities.

Output: See staff on a daily basis, meet with Chargehands bi-weekly to review work and plan upcoming projects. Through the summer this includes 1 Construction and Structural Maintenance Chargehand, 1 Horticultural Maintenance Chargehand, 1 Horticultural Gardener Chargehand, 1 Grass Cutting Chargehand and an Arborist.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 9.08 | \$ 8.55 | \$ 8.77 |

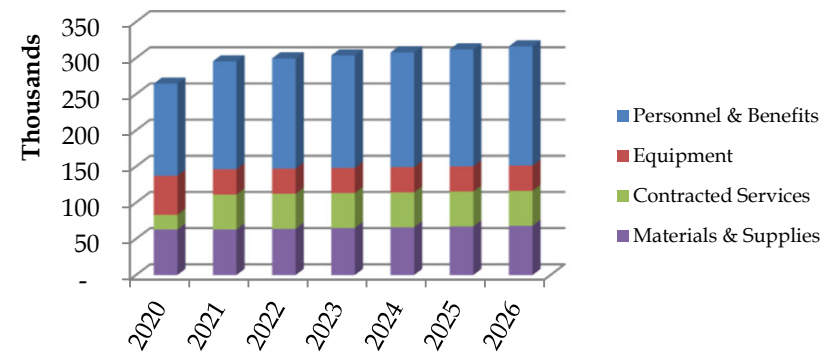
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 |
| Parks Management | | | | | | | | |
| Personnel & Benefits | 195,692 | 201,940 | 300,362 | 210,310 | 214,510 | 218,800 | 223,180 | 227,650 |
| Equipment | 15,186 | 10,000 | 27,353 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Contracted Services | 14,175 | 6,000 | (5,864) | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Materials & Supplies | 27,129 | 24,360 | 23,912 | 24,660 | 24,870 | 25,080 | 25,290 | 25,510 |
| Parks Management Total | 252,182 | 242,300 | 345,763 | 250,970 | 255,380 | 259,880 | 264,470 | 269,160 |

CITY PARK

Program Description: To provide grass cutting and leaf collection, maintenance of sandbased soccer field, baseball diamonds, lights for football and baseball, lacrosse box, water park, picnic area, playground and two washroom buildings. Work with sports user groups in a cost share and work share relationship to best enhance the playfields.

Output: Provide a high level of maintenance to one of the premier sports parks, cut grass on sports fields every 7 days, cultural turf maintenance including aeration, fertilizing four times annually, liming, overseeding and topdressing annually, cut entire park every 10 days. Litter collection every Monday and Friday. Picnic shelter checked and cleaned every Friday. Ball diamonds receive major tune up each spring. Tree care including inspections, fertilization and pruning. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Irrigation system maintenance.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|-----------|
| Cost per Capita | \$ 9.53 | \$ 10.43 | \$ 10.47 |
| Acres of Park | 29.92 | 29.92 | 29.92 |
| Cost per Acre | \$ 8,842 | \$ 9,877 | \$ 10,009 |

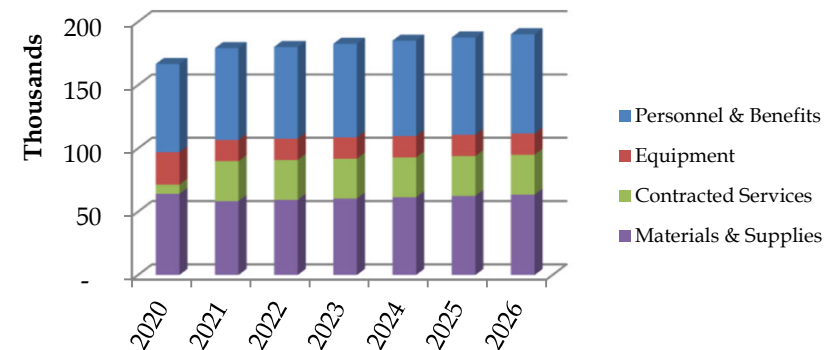
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 1.4 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 |
| City Park | | | | | | | | |
| Personnel & Benefits | 127,287 | 149,310 | 134,859 | 152,270 | 155,320 | 158,430 | 161,600 | 164,830 |
| Equipment | 53,944 | 34,860 | 45,676 | 34,860 | 34,860 | 34,860 | 34,860 | 34,860 |
| Contracted Services | 20,503 | 48,325 | 20,989 | 48,325 | 48,330 | 48,330 | 48,330 | 48,330 |
| Materials & Supplies | 62,820 | 63,020 | 60,008 | 64,010 | 65,020 | 66,050 | 67,110 | 68,190 |
| City Park Total | 264,554 | 295,515 | 261,532 | 299,465 | 303,530 | 307,670 | 311,900 | 316,210 |

DOUGLAS PARK

Program Description: To provide grass cutting and leaf collection, maintenance of water park, maintenance of handicap accessible playground as well as the sand based playground, maintenance of sports box and tennis courts, planting and maintaining ornamental garden beds, maintenance of the cenotaph, maintenance of the spirit square, tree care and irrigation system maintenance. To coordinate and schedule park maintenance to fit the needs of special use groups such a Community Days, Cruise In, Market in the Park, etc.

Output: Provide a high level of maintenance to a premier multi use park, cut grass every 7 days, fertilize, aerate 2-3 times as required for lush green turf, overseeding and liming annually. Garden beds receive watering deadheading and fertilizing 2-3 times weekly. Litter collection done twice per week. Zero tolerance to graffiti. Sports box checked bi-weekly, cleaned and repaired as required. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|-----------|-----------|-----------|
| Cost per Capita | \$ 6.00 | \$ 6.33 | \$ 6.30 |
| Acres of Park | 8.24 | 8.24 | 8.24 |
| Cost per Acre | \$ 20,230 | \$ 21,753 | \$ 21,866 |

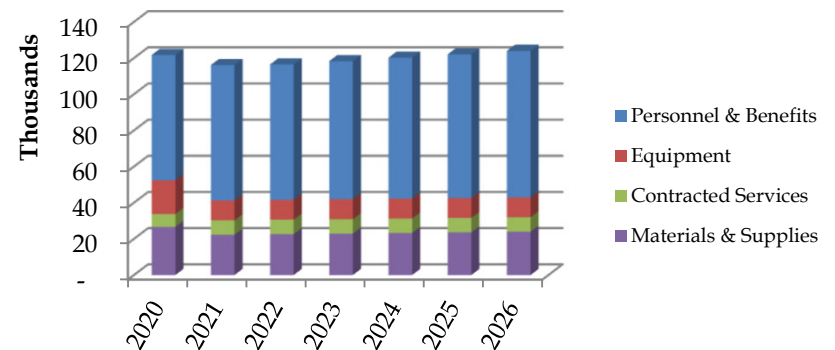
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 0.8 | 0.8 | 0.9 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 |
| Douglas Park | | | | | | | | |
| Personnel & Benefits | 69,643 | 72,500 | 91,720 | 72,450 | 73,900 | 75,370 | 76,870 | 78,400 |
| Equipment | 25,650 | 16,785 | 22,559 | 16,785 | 16,790 | 16,790 | 16,790 | 16,790 |
| Contracted Services | 7,238 | 31,500 | 22,245 | 31,500 | 31,500 | 31,500 | 31,500 | 31,500 |
| Materials & Supplies | 64,167 | 58,460 | 42,611 | 59,440 | 60,450 | 61,470 | 62,520 | 63,580 |
| Douglas Park Total | 166,698 | 179,245 | 179,135 | 180,175 | 182,640 | 185,130 | 187,680 | 190,270 |

SENDALL GARDENS

Program Description: To provide grass cutting and leaf collection, planting and maintaining botanical beds, maintenance of Tropical Greenhouse, Legacy Garden, washroom building and caretaker's house. To enhance the horticultural beauty of this park to suit the needs of wedding photography and the enjoyment of the general public.

Output: Provide a high level of maintenance to the botanical garden area. Cut grass every 7 days, fertilize 2-3 times as required for lush green turf. Due to its high usage, this park receives regular maintenance, 3-4 days per week. The Tropical Greenhouse is open daily to the public, pruned and monitored weekly. The fountain is checked and cleaned every Monday and Friday. Litter collection take place on every Monday and Friday. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|-----------|-----------|-----------|
| Cost per Capita | \$ 4.38 | \$ 4.10 | \$ 4.07 |
| Acres of Park | 4.00 | 4.00 | 4.00 |
| Cost per Acre | \$ 30,428 | \$ 29,035 | \$ 29,118 |

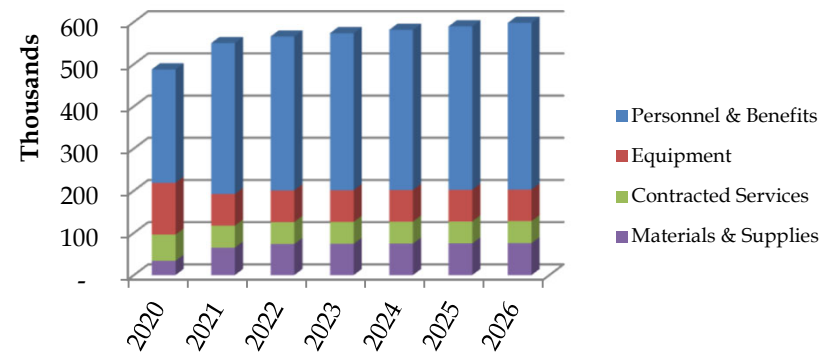
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.8 | 0.8 | 0.9 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 |
| Sendall Gardens | | | | | | | | |
| Personnel & Benefits | 69,310 | 74,880 | 90,837 | 74,880 | 76,380 | 77,910 | 79,470 | 81,060 |
| Equipment | 18,612 | 11,000 | 14,655 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Contracted Services | 7,208 | 7,970 | 12,793 | 7,970 | 7,970 | 7,970 | 7,970 | 7,970 |
| Materials & Supplies | 26,581 | 22,290 | 22,514 | 22,620 | 22,950 | 23,290 | 23,630 | 23,980 |
| Sendall Gardens Total | 121,711 | 116,140 | 140,799 | 116,470 | 118,300 | 120,170 | 122,070 | 124,010 |

OTHER PARKS

Program Description: To provide regular inspections and maintenance of all playgrounds, bi-weekly maintenance of fountain at Innes Corners, grass cutting and leaf collection and pruning. Maintenance and upgrading of the Nature Trail system and Nicomekl Floodplain system, clean and resurface trails as required. Install all donated items initiated through the Langley Parks Foundation Gift Program. Upgrade park amenities as required: Fountains, basketball hoops, etc.

Output: Regular bi-weekly inspections of all playground equipment, walking trails, park washrooms. Inspection and maintenance of all irrigation systems, and 3 Water Parks. Regular maintenance to softball diamonds and other soccer fields, fertilized once and aerated twice. Annually repair, sand and refinish the City's wooden benches and picnic tables. Tree assessments performed annually.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 17.55 | \$ 19.41 | \$ 19.76 |

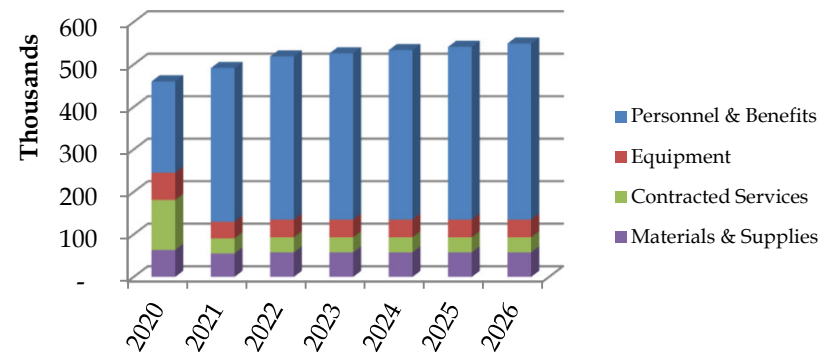
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 3.0 | 3.3 | 3.0 | 3.3 | 3.3 | 3.3 | 3.3 | 3.3 |
| Other Parks | | | | | | | | |
| Personnel & Benefits | 268,724 | 357,700 | 291,564 | 364,870 | 372,180 | 379,620 | 387,250 | 394,970 |
| Equipment | 122,932 | 74,935 | 98,611 | 74,935 | 74,950 | 74,950 | 74,950 | 74,950 |
| Contracted Services | 62,021 | 52,120 | 67,333 | 52,120 | 52,120 | 52,120 | 52,120 | 52,120 |
| Materials & Supplies | 33,828 | 65,100 | 42,376 | 73,620 | 74,140 | 74,680 | 75,220 | 75,770 |
| Other Parks Total | 487,505 | 549,855 | 499,884 | 565,545 | 573,390 | 581,370 | 589,540 | 597,810 |

BOULEVARD MAINTENANCE

Program Description: To plant, monitor, and maintain the City's street trees, implement and maintain hanging basket program, enhance and maintain boulevards and centre medians, Plant and maintain seasonal colour in Downtown planters. To implement and maintain the City's Integrated Pest Management Policy, the monitoring and initiating of new maintenance practices. This program also provides for the annual Christmas light displays.

Output: Regular maintenance to enhance the City's streetscapes, removal of weeds and debris from main thorough fares. Plant and maintain 30 planters in the Downtown area, water, fertilize and deadhead 3 times per week. Manage and maintain 1,800 Street Trees, includes monitoring for pests and regular pruning. Plan and plant additional 50 trees per year. Approximately 210 moss hanging baskets receive water and fertilizer 4 times per week, are monitored for pests, and deadheaded 3 times during the season. Safety and sightline work, hedging and maintenance to Boulevard plantings. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Irrigation system maintenance. Service request work performed.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 16.57 | \$ 17.35 | \$ 18.13 |

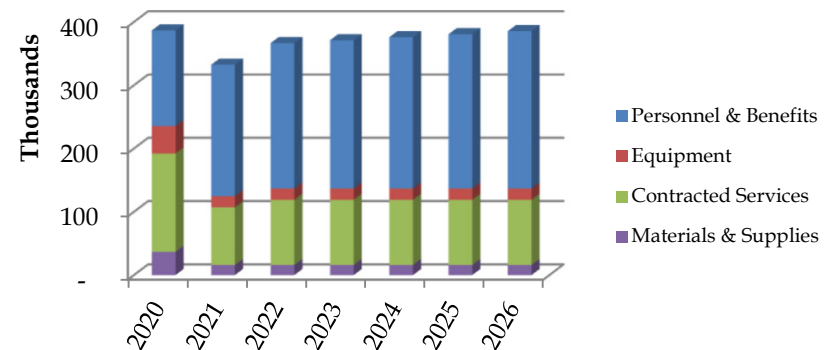
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 2.5 | 3.2 | 2.5 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 |
| Boulevard Maintenance | | | | | | | | |
| Personnel & Benefits | 214,602 | 361,510 | 291,609 | 383,740 | 391,130 | 398,650 | 406,330 | 414,150 |
| Equipment | 64,479 | 39,230 | 45,821 | 41,730 | 41,730 | 41,730 | 41,730 | 41,730 |
| Contracted Services | 117,507 | 35,550 | 62,775 | 35,550 | 35,550 | 35,550 | 35,550 | 35,550 |
| Materials & Supplies | 63,529 | 55,220 | 50,644 | 57,750 | 57,780 | 57,810 | 57,840 | 57,870 |
| Boulevard Maintenance Total | 460,117 | 491,510 | 450,849 | 518,770 | 526,190 | 533,740 | 541,450 | 549,300 |

CITY IMAGE MAINTENANCE

Program Description: Beautification of City using plantings and maintaining garden beds at various parks. Provide a high level of horticulture maintenance at Sendall Gardens for botanical beds and tropical greenhouse. Maintain and cut park turf on a regular basis. Remove graffiti and repair vandalism in an efficient and timely manner. Continually investigate new inovative methods to effeciently enhance the City.

Output: Grass cutting in most parks is done every 10 -12 days. Regular litter collection occurs every Monday and Friday, all Park garbage containers are emptied and stray litter is picked up in all parks. Routine graffiti and vandalism patrol on Mondays, graffiti removal and over painting are done as required in a timely and efficient manor. Plant 50 new trees annually. Innes corners fountain is cleaned and maintained every Monday and Friday. Innes Corners pressure washed twice annually.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 13.92 | \$ 11.73 | \$ 12.81 |

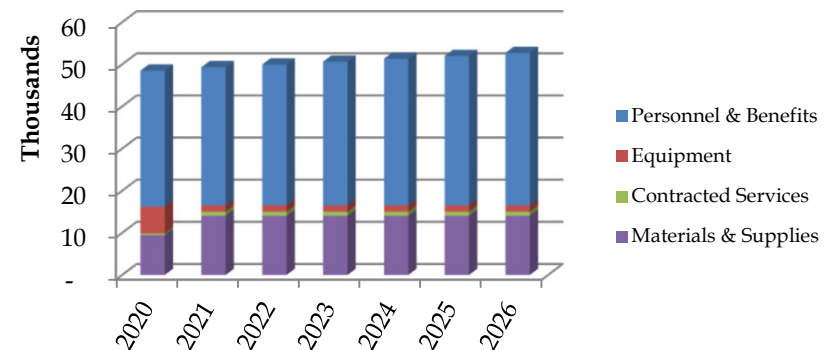
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 1.8 | 2.1 | 1.9 | 2.3 | 2.3 | 2.3 | 2.3 | 2.3 |
| City Image Maintenance | | | | | | | | |
| Personnel & Benefits | 151,022 | 207,530 | 168,951 | 229,670 | 234,260 | 238,940 | 243,720 | 248,580 |
| Equipment | 43,447 | 17,900 | 43,983 | 17,900 | 17,900 | 17,900 | 17,900 | 17,900 |
| Contracted Services | 155,214 | 91,000 | 144,550 | 103,000 | 103,000 | 103,000 | 103,000 | 103,000 |
| Materials & Supplies | 36,906 | 16,000 | 36,458 | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 |
| City Image Maintenance Total | 386,589 | 332,430 | 393,942 | 366,570 | 371,160 | 375,840 | 380,620 | 385,480 |

GENERAL MAINTENANCE

Program Description: To plant around and enhance "Welcome to Langley" signs and to maintain all other parks signage. Purchase tools, equipment and supplies to perform tasks in an a cost effective manner. Cover dumping fees from excavation and park clean up.

Output: Clean and repair City signage as required. Purchase and install new signage as needed, such as Dog signs and Trail signs. Purchase replacement tools and equipment as required for the work force to perform their tasks in an efficient and timely manner. Purchase and distribute a variety of supplies, such as fertilizer, paint, lumber etc.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 1.75 | \$ 1.74 | \$ 1.75 |

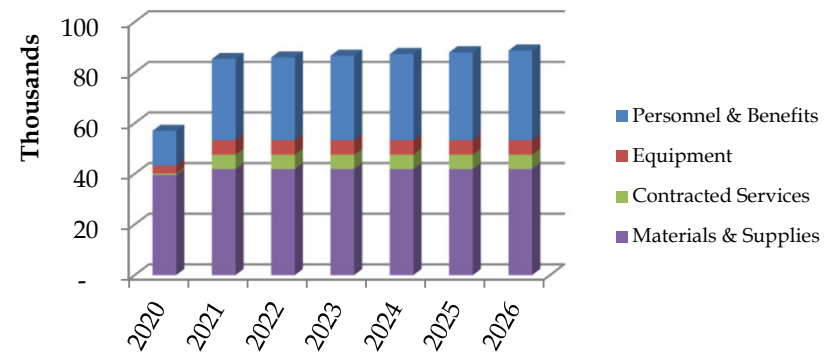
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.1 | 0.1 | 0.2 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| General Maintenance | | | | | | | | |
| Personnel & Benefits | 32,271 | 32,790 | 48,810 | 33,440 | 34,110 | 34,790 | 35,470 | 36,190 |
| Equipment | 6,340 | 1,500 | 7,810 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Contracted Services | 450 | 1,000 | 2,414 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Materials & Supplies | 9,435 | 14,030 | 3,658 | 14,030 | 14,030 | 14,030 | 14,030 | 14,030 |
| General Maintenance Total | 48,496 | 49,320 | 62,692 | 49,970 | 50,640 | 51,320 | 52,000 | 52,720 |

OTHER PARKS COSTS

Program Description: To cover miscellaneous items, special events, unforeseen circumstances, new initiatives. Bi-annual clean up of all City walkways that interconnect neighbourhood and schools throughout the City.

Output: City Walkways receive regular maintenance and overall clean up, once in the Spring and again in the Fall. Travel costs and dumping fees from site excavations, tree and shrub removal, general park clean up and hauling to a dump site. Upgrades to school facilities that are being utilized by City user groups. Assist with volunteer initiatives within the City, such as the Point of Pride Program.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 2.05 | \$ 3.01 | \$ 3.00 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 0.2 | 0.4 | 0.3 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 |
| Other Parks Costs | | | | | | | | |
| Personnel & Benefits | 13,704 | 32,080 | 21,153 | 32,710 | 33,370 | 34,040 | 34,720 | 35,420 |
| Equipment | 3,096 | 5,650 | 2,774 | 5,650 | 5,650 | 5,650 | 5,650 | 5,650 |
| Contracted Services | 652 | 5,705 | 609 | 5,705 | 5,710 | 5,710 | 5,710 | 5,710 |
| Materials & Supplies | 39,534 | 41,895 | 21,767 | 41,895 | 41,900 | 41,900 | 41,900 | 41,900 |
| Other Parks Costs Total | 56,986 | 85,330 | 46,303 | 85,960 | 86,630 | 87,300 | 87,980 | 88,680 |

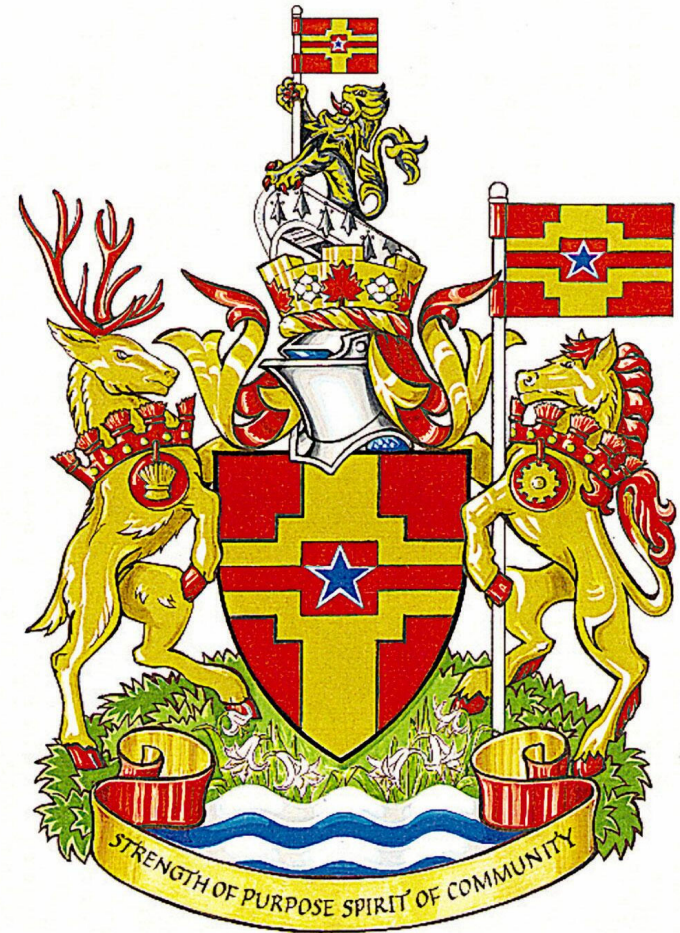
Reserve Transfers



| RESERVE TRANSFERS | | | | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2020 Actual | 2021 | 2021 YTD | 2022 | 2023 | 2024 | 2025 | 2026 |
| Reserve Transfers | | | | | | | | |
| <i>Financial Services</i> | | | | | | | | |
| Banking Fees & Tax Prepayment Interest | 25,879 | 9,000 | 18,001 | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 |
| | 25,879 | 9,000 | 18,001 | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 |
| <i>Debt Servicing</i> | | | | | | | | |
| Interest | - | 135,000 | - | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 |
| Debt Repayment | - | 441,580 | - | 425,915 | 425,920 | 425,920 | 425,920 | 425,920 |
| | - | 576,580 | - | 604,415 | 604,420 | 604,420 | 604,420 | 604,420 |
| <i>Transfer to Reserve Accounts</i> | | | | | | | | |
| Investment Income Reserve | 532,305 | 350,000 | - | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| Gaming Proceeds | 1,557,693 | - | - | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 |
| Tax Rate Stabalization | - | - | - | - | - | - | - | - |
| Future Policing Costs | 494,583 | - | - | - | - | - | - | - |
| Community Works Fund | 132,591 | 133,880 | - | 133,880 | 133,880 | 133,880 | 133,880 | 133,880 |
| Prosperity Fund | 1,000,000 | - | - | - | - | - | - | - |
| MRN Rehabilitation | - | 346,985 | - | 385,330 | 385,330 | 385,330 | 385,330 | 385,330 |
| | 3,717,172 | 830,865 | - | 7,869,210 | 7,869,210 | 7,869,210 | 7,869,210 | 7,869,210 |
| <i>Transfer to Statutory Reserves</i> | | | | | | | | |
| Fire Department Equipment | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 |
| Capital Works | 6,292,565 | 1,004,450 | 1,004,450 | 1,004,450 | 1,255,560 | 1,569,450 | 1,961,810 | 2,452,260 |
| Machinery Replacement | 562,330 | 400,000 | 352,930 | 492,530 | 492,530 | 492,530 | 492,530 | 492,530 |
| Off Street Parking | 8,505 | 11,520 | 8,415 | 11,520 | 11,520 | 11,520 | 11,520 | 11,520 |
| Office Equipment Replacement | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 |
| Parks and Recreation | 177,500 | 177,500 | 177,500 | 177,500 | 177,500 | 177,500 | 177,500 | 177,500 |
| | 7,142,400 | 1,694,970 | 1,644,795 | 1,787,500 | 2,038,610 | 2,352,500 | 2,744,860 | 3,235,310 |
| <i>Transfer from Reserve Accounts</i> | | | | | | | | |
| Gaming Proceeds | - | - | - | 792,565 | 792,570 | 792,570 | 792,570 | 792,570 |
| Tax Rate Stabalization | - | - | - | - | - | - | - | - |
| Sewer Insurance Claim | - | - | - | - | - | - | - | - |
| Future Policing Costs | 715,514 | 135,000 | - | 135,000 | 135,000 | 135,000 | 135,000 | 135,000 |
| MRN Rehabilitation | 185,992 | - | - | - | - | - | - | - |
| | 901,506 | 135,000 | - | 927,565 | 927,570 | 927,570 | 927,570 | 927,570 |
| <i>Transfer from Surplus</i> | | | | | | | | |
| Operating Surplus | - | 40,000 | - | 100,000 | - | - | - | - |
| Total Reserve Transfers | \$ 9,983,945 | \$ 2,936,415 | \$ 1,662,796 | \$ 9,245,960 | \$ 9,597,070 | \$ 9,910,960 | \$10,303,320 | \$10,793,770 |

Sewerage & Drainage Fund

2022-2026 Financial Plan



SEWER & DRAINAGE FUND

The sewer user rate structure in 2022 will increase by \$0.08/CM. The sewer rate increase is to offset an increased allocation of administrative costs from the general fund, an increases in wages and supplies and additional transfer to reserves for future capital infrastructure replacements.

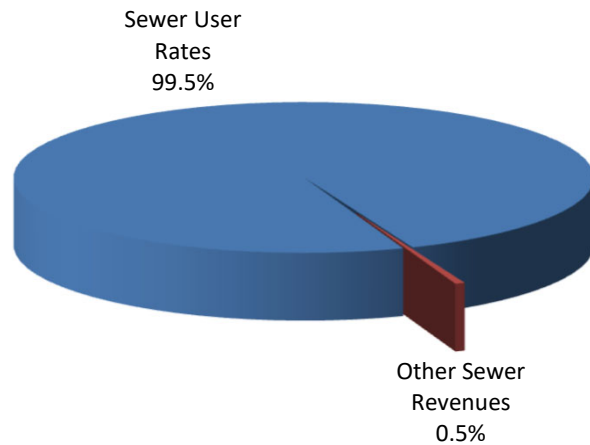
The consumption based charge will increase to \$1.41 per cubic meter (based on 80% of water consumption) and the flat fee will remain at \$75. Sewerage and Drainage rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2022 will be \$447.24 (an increase of \$21.12 over 2021), and \$289.32 (an increase of \$12.16 over 2021) for a Strata Dwelling.

Other Sewer revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes.

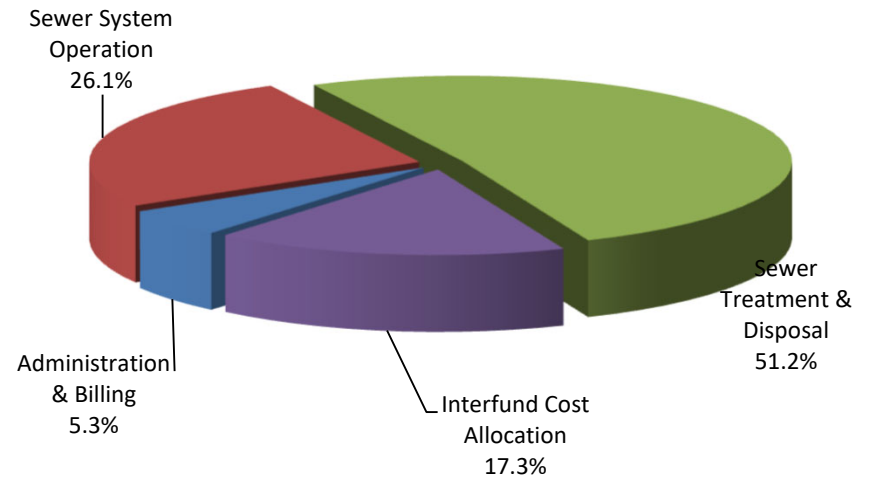
An annual levy from the GVS&DD for sewer treatment and disposal, accounts for over 55.9% of the expenditures in this fund. The GVS&DD has decreased this levy by \$32,960 in 2022. The GVS&DD has indicated that there will be annual increases in sewer costs between 17-30% over the next five years to allow for upgrades and improvements to treatment facilities.

Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.

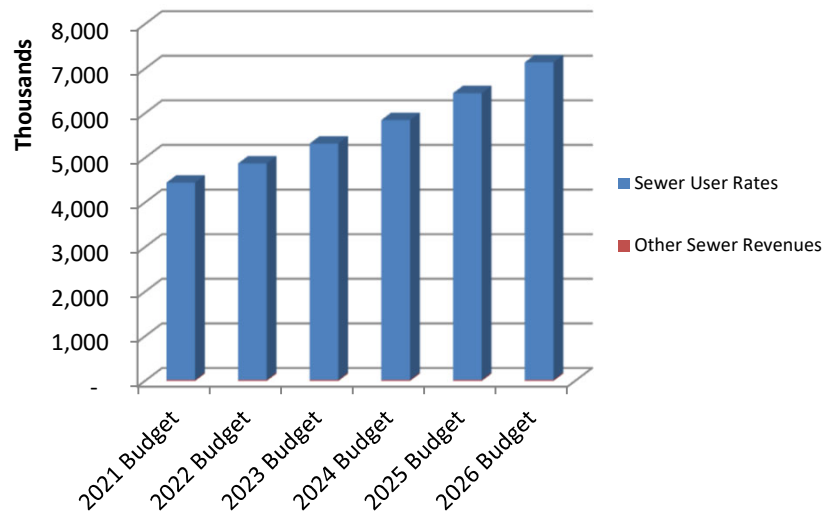
Sewer & Drainage Fund Revenues



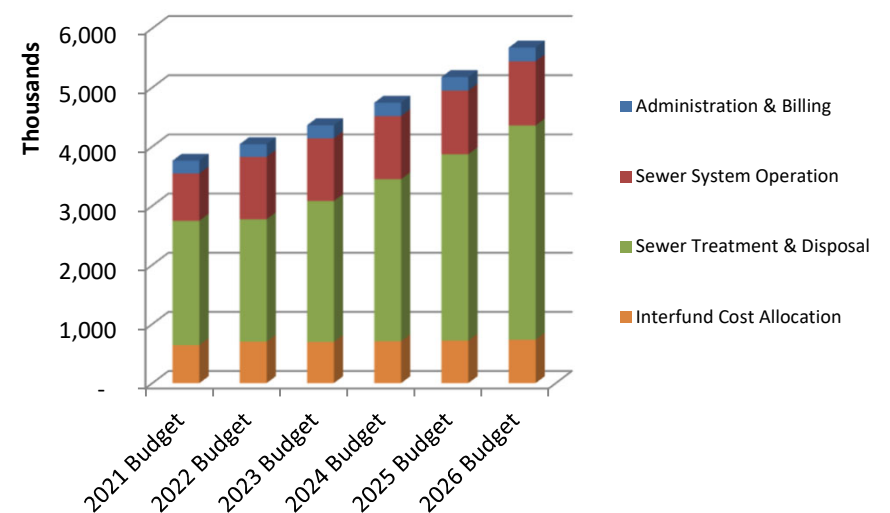
Sewer & Drainage Fund Expenditures



6 Year Revenue Comparison



6 Year Expenditure Comparison



SEWER & DRAINAGE FUND

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | | | | | | | | |
| Sewer User Rates | \$ 4,133,116 | \$ 4,419,490 | \$ 4,364,024 | \$ 4,848,930 | \$ 5,296,060 | \$ 5,823,020 | \$ 6,426,060 | \$ 7,117,370 |
| Other Sewer Revenues | 32,940 | 26,500 | 6,500 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 |
| Total Revenues | \$ 4,166,056 | \$ 4,445,990 | \$ 4,370,524 | \$ 4,875,430 | \$ 5,322,560 | \$ 5,849,520 | \$ 6,452,560 | \$ 7,143,870 |
| Expenditures | | | | | | | | |
| Administration & Billing | \$ 182,402 | \$ 216,560 | \$ 208,997 | \$ 215,590 | \$ 219,810 | \$ 224,140 | \$ 228,550 | \$ 233,060 |
| Sewer System Operation | 814,241 | 798,710 | 755,035 | 1,055,040 | 1,061,990 | 1,069,040 | 1,076,250 | 1,083,620 |
| Sewer Treatment & Disposal | 2,141,537 | 2,103,560 | 2,101,172 | 2,070,630 | 2,381,230 | 2,738,410 | 3,149,170 | 3,621,540 |
| Interfund Cost Allocation | 620,865 | 642,810 | 482,108 | 699,820 | 697,680 | 709,450 | 721,480 | 734,630 |
| Departmental Adjustments | (41,681) | (35,650) | - | (35,650) | (35,650) | (35,650) | (35,650) | (35,650) |
| Total Expenditures | \$ 3,717,364 | \$ 3,725,990 | \$ 3,547,312 | \$ 4,005,430 | \$ 4,325,060 | \$ 4,705,390 | \$ 5,139,800 | \$ 5,637,200 |
| | 448,692 | 720,000 | 823,212 | 870,000 | 997,500 | 1,144,130 | 1,312,760 | 1,506,670 |
| Add: | | | | | | | | |
| Transfer from Reserve Accounts | - | - | - | - | - | - | - | - |
| Transfer from Statutory Reserves | - | - | - | - | - | - | - | - |
| Transfer from Surplus | - | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - | - |
| Deduct: | | | | | | | | |
| Transfer to Reserve Accounts | 446,440 | 720,000 | 700,000 | 870,000 | 997,500 | 1,144,130 | 1,312,760 | 1,506,670 |
| Transfer to Statutory Reserves | - | - | - | - | - | - | - | - |
| | 446,440 | 720,000 | 700,000 | 870,000 | 997,500 | 1,144,130 | 1,312,760 | 1,506,670 |
| Surplus (Deficit) | \$ 2,252 | \$ - | \$ 123,212 | \$ - | \$ - | \$ - | \$ - | \$ - |

Langley City

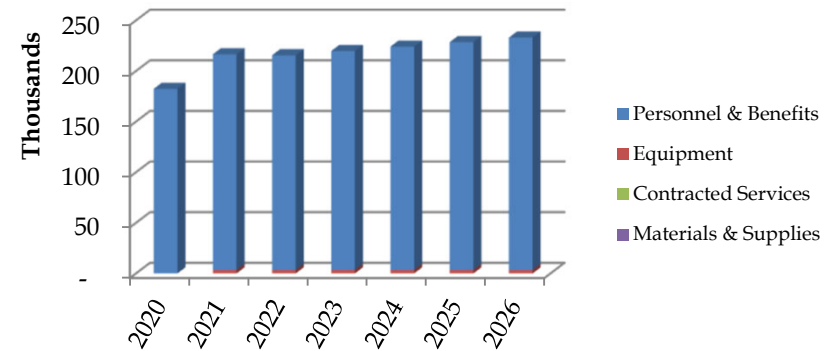
2022 Financial Plan

| DEPT. BUDGET SUMMARY | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 4.0 | 4.5 | 4.3 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 |
| Operating Cost Summary | | | | | | | | |
| Sewer & Drainage Revenues | \$ (4,166,056) | \$ (4,445,990) | \$ (4,370,524) | \$ (4,875,430) | \$ (5,322,560) | \$ (5,849,520) | \$ (6,452,560) | \$ (7,143,870) |
| Personnel & Benefits | 445,023 | 507,990 | 457,005 | 542,920 | 553,770 | 564,830 | 576,120 | 587,660 |
| Equipment | 47,951 | 29,930 | 51,212 | 29,930 | 29,930 | 29,930 | 29,930 | 29,930 |
| Contracted Services | 2,518,506 | 2,477,060 | 2,473,686 | 2,654,130 | 2,964,730 | 3,321,910 | 3,732,670 | 4,205,040 |
| Materials & Supplies | 1,152,324 | 1,431,010 | 1,265,409 | 1,648,450 | 1,774,130 | 1,932,850 | 2,113,840 | 2,321,240 |
| Total Operating Cost | \$ (2,252) | \$ - | \$ (123,212) | \$ - | \$ - | \$ - | \$ - | \$ - |

ADMINISTRATION & BILLING

Program Description: Costs are for the provision of the following services: Administration of Sewerage & Drainage maintenance, Billing and Collection.

Output: The primary expenditure in this program is Personnel costs. These costs are associated with administering the maintenance of the sewer system, and other costs associated with billing and collection of sewerage revenues.

6 Year Expenditure Comparison

| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 6.57 | \$ 7.64 | \$ 7.53 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 1.3 | 1.4 | 1.3 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 |
| Administration & Billing | | | | | | | | |
| Personnel & Benefits | 182,402 | 213,060 | 207,389 | 212,090 | 216,310 | 220,640 | 225,050 | 229,560 |
| Equipment | - | 3,500 | 48 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Contracted Services | - | - | 1,560 | - | - | - | - | - |
| Materials & Supplies | - | - | - | - | - | - | - | - |
| Administration & Billing Total | 182,402 | 216,560 | 208,997 | 215,590 | 219,810 | 224,140 | 228,550 | 233,060 |

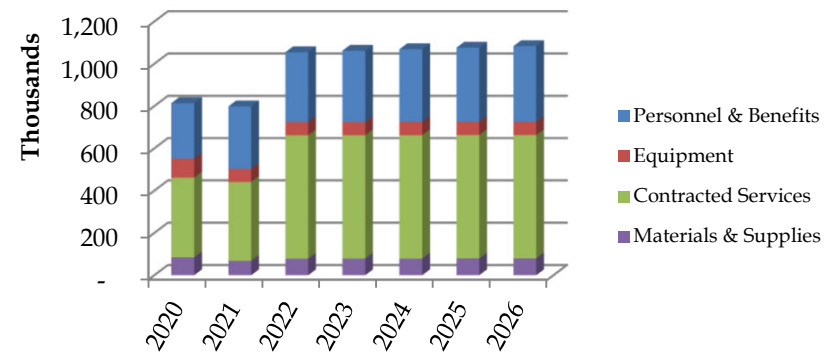
SEWER AND DRAINAGE EXPENDITURES

SEWER SYSTEM OPERATION

Program Description: Provides for the maintenance and repair of the community's sanitary sewer and drainage systems. Services include sanitary sewer flushing of mains, repairing plugged services, locating and adjusting manholes, repairing sanitary and drainage mains and manholes. There is also regular monitoring of the amount of flow in the sanitary sewer system to determine if there is an inflow and infiltration problem in the system.

Output: To maintain the drainage, storm sewer and sanitary sewer system to remove impediments in order to operate effectively during peak demand and flood conditions. To maintain our four sanitary lift stations that form a key part of our sanitary sewerage distribution system. These stations convey liquid waste from some of the lower lying areas within the city, through a series of pumps, to the Greater Vancouver Sewer & Drainage District transmission mains. Regular maintenance to the pumps and other components of the lift station is required to minimize the threat of sanitary backups to businesses and residences in these areas.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 29.32 | \$ 28.19 | \$ 36.87 |

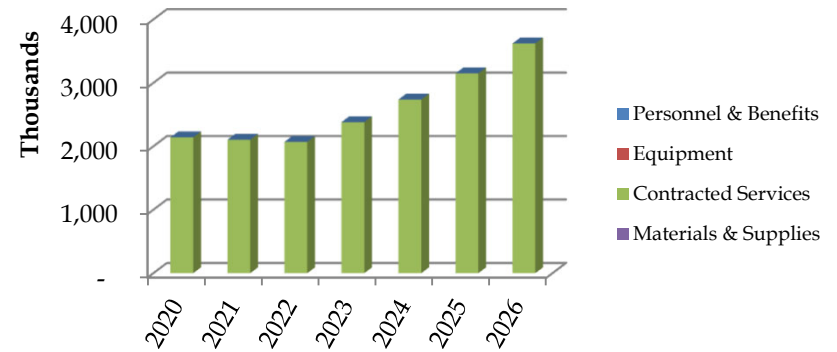
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 2.7 | 3.1 | 3.0 | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 |
| Sewer System Operation | | | | | | | | |
| Personnel & Benefits | 262,621 | 294,930 | 249,616 | 330,830 | 337,460 | 344,190 | 351,070 | 358,100 |
| Equipment | 89,632 | 62,080 | 51,164 | 62,080 | 62,080 | 62,080 | 62,080 | 62,080 |
| Contracted Services | 376,969 | 373,500 | 370,954 | 583,500 | 583,500 | 583,500 | 583,500 | 583,500 |
| Materials & Supplies | 85,019 | 68,200 | 83,301 | 78,630 | 78,950 | 79,270 | 79,600 | 79,940 |
| Sewer System Operation Total | 814,241 | 798,710 | 755,035 | 1,055,040 | 1,061,990 | 1,069,040 | 1,076,250 | 1,083,620 |

SEWER TREATMENT & DISPOSAL

Program Description: The City's sanitary discharge is dumped to the Annasis Island treatment plant, which is operated by the GVS&DD. An annual levy is charged by the GVS&DD to recover the operating cost for the treatment plant. The GVS&DD will be starting to meter the actual sanitary discharge from the City, therefore the annual levy will be phased out over the next five years and the City will be charged on actual discharge volume.

Output:

6 Year Expenditure Comparison



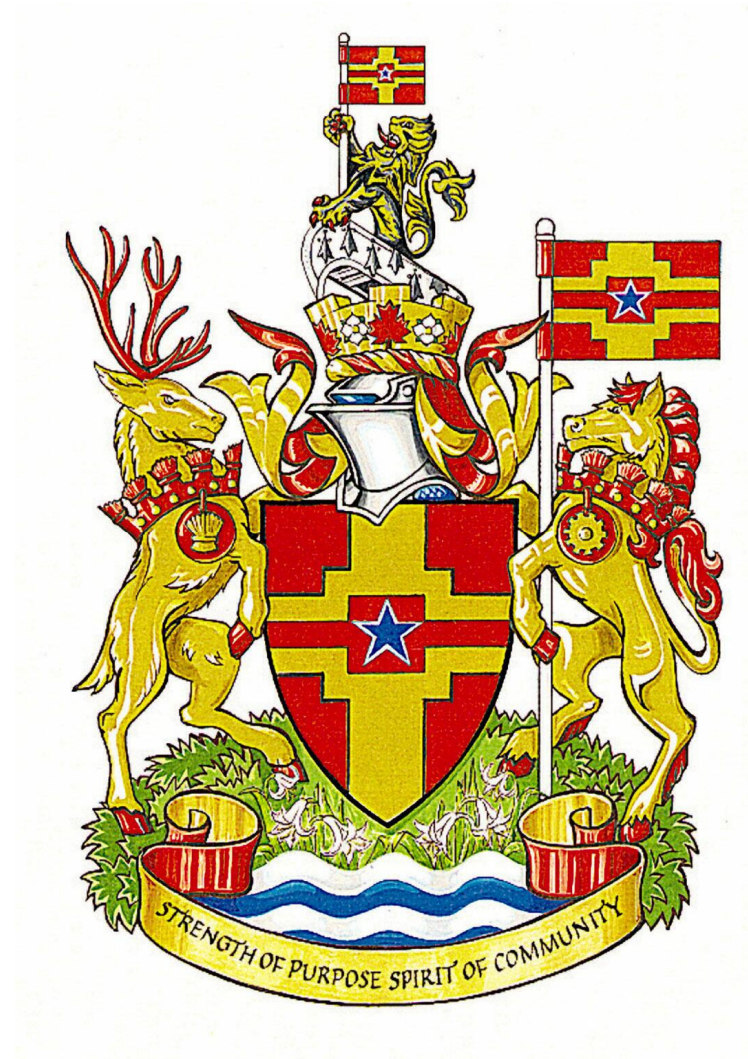
| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 77.11 | \$ 74.25 | \$ 72.36 |

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Sewer Treatment & Disposal | | | | | | | | |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 2,141,537 | 2,103,560 | 2,101,172 | 2,070,630 | 2,381,230 | 2,738,410 | 3,149,170 | 3,621,540 |
| Materials & Supplies | - | - | - | - | - | - | - | - |
| Sewer Treatment & Disposal Total | 2,141,537 | 2,103,560 | 2,101,172 | 2,070,630 | 2,381,230 | 2,738,410 | 3,149,170 | 3,621,540 |

| SEWER & DRAINAGE FUND RESERVE TRANSFERS | | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
| Reserve Transfers | | | | | | | | |
| <i>Financial Services</i> | | | | | | | | |
| N/A | - | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - | - |
| <i>Interfund Transfers</i> | | | | | | | | |
| Interfund Cost Allocation | 620,865 | 642,810 | 482,108 | 699,820 | 697,680 | 709,450 | 721,480 | 734,630 |
| | 620,865 | 642,810 | 482,108 | 699,820 | 697,680 | 709,450 | 721,480 | 734,630 |
| <i>Allocation to Reserve Accounts</i> | | | | | | | | |
| Investment Income Reserve | 26,440 | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Reserve - Sewer Future Capital | 420,000 | 700,000 | 700,000 | 850,000 | 977,500 | 1,124,130 | 1,292,760 | 1,486,670 |
| | 446,440 | 720,000 | 700,000 | 870,000 | 997,500 | 1,144,130 | 1,312,760 | 1,506,670 |
| Total Reserve Transfers | \$ 1,067,305 | \$ 1,362,810 | \$ 1,182,108 | \$ 1,569,820 | \$ 1,695,180 | \$ 1,853,580 | \$ 2,034,240 | \$ 2,241,300 |

Water Fund

2022-2026 Financial Plan



WATER FUND

Water fees are made up of two components, a flat fee and a volume based fee. Volume is based on the property's metered water consumption, which is then billed on an annual basis for most residential properties and low consumption commercial properties. The consumption based charge will increase \$0.09/CM in 2022. Future years volume based rates for 2023-2026 are estimated to increase between 7.8-8.5% annually.

The rate increase is to offset an increased allocation of administrative costs from the general fund, increase in the GVWD water rates and an increases in wages and supplies.

Water rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2022 will be \$579.90(an increase of \$29.70 over 2021), and \$365.70 (an increase of \$17.10 over 2021) for a Strata Dwelling.

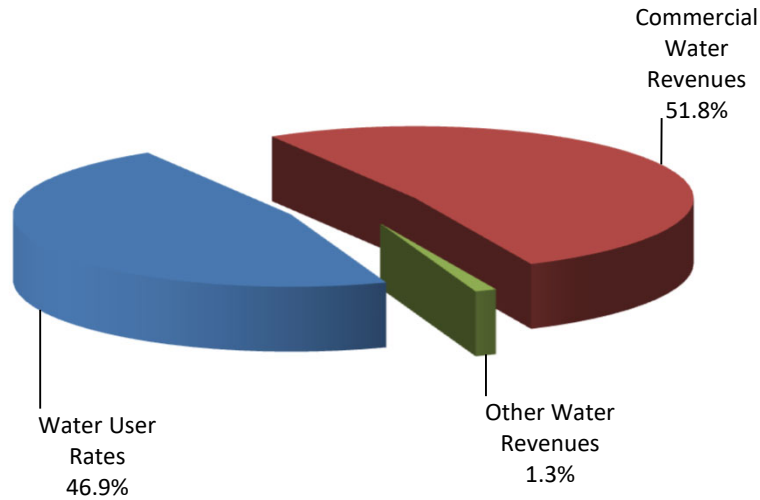
Commercial Water usage is also metered, but is billed on a bi-monthly basis instead of annually. If the bi-monthly bill is paid before the discount date the rates are comparable to residential rates, otherwise they are 10% higher.

Other Water revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes. Also included is a recovery fee for the maintenance and operation of fire hydrants.

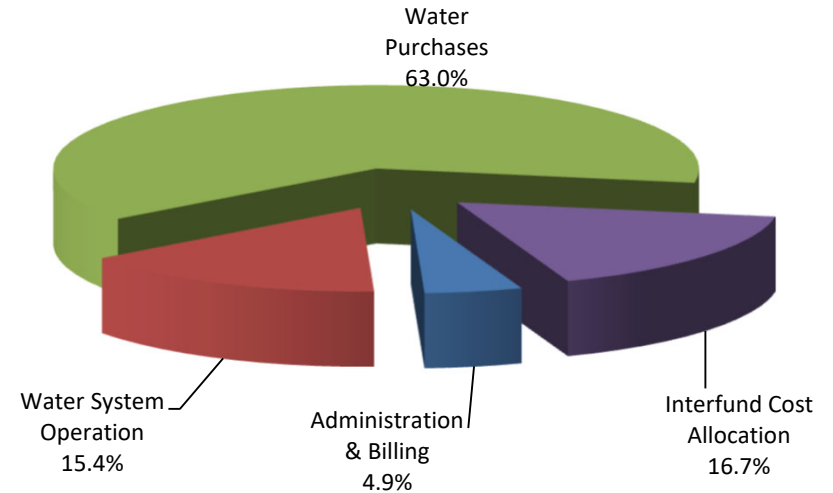
Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.

The GVWD has indicated that there will be increases in water costs over the next 5 years to allow for improved water infrastructure, the plan presented includes an increase of 11.8% in rates for 2022. The water purchase cost of \$3.2 million makes up 63.0% of the expenditures in the water fund. The plan presented allows additional increases in the next four years (2023-2026) of 8% annually.

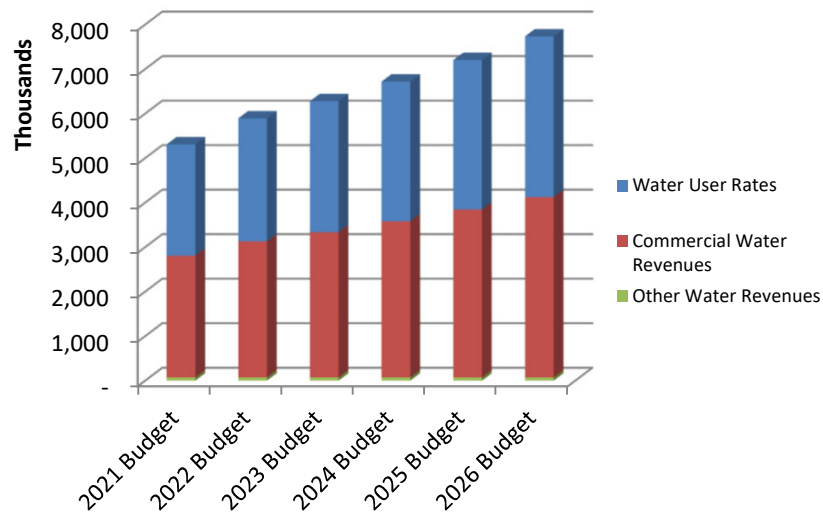
Water Fund Revenues



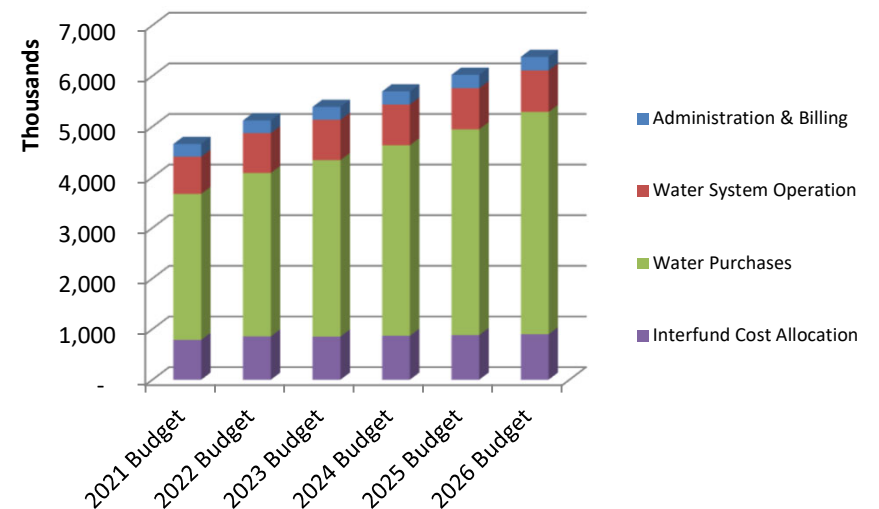
Water Fund Expenditures



6 Year Revenue Comparison



6 Year Expenditure Comparison



Langley City

2022 Financial Plan

| WATER FUND | | | | | | | | | |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--|
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget | |
| Revenues | | | | | | | | | |
| Water User Rates | \$ 2,380,604 | \$ 2,499,810 | \$ 2,492,090 | \$ 2,765,290 | \$ 2,940,220 | \$ 3,135,640 | \$ 3,356,610 | \$ 3,609,010 | |
| Commercial Water Revenues | 2,504,507 | 2,734,270 | 2,691,805 | 3,053,810 | 3,263,810 | 3,508,810 | 3,771,310 | 4,051,310 | |
| Other Water Revenues | 82,654 | 74,000 | 45,005 | 74,000 | 74,000 | 74,000 | 74,000 | 74,000 | |
| Total Revenues | \$ 4,967,765 | \$ 5,308,080 | \$ 5,228,900 | \$ 5,893,100 | \$ 6,278,030 | \$ 6,718,450 | \$ 7,201,920 | \$ 7,734,320 | |
| Expenditures | | | | | | | | | |
| Administration & Billing | \$ 219,481 | \$ 250,530 | \$ 237,611 | \$ 249,950 | \$ 254,570 | \$ 259,310 | \$ 264,140 | \$ 269,070 | |
| Water System Operation | 711,496 | 735,360 | 719,758 | 788,190 | 796,030 | 804,010 | 812,170 | 820,470 | |
| Water Purchases | 2,799,689 | 2,883,690 | 2,715,738 | 3,226,770 | 3,484,870 | 3,763,620 | 4,064,670 | 4,389,810 | |
| Interfund Cost Allocation | 758,835 | 785,650 | 589,238 | 855,340 | 852,710 | 867,110 | 881,800 | 897,880 | |
| Departmental Adjustments | (39,090) | (37,150) | - | (37,150) | (37,150) | (37,150) | (37,150) | (37,150) | |
| Total Expenditures | \$ 4,450,411 | \$ 4,618,080 | \$ 4,262,345 | \$ 5,083,100 | \$ 5,351,030 | \$ 5,656,900 | \$ 5,985,630 | \$ 6,340,080 | |
| | 517,354 | 690,000 | 966,555 | 810,000 | 927,000 | 1,061,550 | 1,216,290 | 1,394,240 | |
| Add: | | | | | | | | | |
| Transfer from Reserve Accounts | - | - | - | - | - | - | - | - | |
| Transfer from Statutory Reserves | - | - | - | - | - | - | - | - | |
| Transfer from Surplus | - | - | - | - | - | - | - | - | |
| | - | - | - | - | - | - | - | - | |
| Deduct: | | | | | | | | | |
| Transfer to Reserve Accounts | 512,924 | 690,000 | 660,000 | 810,000 | 927,000 | 1,061,550 | 1,216,290 | 1,394,240 | |
| Transfer to Statutory Reserves | - | - | - | - | - | - | - | - | |
| | 512,924 | 690,000 | 660,000 | 810,000 | 927,000 | 1,061,550 | 1,216,290 | 1,394,240 | |
| Surplus (Deficit) | \$ 4,430 | \$ - | \$ 306,555 | \$ - | \$ - | \$ - | \$ - | \$ - | |

WATER FUND

Langley City

2022 Financial Plan

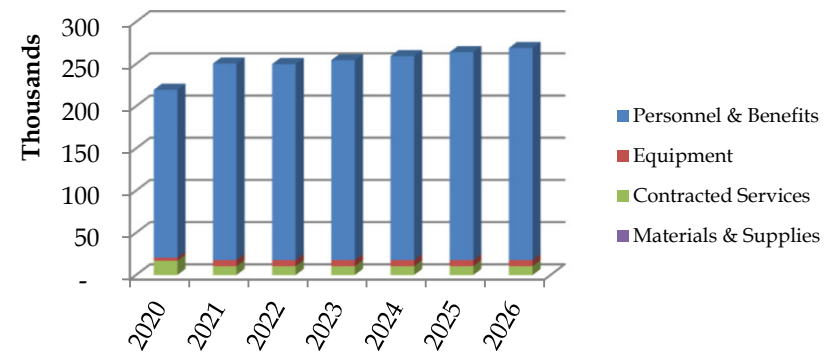
| DEPT. BUDGET SUMMARY | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 5.2 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| Operating Cost Summary | | | | | | | | |
| Water Revenues | \$ (4,967,765) | \$ (5,308,080) | \$ (5,228,900) | \$ (5,893,100) | \$ (6,278,030) | \$ (6,718,450) | \$ (7,201,920) | \$ (7,734,320) |
| Personnel & Benefits | 513,634 | 556,970 | 547,619 | 567,380 | 578,700 | 590,270 | 602,080 | 614,110 |
| Equipment | 44,972 | 43,830 | 78,975 | 45,330 | 45,330 | 45,330 | 45,330 | 45,330 |
| Contracted Services | 2,975,265 | 3,075,725 | 2,877,997 | 3,457,795 | 3,715,890 | 3,994,630 | 4,295,670 | 4,620,800 |
| Materials & Supplies | 1,429,464 | 1,631,555 | 1,417,754 | 1,822,595 | 1,938,110 | 2,088,220 | 2,258,840 | 2,454,080 |
| Total Operating Cost | \$ (4,430) | \$ - | \$ (306,555) | \$ - | \$ - | \$ - | \$ - | \$ - |

ADMINISTRATION & BILLING

Program Description: This program provides funding for Administration, as well as billing and collections of the City's water system. Provision for reading residential water meters once a year and reading commercial water meters once every two months. Water meter reading and maintenance is currently contracted to Neptune Technologies Inc.

Output: Water consumption is broken down into two categories, Residential and Commercial. Residential is currently read once a year and is billed on the annual property tax notice. Commercial accounts are read and billed on a bi-monthly basis. This program's main expenditure is for Wages & Benefits which includes a proportion of the Director of Engineering and the Manager of Engineering Operations.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|---------|---------|---------|
| Cost per Capita | \$ 7.90 | \$ 8.84 | \$ 8.73 |

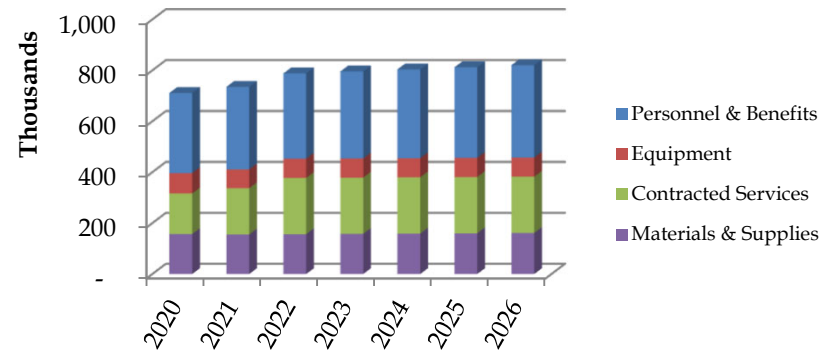
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Staffing (F.T.E.'s) | 1.5 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 |
| Administration & Billing | | | | | | | | |
| Personnel & Benefits | 198,934 | 232,730 | 220,984 | 232,150 | 236,770 | 241,510 | 246,340 | 251,270 |
| Equipment | 3,702 | 7,300 | 2,766 | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 |
| Contracted Services | 16,845 | 10,500 | 13,861 | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| Materials & Supplies | - | - | - | - | - | - | - | - |
| Administration & Billing Total | 219,481 | 250,530 | 237,611 | 249,950 | 254,570 | 259,310 | 264,140 | 269,070 |

WATER SYSTEM OPERATION

Program Description: To ensure proper operation of all facets of the water distribution system by undertaking a detailed maintenance program including: water mains, fire hydrants, line and lateral valves, PRV's, reservoir, pumps, backflow preventers, water metres and air valves.

Output: To provide excellent quality water to residents of the City; adhere to requirements set out in the Drinking Water Protection Act; and to extend the useful life of distribution infrastructure. To ensure the supply of potable water to the residents is uninterrupted and the quality is safe for consumption. To maintain fire hydrants and line valves annually. Water mains require flushing at least once per year to remove bio-deposits that can negatively affect water quality and provide a growth medium for harmful micro-organisms in the event they are introduced into the system. PRVs require maintenance to ensure system pressures do not fluctuate excessively. Maintain reservoir and pump stations to provide water storage, additional supply and pressure during peak demand.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|----------|----------|----------|
| Cost per Capita | \$ 25.62 | \$ 25.96 | \$ 27.54 |

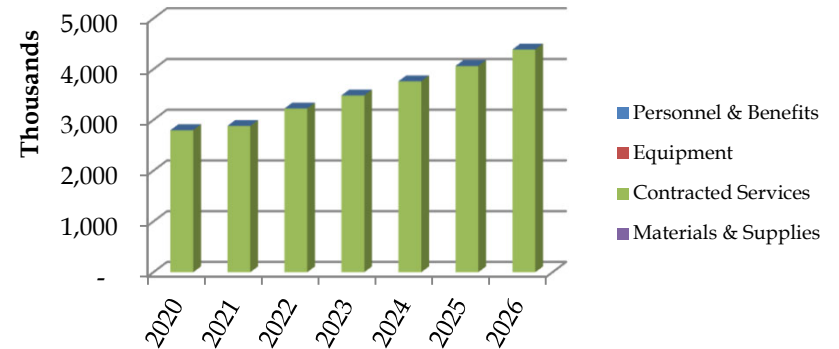
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------------|-------------|-------------|----------|-------------|-------------|-------------|-------------|-------------|
| Staffing (F.T.E.'s) | 3.7 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 |
| Water System Operation | | | | | | | | |
| Personnel & Benefits | 314,700 | 324,240 | 326,635 | 335,230 | 341,930 | 348,760 | 355,740 | 362,840 |
| Equipment | 80,360 | 73,680 | 76,209 | 75,180 | 75,180 | 75,180 | 75,180 | 75,180 |
| Contracted Services | 159,290 | 182,135 | 148,737 | 221,135 | 221,140 | 221,140 | 221,140 | 221,140 |
| Materials & Supplies | 157,146 | 155,305 | 168,177 | 156,645 | 157,780 | 158,930 | 160,110 | 161,310 |
| Water System Operation Total | 711,496 | 735,360 | 719,758 | 788,190 | 796,030 | 804,010 | 812,170 | 820,470 |

WATER PURCHASES

Program Description: The City purchases water from the GVWD (Greater Vancouver Water District) for all residential, industrial, commercial, and institutional properties. The City's water consumption is measured by a single meter from the GVWD and is billed on a monthly basis.

Output: All water is purchased from the GVWD to supply the residents of Langley. The City maintains a water reservoir to ensure supply of water to City residents in the case of any temporary stoppage in supply from the GVWD.

6 Year Expenditure Comparison



| Key Program Statistics | 2020 | 2021 | 2022 |
|------------------------|-----------|-----------|-----------|
| Cost per Capita | \$ 100.80 | \$ 101.78 | \$ 112.76 |

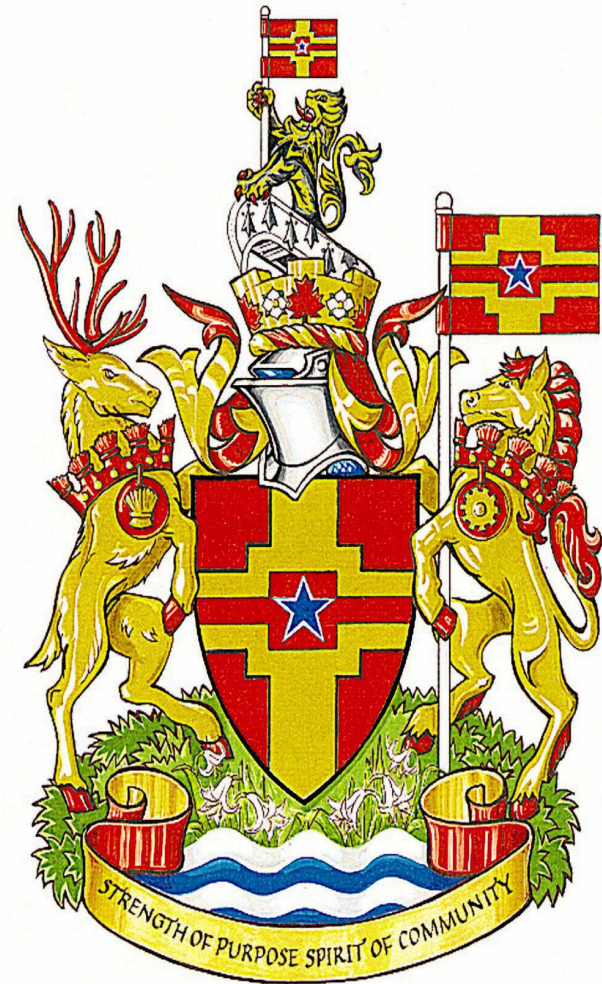
| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Staffing (F.T.E.'s) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Water Purchases | | | | | | | | |
| Personnel & Benefits | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Contracted Services | 2,799,130 | 2,883,090 | 2,715,399 | 3,226,160 | 3,484,250 | 3,762,990 | 4,064,030 | 4,389,160 |
| Materials & Supplies | 559 | 600 | 339 | 610 | 620 | 630 | 640 | 650 |
| Water Purchases Total | 2,799,689 | 2,883,690 | 2,715,738 | 3,226,770 | 3,484,870 | 3,763,620 | 4,064,670 | 4,389,810 |

WATER EXPENDITURES

WATER FUND RESERVE TRANSFERS

| | 2020 Actual | 2021 Budget | 2021 YTD | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Reserve Transfers | | | | | | | | |
| <i>Financial Services</i> | | | | | | | | |
| N/A | - | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - | - |
| <i>Interfund Transfers</i> | | | | | | | | |
| Interfund Cost Allocation | 758,835 | 785,650 | 589,238 | 855,340 | 852,710 | 867,110 | 881,800 | 897,880 |
| | 758,835 | 785,650 | 589,238 | 855,340 | 852,710 | 867,110 | 881,800 | 897,880 |
| <i>Allocation to Reserve Accounts</i> | | | | | | | | |
| Investment Income Reserve | 32,924 | 30,000 | - | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Reserve - Water Future Capital | 480,000 | 660,000 | 660,000 | 780,000 | 897,000 | 1,031,550 | 1,186,290 | 1,364,240 |
| | 512,924 | 690,000 | 660,000 | 810,000 | 927,000 | 1,061,550 | 1,216,290 | 1,394,240 |
| Total Reserve Transfers | \$ 1,271,759 | \$ 1,475,650 | \$ 1,249,238 | \$ 1,665,340 | \$ 1,779,710 | \$ 1,928,660 | \$ 2,098,090 | \$ 2,292,120 |

Capital Improvement Plan 2022 - 2031



CAPITAL IMPROVEMENT PLAN - SUMMARY

[illegible]

| | |
|------------------|--|
| Debt Cost | |
|------------------|--|

[illegible]

Casino Proceeds

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| January 30 | \$ 1,482,940 | \$ 1,672,818 | \$ 1,669,856 | \$ 1,966,102 | \$ 1,871,869 | \$ 1,946,018 | \$ - | \$ 1,750,000 |
| April 30 | 1,638,526 | 1,717,838 | 1,835,615 | 1,945,901 | 1,693,364 | 1,533,582 | - | \$ 1,750,000 |
| July 30 | 1,508,463 | 1,633,102 | 1,782,760 | 1,960,561 | 1,946,028 | - | - | \$ 1,750,000 |
| October 30 | 1,722,439 | 1,804,105 | 1,992,956 | 1,974,265 | 1,905,577 | - | 2,263,885 | \$ 1,750,000 |
| Casino Proceeds | \$ 6,352,368 | \$ 6,827,863 | \$ 7,281,185 | \$ 7,846,828 | \$ 7,416,838 | \$ 3,479,600 | \$ 2,263,885 | \$ 7,000,000 |
| Enterprise Allocation | \$ 146,085 | \$ 168,000 | \$ 168,000 | \$ 168,000 | \$ 168,000 | \$ 168,000 | \$ 168,000 | \$ 168,000 |
| Community Grants | 438,225 | 454,140 | 517,790 | 608,565 | 608,565 | 624,565 | 624,565 | 792,565 |
| Capital | 5,768,058 | 6,205,723 | 6,595,395 | 7,070,263 | 6,640,273 | 2,687,035 | 1,471,320 | 6,039,435 |
| Debt Repayment / Lg Project | - | - | - | - | - | - | - | - |
| | \$ 6,352,368 | \$ 6,827,863 | \$ 7,281,185 | \$ 7,846,828 | \$ 7,416,838 | \$ 3,479,600 | \$ 2,263,885 | \$ 7,000,000 |

Casino Proceeds

Tax rate effect if debt is repaid over 15 years through MFA at 2.38% interest

| | Projects Completed | Annual Interest | Principal Repayment | Total Annual Repayment | Property Tax Effect |
|------------------------|-------------------------------|----------------------------|--------------------------------|-----------------------------------|--------------------------------|
| Previous year Projects | \$ 72,733,088 | \$ 1,731,047 | \$ 4,282,334 | \$ 6,013,382 | 19.13% |
| 2022 projects | 5,175,000 | 123,165 | 304,690 | 427,855 | 1.36% |
| | \$ 77,908,088 | \$ 1,854,212 | \$ 4,587,025 | \$ 6,441,237 | 20.49% |

Every \$1 in debt generates another \$0.238 in interest cost over 15 years. So if we borrow \$1 million today we will repay \$1.209 million in interest and principal over the next 15 years. If we avoid the debt by using casino proceeds today (as per the policy) we will have an additional \$208,828 available for infrastructure renewal.

Capital Projects funded with Casino Proceeds in 2022

| | Projects Completed | Annual Interest | Principal Repayment | Total Annual Repayment | Property Tax Effect |
|---|-------------------------------|----------------------------|--------------------------------|-----------------------------------|--------------------------------|
| FD5 Replace Engine 12 | 815,000 | 19,397 | 47,985 | 67,382 | 0.214% |
| R15 Library Roof Replacement | 100,000 | 2,380 | 5,888 | 8,268 | 0.026% |
| P13 Urban Forest Management Plan | 110,000 | 2,618 | 6,477 | 9,095 | 0.029% |
| P16 Brydon Park Upgrade | 100,000 | 2,380 | 5,888 | 8,268 | 0.026% |
| S5 Sanitary and Storm Sewer Point Repairs | 650,000 | 15,470 | 38,270 | 53,740 | 0.171% |
| S7 56 Ave, 200 St to 203 St (Sewer) | 900,000 | 21,420 | 52,990 | 74,410 | 0.237% |
| S12 208 St Culvert Relining at 5200 Blk | 400,000 | 9,520 | 23,551 | 33,071 | 0.105% |
| W3 56 Ave, 200 St to 203 St | 600,000 | 14,280 | 35,326 | 49,606 | 0.158% |
| W6 202 St area south of 48 Ave - Water Main | 1,500,000 | 35,700 | 88,316 | 124,016 | 0.395% |
| | \$ 5,175,000 | \$ 123,165 | \$ 304,690 | \$ 427,855 | 1.361% |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Description | Year | Budget Amount | Office Equipment Replacement | Capital Works | Grants | Casino Proceed | Machinery | Borrowing |
|--------------------------------------|-------------------------------------|------|------------------|------------------------------------|------------------|--------|-------------------|-----------|-----------|
| | | | | 209 | Reserve 200 | | 510 | Equip 207 | |
| General Government Services Projects | | | | | | | | | |
| GG1 | IT Computer Workstation Upgrade | 2022 | 25,000 | 25,000 | | | | | |
| GG2 | IT Infrastructure Upgrade | 2022 | 12,000 | 12,000 | | | | | |
| GG3 | Office Equipment Replacement | 2022 | 15,000 | 15,000 | | | | | |
| GG4 | Centralized Camera System Server | 2022 | 20,000 | | 20,000 | | | | |
| GG5 | City Hall Power Generator & Fencing | 2022 | 65,000 | | 65,000 | | | | |
| GG6 | City Hall Alarm system | 2022 | 49,000 | | 49,000 | | | | |
| GG7 | City Hall Kitchen Cupboards | 2022 | 10,000 | | 10,000 | | | | |
| GG8 | Paint LYFS offices | 2022 | 6,000 | | 6,000 | | | | |
| GG9 | Sustainability Framework | 2022 | 100,000 | | 100,000 | | | | |
| GG10 | Social Planner | 2022 | 50,000 | | 50,000 | | | | |
| GG11 | Nexus Implementation | 2022 | 100,000 | | 100,000 | | | | |
| | | | - | | | | | | |
| | | | 452,000 | 52,000 | 400,000 | - | - | - | - |

General Government Services Capital Improvement Plan 2023 - 2031

| Item | Description | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------|---------------------------------|--------|---------|--------|--------|--------|--------|--------|---------|--------|
| GG1 | IT Computer Workstation Upgrade | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| GG2 | IT Infrastructure Upgrade | 75,000 | 105,000 | 50,000 | 60,000 | 55,000 | 40,000 | 10,000 | 100,000 | 85,000 |
| GG3 | Office Equipment Replacement | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 |

| | | | | | | | | |
|---------|---------|--------|--------|--------|--------|--------|---------|---------|
| 114,000 | 144,000 | 89,000 | 99,000 | 94,000 | 79,000 | 49,000 | 139,000 | 124,000 |
|---------|---------|--------|--------|--------|--------|--------|---------|---------|

| Funding Sources | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------------------------------|---------|---------|---------|--------|--------|--------|--------|--------|---------|---------|
| Office Equipment Replacement | 418,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 | 46,500 |
| Capital Works Reserve | 512,500 | 67,500 | 97,500 | 42,500 | 52,500 | 47,500 | 32,500 | 2,500 | 92,500 | 77,500 |
| Parks & Recreation Reserve | - | - | - | - | - | - | - | - | - | - |
| Machinery Replacement | - | - | - | - | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - | - | - | - | - |
| Casino Proceeds | - | - | - | - | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | - | - | - |
| | 931,000 | 114,000 | 144,000 | 89,000 | 99,000 | 94,000 | 79,000 | 49,000 | 139,000 | 124,000 |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|-------------------------------|-------------------------------------|---|---------------|------------------------|
| ment Services Projects | | | | |
| GG1 | IT Computer Workstation Upgrade | Workstations are replaced after five years of service. | 25,000 | None. |
| GG2 | IT Infrastructure Upgrade | Upgrade building access card system and Timms Centre camera system. | 12,000 | None. |
| GG3 | Office Equipment Replacement | Ongoing office equipment replacements including a photocopier for the Timms Centre. | 15,000 | None. |
| GG4 | Centralized Camera System Server | Network camera systems to access footage remotely | 20,000 | None. |
| GG5 | City Hall Power Generator & Fencing | Replace the City Hall power generator and associated fencing. | 65,000 | None. |
| GG6 | City Hall Alarm system | Update the City Hall Alarm system | 49,000 | None. |
| GG7 | City Hall Kitchen Cupboards | Replace the City Hall Kitchen Cupboards | 10,000 | None. |
| GG8 | Paint LYFS offices | Paint the interior wall of Langley Youth and Family Services | 6,000 | None. |
| GG9 | Sustainability Framework | Develop a sustainability framework that will illustrate the intersection between three key areas of focus - social, environmental and fiscal programs and initiatives for the City. | 100,000 | None. |
| GG10 | Social Planner | Contract for social planning work, addressing homelessness and housing issues. | 50,000 | None. |
| GG11 | Nexus Implementation | Extend the Nexus implementation plan in support of the Skytrain coming to Langley. | 100,000 | None. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Description | Year | Budget Amount | Equipment Fire Dept. 212 | Machinery Replacement Reserve 207 | Future Police Costs Reserve 501 | Office Equip. Replacement 209 | Capital Works 200 | Casino Proceeds |
|-------------------------------------|-----------------------------------|------|------------------|-----------------------------|---|---------------------------------------|-------------------------------------|----------------------|--------------------|
| Protective Services Projects | | | | | | | | | |
| RP1 | RCMP Office Equipment & Computers | 2022 | 65,040 | | | 65,040 | | | |
| RP2 | RCMP Detachment Charging Stations | 2022 | 98,280 | | | 98,280 | | | |
| RP3 | RCMP Admin Vehicle Pool | 2022 | 22,680 | | | 22,680 | | | |
| RP4 | RCMP Operational Study | 2022 | 50,000 | | | 50,000 | | | |
| RP5 | Bylaw E-bikes | 2022 | 10,000 | | | | | 10,000 | |
| FD1 | LCFRS Hose & Nozzles | 2022 | 15,000 | | | | | 15,000 | |
| FD2 | Operational Review | 2022 | 60,000 | | | | | 60,000 | |
| FD3 | Utility Truck Replacement | 2022 | 60,000 | | 60,000 | | | | |
| FD4 | LCFRS Ground Ladder | 2022 | 5,000 | | | | | 5,000 | |
| FD5 | Replace Engine 12 | 2022 | 1,300,000 | 360,000 | | | | 125,000 | 815,000 |
| | | | 1,686,000 | 360,000 | 60,000 | 236,000 | - | 215,000 | 815,000 |

Protective Services Capital Improvement Plan 2023 - 2031

| Item | Description | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------|-----------------------------------|---------|-----------|---------|---------|--------|--------|--------|--------|--------|
| RP1 | RCMP Office Equipment & Computers | 30,240 | 30,240 | 30,240 | 30,240 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| RP6 | RCMP Detachment Repairs | 151,200 | 151,200 | 151,200 | 151,200 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| FD1 | LCFRS Hose & Nozzles | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| FD6 | LCFRS Furniture | 10,000 | | 10,000 | | | | | | |
| FD7 | LCFRS Training Materials | 25,000 | | | | | | | | |
| FD8 | LCFRS Ladder Truck Replacement | | 2,500,000 | | | | | | | |
| | | 231,440 | 2,696,440 | 206,440 | 196,440 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |

| Funding Sources | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|----------------------------------|-----------|---------|-----------|---------|---------|--------|--------|--------|--------|--------|
| Equipment Replacement Fire Dept. | - | - | - | - | - | - | - | - | - | - |
| Machinery Replacement Reserve | - | - | - | - | - | - | - | - | - | - |
| Capital Works Reserve | 180,000 | 50,000 | 15,000 | 25,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Future Police Cost Reserve | 900,760 | 181,440 | 181,440 | 181,440 | 181,440 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| Casino Proceeds | 2,500,000 | | 2,500,000 | | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | - | - | - |
| | 3,580,760 | 231,440 | 2,696,440 | 206,440 | 196,440 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|-------------------------------------|-----------------------------------|--|---------------|--|
| Protective Services Projects | | | | |
| RP1 | RCMP Office Equipment & Computers | To provide funding for computers, furniture and equipment replacements at the RCMP detachment, including hydraulic work stations for the Telecom (911 dispatch) room. Includes a \$10,000 allowance for unanticipated purchases. | 65,040 | None. |
| RP2 | RCMP Detachment Charging Stations | Installation of EV charging stations. | 98,280 | None. |
| RP3 | RCMP Admin Vehicle Pool | Increase the vehicle pool fleet from 2 vehicles to 3 vehicles. Used to attend meeting for RCMP officers who are not in uniform or municipal staff. | 22,680 | Operating and maintenance costs will increase. |
| RP4 | RCMP Operational Study | Review the policing services model for the City of Langley. | 50,000 | None. |
| RP5 | Bylaw E-bikes | Purchase e-bikes for the bylaw enforcement department. | 10,000 | Operating and maintenance costs will increase. |
| RP6 | RCMP Building Improvements | Repair the main RCMP detachment building, | 151,200 | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD1 | LCFRS Hose & Nozzles | Replace hose and obsolete nozzles. | 15,000 | None. |
| FD2 | LCFRS Operational Review | Engage a consultant to review the department and make recommendations about future growth of the department and determine if the arrival of sky train will affect department staffing. | 60,000 | None. |
| FD3 | Utility Truck Replacement | Replace a utility truck that is at the end of it's useful life | 60,000 | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD4 | LCFRS Ground Ladders | Replace Aging Equipment | 5,000 | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD5 | LCFRS Replace Engine 11 | Replace 20 year old fire truck | 1,300,000 | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |
| FD6 | LCFRS Furniture | Replace damaged and worn office and sleeping quarters furniture | 10,000 | None. |
| FD7 | LCFRS Training Materials | Upgrade training manuals to meet current NFPA standards | 25,000 | None. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--------------------------------|--------------------------------|---------------|--|
| FD8 | LCFRS Ladder Truck Replacement | Replace 20 year old fire truck | 2,500,000 | Operating costs of the equipment are ongoing and reflected in the current year financial plan. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Description | Year | Budget Amount | Capital Works | MRN Roads 511 | DCC Roads Unallocated 203 | Machine Replace 207 | Casino Proceeds 510 | Grant | Communi | Commun |
|------|--|------|------------------|------------------|------------------|---------------------------------|---------------------------|---------------------------|-------|-----------------------|---------|
| | | | | Reserve 200 | | | | | | ty Amenity 2617 | |
| | Engineering Projects | | | | | | | | | | |
| E1 | Equipment Replacement | 2022 | 250,000 | | | | 250,000 | | | | |
| E2 | Misc Property Purchase | 2022 | 30,000 | 30,000 | | | | | | | |
| E3 | Banners Renewal | 2022 | 23,250 | | | | | | | 23,250 | |
| E4 | Pedestrian Facilities (DCC-R014) | 2022 | 350,000 | 176,750 | | 173,250 | | | | | |
| E5 | Traffic Signal Upgrades (DCC-R011) | 2022 | 375,000 | 282,190 | | 92,810 | | | | | |
| E6 | Traffic Signal LED Replacements | 2022 | 300,000 | 225,750 | | 74,250 | | | | | |
| E7 | Retaining Wall Remediation | 2022 | 50,000 | 50,000 | | | | | | | |
| E8 | Accessibility Improvements | 2022 | 200,000 | 200,000 | | | | | | | |
| E9 | 202 St area south of 48 Ave - Paving | 2022 | 400,000 | 128,000 | | | | | | | 272,000 |
| E10 | 206 St, Douglas Cres to 51B Ave Design | 2022 | 50,000 | 50,000 | | | | | | | |
| E11 | Upgrade Level 2 Charge Stations @ Timm's Under | 2022 | 150,000 | | | | | | | 150,000 | |
| E12 | Asset Management Data Collection | 2022 | 30,000 | 30,000 | | | | | | | |
| E13 | DCC Bylaw Update | 2022 | 50,000 | 50,000 | | | | | | | |
| E14 | Langley Bypass at 56 Ave UPS | 2022 | 40,000 | 40,000 | | | | | | | |
| E15 | High Precision Monument | 2022 | 12,000 | 12,000 | | | | | | | |
| E16 | Fibre Optic - 56 Ave from 200 St to 203 St | 2022 | 100,000 | 100,000 | | | | | | | |
| E17 | Streetscape Waste Container Study | 2022 | 85,000 | 85,000 | | | | | | | |
| E18 | 49 Ave - 196 St to 200 St - Design | 2022 | 75,000 | 75,000 | | | | | | | |
| E19 | Parking Study | 2022 | 100,000 | 100,000 | | | | | | | |
| E20 | Operation Center Detailed Design | 2022 | 1,000,000 | 1,000,000 | | | | | | | |
| E21 | Bridge Condition Assessments - 204 St | 2022 | 20,000 | 20,000 | | | | | | | |
| E22 | Fraser Hwy, 204 St to 206 St - Hydro Design | 2022 | 10,000 | 10,000 | | | | | | | |
| | | | 3,700,250 | 2,664,690 | - | 340,310 | 250,000 | - | - | 173,250 | 272,000 |

Engineering Capital Improvement Plan 2023 - 2031

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Engineering Capital Improvement Plan 2023 - 2031

| | | | | | | | | | |
|-----|--|--|--|--|--|---------|--|--|-----------|
| E55 | 45A Ave: 199 St to 200 St | | | | | | | | 75,660 |
| E56 | 209 St: 45A Ave to 46 Ave | | | | | | | | 20,320 |
| E57 | Road Rehabilitation (various locations) | | | | | | | | 1,050,000 |
| E58 | Fraser Hwy: 56 Ave to 204 St / Glover Rd | | | | | | | | 81,700 |
| E59 | 54 Ave: 201A St to 204 St | | | | | | | | 141,350 |
| E60 | 54A Ave: 201A St to 203 St | | | | | | | | 78,720 |
| E61 | 53B Ave: 200A St to 201 St | | | | | | | | 23,545 |
| E62 | 206A St: 45 Ave to 46 Ave | | | | | | | | 45,070 |
| E63 | 53A Ave: West End (Cul-de-sac) to 200 St | | | | | | | | 12,180 |
| E64 | Michaud Crescent Greenway | | | | | 200,000 | | | 4,500,000 |
| E65 | 51A Ave: West End (Cul-de-sac) to 204 St | | | | | | | | 30,000 |
| E66 | Road Rehabilitation (various locations) | | | | | | | | 1,650,000 |
| E67 | 54A Ave: West End (Cul-de-sac) to 198 Ave | | | | | | | | 50,920 |
| E68 | Old Yale Rd 1: Northwest End to Old Yale Rd | | | | | | | | 184,005 |
| E69 | 48 Ave: 196 St (City Boundry) to 200 St | | | | | | | | 119,670 |
| E70 | 48A Ave: 196 St to 1/2 Way | | | | | | | | 45,595 |
| E71 | 53A Ave: 200A St to 201 St | | | | | | | | 25,805 |
| E72 | Road Rehabilitation (various locations) | | | | | | | | 1,044,000 |
| E73 | 200A St: 53A Ave to 53B Ave | | | | | | | | 20,505 |
| E74 | 200 St: 56 Ave to Industrial Ave | | | | | | | | 459,415 |
| E75 | 197B St: 49 Ave to North End (Cul-de-sac) | | | | | | | | 50,000 |
| E76 | 198 St: 56 Ave to Production Way | | | | | | | | 170,165 |
| E77 | Road Rehabilitation (various locations) | | | | | | | | 1,300,000 |
| E78 | 200 St: Fraser Hwy to Production Way / Logan Ave (DCC-R002/R005) | | | | | | | | 2,271,655 |
| E79 | 200 St: 56 Ave to 57A Ave (DCC-R006) | | | | | | | | 100,000 |
| E80 | 200 St: Michaud Cr left turn | | | | | | | | 718,000 |
| E81 | Transportation Improvements | | | | | | | | 5,000,000 |
| E82 | 62 Ave: 200 to Mufford (DCC-R003) | | | | | | | | 2,000,000 |

| | | | | | | | | |
|------------|-----------|-----------|------------|---------|---------|------------|---------|------------|
| 12,564,327 | 3,286,200 | 1,128,200 | 12,591,200 | 603,200 | 731,200 | 10,163,430 | 581,200 | 25,725,140 |
|------------|-----------|-----------|------------|---------|---------|------------|---------|------------|

Engineering Capital Improvement Plan 2023 - 2031

| Funding Sources | Total | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-----------------------------------|------------|------------|-----------|-----------|------------|---------|---------|------------|---------|------------|
| Machinery Replacement Reserve | 835,000 | 75,000 | 75,000 | 75,000 | 110,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Capital Works Reserve | 9,639,875 | 5,036,260 | 1,023,150 | 626,151 | 2,016,215 | 168,965 | 213,740 | 16,695 | 141,965 | 396,735 |
| DCC Roads | - | - | - | - | - | - | - | - | - | - |
| DCC Roads Unallocated | 10,136,817 | 486,833 | 290,815 | 290,815 | - | 198,000 | 272,250 | 2,405,500 | 198,000 | 5,994,605 |
| Major Road Network Rehabilitate | 2,600,000 | 1,000,000 | - | - | - | - | - | - | - | 1,600,000 |
| Community Works Fund | 1,204,200 | 133,800 | 133,800 | 133,800 | 133,800 | 133,800 | 133,800 | 133,800 | 133,800 | 133,800 |
| Grants | 600,000 | 600,000 | - | - | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | - | - | - |
| Casino Proceeds/Taxation Rev/Debt | 42,358,205 | 5,232,435 | 1,763,435 | 2,435 | 10,331,185 | 2,435 | 11,410 | 7,507,435 | 7,435 | 17,500,000 |
| | 67,374,097 | 12,564,327 | 3,286,200 | 1,128,200 | 12,591,200 | 603,200 | 731,200 | 10,163,430 | 581,200 | 25,725,140 |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|-----------------------------|--|---|---------------|---|
| Engineering Projects | | | | |
| E1 | Equipment Replacement | Purchase 2 one ton dump trucks to replace leased vehicles. | 250,000 | None. |
| E2 | Misc Property Purchase | To provide funding for possible future land acquisition and development | 30,000 | None. |
| E3 | Banner Renewal (Neighbourhood & Cross Street) | Replace banners on a scheduled cyclical plan | 23,250 | None. |
| E4 | Pedestrian Facilities (DCC-R014) | Includes the procurement of land and construction activities associated with providing sidewalk, off-street multi-use pathways. Includes Accessibility Improvements and Bus stop Accessibility, Additional sidewalk priorities from Master Transportation Plan. | 350,000 | Marginal incremental maintenance costs will be required in future years. |
| E5 | Traffic Signal Upgrades (DCC-R011) | Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring. | 375,000 | Current maintenance cost to maintain this traffic signal will be reallocated to maintain other aging signals. |
| E6 | Traffic Signal LED Replacements | | 300,000 | |
| E7 | Retaining Wall Rehabilitation | Reassess the retaining walls safety and structural condition and provide designs for those that needed to be replaced/rehabilitated | 50,000 | Marginal incremental maintenance costs will be required in future years. |
| E8 | Accessibility Improvements | Construct wheelchair curb letdowns to facilitate access. | 200,000 | Marginal incremental maintenance costs will be required in future years. |
| E9 | 202 St area south of 48 Ave - Paving | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 400,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E10 | 206 St, Douglas Cres to 51B Ave Design | Design road rehabilitation work. | 50,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E11 | Upgrade Level 2 Charge Stations @ Timm's Underground Parkade & Engineering Ops | Increase the number of charging stations and upgrade the existing stations at City Facilities | 150,000 | Marginal incremental maintenance costs will be required in future years. |
| E12 | Asset Management Data Collection | Collect additional data which includes street signs, street trees and 3D imagery | 30,000 | None. |
| E13 | DCC Bylaw Update | Hire a consultant, legal review and submittal to the Province for final approval of the new DCC Bylaw | 50,000 | None. |
| E14 | Langley Bypass at 56 Ave UPS | Install a universal power supply at Langley Bypass and 56 Ave traffic signal | 40,000 | Marginal incremental maintenance costs will be required in future years. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|--|
| E15 | High Precision Monument | Replace the high precision monument upon which all other monuments are based off of. | 12,000 | None. |
| E16 | Fibre Optic - 56 Ave from 200 St to 203 St | Replace inlaid surface fibre optic into an underground conduit along 56 Ave from 200 St and 203 St as part of the repaving project. | 100,000 | Marginal incremental maintenance costs will be required in future years. |
| E17 | Streetscape Waste Container Study | Assess the City's waste receptacles and develop a strategy to report back to Council regarding the contamination of the waste materials. | 85,000 | Marginal incremental maintenance costs will be required in future years. |
| E18 | 49 Ave - 196 St to 200 St - Design | Design road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 75,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E19 | Parking Study | Complete a parking study for the City which will review regulations and provide recommendations that may include: permit parking, metered parking, times, locations etc to report back to Council. | 100,000 | Marginal incremental maintenance costs will be required in future years. |
| E20 | Operation Center Detailed Design | Take conceptual designs for a new Operation Centre to a detailed design. | 1,000,000 | Current maintenance cost to maintain this building will be reallocated to maintain the new building. |
| E21 | Bridge Condition Assessments - 204 St | Inspect the 204 St Overpass. | 20,000 | None. |
| E22 | Fraser Hwy, 204 St to 206 St Hydro Design | BC Hydro Design fee for Fraser Hwy, 204 St to 206 St project. | 10,000 | None. |
| E23 | Bicycle Facilities (DCC-R013) | Includes the procurement of land and construction activities associated with providing bicycle lanes, shared lanes, bicycle storage facilities. | 50,000 | Marginal incremental maintenance costs will be required in future years. |
| E24 | 199A St, 49 Ave to Cul-de-sac | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 60,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E25 | Paving - 197B St, Cul-de-cac to 49 Ave | Road rehabilitation | 100,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E26 | Paving - Logan Ave, 200 St to Glover Rd | Road rehabilitation in conjunction with AC water main replacement. | 1,000,000 | Current maintenance cost to maintain these medians will be reallocated to maintain other deteriorating medians. |
| E27 | Fraser Hwy, 204 St to 206 St Streetscape | Rehabilitate road, utility and make streetscape improvements. | 4,675,212 | Remedial work to deteriorated roads will extend the life of the roads and will reduce significant road reconstruction costs in the future. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|---|--|---------------|--|
| E28 | Fraser Hwy 204 St to 206 St Hydro Underground | Undergrounding of the BC Hydro power lines would be subject to 1/3 grant funding from BC Hydro. | 1,800,000 | None. |
| E29 | Douglas Crescent, 204 St to 206 St | Rehabilitate road, utility and make streetscape improvements. | 1,956,915 | Remedial work to deteriorated roads will extend the life of the roads and will reduce significant road reconstruction costs in the future. |
| E30 | 200 St: 44 Ave to 50 Ave (E) | Road rehabilitation in conjunction with AC water main replacement. | 1,000,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E31 | 201A Street: 56 Ave (DCC-R008) | New traffic signal | 396,000 | |
| E32 | 49 Ave, 196 St to 200 St | Road rehabilitation in conjunction with AC water main replacement. | 600,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E33 | 206 ST, 53A Ave to Douglas Crescent | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 1,000,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E34 | Paving, Fraser Hwy Rail Crossing to 204 St | Road rehabilitation in conjunction with AC water main replacement. | 1,300,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E35 | Old Yale Bridge Assessment | Assess Old Yale Bridge structure | 60,000 | None. |
| E36 | 55A Ave: 200 St to 201A St | Road rehabilitation in conjunction with AC water main replacement. | 200,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E37 | Operation Centre | Construct a new Operations Centre to post disaster standard. | 12,000,000 | Maintainance costs will be reduced and efficiencies increased with one centralized Operation Centre. |
| E38 | 198 St: 53 Ave to 56 Ave | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 450,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E39 | Grade Crescent, 200 St to 208 St (DCC-R004) | Reconstruct to a collector road standard including sidewalks (\$350K) and bicycle lanes (\$200K) | 8,650,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E40 | 204 St: 53 Ave to Fraser Hwy | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 350,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E41 | Park Ave: 204 St to Douglas Cr | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 110,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|---|
| E42 | 206 St: 44A Ave to 46A Ave | Road rehabilitation in conjunction with AC water main replacement. | 120,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E43 | 207A St: 44A Ave to 46A Ave | Road rehabilitation in conjunction with AC water main replacement. | 150,315 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E44 | 46 Ave: 206A St to 207A St | Road rehabilitation in conjunction with AC water main replacement. | 75,705 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E45 | 46 Ave: 208 St to 209A St | Road rehabilitation in conjunction with AC water main replacement. | 74,210 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E46 | Transit Support Measures (DCC-R012) | Install concrete bus landing pads at various locations throughout the City. | 1,100,000 | None. |
| E47 | 55A Ave: West End (City Limit) to 198 St | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 153,810 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E48 | 208 St: Fraser Hwy to 56 Ave | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 114,950 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E49 | Logan Ave: 204 St / Duncan Way to 203A St | Road rehabilitation in conjunction with AC sanitary sewer replacement. | 90,510 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E50 | 207 St: 53A Ave to Douglas Cr | Road rehabilitation in conjunction with AC sanitary sewer replacement. | 116,045 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E51 | 56 Ave: 203 St / Douglas Cr to Fraser Hwy | Road rehabilitation in conjunction with AC water main replacement. | 81,015 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E52 | 55 Ave: West End (Cul-de-sac) to 198 Ave | Road rehabilitation in conjunction with AC water main replacement. | 46,295 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E53 | Eastleigh Cr: Glover Rd to 56 Ave | Road rehabilitation in conjunction with AC water main replacement. | 156,125 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E54 | 208 St: South End (Cul-de-sac) to Douglas Cr | Road rehabilitation in conjunction with AC water main replacement. | 62,910 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|---|--|---------------|---|
| E55 | 45A Ave: 199 St to 200 St | Road rehabilitation in conjunction with AC water main replacement. | 75,660 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E56 | 209 St: 45A Ave to 46 Ave | Road rehabilitation in conjunction with AC water main replacement. | 20,320 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E57 | Road Rehabilitation (various locations) | Road rehabilitation | 1,050,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E58 | Fraser Hwy: 56 Ave to 204 St / Glover Rd | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 81,700 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E59 | 54 Ave: 201A St to 204 St | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 141,350 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E60 | 54A Ave: 201A St to 203 St | Road rehabilitation in conjunction with AC water main replacement. | 78,720 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E61 | 53B Ave: 200A St to 201 St | Road rehabilitation in conjunction with AC water main replacement. | 23,545 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E62 | 206A St: 45 Ave to 46 Ave | Road rehabilitation in conjunction with AC sanitary sewer replacement. | 45,070 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E63 | 53A Ave: West End (Cul-de-sac) to 200 St | Road rehabilitation in conjunction with AC sanitary sewer replacement. | 12,180 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E64 | Michaud Crescent Greenway | Road rehabilitation in conjunction with AC water main replacement. | 4,700,000 | Marginal incremental maintenance costs will be required in future years. |
| E65 | 51A Ave: West End (Cul-de-sac) to 204 St | Road rehabilitation in conjunction with AC sanitary sewer replacement. | 30,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E66 | Road Rehabilitation (various locations) | Road rehabilitation | 1,650,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E67 | 54A Ave: West End (Cul-de-sac) to 198 Ave | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 50,920 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|---|
| E68 | Old Yale Rd 1: Northwest End to Old Yale Rd | Road rehabilitation in conjunction with AC water main replacement. | 184,005 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E69 | 48 Ave: 196 St (City Boundry) to 200 St | Road rehabilitation in conjunction with AC water main replacement. | 119,670 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E70 | 48A Ave: 196 St to 1/2 Way | Road rehabilitation in conjunction with AC water main replacement. | 45,595 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E71 | 53A Ave: 200A St to 201 St | Road rehabilitation in conjunction with AC water main replacement. | 25,805 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E72 | Road Rehabilitation (various locations) | Road rehabilitation | 1,044,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E73 | 200A St: 53A Ave to 53B Ave | Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement. | 20,505 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E74 | 200 St: 56 Ave to Industrial Ave | Road rehabilitation in conjunction with AC sanitary sewer replacement. | 459,415 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E75 | 197B St: 49 Ave to North End (Cul-de-sac) | Road rehabilitation in conjunction with AC water main replacement. | 50,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E76 | 198 St: 56 Ave to Production Way | Road rehabilitation in conjunction with AC water main replacement. | 170,165 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E77 | Road Rehabilitation (various locations) | Road rehabilitation | 1,300,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E78 | 200 St: Fraser Hwy to Production Way / Logan | Road widening and associated upgrade | 2,271,655 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E79 | 200 St: 56 Ave to 57A Ave (DCC-R006) | Intersection Improvements, eliminate short right turn merge lane and advance left turn signal. | 100,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E80 | 200 St: Michaud Cr to Brydon Cr (DCC-R019) | Reconstruct to a collector road standard. | 718,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|-----------------------------------|---|---------------|---|
| E81 | Transportation Improvements | Provide funding for future Transit Projects. | 5,000,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |
| E82 | 62 Ave: 200 to Mufford (DCC-R003) | Reconstruct 62 Ave between 200 Street and Mufford Crescent to arterial road standard. | 2,000,000 | Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Description | Year | Budget Amount | Office Equip Replace 209 | Capital Works Reserve 200 | Hotel Tax 513 | Casino Proceeds | Machine Equip 510 | Community Develop | Grants |
|-------------------------------|--------------------------------------|------|------------------|-----------------------------|------------------------------|------------------|--------------------|----------------------|----------------------|--------|
| Development Services Projects | | | | | | | | | | |
| DS1 | Building Inspector Vehicle | 2022 | 12,500 | | | | | 12,500 | | |
| DS2 | Affordable Rental Policy Development | 2022 | 15,000 | | 15,000 | | | | | |
| DS3 | Bylaw Review | 2022 | 18,000 | | 18,000 | | | | | |
| | | | 45,500 | - | 33,000 | - | - | 12,500 | - | - |

Development Services Capital Improvement Plan 2023 - 2031

| Item | Description | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------|-------------------------------------|--------|------|------|------|------|------|------|------|------|
| DS2 | Building Inspector Electric Vehicle | 40,000 | | | | | | | | |
| | | 40,000 | - | - | - | - | - | - | - | - |

| Funding Sources | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------------------------------|--------|--------|------|------|------|------|------|------|------|------|
| Office Equipment Replacement | - | - | - | - | - | - | - | - | - | - |
| Capital Works Reserve | - | | - | - | - | - | - | - | - | - |
| Parks & Recreation Reserve | - | - | - | - | - | - | - | - | - | - |
| Machinery Replacement Res | 40,000 | 40,000 | | - | - | | | - | - | - |
| Grants | - | - | - | - | - | - | - | - | - | - |
| Casino Proceeds | - | - | - | - | - | - | - | - | - | - |
| | 40,000 | 40,000 | - | - | - | - | - | - | - | - |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|--------------------------------------|--------------------------------------|---|---------------|------------------------|
| Development Services Projects | | | | |
| DS1 | Building Inspection Electric Vehicle | Replace the building inspection vehicle. Tenders were higher than anticipated. Increase to 2021 \$35,000 budget. | 12,500 | None. |
| DS2 | Affordable Rental Policy Development | Create a policy on below-market rate rentals to be applied when older purpose-built rental buildings undergo redevelopment. | 15,000 | None. |
| DS3 | Bylaw Review | Undertake a bylaw review and update project | 18,000 | None. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| | | | DCC | | | | | | | | |
|-----------------------------|---|------|-----------|----------|-------------|-----------|------------|---------|---------|---------|--------|
| | | | Budget | Parks | DCC Parks | Community | Parks & | Capital | Machine | Casino | |
| Item | Description | Year | Amount | Interest | Unallocated | Amenity | Recreation | Works | Replace | Proceed | Grants |
| | | | 202-890 | 202-899 | Fund 2617 | 210 | 200 | 207 | | | |
| Parks & Recreation Projects | | | | | | | | | | | |
| P1 | Equipment Replacement | 2022 | 450,330 | | | | | | 450,330 | | |
| P2 | Trail System Expansion (DCC-P018) | 2022 | 80,000 | | 39,600 | | 40,400 | | | | |
| P3 | Neighbourhood Park Updates | 2022 | 20,000 | | | 20,000 | | | | | |
| P4 | Park Amenity Replacements | 2022 | 20,000 | | | 20,000 | | | | | |
| P5 | Christmas Decoration Pole Mounts | 2022 | 80,000 | | | 80,000 | | | | | |
| P6 | Community Gardens | 2022 | 75,000 | | | | 75,000 | | | | |
| P7 | City Park Bull Rail Replacement | 2022 | 30,000 | | | 30,000 | | | | | |
| P8 | Urban Forest Management Plan | 2022 | 110,000 | | | | | | | 110,000 | |
| P9 | City Park Infield Resurfacing | 2022 | 50,000 | | | | 25,000 | | | | 25,000 |
| P10 | Portage Park Tree Plaques | 2022 | 10,000 | | | 10,000 | | | | | |
| P11 | Brydon Park | 2022 | 100,000 | | | | | | | 100,000 | |
| P12 | Innes Plaza Tile Replacement | 2022 | 110,000 | | | 110,000 | | | | | |
| P13 | Wooden Statue Restoration | 2022 | 15,000 | | | 15,000 | | | | | |
| P14 | Glover Road Gateway Project | 2022 | 150,000 | | | 150,000 | | | | | |
| P15 | Library Roof Replacement | 2022 | 100,000 | | | | | | | 100,000 | |
| P16 | Trail Maps | 2022 | 8,000 | | | 8,000 | | | | | |
| P17 | Historical Signage | 2022 | 5,000 | | | 5,000 | | | | | |
| P18 | Paint exterior of Douglas Recreation Centre | 2022 | 10,000 | | | | 10,000 | | | | |
| P19 | DRC Lighting Upgrade | 2022 | 12,000 | | | | 12,000 | | | | |
| P20 | DRC Kitchen Cupboards and Floor | 2022 | 15,000 | | | | 15,000 | | | | |
| P21 | Al Anderson Pool Tiles | 2022 | 27,000 | | | 27,000 | | | | | |
| P22 | Al Anderson Kitchen and Guard Room Renovation | 2022 | 50,000 | | | | 50,000 | | | | |
| P23 | Al Anderson Foyer Bathroom Partitions | 2022 | 4,000 | | | | 4,000 | | | | |
| P24 | Sendal Garden's House | 2022 | 20,000 | | | | 20,000 | | | | |
| | | | 1,551,330 | - | 39,600 | 475,000 | 251,400 | - | 450,330 | 310,000 | 25,000 |

Parks & Recreation Capital Improvement Plan 2023 - 2031

| Item | Description | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------|---|-----------|---------|---------|---------|-----------|---------|---------|---------|------------|
| P1 | Equipment Replacement | 30,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| P2 | Trail System Expansion (DCC-P018) | 80,000 | 80,000 | 40,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| P3 | Neighbourhood Park Upgrades (Amenity) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| R25 | Timm's Equipment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| R26 | DRC Equipment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| R27 | AAMP Equipment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| R28 | Public Art (Community Amenity Fund) | 20,000 | | | 20,000 | | | | | |
| P29 | Open Space Upgrades - Innes Corners, McBurney Plaza, BC Hyd | 5,000 | | | 5,000 | | | | | |
| P30 | Brydon Park - Phase II | 850,000 | | | | | | | | |
| P31 | Douglas Park - Trees & Paths (DCC-P006) | 75,000 | | | | | | | | |
| P32 | Pedestrian Bridge Replacement | 500,000 | | | | | | | | |
| P33 | Wayfinding, Regulatory and Interpretive Signs | | 10,000 | | | | | | | |
| P34 | DRC - Renovate Second Floor | | 30,000 | | | | | | | |
| P35 | City Park - Barbour Diamond Field Upgrade | | 600,000 | | | | | | | |
| P36 | City Park - North Diamond Field Upgrade | | | 550,000 | | | | | | |
| P37 | School Site Upgrading | | | | 30,000 | | | | | |
| P38 | City Park - Cook Diamond Field Upgrade | | | | 550,000 | | | | | |
| P39 | Rotary Park (DCC-P017) | | | | | 450,000 | | | | |
| P40 | Buckley Park - East Field Upgrade | | | | | 600,000 | | | | |
| P41 | Buckley Park - West Field Upgrade | | | | | | 600,000 | | | |
| P42 | Douglas Park - Lawn Bowling Green and Clubhouse | | | | | | | | | 1,000,000 |
| P43 | Linwood Park - Trees, Pathway, Drainage (DCC-P010) | | | | | | | | | 300,000 |
| P44 | Linwood Park - Upgrade Park Amenities (DCC-P010) | | | | | | | | | 650,000 |
| P45 | Sendall Gardens - Building Area (DCC-P015) | | | | | | | | | 1,000,000 |
| P46 | Hydro ROW Greenway - Paved Trails, Community Gardens (DCC-P007) | | | | | | | | | 1,400,000 |
| P47 | Brydon Park - Land Acquisition (DCC-P001) | | | | | | | | | 2,500,000 |
| P48 | Nicomekl Park - Trails, Interpretive Signage, Viewing Platform (DCC-P012) | | | | | | | | | 800,000 |
| P49 | Parkland Acquisition (DCC-P016) | | | | | | | | | 3,000,000 |
| | | 1,610,000 | 850,000 | 720,000 | 815,000 | 1,260,000 | 810,000 | 210,000 | 210,000 | 10,860,000 |

[illegible]

| Item | Description | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | |
|------|-------------------------|------------|-----------|---------|---------|---------|-----------|---------|---------|-----------|------------|
| | Community Amenity Funds | 600,000 | 300,000 | 300,000 | | | - | - | - | - | |
| | Grants | 500,000 | - | - | | - | - | - | - | 500,000 | |
| | Casino Use Proceeds | 7,785,300 | 675,000 | 110,000 | 270,000 | 620,000 | 240,000 | | - | 5,826,300 | |
| | Borrowing | - | - | - | | | - | - | - | - | |
| | | 17,345,000 | 1,610,000 | 850,000 | 720,000 | 815,000 | 1,260,000 | 810,000 | 210,000 | 210,000 | 10,860,000 |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|--|---|---|---------------|--|
| Parks & Recreation Projects | | | | |
| P1 | Equipment Replacement | \$250K Willie tractor and multiple attachments for floodplain mowing and sweeping. \$75K replace unit 259, watering tank truck, \$55,330 John Deere Front mower. | 380,330 | None. |
| P2 | Trail System Expansion (DCC-P018) | Expand trail system to provide more connectivity; design and build strategically located infrastructure to support the trail system, like retaining walls. | 80,000 | Additional operating dollars for maintenance will be required. |
| P3 | Neighbourhood Park Upgrades (Amenity) | Plan upgrades with community input for parks that need a minor level of upgrade: Buckley Park, Conder Park and other neighbourhood parks and open space. | 20,000 | None. |
| P4 | Park Amenity Replacement (Amenity Fund) | To provide amenities within the community funded by development (public art, street furniture, hydro box wraps and other beautification measures) | 20,000 | None. |
| P5 | Christmas Decoration Pole Mounts | Add to the Christmas Decoration inventory, primarily on Douglas Crescent and Glover Road | 80,000 | None. |
| P6 | Community Gardens | Expand Rotary Park gardens to double the capacity and other miscellaneous improvements at other sites. | 75,000 | Operating and maintenance costs will increase with the additional facility |
| P7 | Ciy Park Bull Rail Replacement | Rebuild bullrail that surrounds City Park | 30,000 | None. |
| P8 | Urban Forest Management Plan | Hire a consultant to develop an urban forest strategy along with establishing guidelines and actions to perserve and enhance the urban forest in the City over the next 15 to 25 years. | 110,000 | None. |
| P9 | City Park Infield Resurfacing | Partner with Langley Baseball replacing the infield crushed gravel surface with red clay. | 50,000 | None. |
| P10 | Portage Park Tree Plaques | Place tree identification signs on trees in Portage Park. | 10,000 | None. |
| P11 | Brydon Park | Additional funding to complete Phase I of the | 100,000 | None. |
| P12 | Innes Plaza Tile Replacement | Replace tiles at Innes Plaza | 110,000 | None. |
| P13 | Wooden Statue Restoration | Assess and restore the finish on the wooden statues | 15,000 | None. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|--|
| R14 | Library Roofing Membrane Replacement | Replace the lower roof over the library and Timms washroom area to prevent water penetration into the building envelop | 100,000 | None. |
| R15 | Glover Road Gateway Project | Gateway art project on Glover Road and the Langley Bypass. | 150,000 | Additional operating dollars for maintenance will be required. |
| R16 | Trail Maps | Update and print the trail maps | 8,000 | None. |
| R17 | Historical Signage | Heritage signage for the railway systems that travel through the City and an historical walk recognizing our past - indigenous peoples, settlers to present day. | 5,000 | None. |
| R18 | Paint exterior of Douglas Recreation Centre | Paint the exterior of DRC. | 10,000 | None. |
| R19 | DRC Lighting Upgrade | Include new LED lighting at DRC | 12,000 | Lower energy use with the replacement of florescent lighting. |
| R20 | DRC Kitchen Cupboards and Floor | Replace kitchen cupboards, countertops and flooring | 15,000 | None. |
| R21 | Al Anderson Pool Tiles | Replace the pool tile edge. | 27,000 | None. |
| R22 | Al Anderson Kitchen and Guard Room Renov. | Replace cabinets in kitchen and guard first aid room. | 50,000 | None. |
| R23 | Al Anderson Foyer Bathroom Partitions | Replace metal bathroom partitions with plastic partitions. | 4,000 | None. |
| R24 | Timm's Equipment | Replace aging equipment. | 10,000 | None. |
| R25 | DRC Equipment | Replacement of aging equipment. | 10,000 | None. |
| R26 | AAMP Equipment | Replace equipment and teaching aids. | 10,000 | None. |
| R27 | Sendal Garden's House | Resolve water ingress into basement and replace handrails. | 20,000 | None. |
| R28 | Public Art (Amenity Fund) | To provide amenities within the community funded by development (public art, street furniture, hydro box wraps and other beautification measures) | 20,000 | None. |
| P29 | Open Space Upgrades - Innes Plaza, McBurney Plaza, BC Hydro Corridor | Conduct moderate upgrades to open space. | 5,000 | None. |
| P30 | Brydon Park - Phase II | Conduct moderate upgrades of the paths and nature interpretation as outlined in the planning process above. | 850,000 | Additional operating dollars for maintenance will be required. |
| P31 | Douglas Park - Trees & Paths (DCC-P006) | Make improvements anticipated in the DCC bylaw. | 75,000 | None. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|---|--|---------------|---|
| P32 | Pedestrian Bridge Replacement | Replace the 206A St pedestrian suspension bridge as well as a small bridge at 203St and 5200 Block. | 500,000 | Current maintenance cost to maintain this bridge will be reallocated to maintain other deteriorating bridges. |
| P33 | Wayfinding, Regulatory and Interpretive Signs | Develop and install a set of wayfinding, regulatory and interpretive signs for parks, trails, bike routes and recreation / community centres that are consistent with the park identification signs. | 10,000 | None. |
| P34 | DRC - Renovate Second Flr | Renovate 2nd Floor of DRC for additional use | 30,000 | Operating and maintenance costs will increase with the additional facility |
| P35 | City Park - Barbour Diamond Field Upgrade | Upgrade the sports field in City Park | 600,000 | Operating and maintenance costs will increase with the additional facility |
| P36 | City Park - North Diamond Field Upgrade | Upgrade the sports field in City Park | 550,000 | Operating and maintenance costs will increase with the additional facility |
| P37 | School Site Upgrading | Upgrade play areas at school sites through a joint use agreement where applicable and there is a community benefit | 30,000 | None. |
| P38 | City Park - Cook Diamond Field Upgrade | Upgrade the sports field in City Park | 550,000 | Operating and maintenance costs will increase with the additional facility |
| P39 | Rotary Park (DCC-P017) | Implement phase I of the master plan | 450,000 | Additional operating dollars for maintenance will be required. |
| P40 | Buckley Park - East Field Upgrade | Upgrade the sports field in Buckley Park | 600,000 | Operating and maintenance costs will increase with the additional facility |
| P41 | Buckley Park - West Field Upgrade | Upgrade the sports field in Buckley Park | 600,000 | Operating and maintenance costs will increase with the additional facility |
| P42 | Douglas Park - Lawn Bowling Green and Clubhouse | Consider rebuilding the lawn bowling green in Douglas Park with artificial turf and rebuild the clubhouse as a multi-use facility, in partnership with the lawn bowling club and other user groups. | 1,000,000 | Operating and maintenance costs will increase with the additional facility |
| P43 | Linwood Park - Trees, Pathway, Drainage | Conduct moderate upgrades to the park as outlined in the planning process. | 300,000 | Additional operating dollars for maintenance will be required. |
| P44 | Linwood Park - Amenities | Upgrade park amenities | 650,000 | None. |
| P45 | Sendall Gardens - Building Area (DCC-P015) | Make improvements anticipated in the DCC bylaw. | 1,000,000 | Operating and maintenance costs will increase with the additional facility |
| P46 | Hydro ROW Greenway - Paved Trails, Community Gardens (DCC-P007) | Make improvements anticipated in the DCC bylaw. | 1,400,000 | Operating and maintenance costs will increase with the additional facility |
| P47 | Brydon Park - Land Acquisition (DCC-P001) | Make improvements anticipated in the DCC bylaw | 2,500,000 | Operating and maintenance costs will increase with the additional facility |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|---|--|------------------|--|
| P48 | Nicomekl Park - Trails, Interpretive Signage, Viewing Platform (DCC-P012) | Make improvements anticipated in the DCC bylaw | 800,000 | Operating and maintenance costs will increase with the additional facility |
| P49 | Parkland Acquisition (DCC-P016) | Make improvements anticipated in the DCC bylaw | 3,000,000 | Operating and maintenance costs will increase with the additional facility |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Description | Year | Budget Amount | Sewer Future Capital 505 | DCC Sewer 204 | DCC Sewer Unallocate d 204 | DCC Drainage 201 | DCC Drainage Unallocated 201 | Casino Proceeds | Grant | Capital Works Reserve |
|--|--|------|------------------|--------------------------------|------------------|----------------------------------|------------------------|---------------------------------------|--------------------|-------|-----------------------------|
| Sewer & Drainage Utility Projects | | | | | | | | | | | |
| S1 | Sewer Replacements - Various (DCC-S020) | 2022 | 100,000 | 25,750 | 74,250 | | | | | | |
| S2 | Video Condition Assessment | 2022 | 95,000 | 95,000 | | | | | | | |
| S3 | Infiltration Inflow Control Program | 2022 | 50,000 | 50,000 | | | | | | | |
| S4 | Sanitary and Storm Sewer Point Repairs | 2022 | 650,000 | - | | | | | 650,000 | | |
| S5 | 56 Ave, 200 St to 203 St (DCC S011) | 2022 | 2,150,000 | 12,500 | 1,237,500 | | | | 900,000 | | |
| S6 | Michaud Crescent Sanitary Sewer (DCC S002) | 2022 | 1,000,000 | 10,000 | 990,000 | | | | | | |
| S7 | 49 Ave - 196 St to 200 St - Design | 2022 | 25,000 | 25,000 | | | | | | | |
| S8 | 206 St, Douglas Crescent to 51B Ave - Design | 2022 | 50,000 | 50,000 | | | | | | | |
| S9 | Large Diameter Culvert Cleaning & Inspection | 2022 | 200,000 | 200,000 | | | | | | | |
| S10 | 196A St, Fraser Hwy to 60 Ave (DCC D016) | 2022 | 375,000 | 189,375 | | | 185,625 | | | | |
| S11 | Floodplain Mapping | 2022 | 30,000 | 30,000 | | | | | | | |
| S12 | 202 St area south of 48 Ave - Sewer Repairs | 2022 | 60,000 | 60,000 | | | | | | | |
| S13 | 46 Ave, 206A St to 207A St - Storm | 2022 | 486,000 | 486,000 | | | | | | | |
| S14 | 208 St Culvert Relining at 5200 Blk | 2022 | 400,000 | | | | | | 400,000 | | |
| | | | 5,671,000 | 1,233,625 | 2,301,750 | - | 185,625 | - | 1,950,000 | - | - |

Sewer & Drainage Utility Capital Improvement Plan 2023 - 2031

| Item | Description | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|------|---|-----------|-----------|-----------|-----------|---------|---------|---------|---------|-----------|
| S1 | Various Locations (DCC-S020) | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,200,000 |
| S2 | Large Diameter Culvert Cleaning & Inspection | 200,000 | 150,000 | 100,000 | 50,000 | | | | | |
| S4 | Infiltration Inflow Control Program | 50,000 | 50,000 | 50,000 | 50,000 | | | | | |
| S5 | Storm and Sanitary Sewer Point Repairs | 400,000 | | | | | | | | |
| S15 | Fraser Hwy Sewer Replacement (204 - 206 St) | 1,136,880 | | | | | | | | |
| S16 | Douglas Crescent 204 St to 206 St (DCC-D004) | 799,595 | | | | | | | | |
| S17 | Brydon Lagoon Viewing platform | 300,000 | | | | | | | | |
| S18 | 198 St: 53 Ave to 56 Ave (DCC-S019) | 580,000 | | | | | | | | |
| S19 | 49 Avenue: 196 St to 200 St (DCC-S013) | 672,375 | | | | | | | | |
| S20 | Fraser Hwy: 196 to Bypass (DCC-D015) | 2,400,000 | | | | | | | | |
| S21 | 206 St: 53A Ave to Douglas Cr (DCC-D006) | | 132,415 | | | | | | | |
| S22 | 206 St: 53A Ave to Douglas Cr (DCC-S015) | | 649,440 | | | | | | | |
| S23 | Operation Centre | | | 400,000 | | | | | | |
| S24 | Industrial Avenue: 201 St to 203 St (DCC-S006) | | | 437,250 | | | | | | |
| S25 | 204 St: 53 Ave to Fraser Hwy | | | 134,195 | | | | | | |
| S26 | 56 Ave, Forcemain Assessment | | | 100,000 | | | | | | |
| S27 | Park Ave: 204 St to Douglas Cr | | | 157,340 | | | | | | |
| S28 | 57A Ave (Baldi Creek) Culvert Reline | | | 150,000 | | | | | | |
| S29 | Grade Cr: 203 St / 48 Ave to 205 St Sewer | | | | 2,500,000 | | | | | |
| S30 | Senior Centre Pond | | | | 250,000 | | | | | |
| S31 | Brydon Lagoon - Enhance Public Features | | | | 50,000 | | | | | |
| S32 | 55A Ave: West End (City Limit) to 198 St | | | | 137,480 | | | | | |
| S33 | 208 St: Fraser Hwy to 56 Ave | | | | 3,820 | | | | | |
| S34 | Logan Ave: 204 St / Duncan Way to 203A St | | | | 129,345 | | | | | |
| S35 | 207 St: 53A Ave to Douglas Cr | | | | 181,870 | | | | | |
| S36 | Fraser Hwy: 56 Ave to 204 St / Glover Rd | | | | | | | | | 122,380 |
| S37 | 54 Ave: 201A St to 204 St | | | | | | | | | 76,820 |
| S38 | 54A Ave: 201A St to 203 St | | | | | | | | | 61,705 |
| S39 | 53B Ave: 200A St to 201 St | | | | | | | | | 78,070 |
| S40 | 54A Ave: West End (Cul-de-sac) to 198 Ave | | | | | | | | | 142,755 |
| S41 | 51A Ave: 50A Ave to 206 St (DCC-S018) | | | | | | | | | 305,250 |
| S42 | 200A St: 53A Ave to 53B Ave | | | | | | | | | 23,850 |
| S43 | 200 St: 56 Ave to Industrial Ave | | | | | | | | | 464,595 |
| S44 | Brydon Lagoon - Deepen areas | | | | | | | | | 200,000 |
| S45 | 200 St: Production Way / Logan Ave to Langley Bypass (DCC-S017) | | | | | | | | | 801,900 |
| | | 6,638,850 | 1,081,855 | 1,628,785 | 3,452,515 | 100,000 | 100,000 | 100,000 | 100,000 | 3,477,325 |

Sewer & Drainage Utility Capital Improvement Plan 2023 - 2031

| Funding Sources | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--------------------------|------------|-----------|-----------|-----------|-----------|---------|---------|---------|---------|-----------|
| Sewer Future Capital | 4,154,164 | 840,949 | 299,114 | 698,285 | 1,668,264 | 25,750 | 25,751 | 25,752 | 25,752 | 544,547 |
| Capital Works Reserve | - | - | - | - | - | - | - | - | - | - |
| DCC Sewer | - | - | - | - | - | - | - | - | - | - |
| DCC Sewer Unallocated | 4,639,571 | 1,314,101 | 717,196 | 74,250 | 74,251 | 74,250 | 74,249 | 74,248 | 74,248 | 2,162,778 |
| DCC Drainage | - | - | - | - | - | - | - | - | - | - |
| DCC Drainage Unallocated | 1,649,345 | 1,583,800 | 65,545 | - | - | - | - | - | - | - |
| Casino Revenues | 6,236,250 | 2,900,000 | | 856,250 | 1,710,000 | | - | - | - | 770,000 |
| Grants | - | | | - | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | - | - | - |
| | 16,679,330 | 6,638,850 | 1,081,855 | 1,628,785 | 3,452,515 | 100,000 | 100,000 | 100,000 | 100,000 | 3,477,325 |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|--|---|--|---------------|---|
| Sewer & Drainage Utility Projects | | | | |
| S1 | Sewer Replacements - Various Locations (DCC-S020) | Small capacity upgrade to the sewer system in various locations. | 100,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S2 | Video Condition Assessment | Carryout video condition assessments of underground pipes. | 95,000 | None. |
| S3 | Infiltration Inflow Control Program | Detect unnecessary rain water inflow into the sewer system. | 50,000 | None. |
| S4 | Storm and Sanitary Sewer Point Repairs | Using the CCTV results to repair segments of storm & sanitary pipes that are cracked or broken. | 650,000 | Operating and maintenance costs will reduce with improvements in the storm & sanitary sewer systems. |
| S5 | 56 Ave, 200 St to 203 St (DCC-S011) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 2,150,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S6 | Michaud Crescent, 200 St to 203 St (DCC-S002) | A DCC project to upsize the sanitary sewer east of 200 St. to allow for future development in the area. | 1,000,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S7 | 49 Ave - 196 St to 200 St - Design | Design replacement of existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 25,000 | None. |
| S8 | 206 St, Douglas Crescent to 51B Ave - Design | Design replacement of existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 50,000 | None. |
| S9 | Large Diameter Culvert Cleaning & Inspection | To clean and inspect large diameter culverts in the City creek system to identify defects and reduce flood risk. | 200,000 | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S10 | 196A St, Fraser Hwy to 60 Ave | Replace existing storm sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 375,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|---|---|---------------|---|
| S11 | Floodplain mapping | Undertake a floodplain mapping study to confirm flood levels, construction flood levels and determine mitigation strategies. Funding under the National Disaster Mitigation Program (NDMP). | 30,000 | None. |
| S12 | 202/203/47/48 Area - Sewer Repairs | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 60,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S13 | 46 Ave, 206A St to 207A St - Storm | Replace existing storm sewer main to reduce risk, as it has reached the end of its useful life. | 486,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S14 | 208 St Culvert Relining at 5200 Blk | Reline two culverts after the 208 St project is completed. | 400,000 | Operating and maintenance costs will reduce with repairs of identified defects in the drainage system. |
| S15 | Fraser Hwy Sewer Replacement - 204 St to 208 St | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 1,136,880 | None. |
| S16 | Douglas Crescent, 204 St to 206 St | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 799,595 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S17 | Brydon Lagoon Viewing Platform | To construct a wooden walkway/viewing platform along the perimeter trail to improve views around and within the lagoon | 300,000 | None. |
| S18 | 198 St: 53 Ave to 56 Ave (DCC-S019) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 580,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S19 | 49 Avenue: 196 St to 200 St (DCC-S013) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 672,375 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S20 | Fraser Hwy: 196 to Bypass (DCC-D015) | Capacity upgrade to drainage system. | 2,400,000 | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S21 | 206 St: 53A Ave to Douglas Cr (DCC-D006) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 132,415 | Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system. |
| S22 | 206 St: 53A Ave to Douglas Cr (DCC-S015) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 649,440 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|--|
| S23 | Operation Centre | Construct a new Operations Centre to post disaster standard. | 400,000 | Maintainance costs will be reduced and efficiencies increased with one centralized Operation Centre. |
| S24 | Industrial Avenue: 201 St to 203 St (DCC-S006) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 437,250 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S25 | 204 St: 53 Ave to Fraser Hwy | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 134,195 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S26 | 56 Ave, Forcemain Assessment | Assess forcemain on 56 Ave. | 100,000 | None. |
| S27 | Park Ave: 204 St to Douglas Cr | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 157,340 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S28 | 57A Ave (Baldi Creek) Culvert Reline | Reline culvert at 57A Ave | 150,000 | Operating and maintenance costs will reduce with repairs of identified defects in the drainage system. |
| S29 | Grade Cr: 203 St / 48 Ave to 205 St (DCC-S005) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 2,500,000 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S30 | Senior Resource Centre Pond | To complete improvements as per the pond study including storm water management. | 250,000 | None. |
| S31 | Brydon Lagoon - Enhance Public Features | Enhance the public features at the Brydon Lagoon | 50,000 | None. |
| S32 | 55A Ave: West End (City Limit) to 198 St | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 137,480 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S33 | 208 St: Fraser Hwy to 56 Ave | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 3,820 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S34 | Logan Ave: 204 St / Duncan Way to 203A St | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. | 129,345 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S35 | 207 St: 53A Ave to Douglas Cr | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. | 181,870 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S36 | Fraser Hwy: 56 Ave to 204 St / Glover Rd | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 122,380 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|-------------|---|--|----------------------|---|
| S37 | 54 Ave: 201A St to 204 St | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 76,820 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S38 | 54A Ave: 201A St to 203 St | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. | 61,705 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S39 | 53B Ave: 200A St to 201 St | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. | 78,070 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S40 | 54A Ave: West End (Cul-de-sac) to 198 Ave | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 142,755 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S41 | 51A Ave: 50A Ave to 206 St (DCC-S018) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 305,250 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S42 | 200A St: 53A Ave to 53B Ave | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades. | 23,850 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S43 | 200 St: 56 Ave to Industrial Ave | Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. | 464,595 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |
| S44 | Brydon Lagoon - Deepen Sections | To provide deeper areas within the lagoon so fish could retreat to these areas if water is too warm in the shallower zones | 200,000 | None. |
| S45 | 200 St: Production Way / Logan Ave to Langley Bypass (DCC-S017) | Capacity upgrade to provide local sewerage for the residents as identified in sewer model. | 801,900 | Operating and maintenance costs will reduce with repairs of identified defects in the sewer system. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Description | Year | Budget Amount | Water | DCC Water 205 | DCC Water Unallocated 205 | Special Bond | Community Works 502 | Casino Proceeds | Grants |
|------|--|------|------------------|--------------------------|------------------|---------------------------------|-----------------|------------------------|--------------------|--------|
| | | | | Future Capital 509 | | | | | | |
| | Water Utility Projects | | | | | | | | | |
| W1 | Water Meter Replacement Program | 2022 | 200,000 | 200,000 | | | | | | |
| W2 | Eliminate Pipe Twinning -Logan Avenue | 2022 | 400,000 | 400,000 | | | | | | |
| W3 | 56 Ave, 200 St to 203 St | 2022 | 600,000 | | | | | | 600,000 | |
| W4 | Park Ave Watermain | 2022 | 25,000 | 25,000 | | | | | | |
| W5 | 200 St - 44 Ave to 50 Ave Watermain Design | 2022 | 70,000 | 70,000 | | | | | | |
| W6 | 202 St area south of 48 Ave - Water Main | 2022 | 1,500,000 | | | | | | 1,500,000 | |
| W7 | Fraser Hwy, Production to Langley Bypass East - Design | 2022 | 100,000 | 100,000 | | | | | | |
| W8 | 48 Ave, 196 St to 200 St design (2029 capital plan) | 2022 | 100,000 | 100,000 | | | | | | |
| W9 | Grade Crescent, 200 St to 208 St - Design | 2022 | 100,000 | 100,000 | | | | | | |
| W10 | Michaud Cres, 20100 - 20200 | 2022 | 150,000 | 150,000 | | | | | | |
| W11 | Reservoir Programable Logic Controller (PLC) Upgrades | 2022 | 75,000 | 75,000 | | | | | | |
| W12 | 198 St, 53 Ave to 56 Ave | 2022 | 250,000 | 250,000 | | | | | | |
| W13 | 49 Ave, 196 St to 200 St - Design | 2022 | 25,000 | 25,000 | | | | | | |
| W14 | 206 St, Douglas Cres to 51B Ave Design | 2022 | 50,000 | 50,000 | | | | | | |
| | | | 3,645,000 | 1,545,000 | - | - | - | - | 2,100,000 | - |

Water Utility Capital Improvement Plan 2023 - 2031

[illegible]

Water Utility Capital Improvement Plan 2023 - 2031

| | | | | | | | | |
|-----------|---------|-----------|---------|-----------|---------|-----------|--------|-----------|
| 3,911,280 | 474,670 | 1,250,000 | 993,300 | 4,166,025 | 594,035 | 1,612,580 | 75,000 | 1,373,065 |
|-----------|---------|-----------|---------|-----------|---------|-----------|--------|-----------|

| Funding Sources | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|-----------------------|------------|-----------|---------|-----------|---------|-----------|---------|-----------|--------|-----------|
| Water Future Capital | 6,383,580 | 975,930 | 474,670 | 875,000 | 993,300 | 810,000 | 594,035 | 812,580 | 75,000 | 773,065 |
| DCC Water | - | - | - | - | - | - | - | - | - | - |
| DCC Water Unallocated | 435,350 | 435,350 | | | - | - | - | - | - | - |
| Capital Works Reserve | - | - | - | - | - | - | - | - | - | - |
| Casino Proceeds | 7,031,025 | 2,500,000 | | 375,000 | | 3,356,025 | | 800,000 | | 600,000 |
| Grants | - | - | | - | - | - | - | - | - | - |
| Borrowing | - | - | | | - | - | - | - | - | - |
| | 13,849,955 | 3,911,280 | 474,670 | 1,250,000 | 993,300 | 4,166,025 | 594,035 | 1,612,580 | 75,000 | 1,373,065 |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|-------------------------------|---|--|---------------|--|
| Water Utility Projects | | | | |
| W1 | Water Meter Replacement Program | To replace aging water meters that read the water consumption inaccurately. | 200,000 | Water consumption charges to consumers may increase with more accurate reading ability. |
| W2 | Eliminate Pipe Twinning | Certain area have two sets of pipes in the same roadway. To reduce the amount of maintenance the City will switch some of the services from the duplicate pipe and decommission this pipe to reduce the ongoing maintenance costs and potential for leaks. | 400,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W3 | 56 Ave, 200 St to 203 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 600,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W4 | Park Ave, 204 St to Douglas Crescent | Replace & upsized old AC watermain from 150mm to 200 mm | 25,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W5 | 200 St: 44 Ave to 50 Ave (Design) | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 70,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W6 | 202 St area south of 48 Ave - Water Main | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 1,500,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W7 | Fraser Hwy, Production to Langley Bypass Eas | Design replacement of existing AC water main to reduce risk, as it has reached the end of its useful life. | 100,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W8 | 48 Ave, 196 St to 200 St design (2029 capital pla | Design replacement of existing AC water main to reduce risk, as it has reached the end of its useful life. | 100,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W9 | Grade Crescent, 200 St to 208 St - Design | Design replacement of existing AC water main to reduce risk, as it has reached the end of its useful life. | 100,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W10 | Michaud Cres, 20100 - 20200 | Design replacement of existing AC water main to reduce risk, as it has reached the end of its useful life. | 150,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W11 | Reservoir Programable Logic Controller (PLC) | Replace the programable logic controller at the water reservoir. | 75,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|--|
| W12 | 198 St: 53 Ave to 56 Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement. | 250,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W13 | 49 Ave: 196 St (Border) to 200 St | Design replacement of existing AC water main to reduce risk, as it has reached the end of its useful life. | 25,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W14 | 206 St, Douglas Cres to 51B Ave Design | Design replacement of existing AC water main to reduce risk, as it has reached the end of its useful life. | 50,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W15 | Fraser Hwy: 204 to 208 | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 1,278,905 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W16 | Douglas Crescent, 204 St to 206 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement. | 755,745 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W17 | 200 St: 44 Ave to 50 Ave (E) | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 1,176,630 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W18 | 49 Ave: 196 St (Border) to 200 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 600,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W19 | 206 St: 53A Ave to Douglas Crescent | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 250,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W20 | Fraser Hwy: 56 Ave to 204 St / Glover Rd | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 124,670 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W21 | Operations Centre | Construct a new Operations Centre to post disaster standard. | 1,000,000 | Maintainance costs will be reduced and efficiencies increased with one centralized Operation Centre. |
| W22 | 55A Ave: 200 St to 201A St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 150,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W23 | 204 St: 53 Ave to Fraser Hwy | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement. | 114,130 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|--|
| W24 | 206 St: 44A Ave to 46A Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 200,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W25 | 207A St: 44A Ave to 46A Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 180,620 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W26 | 46 Ave: 206A St to 207A St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 222,030 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W27 | 46 Ave: 208 St to 209A St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 201,520 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W28 | Grade Cr: 200 St to 208 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 2,500,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W29 | 55A Ave: West End (City Limit) to 198 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement. | 218,130 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W30 | 208 St: Fraser Hwy to 56 Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement. | 238,545 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W31 | 56 Ave: 203 St / Douglas Cr to Fraser Hwy | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 163,100 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W32 | 55 Ave: West End (Cul-de-sac) to 198 Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 113,675 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W33 | Eastleigh Cr: Glover Rd to 56 Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 386,675 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W34 | 208 St: South End (Cul-de-sac) to Douglas Cr | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 145,690 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W35 | 45A Ave: 199 St to 200 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 187,420 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|-------------|---|--|----------------------|--|
| W36 | 209 St: 45A Ave to 46 Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 137,790 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W37 | 54 Ave: 201A St to 204 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement. | 295,330 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W38 | 206A St: 45 Ave to 46 Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 178,980 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W39 | 53A Ave: West End (Cul-de-sac) to 200 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 44,725 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W40 | 51A Ave: West End (Cul-de-sac) to 204 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 208,715 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W41 | 54A Ave: West End (Cul-de-sac) to 198 Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement. | 101,145 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W42 | Old Yale Rd 1: Northwest End to Old Yale Rd | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 282,630 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W43 | 48 Ave: 196 St (City Boundry) to 200 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 694,530 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W44 | 48A Ave: 196 St to 1/2 Way | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 168,105 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W45 | 53A Ave: 200A St to 201 St | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 82,455 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W46 | 205 St: 50 Ave to North End (Cul-de-sac) (DCC-W016) | Replace existing water main identified in water model to enhance pressure and/or fire flow. | 167,310 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W47 | 200A St: 53A Ave to 53B Ave | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjuncture with sanitary sewer replacement. | 37,135 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

| Item | Project Name | Description | Budget Amount | Financial Plan Impacts |
|------|--|--|---------------|--|
| W48 | 197B St: 49 Ave to North End (Cul-de-sac) | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 90,705 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W49 | 198 St, 56 Ave to Production Way | Replace existing AC water main to reduce risk, as it has reached the end of its useful life. | 404,000 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W50 | 199 St: South End (Cul-de-sac) to 45A Ave (DCC-W019) | Replace existing water main identified in water model to enhance pressure and/or fire flow. | 74,250 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |
| W51 | 44 Ave: 204 to 206 (DCC-W005) | Replace existing water main identified in water model to enhance pressure and/or fire flow. | 524,665 | Reduce on-going maintenance cost as well as repair cost associated with potential broken water main. |

CITY OF LANGLEY

CAPITAL IMPROVEMENT PLAN - RESERVE FORECAST

| | Estimated | Reserve Additions | | | Reserve | Balance Dec 31, |
|--------------------------------|----------------------|-------------------|-------------------------|-------------------|--------------|-----------------|
| | Balance Dec 31, 2021 | Amount | Source | Interest Addition | Expenditures | 2022 |
| Statutory Reserves | | | | | | |
| Capital Works Reserve | 7,452,994 | 1,004,450 | General Revenues | 111,795 | 3,312,690 | 5,256,549 |
| Prosperity Fund | 1,073,212 | - | | - | - | 1,073,212 |
| Equipment Replace Fire Dept | 381,194 | 55,000 | General Revenues | 5,718 | 360,000 | 81,912 |
| Lane Development | 280,486 | - | | 4,207 | - | 284,693 |
| Machinery Replacement | 1,391,216 | 400,000 | General Revenues | 20,868 | 772,830 | 1,039,255 |
| Off Street Parking | 344,470 | 11,520 | General Revenues | 5,167 | - | 361,157 |
| Office Equipment | 8,856 | 46,500 | General Revenues | 133 | 52,000 | 3,489 |
| Parks & Recreation | 158,716 | 177,500 | General Revenues | 2,381 | 251,400 | 87,196 |
| | 11,091,144 | 1,694,970 | - | 150,269 | 4,748,920 | 8,187,463 |
| Reserve Accounts | | | | | | |
| Community Works Fund (Gas Tax) | 2,976 | 272,000 | Gas Tax | 45 | 272,000 | 3,021 |
| Future Police Cost | 1,389,960 | 100,000 | | 20,849 | 696,040 | 814,770 |
| Gaming Proceeds | 5,688,329 | 6,207,435 | Gaming | 116,080 | 5,175,000 | 6,836,844 |
| Major Road Network Rehab | 1,332,799 | 277,105 | GVTA Funding | 19,992 | - | 1,629,896 |
| Sewer Future Capital | 459,245 | 850,000 | Sewer Revenues | 6,889 | 1,233,625 | 82,509 |
| Special Bond Reserve | 5,491,646 | - | | 82,375 | - | 5,574,021 |
| Tax Rate Stabilization | 1,400,526 | - | | 21,008 | - | 1,421,534 |
| Water Future Capital | 968,488 | 780,000 | Water Revenues | 15,027 | 1,545,000 | 218,515 |
| | 16,733,969 | 8,486,540 | - | 282,265 | 8,921,665 | 16,581,109 |
| DCC Accounts | | | | | | |
| DCC Drainage | 4,699,711 | 105,000 | Developer Contributions | 70,496 | 185,625 | 4,689,582 |
| DCC Parks | 4,005,759 | 21,000 | Developer Contributions | 60,086 | 39,600 | 4,047,245 |
| DCC Roads | 7,229,528 | 170,000 | Developer Contributions | 108,443 | 340,310 | 7,167,661 |
| DCC Sewer | 5,507,433 | 156,000 | Developer Contributions | 82,612 | 2,301,750 | 3,444,295 |
| DCC Water | 2,411,336 | 44,000 | Developer Contributions | 36,170 | - | 2,491,506 |
| | 23,853,767 | 496,000 | - | 357,807 | 2,867,285 | 21,840,289 |
| Total all Reserves | 51,678,880 | 10,677,510 | - | 790,340 | 16,537,870 | 46,608,860 |

GLOSSARY

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| Accounting Principles | A set of generally accepted principles for administering accounting activities and regulating financial reporting. These principles comply with Generally Accepted Accounting Principles for British Columbia municipalities. |
| Accrual Accounting | An accounting method where revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they are incurred. |
| Assessed Value | The value calculated for each parcel of real property using appraisal criteria established by the B.C.A.A. Each property reflects market prices of the land and its improvements and recognizes any change of use. These values are the basis of levying property taxes. |
| B.C. Assessment Authority | (BCAA) This provincial agency is assigned to appraise and evaluate all real property within British Columbia. |
| Capital Expenditure | An appropriation of funds for a capital improvement project or asset. These are non-operating expenditures to acquire assets which will have a useful life greater than one year. |
| Capital Improvement Program | (CIP) An annual program of capital expenditures. The program identifies the project and the source of funding. |
| Cash Basis | An accounting method where transactions are only recognized when cash is received or dispersed. |
| Community Police Office | (CPO) This service assists in bringing policing closer to the community providing a local positive presence, and added convenience to residents. |
| CUPE | The Canadian Union of Public Employees. |
| Department | A budgeted City activity directed by a department head. |
| Development Cost Charges | A fee imposed on new development to assist in the funding of future off site services (infrastructure) which is needed, in part, by that new development. |

GLOSSARY

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| E-Comm | An organization that provides emergency communication services for all public service agency in southwestern British Columbia. |
| Encumbrances | An expenditure which has been committed, but is unpaid. The recording of encumbrances identifies all financial obligations and it assists control of the annual budget. |
| Emergency Social Services | (ESS) Emergency Social Services is a provincial emergency response program. ESS are those services required to preserve the well-being of people affected by an emergency or disaster. |
| Expenditures | The cost of goods and services received for both the regular City operations and the capital programs. |
| F.T.E. | Full time equivalent staffing positions. |
| Financial Plan | Under Sec 165 & 166 of the Community Charter, Council must adopt a five year financial plan, by bylaw and before the annual property tax bylaw is adopted. The plan must identify expenditures, funding sources and fund transfers. |
| Fraser Valley Regional Library | (FVRL) A regional board which provides library services to the Cty and other member communities in the Fraser Valley. |
| Fund | A fiscal entity of self balancing accounts used by governments to control common financial activities. |
| Fund Balance | The amount that assets exceed the liabilities in an operating capital, reserve or trust fund. |
| General Fund | The primary operating fund used to account for most of the City's financial resources and obligations. |
| GIS | An abbreviation for Geographical Information System. |
| Goals | Are broad statements of direction. They identify ongoing community needs and the approach taken by the City and departments to manage or satisfy those needs. |

GLOSSARY

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| Grant | A financial contribution to or from governments. |
| Greater Vancouver Regional District | (GVRD) A regional district entity responsible for coordinating common and jointly funded regional member services. |
| Greater Vancouver Transportation Authority | (GVTA) The regional government agency, also known as "Translink", responsible for Coordinating and operating public transit in the lower mainland of British Columbia. |
| Greater Vancouver Water District | (GVWD) A regional district entity responsible for coordinating common and jointly funded sewerage district member services |
| IAFF | The International Association of Fire Fighters |
| Municipal Insurance Association | (MIA) A non-profit insurance co-operative, founded by the Union of British Columbia Municipalities, which pools the common risks of its members for their mutual advantage by maintaining the liability insurance coverage needed for financial security, stabilizing liability insurance costs and providing risk management education to assist members in preventing claims. |
| Langley Youth and Family Services | (LYFS) This service is supplied to help minimize the entry of youth into the criminal justice system by providing counselling and support. |
| Local Government Act | Legislation of the province for administering and regulating the activities of municipalities within British Columbia. |
| Municipal Finance Authority | (MFA) A provincial agency created to coordinate all of the long term borrowing requirements of British Columbia |
| Objective | Is a specific or well-defined task or target that is measurable and achievable within a set period of time. |
| Operating Budget | An annual expenditure plan for performing the every day service programs and activities of the City. |

GLOSSARY

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| PSAAB | The public Sector Accounting & Auditing Board |
| R.C.M.P. | Royal Canadian Mounted Police. |
| Reserves | Discretionary funds established to pay for specific projects. |
| Revenues | Sources of income received by the City. They include property taxes, fees, grants, permits and licenses, fines, grants, interest, etc. |
| Sewer Utility | A self funding utility that provides sanitary sewage services to properties in the City. Properties are charged based on 80% of their metered water consumption. |
| Tax Rates | The annual charges for levying property taxes to properties within the City. These rates are applies against each \$1,000.00 of assessed value. |
| Union of British Columbia Municipalities | (UBCM) An organization of British Columbia municipalities with lobbies Federal and Provincial Governments to initiate legislative changes that will benefit the member communities. |
| Water Utility | A self funding utility that supplies water services to properties in the City. All City properties are metered for their water consumption and accordingly charged. |