

CITY OF LANGLEY

2023 – 2027 Financial Plan

Fiscal Period January 1, 2023 to
December 31, 2027

Bylaw 3233

Budget Message

February 22, 2023

Message from the Director of Corporate Services

Mayor and City Council
Langley City

2023-2027 Financial Plan

There are four key areas of concentration within the Financial Plan:

- SkyTrain preparedness
- Infrastructure renewal
- Public Safety
- Social Planning

SkyTrain preparedness

In 2020, the City planned to borrow \$50 million over a period of 5 years, in order to prepare the City for the arrival of SkyTrain. With the onset of COVID-19, the plan was paused and the initial borrowing of \$7.5 million was approved in the City's 2021 Capital Improvement Plan, in order to undertake property purchases relating to the SkyTrain project. This year in 2023, another \$15 million is proposed to be borrowed to fund strategic property acquisitions, infrastructure upgrades and SkyTrain related improvements.

The amortization period has been extended from 15 to 20 years to reduce the annual principal and interest repayments.

Infrastructure renewal

Council has recognized that infrastructure renewal is important. There is currently an infrastructure funding gap between the total cost of replacements and the available annual capital funding. In order to replace aging infrastructure, more tax dollars have been allocated to build up reserve funds.

Each year, the City allocates approximately 8% of the tax and utility fees collected, towards capital infrastructure renewal. The City added \$150,000 to the allocation to the Sewer Future Capital Reserve and \$220,000 to the Water Future Capital Reserve bringing the total annual allocation for both reserves to \$1 million. We are also increasing the annual allocation to the Capital Works Reserve by a 1% overall property tax increase, bringing the total annual allocation to this reserve to \$1.3 million.

These allocations will allow \$1.4 million in sanitary and storm sewer point repairs to be undertaken and \$1.1 million in asbestos cement water main replacements along with another \$700,000 for water main valve replacements. These important projects help to ensure continued high quality service to residents and businesses while minimizing long term costs.

Our largest individual capital project is the rehabilitation of some of the City's oldest infrastructure under the

Fraser Highway one-way section between 204 St and 206 St. This project will be funded over two years and in total will be \$18.2 million. Part of the proposed borrowing is attributed to this project. In addition to utility replacements, the end result will also improve the streetscape, underground the hydro lines and green the downtown with the replanting of boulevard trees. Our downtown is unique and will benefit from the increase densification around the SkyTrain station.

Not all our infrastructure renewal is focused only on the downtown. We have two large paving projects on 200 St. south of 50 Ave. and in the 202 St. area south of 48 Ave. We have planned to install a full traffic signal at the intersection of 208 St. and 45A St. We will also reline the culvert under 200 St. at Brydon Creek.

COVID-19 taught us that outdoor and recreational amenities are important. We will be making improvements at Douglas Park, City Park, and amenities at neighbourhood parks throughout the City, investing in boulevard trees and watering capabilities in advance of very hot weather that has been experienced in the past two years.

We will be enhancing the improvements being undertaken at the Douglas Recreation Centre as part of the overall renovation of that facility bringing more childcare spaces to the community. We will add recreation staff to focus on children as well as the aquatics programs at the Al Anderson Memorial Pool.

Public Safety

During the election campaign, Council members heard from the community that public safety was top of mind. It is proposed that a Citizen's Assembly on Community Safety Reform be established which will engage representatives of the public to collaborate with experts from community organizations and emergency services across the region to put forward solutions to rebuild trust and confidence in the safety of our community.

The tragic events relating to the individuals shot in our community last summer has highlighted the need to address gun violence. Building a Safer Langley is a partnership with the federal government to support prevention and intervention initiatives that address gun and gang violence in the community. Funding of \$154,955 has been allocated toward the first year of this program.

The City will hire firefighters and public safety personnel to keep pace with the growth of the community.

Social Planning

As well, social issues relating to mental health, addictions, and homelessness were brought forward by the community. The city will host a series of collaborative dialogues that focus on these critical community issues synthesizing local initiatives that are currently underway and implementing best practices to address social issues and build community resiliency and well-being. We have added staffing resources in the

operating budget to help carryout this ongoing advocacy work.

Public Process

A Financial Plan presentation was made at the Monday, January 30, 2023 Council meeting to introduce the budget to the public which was recorded and streamed on the City's website.

A Financial Plan public input and open house meeting was held on Tuesday, February 7, 2023 from 6:00 pm - 7:30 pm for the public to learn more about the budget and ask questions.

The open house was followed by a Financial Plan presentation at the February 13, 2023 Committee of the Whole Council meeting where comments from the public will be invited.

The Five Year Financial Plan

The five year financial plan presented in this document is a financial planning tool and not a multi-year budget. The primary focus of the Financial Plan is the current budget year under consideration (2023) with a new five year plan being created for each successive budget cycle.

The revenue and expenditure forecasts of the out years (2024-2027) reflect estimated wage and benefit costs, estimated Metro Vancouver rate increases and RCMP contract increments. We have not attempted to include an estimate of inflation in the out years in this document.

The 2022 Actual column is reflecting the current year to date expenditures rather than an estimate of the amount anticipated after the end of the year which will be higher after all the December purchase invoices and year end reconciliations have been reflected.

2022 Council Goals and Strategic Plan

While a new strategic plan will be prepared in 2023, the current 2017-2021 Strategic Plan (updated for one year in 2022), the Nexus of Community Plan, and the Financial Plan includes a series of goals and actions in each department that support these strategic planning documents. The current Strategic Plan has seven key result areas as follows:

Key Result Areas

In this plan, we have seven areas that describe where we believe we most need to move forward and achieve better results. Making progress in these Key Result Areas will define our success over the four year period, and anchor our accountability to our individual and corporate citizens.

1. **Infrastructure Renewal:** We recognize the need for, and are committed to, establishing a long-term, financially-responsible infrastructure renewal plan for all municipal assets.
2. **Quality of Life:** We are a community that is an ideal place to raise a family, offers a welcoming and diverse living environment, boasts great

leisure and recreational opportunities, and supports healthy and safe neighbourhoods.

3. **Communication:** We communicate effectively with our citizens, customers, partners, and stakeholders, involving them in decisions which impact and interest them, and engaging them in public life.
4. **Revitalization:** We will continue to revitalize our community to ensure that it is vibrant, clean, and safe, is a desirable location for industry, and our policies and strategies create a vibrant economy that position the City as the Regional Hub in the Fraser Valley for innovation, education, technology, shopping, health industry, leisure and entertainment.
5. **Environment:** We continue to focus on protecting, promoting and enhancing environmental assets in the community and active in achieving the Zero Waste goals.
6. **Protective Services:** We maintain and foster partnerships with law enforcement agencies, community groups, neighbourhoods, and citizens to address public safety and socio-economic issues in the community.
7. **Organizational Development:** We stand out as a results-oriented, engaged and innovative work force with a strong service ethic and high level of

customer service, and a City Council that is accessible to its citizens.

Budget Highlights

General Operating Fund

The Consumer Price Index (CPI) % increase in Vancouver for the year ended October 31, 2022 was 7.3%. Additionally, wages through collective agreements, fuel costs and supply chain interruptions have all had a significant impact on municipal expenditures.

The gap between total expenditures and total revenues in the general fund is \$3,863,160 and would require a total tax revenue increase of 11.56%.

2023 Property Tax Impact		
Status Quo Inflationary Increase	\$ 1,085,385	3.24%
SkyTrain Preparedness	\$ 1,278,930	3.83%
Infrastructure Renewal	\$ 333,650	1.00%
Public Safety	\$ 523,820	1.57%
Social Planning Services	\$ 180,930	0.54%
Urban Forest Maintenance	\$ 140,000	0.42%
Recreation (Children & Aquatics)	\$ 121,665	0.37%
Other Service Level Increments	\$ 198,780	0.59%
Total Taxation Shortfall	\$ 3,863,160	11.56%

Summary of the Larger Changes Affecting the 2023 General Fund Budget	
Revenues:	
New tax growth increase	\$ (588,150)
Supplementary assessment reductions	91,650
Solid waste / Permit / Licensing fee increase	(95,040)
Interfund Utility Allocation	(119,840)
Hotel Tax	(80,000)
Gaming Proceeds	(500,000)
Interest Income and tax penalties	(954,250)
Misc. fees and revenue	(34,970)
Expenditures:	
Council remuneration, travel and benefits	25,685
Employee wages and benefits	1,226,070
Audit fees	29,000
IT security and software support	43,500
Social Planning Services	180,930
RCMP contract and detachment	491,970
2 Firefighters / Public safety	523,820
Fire training, maintenance supplies, dispatch	168,340
Discover Langley City	80,000
Solid waste services	42,040
Library services	68,015
Recreation (children & aquatics) and supplies	141,665
Urban Forest Maintenance & Watering	140,000
Bank charges and tax prepayment interest	168,250
Various supplies and contracted services	117,735
Other Service Level Increments	228,325
Long term debt servicing	65,835
SkyTrain preparedness (\$15M new debt servicing)	1,278,930
Election	(60,000)
Transfer to gaming proceeds reserve	500,000
Transfer to/from reserves - Infrastructure renewal	683,650
Net 2023 budget expenditure increase	\$ 3,863,160

Each year departments scrutinize their operating budgets in an effort to make substantive reductions to help mitigate a taxation increase. Over the last number of years, over \$1.1 million in savings have been implemented reducing taxes by 5%. However, these reductions have operational impacts due to reductions in training, supplies and contracted services.

Revenue Changes:

The new taxation growth from new construction is estimated by the BC Assessment Authority at \$588,150 or 1.77% property tax revenue.

Supplemental property assessment reductions due to successful appeals and corrections will reduce 2023 taxation revenue by \$91,650 or 0.26%.

Solid waste fees have increased \$38,040 to offset the increase in disposal and collection charges for garbage and green waste. Permit/licensing fees have been increased \$57,000 to reflect annual inflationary fee adjustments.

A portion of General Fund operating costs are attributed to the operation of the Sewer & Drainage Fund and the Water Fund. In 2023, these allocations increased by \$119,840.

Hotel tax revenues are collected and remitted to Discover Langley City to fund tourism promotion in the community. The revenues are increasing \$80,000

reflecting the recovery of the tourism sector from the impact of COVID-19 on local hotel occupancy.

The opening of all casinos in the Province, which were temporarily closed due to COVID-19 in March 2020, has resumed the City's share of gaming proceeds, these proceeds have been estimated at \$7,500,000 for 2023, an increase of \$500,000 over 2022.

Interest income and tax penalties have been increased \$954,250 to reflect higher interest rates in 2023. Prime rates have increased from 2.7% to 6.7% in the last year.

Other miscellaneous fees and revenue have increased by \$57,770 based on historical trends and fee & other revenue increases. The 2022 financial plan included Carbon tax revenue in the amount of \$22,800, this revenue has been removed for 2023, along with the associated expenditure.

Expenditure Changes:

Council remuneration and travel increases of \$25,685 are based on adopted Council policy and projected adjustments for 2023.

An estimated provision of \$1,142,820 has been included for the CUPE, IAFF, and management staff contract increases as well as increases due to staff moving through steps in their pay grades. New employee positions and changes approved during 2022 will necessitate an increase of \$83,250 for 2023.

An additional \$29,000 has been allocated for increased audit costs for 2023 based on the new contract.

IT security and software support requires an increase of \$43,500. Additional resources are being implemented to help protect the City from cybercrime and software subscription costs are increasing predominantly to implement MS Office 365.

Social Planning staffing resources will be added to undertake the collaborative community dialogue series addressing priority needs for vulnerable populations around mental health, addictions, and homelessness.

The RCMP collective agreement necessitates an increase of \$403,510 for our RCMP members at the local detachment and an additional \$84,820 for our share of integrated teams.

The cost for centralized support services, billed by the Township of Langley for municipal employees at the RCMP detachment, is increasing \$3,640 to reflect wage increases.

The Fire Department will add two additional firefighters to the daytime crew as it is harder to get paid on call firefighters to respond during the day. More public safety resources will be allocated to Emergency Management. These changes will cost \$523,820.

The Fire Department has experienced an increase in costs due to new training, an increase in maintenance costs,

and additional supplies. As well, dispatch costs paid to the City of Surrey are increasing due to an increase in call volume overall increasing the budget by \$168,340.

Discover Langley City is transferred all hotel tax proceeds received by the City, revenues are anticipated to be \$80,000 more for 2023.

Solid waste service fees have increased \$42,040 due to increases in contract costs and disposal fees.

The FVRL levy is increasing \$68,015 covering wages and benefit cost increases and an increase in material costs.

Recreation staffing increases \$89,160 to focus on children's programming and the programs offered at the Al Anderson Memorial Pool. As well, additional resources \$32,505 to help with marketing and communications for the department. Additional funding of \$20,000 has been allocated to the recreation budget for annual safety training and program supplies.

Urban Forest Management and watering of \$140,000 will address the health of trees in the community particularly during the very hot summer weather.

Bank charges and interest payable to city tax payers who participate in our property tax prepayment program have increased \$168,250 due to increase in interest rates.

Various small inflationary increases to supplies and contracted services budgets throughout the organization resulted in an increase of \$117,735.

Other service level increments include additional Human Resource staffing \$98,880, enhanced communication through a community newsletter \$25,000, additional resources to host youth and Community Day events \$39,900, contract costs for Christmas Light displays \$25,000 and maintenance of the McBurney Plaza aerial display \$10,000

Long term debt interest rates have increased since the 2021 debt borrowing was planned and when it was finalized and funded, necessitating the addition of annual interest and principal payments of \$65,835.

In order to prepare for the arrival of SkyTrain, the City will borrow \$15 million amortized over 20 years in order to acquire strategic land and improvements. The debt servicing costs will be \$1,278,930.

The \$60,000 in election related costs are incurred every four years and are not required in 2023.

The operation of the Cascades Casino has resumed, and the estimated revenue share for 2023 is \$7,500,000.

There was a net increase in transfers to reserves amounting to \$683,650 of which \$350,000 represents the increase in interest income for reserve accounts and \$333,650 a 1% property tax increase to build up reserve

contributions to help fund future capital infrastructure renewal.

Water Operating Fund

The water rate structure will increase \$0.09 per cubic meter to \$1.62 per cubic meter, with a flat rate of \$75 per dwelling unit. The increase for the average single family residential customer using 330 cubic meters of water will be \$29.70 in 2023.

In addition to increased costs of labour and services, the cost of water purchased from GVWD is increasing 2.8%. An additional \$220,000 transfer to reserves for future capital is also included.

The water purchase cost of \$3.2 million makes up 62.0% of the expenditures in the water fund.

The GVWD has indicated that there will be annual increases in water costs between 8% - 10.80% per year over the next five years to allow for improved water filtration and infrastructure replacement.

Sewer and Drainage Operating Fund

The sewer rate structure will increase \$0.15 per cubic meter bringing the total to \$1.56 per cubic meter (80% of water consumption) with a flat rate of \$75 per dwelling unit. The increase for the average single family residential customer using 330 cubic meters of water,

used to determine the sewer charge, will be \$39.60 in 2023.

The proposed increase is to fund an increased allocation of administrative costs from the general fund, additional system testing, an increase in wages and supplies and an additional \$150,000 transfer to reserves for future capital.

The sewer treatment levy cost from the GVS&DD is \$2.3 million which makes up 52.6% of the expenditures in the sewer fund. The GVS&DD has indicated that there will be annual increases in sewer costs between 17% - 30% per year over the next five years to allow for improved sewer collection and treatment.

Capital Improvement Plan

The Financial Plan includes a 10 year Capital Improvement Plan (CIP). The proposed expenditures in 2023 total \$46,897,995. Some of the larger projects in the plan includes land acquisition of \$15 million, the Fraser Hwy, 204 St. to 206 St. improvements totaling \$12.9 million with an additional \$5.3 million in 2024, \$2.6 million for culvert repairs and paving on 200 St., \$1.7 million for bike lanes on Michaud Crescent, \$1.4 million for additional paving in the 202 St. area south of 48 Ave., \$1.4 million for sewer point repairs and \$1.1 million for water main replacements.

Capital projects are funded through money the City has placed in reserves, funds received from developers when

new construction is undertaken by way of Development Cost Charges (DCC’s), grants, casino proceeds and borrowing.

Each year the City allocates a portion of the money collected through property taxation and utility fees into the reserves. The planned reserve contributions in 2023 are presented on the table below.

Tax and Utility Funded Reserve Contributions	
Capital Works Reserve	\$ 1,338,100
Fire Equipment Replacement	55,000
Machinery Replacement	492,530
Off Street Parking	11,520
Office Equipment	46,500
Parks & Recreation	177,500
Sewer Future Capital	1,020,000
Water Future Capital	1,030,000
Total 2022 Contributions	\$ 4,171,150

The work being planned to accommodate the tangible capital asset requirements and resulting asset management benefits will highlight the infrastructure deficit faced by the City of Langley. We are not currently putting enough funding towards infrastructure renewal to meet projected needs. It will take a concerted effort by Council to balance between allocating adequate funding for infrastructure, that is primarily underground, and other infrastructure needs for the community.

The 2020/2021 closure of the casino due to the pandemic, and associated drop in gaming proceeds, has highlighted the City’s over reliance on gaming proceeds as one of the

main funding sources in our capital improvement plan. This reduced funding has necessitated delaying of projects. Going forward, the City needs to take a balanced, conservative approach to capital funding. In 2023 the City began phasing in increased reserve transfers funded utility fees to address these needs.

Prior Year’s Surplus

The City is required to prepare a balanced budget each year under provincial legislation. Each dollar expended has to be approved by Council in the Financial Plan. At the end of the previous year, the actual financial numbers may result in revenues being higher than anticipated or expenditures lower than planned which is called a surplus. It is proposed that any surplus generated in 2022 be allocated to the Capital Works Reserve to augment the capital works undertaken in future years.

Casino Proceeds

Casino proceeds are a significant funding source for the Capital Improvement Plan. It is estimated that the casino proceeds will be \$7.5 million in 2023.

By using casino proceeds rather than borrowing, the City is reducing operating debt servicing costs. Every \$1.00 borrowed requires \$1.02 to be paid in interest over the 20 year term of the borrowing. Debt avoidance has reduced the taxes otherwise payable by 23% since the casino has been open.

Issues Affecting Future Years' Budgets

COVID-19 has resulted in much uncertainty. While property tax collection was similar to prior years in 2022, it is difficult to determine how taxpayers will respond after the pandemic has been with us for almost three years. These pressures have been exasperated by the high inflation rates, particularly with respect to food prices. Some families have lost income and some businesses are also suffering from lower sales making it more difficult to pay their property taxes on time. Municipal cash flow will again be a consideration in July 2023. It is unknown how some taxpayers will face the financial challenges that may result.

New growth revenues are not sufficient to fund inflationary increases in the City's budget. Wage settlements and the ability to attract and retain staff, without any new service levels being considered, will continue to put pressure on the budget.

Local governments are increasingly feeling the effects of downloading by other levels of government. The City is struggling with its ability to address social issues like homelessness where individuals suffering from mental health and substance abuse concerns are evident. Historically, social welfare has been a Provincial mandate however, municipalities are now facing the effects of this growing issue.

The Surrey Langley SkyTrain (SLS) project will transform our community. There may be expectations placed upon

the municipality to contribute to aspects of the SLS project as well as other priorities, that are unknown at this time. This may impact the timing of other major Capital Improvement Plan projects such as the Performing Arts & Cultural Centre, Public Safety Building, and Operation Centre replacement that are in the planning stages.

The Township of Langley has indicated it will be undertaking a study to assess the implication of separating from the joint RCMP detachment. It is unknown at this time how that might impact the City of Langley.

Our contracted service partners like the RCMP, Fraser Valley Regional Library and Metro Vancouver have increases in their respective budgets which are beyond the City's control and can have significant effects on the overall City of Langley Financial Plan.

Our Financial Plan for 2023 – 2027 will set our spending priorities to ensure that the City of Langley continues as the Place to Be!



Darrin Leite, CPA, CA
Director of Corporate Services

CONSOLIDATED FINANCIAL PLAN SUMMARY

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Consolidated Revenues								
Property Value Taxes	\$ 31,410,464	\$ 33,364,435	\$ 33,355,645	\$ 37,724,095	\$ 39,298,070	\$ 40,991,970	\$ 42,776,710	\$ 44,659,300
Fees and Charges	13,474,134	14,114,870	13,982,845	14,952,120	16,160,810	17,423,760	18,871,620	20,697,760
Revenue Other Services	8,524,493	10,879,750	10,002,750	12,469,220	12,447,420	12,445,950	12,444,440	12,442,880
	53,409,091	58,359,055	57,341,240	65,145,435	67,906,300	70,861,680	74,092,770	77,799,940
Consolidated Expenditures								
General Government Services	5,021,816	5,706,015	5,233,785	6,317,515	6,476,150	6,644,370	6,817,700	6,996,350
Policing Service	13,432,702	15,072,770	11,920,135	15,564,740	16,337,475	17,148,855	18,000,785	18,895,295
Fire Rescue Service	5,056,266	5,565,590	4,960,689	6,578,040	6,740,180	6,907,220	7,079,290	7,256,540
Other Protective Services	798,240	903,830	693,188	934,945	965,330	996,800	1,029,440	1,063,250
Engineering and Operations	3,148,263	3,524,535	3,361,244	3,889,485	3,980,640	4,074,760	4,171,990	4,272,400
Development Services	1,229,414	1,444,980	1,390,966	1,603,450	1,641,420	1,680,560	1,720,820	1,762,340
Solid Waste	715,036	777,090	670,737	819,130	859,400	901,670	946,040	992,610
Recreation	3,924,284	4,571,020	4,208,489	5,021,310	5,124,385	5,284,485	5,450,925	5,624,025
Parks	2,261,854	2,333,895	2,204,988	2,610,605	2,666,000	2,723,180	2,782,190	2,843,160
Sewer & Drainage	3,148,795	3,305,610	2,960,085	3,577,570	4,230,300	4,742,060	5,409,910	6,344,150
Water	4,185,912	4,227,760	4,021,464	4,228,420	4,534,130	5,033,560	5,560,260	6,197,250
Interest	18,032	12,400	55,276	180,650	180,650	180,650	180,650	180,650
Amortization	5,959,166	6,000,000	-	6,400,000	6,500,000	6,600,000	6,700,000	6,800,000
	48,899,780	53,445,495	41,681,046	57,725,860	60,236,060	62,918,170	65,850,000	69,228,020
Excess of revenue over expenditures	4,509,311	4,913,560	15,660,194	7,419,575	7,670,240	7,943,510	8,242,770	8,571,920
Add:								
Transfer from Reserve Accounts	598,682	927,565	-	927,565	927,570	927,570	927,570	927,570
Transfer from Statutory Reserves	-	-	-	-	-	-	-	-
Transfer from General Surplus	-	100,000	-	-	-	-	-	-
Transfer from Equity	5,959,166	6,000,000	-	6,400,000	6,500,000	6,600,000	6,700,000	6,800,000
	6,557,848	7,027,565	-	7,327,565	7,427,570	7,527,570	7,627,570	7,727,570
Deduct:								
Debt Servicing	-	604,415	126,000	1,949,180	1,949,180	1,949,180	1,949,180	1,949,180
Transfer to Reserve Accounts	8,197,880	9,549,210	7,808,847	10,676,810	10,876,810	11,076,810	11,276,810	11,476,810
Transfer to Statutory Reserves	2,905,700	1,787,500	1,333,793	2,121,150	2,271,820	2,445,090	2,644,350	2,873,500
	11,103,580	11,941,125	9,268,640	14,747,140	15,097,810	15,471,080	15,870,340	16,299,490
Surplus (Deficit)	\$ (36,421)	\$ -	\$ 6,391,554	\$ -	\$ -	\$ -	\$ -	\$ -

STAFFING SUMMARY (F.T.E.)

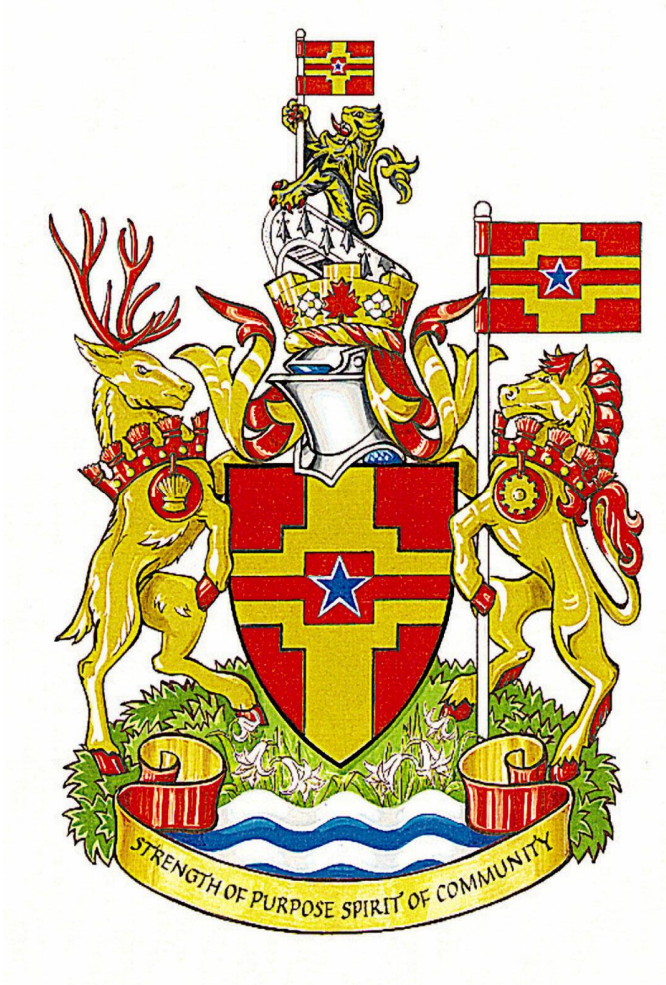
DEPARTMENT	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
General Government Services	28.8	32.3	28.4	34.3	34.3	34.3	34.3	34.3
Policing Services - note 1	54.5	54.5	54.5	54.5	54.5	54.5	54.5	54.5
Fire Rescue Service	26.5	28.9	26.5	31.9	31.9	31.9	31.9	31.9
Other Protective Services	1.8	2.0	1.8	2.0	2.0	2.0	2.0	2.0
Engineering and Operations	17.7	20.9	18.5	22.2	22.2	22.2	22.2	22.2
Development Services	7.5	8.2	7.6	8.2	8.2	8.2	8.2	8.2
Solid Waste	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Recreation	25.7	34.0	34.0	35.4	35.4	35.4	35.4	35.4
Parks	12.2	13.9	11.3	16.1	16.1	16.1	16.1	16.1
Sewer Utility	4.0	4.8	3.9	4.8	4.8	4.8	4.8	4.8
Water Utility	5.2	5.1	4.6	5.1	5.1	5.1	5.1	5.1
TOTAL F.T.E.'s	184.1	204.8	191.3	214.7	214.7	214.7	214.7	214.7

Note 1 - RCMP member are under contract from the RCMP

*****It is important to note that FTE's represent a full-time equivalent of a staff member. In many instances, particularly in Parks and Recreation which consists of many part-time or seasonal positions, this is not an accurate reflection of the actual number of employees.**

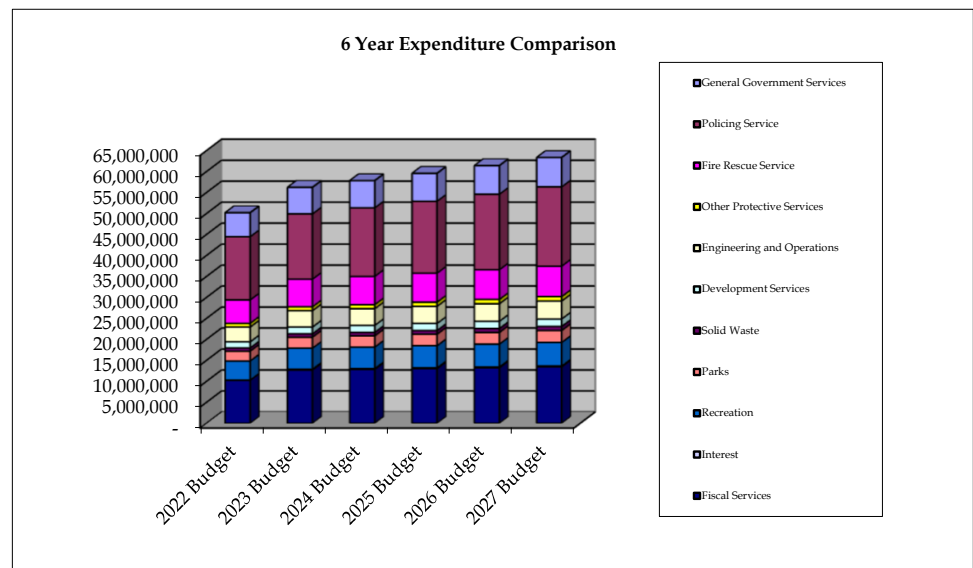
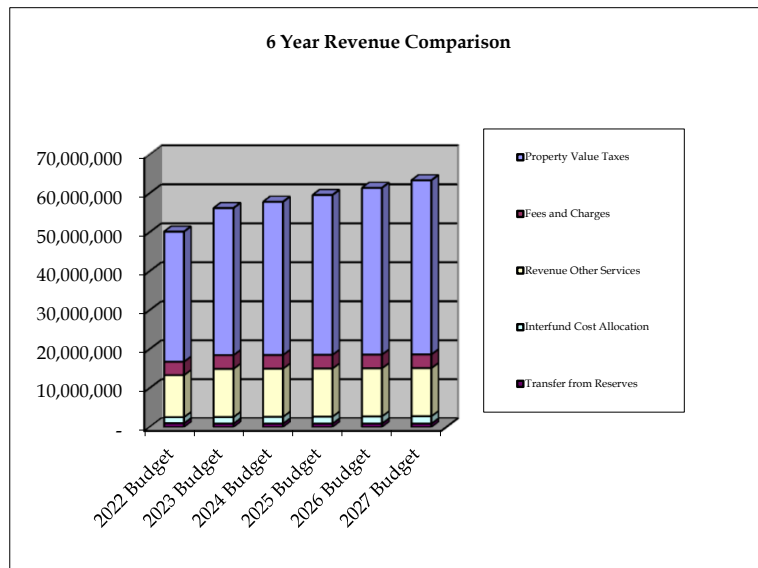
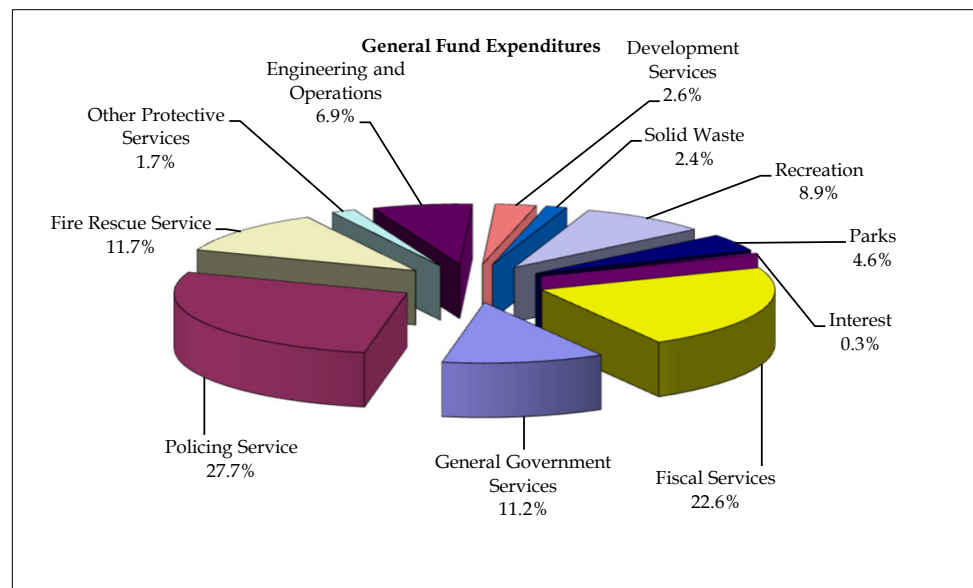
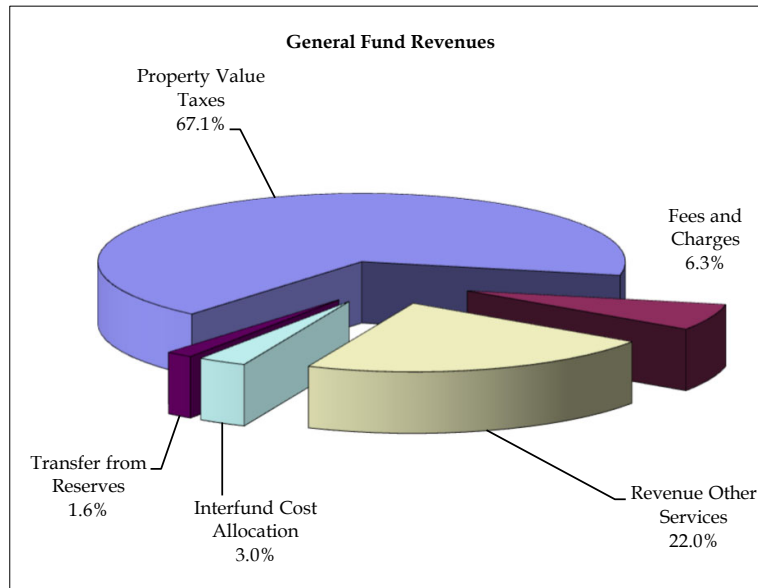
General Operating Fund

2023-2027



GENERAL OPERATING FUND

The General Operating Fund is the primary operating fund of the City. It is used to account for all of the financial resources and expenditures of the City of Langley, except Water Utility, Sewer & Drainage Utilities, and the 10-year Capital Improvement Plan. This section details the 2023-2027 Financial Plan, as well as showing comparative figures for 2021 Actual Results, 2022 Budget, and the 2022 Year to Date (YTD) expenditures. (The 2022 YTD figures are highly dependent on when billings are received and processed and may not accurately reflect actual expenses to date.)



GENERAL FUND SUMMARY								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenues								
Property Value Taxes	\$ 31,410,464	\$ 33,364,435	\$ 33,355,645	\$ 37,724,095	\$ 39,298,070	\$ 40,991,970	\$ 42,776,710	\$ 44,659,300
Fees and Charges	3,334,638	3,446,840	3,592,217	3,521,630	3,521,630	3,521,630	3,521,630	3,521,630
Revenue Other Services	8,430,054	10,779,250	9,963,060	12,368,720	12,346,920	12,345,450	12,343,940	12,342,380
Interfund Cost Allocation	1,428,460	1,555,160	1,166,370	1,675,000	1,725,250	1,777,010	1,830,320	1,885,230
	<u>44,603,616</u>	<u>49,145,685</u>	<u>48,077,292</u>	<u>55,289,445</u>	<u>56,891,870</u>	<u>58,636,060</u>	<u>60,472,600</u>	<u>62,408,540</u>
Expenditures								
General Government Services	5,021,816	5,706,015	5,233,785	6,317,515	6,476,150	6,644,370	6,817,700	6,996,350
Policing Service	13,432,702	15,072,770	11,920,135	15,564,740	16,337,475	17,148,855	18,000,785	18,895,295
Fire Rescue Service	5,056,266	5,565,590	4,960,689	6,578,040	6,740,180	6,907,220	7,079,290	7,256,540
Other Protective Services	798,240	903,830	693,188	934,945	965,330	996,800	1,029,440	1,063,250
Engineering and Operations	3,148,263	3,524,535	3,361,244	3,889,485	3,980,640	4,074,760	4,171,990	4,272,400
Development Services	1,229,414	1,444,980	1,390,966	1,603,450	1,641,420	1,680,560	1,720,820	1,762,340
Solid Waste	715,036	777,090	670,737	819,130	859,400	901,670	946,040	992,610
Recreation	3,924,284	4,571,020	4,208,489	5,021,310	5,124,385	5,284,485	5,450,925	5,624,025
Parks	2,261,854	2,333,895	2,204,988	2,610,605	2,666,000	2,723,180	2,782,190	2,843,160
Interest	18,032	12,400	55,276	180,650	180,650	180,650	180,650	180,650
	<u>35,605,907</u>	<u>39,912,125</u>	<u>34,699,497</u>	<u>43,519,870</u>	<u>44,971,630</u>	<u>46,542,550</u>	<u>48,179,830</u>	<u>49,886,620</u>
	8,997,709	9,233,560	13,377,795	11,769,575	11,920,240	12,093,510	12,292,770	12,521,920
Add:								
Transfer from Reserve Accounts	598,682	927,565	-	927,565	927,570	927,570	927,570	927,570
Transfer from Statutory Reserves	-	-	-	-	-	-	-	-
Transfer from Surplus	-	100,000	-	-	-	-	-	-
	<u>598,682</u>	<u>1,027,565</u>	<u>-</u>	<u>927,565</u>	<u>927,570</u>	<u>927,570</u>	<u>927,570</u>	<u>927,570</u>
Deduct:								
Debt Servicing	-	604,415	126,000	1,949,180	1,949,180	1,949,180	1,949,180	1,949,180
Transfer to Reserve Accounts	6,668,321	7,869,210	6,178,847	8,626,810	8,626,810	8,626,810	8,626,810	8,626,810
Transfer to Statutory Reserves	2,905,700	1,787,500	1,333,793	2,121,150	2,271,820	2,445,090	2,644,350	2,873,500
	<u>9,574,021</u>	<u>10,261,125</u>	<u>7,638,640</u>	<u>12,697,140</u>	<u>12,847,810</u>	<u>13,021,080</u>	<u>13,220,340</u>	<u>13,449,490</u>
Surplus (Deficit)	\$ 22,370	\$ -	\$ 5,739,155	\$ -	\$ -	\$ -	\$ -	\$ -

DEPT. BUDGET SUMMARY	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	146.6	164.0	154.5	170.9	170.9	170.9	170.9	170.9
Operating Cost Summary								
Revenues	\$ (45,820,040)	\$ (51,074,710)	\$ (49,025,163)	\$ (57,118,470)	\$ (58,720,900)	\$ (60,465,090)	\$ (62,301,630)	\$ (64,237,570)
Personnel & Benefits	13,811,910	16,392,210	14,440,499	18,730,025	19,260,815	19,807,425	20,370,405	20,950,285
Equipment	394,523	324,700	447,287	313,930	313,950	313,950	313,950	313,950
Contracted Services	19,109,828	20,829,840	17,595,347	21,798,560	22,677,365	23,652,745	24,676,035	25,749,585
Materials & Supplies	12,481,409	13,527,960	10,802,875	16,275,955	16,468,770	16,690,970	16,941,240	17,223,750
Total Operating Cost	\$ (22,370)	\$ -	\$ (5,739,155)	\$ -	\$ -	\$ -	\$ -	\$ -

Property Taxation



PROPERTY TAXATION

Property Taxation and Assessment

Property tax is the largest single General Fund revenue source in the City of Langley and will account for 67% of total revenues in 2023.

Property taxes are billed to each legal property in the City. The property tax bill is calculated by multiplying the current years tax rate by the assessment values of each property.

Property Tax Assessment Base

Property assessment in the Province of British Columbia is the function of the British Columbia Assessment Authority (BCAA). The BCAA's purpose is to establish and maintain assessments that are uniform in the whole of the Province in accordance with the Assessment Act.

The Assessment Act requires that the BCAA produce an annual roll with assessments at actual value. Actual value is defined by statute as being synonymous with market value. A commonly accepted definition of market value is: "that price a property might reasonably be expected to bring if offered for sale by a willing vendor to a willing purchaser after adequate time and exposure to the market".

In addition to determining market value, BCAA also decides upon the appropriate classification for each property.

The provincial Government has prescribed nine classes of property, as follows:

Class 1: Residential includes land or improvements, or both, used for residential purposes, including single-family residences, duplexes, multi-family residences, apartments, condominiums, manufactured homes and some vacant land.

Class 2: Utilities includes land or improvements, or both used for the purpose of providing utilities; E.G. Telus, BC Hydro.

Class 3: Supportive Housing - funded by the Province, a property which combines on-site support services with housing for persons who were previously homeless, at risk of homelessness, have mental or physical disabilities, or who are recovering drugs or alcohol addictions.

Class 4: Major Industry which is non applicable in the City of Langley.

Class 5: Light Industry includes properties used for extracting, processing and manufacturing, not falling within the Major Industry Class.

Class 6: Business and Other comprises all land and improvements not included in classes 1 to 5 and 7 to 9.

Class 7: Managed Forest Land which is non applicable in the City of Langley

PROPERTY TAXATION

Class 8: Recreational property/Non-profit Organizations includes land used solely as an outdoor recreational facility for a specific use or activity together with property used or set aside for use as a meeting hall by a non-profit fraternal organization.

Class 9: Farm which is non applicable in the City of Langley.

The **2023** property classes and their respective assessment values for general municipal purposes are:

Class 1 Residential	\$9,721,809,003
Class 2 Utility	7,499,400
Class 3 Supportive Housing	4
Class 5 Light Industry	551,965,900
Class 6 Business Other	2,800,118,949
Class 8 Recreational/Non-profit	16,379,800
Class 9 Farm	<u>11,936</u>
Total	<u>\$13,097,773,056</u>

City Council has the ability to set a tax rate for each class of property.

The key dates in the assessment cycle are as follows:

July 1, 2022 - is the date at which the market value is determined for the 2023 Assessment Roll.

October 31, 2022 - Deadline date for municipal Council to adopt tax exemption bylaws for the 2023 Assessment Roll

October 31, 2022 - The 2023 Assessment Roll reflects the physical condition and permitted use of each property on this date

November 30, 2022 - Deadline for ownership changes to the 2023 Assessment Roll

December 31, 2022 - Deadline for Completed Roll totals, and mailing date for Assessment Notices.

January 31, 2023- Deadline for requesting a formal assessment review.

March 31, 2023- Deadline date for the Revised Roll

Assessment Growth

In the last decade, 1,382 new living units have been constructed in the City of Langley. The growth over the decade has been in multi-family type housing with 1,496 new units being constructed. This was offset by a reduction in single family units over the same time frame.

2023 TAX LOAD DISTRIBUTION

Property Class	ASSESSMENTS			PERCENT ASSESSMENTS			ABSOLUTE TAX SHARE			PERCENTAGE TAX SHARE		
	2021	2022	2023	2021	2022	2023	2021	2022	2023	2021	2022	2023
1. Residential	\$6,098,558,503	\$8,227,595,603	\$9,721,809,003	74.7%	74.5%	74.2%	\$15,420,205	\$16,969,416	\$19,374,791	53.8%	50.9%	51.36%
2. Utilities	3,737,950	5,839,455	7,499,400	0.0%	0.1%	0.1%	149,518	233,578	299,974	0.5%	0.7%	0.80%
3. Supportive Housi	4	4	4	0.0%	0.0%	0.0%	-	-	0	0.0%	0.0%	0.00%
5. Light Industry	247,681,600	405,600,900	551,965,900	3.0%	3.7%	4.2%	1,427,860	2,011,943	2,264,463	5.0%	6.0%	6.00%
6. Business/Other	1,804,085,500	2,386,626,989	2,800,118,949	22.1%	21.6%	21.4%	11,586,378	14,053,653	15,677,139	40.4%	42.1%	41.56%
8. Rec/Non-profit	9,302,500	13,925,400	16,379,800	0.1%	0.1%	0.1%	64,683	87,027	107,704	0.2%	0.3%	0.29%
9. Farm	11,936	11,936	-	0.0%	0.0%	0.0%	30	25	24	0.0%	0.0%	0.00%
	\$8,163,377,993	\$11,039,600,287	\$13,097,773,056	100.0%	100.0%	100.0%	\$28,648,674	\$33,355,642	\$37,724,095	100.0%	100.0%	100.0%

Less new Growth \$588,150
 Tax Revenues before new growth \$37,135,945

Property Class	TAX RATES			TAX RATIOS		
	2021	2022	2023	2021	2022	2023
1. Residential	2.5285	2.0625	1.9915	1.000	1.000	1.000
2. Utilities	40.0000	40.0000	40.0000	15.820	19.394	20.086
3. Supportive Housi	2.5285	2.0625	1.9915	1.000	1.000	1.000
5. Light Industry	5.7649	4.9604	4.1024	2.280	2.405	2.060
6. Business/Other	6.4223	5.8885	5.5960	2.540	2.855	2.810
8. Rec/Non-profit	6.9533	6.2495	6.6116	2.750	3.030	3.320
9. Farm	2.5285	2.0625	1.9915	1.000	1.000	1.000

DISTRIBUTION OF TAXATION INCREASE				
	2022	2023	Change	Percent
	\$16,969,416	\$18,961,231	\$1,991,815	11.74%
	233,578	291,224	57,646	24.68%
	-	-	-	N/A
	2,011,943	2,263,983	252,040	12.53%
	14,053,653	15,522,029	1,468,376	10.45%
	87,027	97,454	10,427	11.98%
	25	24	(1)	-4.00%
	\$33,355,642	\$37,135,945	\$ 3,780,303	11.33%

2023 TAX LOAD DISTRIBUTION

	Address	ASSESSMENTS				TAXATION LEVELS					
		2021	2022	2023	Percent Change	2021	2022	2023	Change	Percent Change	
Residential Samples											
	101320	20881 45A Ave	\$819,700	\$1,114,000	\$1,264,000	13.46%	\$2,073	\$2,298	\$2,517	\$220	9.56%
	101920	4718 209 St	\$844,000	\$1,163,000	\$1,334,000	14.70%	\$2,134	\$2,399	\$2,657	\$258	10.75%
	150770	19700 50A Ave	\$834,000	\$1,138,000	\$1,274,000	11.95%	\$2,109	\$2,347	\$2,537	\$190	8.09%
	150470	19640 51 Ave	\$1,023,000	\$1,381,000	\$1,457,000	5.50%	\$2,587	\$2,848	\$2,902	\$53	1.87%
	040510	Rental Apartment Blk	\$15,834,000	\$16,368,000	\$19,768,000	20.77%	\$40,036	\$33,759	\$39,367	\$5,608	16.61%
Strata Units											
	008410	Parkway Estates	\$298,000	\$319,000	\$485,000	52.04%	\$753	\$658	\$966	\$308	46.80%
	008710	Cassola Court	\$427,000	\$477,000	\$536,000	12.37%	\$1,080	\$984	\$1,067	\$84	8.50%
	000650	Riverwynde	\$631,000	\$802,000	\$843,000	5.11%	\$1,595	\$1,654	\$1,679	\$25	1.49%
	030210	Park Place	\$381,000	\$475,000	\$484,000	1.89%	\$963	\$980	\$964	(\$16)	-1.62%
	Average Single Family		\$878,124	\$1,211,033	\$1,403,232	15.87%	\$2,220	\$2,498	\$2,794	\$297	11.88%
	Average Strata		\$412,236	\$488,332	\$582,203	19.22%	\$1,042	\$1,007	\$1,159	\$152	15.12%
	<u>Average Residential</u>		\$619,105	\$779,941	\$921,062	18.09%	\$1,565	\$1,609	\$1,834	\$226	14.03%
Business/Other Samples											
	000270	20504 Fraser Hwy	\$2,068,000	\$2,359,000	\$2,529,000	7.21%	\$13,281	\$13,891	\$14,152	\$261	1.88%
	021151	5666 Glover Rd	\$14,989,800	\$15,528,500	\$18,105,700	16.60%	\$96,269	\$91,440	\$101,319	\$9,880	10.80%
	035410	20316 56 Ave	\$7,124,000	\$8,697,000	\$9,320,000	7.16%	\$45,752	\$51,212	\$52,155	\$942	1.84%
	038431	#2-5521 203 St	\$280,100	\$357,400	\$432,400	20.98%	\$1,799	\$2,105	\$2,420	\$315	14.97%
	040080	20622 Langley Bypass	\$15,192,000	\$16,192,000	\$17,566,000	8.49%	\$97,568	\$95,347	\$98,299	\$2,953	3.10%
	040261	20667 Langley Bypass	\$9,702,000	\$12,550,000	\$17,292,000	37.78%	\$62,309	\$73,901	\$96,766	\$22,865	30.94%
	040331	20260 Logan Ave	\$5,013,000	\$6,956,000	\$8,131,000	16.89%	\$32,195	\$40,960	\$45,501	\$4,541	11.09%
	051982	5716 198 St	\$1,691,400	\$2,000,500	\$2,832,800	41.60%	\$10,863	\$11,780	\$15,852	\$4,072	34.57%
	135305	#3-5755 Glover Rd	\$1,680,000	\$1,847,000	\$2,032,000	10.02%	\$10,789	\$10,876	\$11,371	\$495	4.55%
	<u>Average Business / Other</u>		\$3,357,770	\$3,843,200	\$4,501,799	17.14%	\$21,565	\$22,631	\$25,192	\$2,561	11.32%
	<u>Statistical Average</u>		\$3,402,591	\$3,912,077	\$4,607,209	17.77%	\$21,852	\$23,036	\$25,782	\$2,746	11.92%
Light Industry Samples											
	042168	#5-20688 Duncan Way	\$1,007,000	\$1,128,000	\$1,438,000	27.48%	\$5,805	\$5,595	\$5,899	\$304	5.43%
	042695	#105-20081 Industrial Ave	\$408,700	\$515,300	\$658,100	27.71%	\$2,356	\$2,556	\$2,700	\$144	5.62%
	051480	5701 Production Way	\$4,504,000	\$5,484,000	\$7,252,000	32.24%	\$25,965	\$27,203	\$29,751	\$2,548	9.37%
	052010	5744 198 St	\$9,380,000	\$12,193,000	\$16,892,000	38.54%	\$54,075	\$60,482	\$69,298	\$8,816	14.58%
	<u>Average Light Industry</u>		\$4,208,803	\$5,200,012	\$7,076,486	36.09%	\$24,263	\$25,794	\$29,031	\$3,236	12.55%
	<u>Statistical Average</u>		\$4,035,055	\$4,986,402	\$6,751,573	35.40%	\$23,262	\$24,735	\$27,698	\$2,963	11.98%

PROPERTY TAXES

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenues								
Property Value Taxes	\$ 31,410,464	\$ 33,364,435	\$ 33,355,645	\$ 37,724,095	\$ 39,298,070	\$ 40,991,970	\$ 42,776,710	\$ 44,659,300
Total Revenues	\$ 31,410,464	\$ 33,364,435	\$ 33,355,645	\$ 37,724,095	\$ 39,298,070	\$ 40,991,970	\$ 42,776,710	\$ 44,659,300

2022 Municipal Property Tax Levy Survey

Average Single Family Dwelling

	Average SFD Assessment	Municipal Taxes
Langley Township	1,353,926	2,379
Langley City	1,211,033	2,498
Pitt Meadows	1,034,819	2,507
Surrey	1,539,883	2,610
Maple Ridge	852,682	2,633
Port Coquitlam	1,254,912	2,653
Delta	1,349,938	2,746
Burnaby	1,810,127	2,800
Coquitlam	1,531,162	2,975
City of North Vancouver	1,875,885	2,995
Richmond	1,846,416	3,060
District of North Vancouver	2,062,901	3,239
New Westminster	1,424,241	3,718
Vancouver	2,490,709	3,814
Port Moody	1,680,906	3,843
White Rock	1,841,241	4,166
West Vancouver	3,567,565	5,467
AVERAGE	\$ 1,689,903	\$ 3,183

Average Strata Family Dwelling

	MFD Assessment	Municipal Taxes
Langley City	488,347	1,007
Burnaby	678,692	1,050
Richmond	732,087	1,213
Langley Township	698,158	1,227
Surrey	622,880	1,234
Port Coquitlam	616,004	1,302
Coquitlam	671,386	1,304
Delta	649,088	1,320
District of North Vancouver	859,512	1,350
City of North Vancouver	849,366	1,356
Maple Ridge	454,561	1,404
Pitt Meadows	596,778	1,446
Vancouver	946,374	1,449
White Rock	645,162	1,460
New Westminster	572,282	1,494
Port Moody	761,139	1,740
West Vancouver	1,601,207	2,454
AVERAGE	\$ 731,943	\$ 1,401

Fees & Charges



FEES & CHARGES DESCRIPTIONS

The revenue category of Fees and Charges was established by the Bill 88 revisions to the Local Government Act in 1999. The category includes all revenues that are imposed, by bylaw, in respect of all or part of a service the municipality provides or the exercise of regulatory authority.

ADMIN/INSPECTION FEES: These revenues are intended to compensate the City for administration and inspection costs that the City must expend as part of a land development project. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.

SOLID WASTE USER FEES: This revenue represents the total user fees levied on single family residences for bi-weekly door to door garbage collection service as well as weekly curbside organic waste disposal. The revenue is calculated by dividing the cost of the service by the number of residential units serviced.

LICENCES & PERMITS: The revenue generated from building and plumbing permits is levied to monitor construction projects within the City to ensure compliance with the BC Building Code and City Bylaws as and when required. The revenues are estimated by using a trend analysis approach then adjusted to reflect the level of construction and development anticipated in the community.

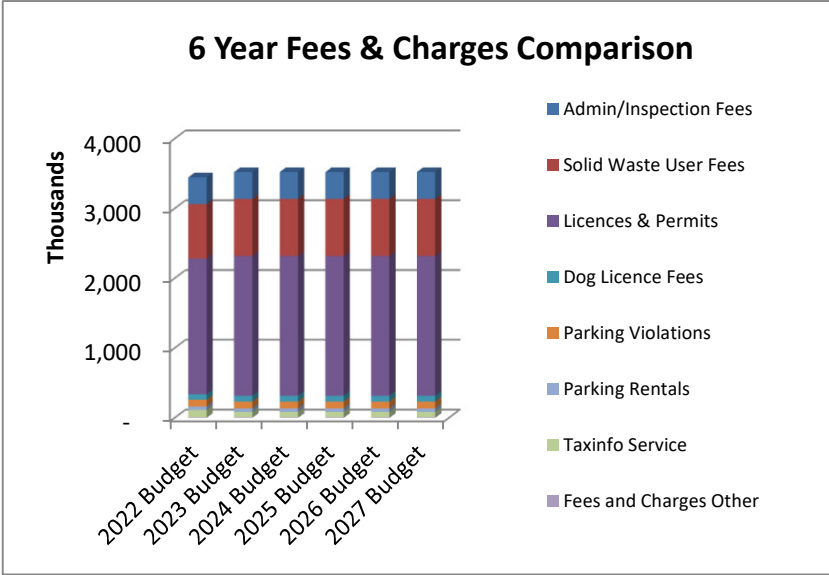
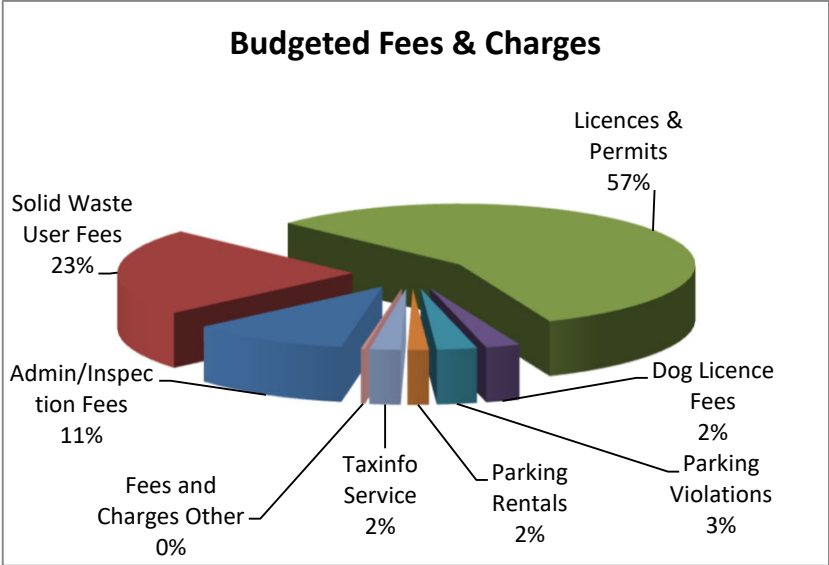
DOG LICENCE FEES: These fees are levied on the owners of dogs to partially offset the cost of providing dog control services. The revenues are projected based on the number of dogs licensed in the prior year.

PARKING VIOLATIONS: This revenue represents fines received from motorists who are parked illegally within the Downtown core of the City.

PARKING RENTALS: This revenue represents the monthly rental fees received for supplying reserved parking spaces in within the City. Revenue is projected using the current occupancy rate.

TAXINFO SERVICE: This revenue represents the fees received for providing legal offices and mortgage companies with information regarding outstanding taxes on properties. The revenue estimate is based on the prior year’s experience and adjusted for the current state of the real estate sales market.

FEES & CHARGES OTHER: This program includes budget allocations for revenue generated from banner installations and other miscellaneous fees.



FEES & CHARGES

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenues								
Admin/Inspection Fees	\$ 423,702	\$ 384,000	\$ 613,154	\$ 384,000	\$ 384,000	\$ 384,000	\$ 384,000	\$ 384,000
Solid Waste User Fees	714,927	781,090	771,746	819,130	819,130	819,130	819,130	819,130
Licences & Permits	1,975,092	1,945,000	1,846,908	2,002,000	2,002,000	2,002,000	2,002,000	2,002,000
Dog Licence Fees	66,338	76,810	139,758	83,310	83,310	83,310	83,310	83,310
Parking Violations	33,123	96,670	89,091	96,670	96,670	96,670	96,670	96,670
Parking Rentals	46,296	51,520	30,953	51,520	51,520	51,520	51,520	51,520
Taxinfo Service	72,510	101,750	90,457	75,000	75,000	75,000	75,000	75,000
Fees and Charges Other	2,650	10,000	10,150	10,000	10,000	10,000	10,000	10,000
Total Revenues	\$ 3,334,638	\$ 3,446,840	\$ 3,592,217	\$ 3,521,630	\$ 3,521,630	\$ 3,521,630	\$ 3,521,630	\$ 3,521,630

Revenue Other Sources



REVENUE FROM OTHER SOURCES DESCRIPTIONS

The revenue category of Revenues from Other Sources includes all those revenue sources not included in Property Taxes or Fees and Charges.

RCMP FEES & CHARGES: These revenues represent various fees charged by the RCMP for services rendered to the public, a commission from the Province of BC to offset the cost of serving criminal documents and revenues from false alarm fees which offset the cost of the RCMP in responding to false alarms. Revenue projections are based on the historic trend.

TAX PENALTY & INTEREST: This revenue source includes penalty and interest charged on past due taxes. Penalties of 5% are applied on all unpaid current taxes on the tax due date and a second penalty is applied after a reminder notice is sent an additional grace period has completed. Interest is applied on all taxes in arrears (one year past due) and all delinquent taxes (two years past due). The revenue is forecast based on past trends and any significant events affecting properties in this category.

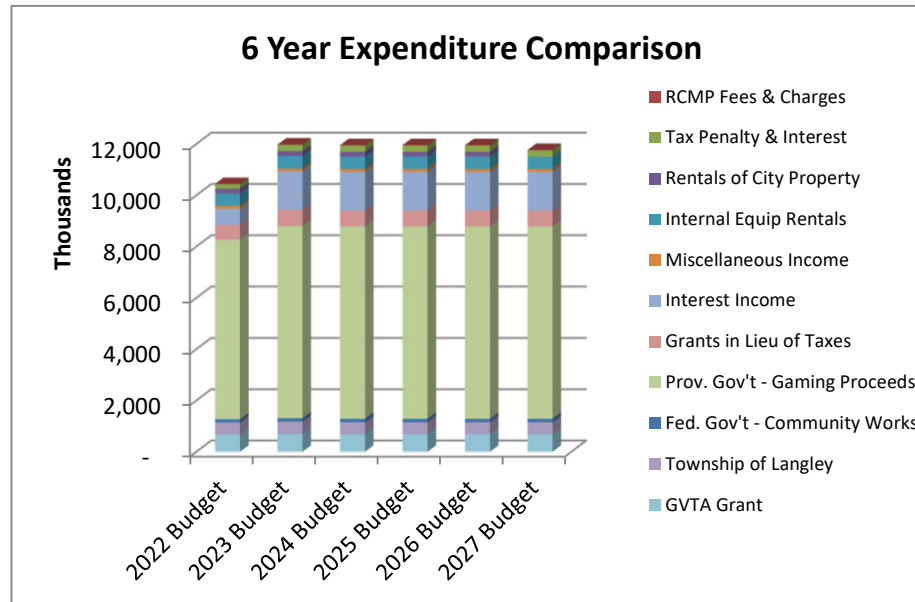
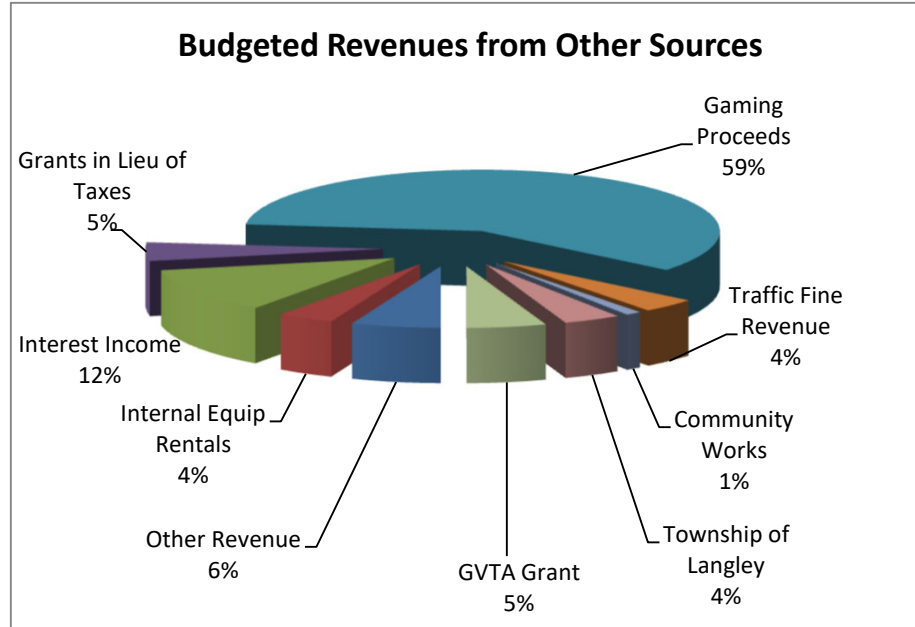
RENTALS OF CITY PROPERTY: The City has a number of bare land leases and a few improved property leases. The lease revenue is calculated using the rates included in lease documents as well as historical maintenance costs.

INTERNAL EQUIPMENT RENTALS: This revenue item represents the difference between equipment operating expenditures and the amount expended to operations via equipment charge-out (rental) rates. The revenue generated is meant to cover depreciation or obsolescence and is transferred annually to the Machinery Replacement Reserve where it is held and used to replace equipment and vehicles as required.

MISCELLANEOUS INCOME: This revenue includes a number of revenues that can not be classified within another revenue category. These revenues included such things as grants, sale of assets and towing contract revenues. The budget estimates are calculated using trend analysis modified for factors that the City is aware of.

INTEREST INCOME: This represents interest earned on surplus funds in the General Operating Fund. The estimate is based on a similar cash flow and cash level as the previous year, and uses a projected 4.50% interest rate for 2023.

REVENUE FROM OTHER SOURCES DESCRIPTIONS
<p>GRANTS IN LIEU OF TAXES:</p> <p><i>Federal/Provincial Government</i></p> <p>All senior levels of government are exempted from paying property taxes on the annual assessment role. Both levels of Government, however, do recognize that the respective properties do cause a demand for municipal services provided through property taxation. As a result a grant in lieu is paid to the City. Provincial Grants are equal to full taxes and are estimated in that manner. Federal Grants are based on a deemed property valuation which does not provide a grant equal to full taxes, and the revenue stream is forecast accordingly.</p> <p><i>Utility Companies</i></p> <p>Utility companies do not pay municipal taxes on the value of their transmission lines or other equipment and structures, except buildings. In lieu of taxes, they pay a grant calculated at 1% of the utility revenue generated within the City during the previous year. These revenues are reported to the City and budget estimates are based on reported revenues.</p> <p>PROVINCE OF BC: The majority of this revenue is the City's portion of Casino Gaming Revenues which has been estimated using the actual payments received in prior years. This budget also consists of the local government's share of traffic fine revenues generated by the Province of BC. Budget estimates are based on the prior year's grant level until notification of the grant amount is received in the spring of the budget year. Finally this budget include the 2% hotel tax which is transferred to Discover Langley City for tourism promotion.</p> <p>FEDERAL GOVERNMENT: This revenue represents funds received from the Government of Canada in relation to the Gas Tax Agreement for Community Works. These funds are transferred to reserves for capital investment.</p> <p>TOWNSHIP OF LANGLEY: This revenue represents funds received from the Township of Langley under the Langley Youth and Family Services cost sharing agreement, the Emergency Planning service agreement and the RCMP building cost sharing agreement. Budget estimates are based on these agreements and budgeted expenditure increases.</p> <p>GVTA GRANT: This revenue represents the GVTA's grant to the City for the annual maintenance of Major Municipal Network Roads. The grant is based on the lane kilometers of Major Municipal Network Roads.</p>



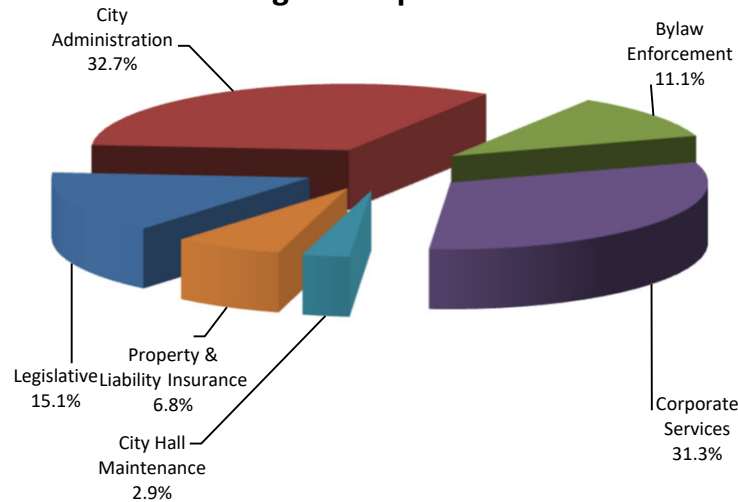
REVENUE FROM OTHER SOURCES

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenues								
RCMP Fees & Charges	\$ 9,475	\$ 8,000	\$ 6,750	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Tax Penalty & Interest	251,957	180,000	255,504	250,000	250,000	250,000	250,000	250,000
Rentals of City Property	163,684	180,920	172,318	186,600	186,590	186,590	186,590	186,590
Internal Equip Rentals	557,040	489,530	82,357	487,450	486,020	484,550	483,040	481,480
Miscellaneous Income	367,846	109,315	82,126	104,395	109,320	109,320	109,320	109,320
Interest Income	682,623	625,750	681,470	1,510,000	1,510,000	1,510,000	1,510,000	1,510,000
Grants in Lieu of Taxes	578,596	578,600	581,028	620,650	620,650	620,650	620,650	620,650
Prov. Gov't - Gaming Proceeds	4,103,377	7,000,000	6,178,847	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000
Prov. Gov't - Traffic Fine Revenue	534,333	475,000	453,396	475,000	475,000	475,000	475,000	475,000
Prov. Gov't - Hotel Tax	132,637	140,000	242,761	220,000	220,000	220,000	220,000	220,000
Prov. Gov't - Other	27,569	22,800	170,082	-	-	-	-	-
Fed. Gov't - Community Works	271,456	133,880	138,864	133,880	133,880	133,880	133,880	133,880
Township of Langley	418,414	466,705	233,557	491,995	466,710	466,710	466,710	466,710
GVTA Grant	672,000	672,000	684,000	684,000	684,000	684,000	684,000	684,000
Departmental Adjustments	(340,953)	(303,250)	-	(303,250)	(303,250)	(303,250)	(303,250)	(303,250)
Total Revenues	\$ 8,430,054	\$ 10,779,250	\$ 9,963,060	\$ 12,368,720	\$ 12,346,920	\$ 12,345,450	\$ 12,343,940	\$ 12,342,380
Interfund Cost Allocation	\$ 1,428,460	\$ 1,555,160	\$ 1,166,370	\$ 1,675,000	\$ 1,725,250	\$ 1,777,010	\$ 1,830,320	\$ 1,885,230
Total Revenues and Allocations	\$ 9,858,514	\$ 12,334,410	\$ 11,129,430	\$ 14,043,720	\$ 14,072,170	\$ 14,122,460	\$ 14,174,260	\$ 14,227,610

General Government Services



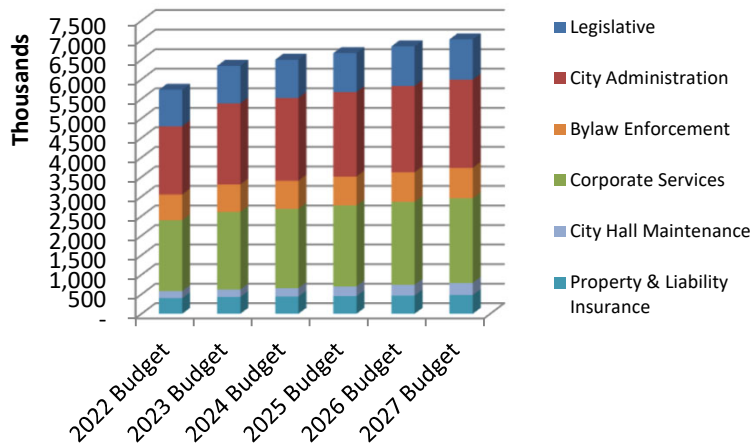
General Government Services Budgeted Expenditures



Cost Centre Description:

General Government Services performs the core administrative functions of the City. The services provided help in supplying leadership, guidance, information and administrative support to the entire organization.

6 Year Expenditure Comparison



GENERAL GOVERNMENT SERVICES

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Legislative	\$ 790,841	\$ 933,830	\$ 765,386	\$ 959,515	\$ 976,910	\$ 994,810	\$ 1,013,260	\$ 1,032,250
City Administration	1,601,618	1,745,660	1,571,289	2,074,330	2,117,310	2,161,560	2,207,130	2,254,090
Bylaw Enforcement	558,905	660,700	597,322	703,090	721,180	739,810	758,980	778,750
Corporate Services	1,537,963	1,811,660	1,510,141	1,984,730	2,027,680	2,071,850	2,117,350	2,164,220
City Hall Maintenance	163,027	178,530	378,353	186,950	216,370	246,750	278,140	310,550
Property & Liability Insurance	392,843	400,635	411,294	432,300	440,100	452,990	466,240	479,890
Departmental Adjustments	(23,381)	(25,000)	-	(23,400)	(23,400)	(23,400)	(23,400)	(23,400)
Total Expenditures	\$ 5,021,816	\$ 5,706,015	\$ 5,233,785	\$ 6,317,515	\$ 6,476,150	\$ 6,644,370	\$ 6,817,700	\$ 6,996,350

DEPT. BUDGET SUMMARY

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	28.8	32.3	28.4	34.3	34.3	34.3	34.3	34.3

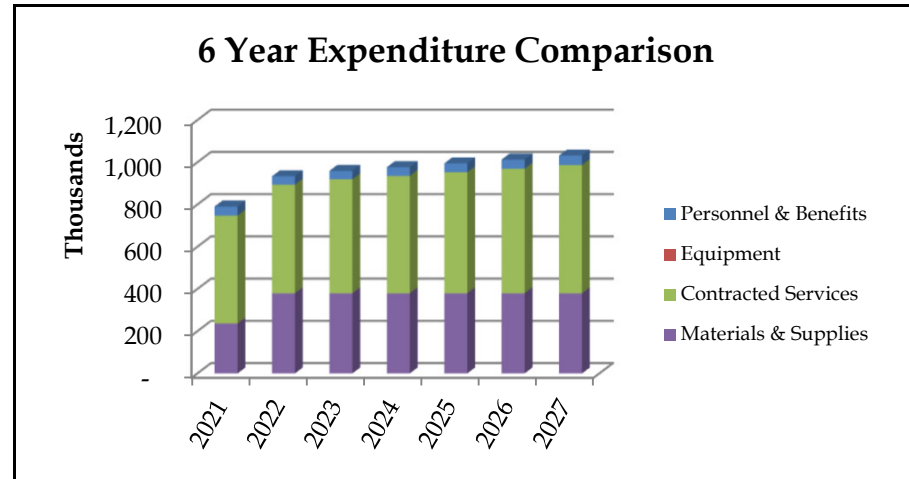
Operating Cost Summary

Personnel & Benefits	\$ 3,219,680	\$ 3,908,920	\$ 3,290,431	\$ 4,495,110	\$ 4,621,820	\$ 4,752,260	\$ 4,886,610	\$ 5,025,030
Equipment	33,601	17,970	55,514	19,570	19,570	19,570	19,570	19,570
Contracted Services	726,980	436,090	733,579	447,635	467,780	488,520	509,890	531,890
Materials & Supplies	1,041,555	1,343,035	1,154,261	1,355,200	1,366,980	1,384,020	1,401,630	1,419,860
Total Operating Cost	\$ 5,021,816	\$ 5,706,015	\$ 5,233,785	\$ 6,317,515	\$ 6,476,150	\$ 6,644,370	\$ 6,817,700	\$ 6,996,350

LEGISLATIVE

Program Description: This program accounts for all expenses associated with the direct activities of City Council. City Council, made up of the Mayor and six Councillors, represents the citizens by providing community leadership in serving as the legislative and policy making body of municipal government. This program also contains the Enterprise funding and Community Grants which are funded solely by gaming proceeds.

Output: City Council holds approximately 25 Council meetings a year, about every two weeks at Langley City Hall. Elected representatives from City Council represent the City of Langley on many regional and provincial boards and committees. Council also attend many community meetings and events, workshops and policy meetings throughout the year.



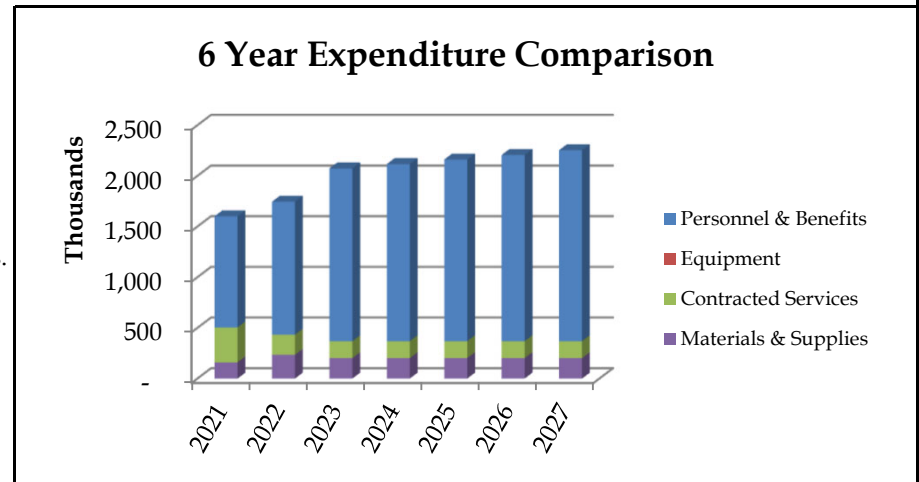
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 26.24	\$ 30.57	\$ 30.99

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Legislative								
Personnel & Benefits	43,372	39,960	-	39,960	41,160	42,390	43,660	44,970
Equipment	-	-	-	-	-	-	-	-
Contracted Services	511,126	513,990	514,603	539,675	555,870	572,540	589,720	607,400
Materials & Supplies	236,343	379,880	250,783	379,880	379,880	379,880	379,880	379,880
Legislative Total	790,841	933,830	765,386	959,515	976,910	994,810	1,013,260	1,032,250

CITY ADMINISTRATION

Program Description: The primary responsibilities of this program are to lead the overall conduct of the City in pursuing the City’s goals and objectives, the provision of advice to City Council and serving the will of City Council. To safekeep and preserve meeting minutes, bylaws, civic agreements and other related official documents. Administer responsibilities under the Freedom of Information and Protection of Privacy Act. To plan and coordinate official civic functions, visits and events. Prepare agenda packages for meetings of Council, standing and special committees. Record meeting proceedings. Prepare and supervise the conduct of general local elections, referenda and by-elections. To provide human resource advice and support to City staff. To plan and coordinate social services in the community.

Output: To plan, lead, and direct the overall business affairs and activities of the City in accordance with Council’s directions, together with various bylaws, policies and statutory requirements. Provide advice, assistance and recommendations to City Council and assist in formulating long term goals and objectives. Provide advice, direction and policy interpretation to staff. Sustain a highly motivated organization. Implement policies and procedures. Provide administrative services to City Council, its committees and boards and is responsible for the statutory requirements in the Community Charter. Prepare the schedule, minutes, and agenda for Council meetings. Respond to FOI requests and other Council correspondence.



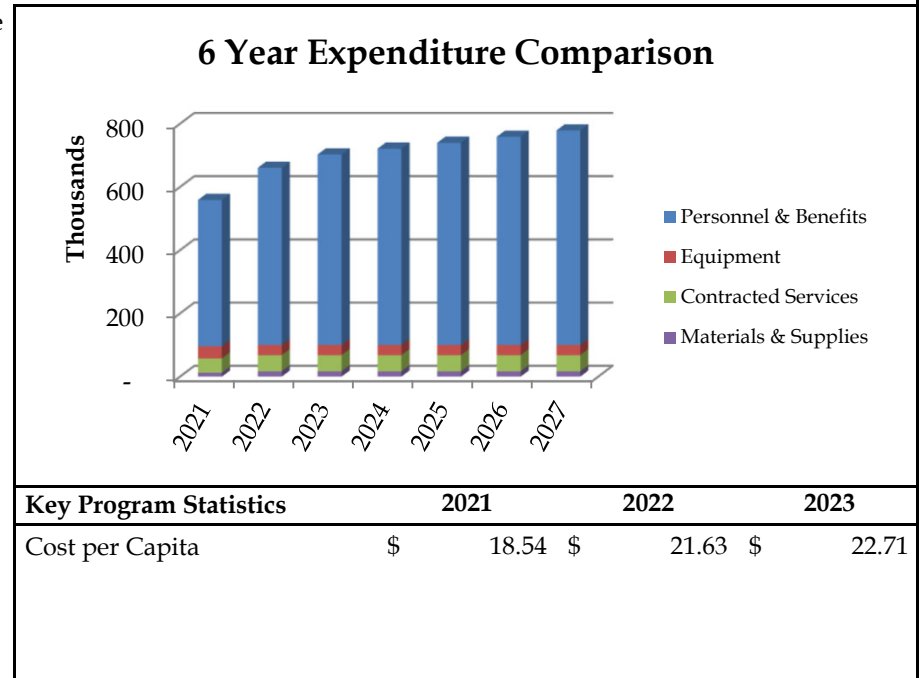
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 53.14	\$ 57.14	\$ 67.00

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	7.6	8.8	7.6	10.8	10.8	10.8	10.8	10.8
City Administration								
Personnel & Benefits	1,096,641	1,312,440	1,169,117	1,705,110	1,748,080	1,792,330	1,837,900	1,884,860
Equipment	-	-	-	-	-	-	-	-
Contracted Services	344,403	198,250	215,980	167,250	167,250	167,250	167,250	167,250
Materials & Supplies	160,574	234,970	186,192	201,970	201,980	201,980	201,980	201,980
City Administration Total	1,601,618	1,745,660	1,571,289	2,074,330	2,117,310	2,161,560	2,207,130	2,254,090

BYLAW ENFORCEMENT

Program Description: This program funds the following bylaw enforcement activities: parking enforcement, community standards/graffiti, park regulation offences, noise control and barking dog complaints, sign offences, sprinkler offences, business licensing offences.

Output: The main expenditure for this program is for the wages and associated vehicle costs of the Bylaw Enforcement Officers.



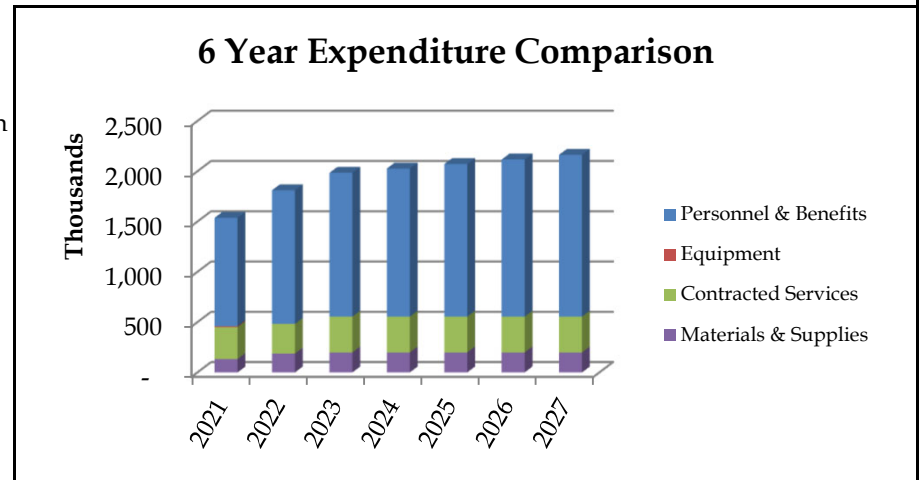
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 18.54	\$ 21.63	\$ 22.71

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	4.4	5.0	4.0	5.0	5.0	5.0	5.0	5.0
Bylaw Enforcement								
Personnel & Benefits	462,992	560,410	466,039	602,800	620,890	639,520	658,690	678,460
Equipment	38,160	32,050	36,720	32,050	32,050	32,050	32,050	32,050
Contracted Services	45,011	51,180	79,153	51,180	51,180	51,180	51,180	51,180
Materials & Supplies	12,742	17,060	15,410	17,060	17,060	17,060	17,060	17,060
Bylaw Enforcement Total	558,905	660,700	597,322	703,090	721,180	739,810	758,980	778,750

CORPORATE SERVICES

Program Description: This program supplies all of the City's accounting, financial management and information technology requirements which include payroll, accounts payable, tax/utility billing & collection, cost control reporting, financial reporting, cash management, annual budget preparation and maintenance of our information technology services. This program has funding allocated for supplies and services to support the functioning of clerical and management staff for the City's entire operation.

Output: Corporate accounting and financial policies. Compiling and reporting bi-weekly, quarterly, annual, ad-hoc and statutory financial information. Manage the wages and benefits of the city's employees and ensure payment every second week. Process supplier payments on a weekly basis. Effectively manage the billing, collection and management of taxes, utilities and all other fees & charges for the City's property folios. The main source of expenditure is Personnel & Benefits which includes 9 full time positions.



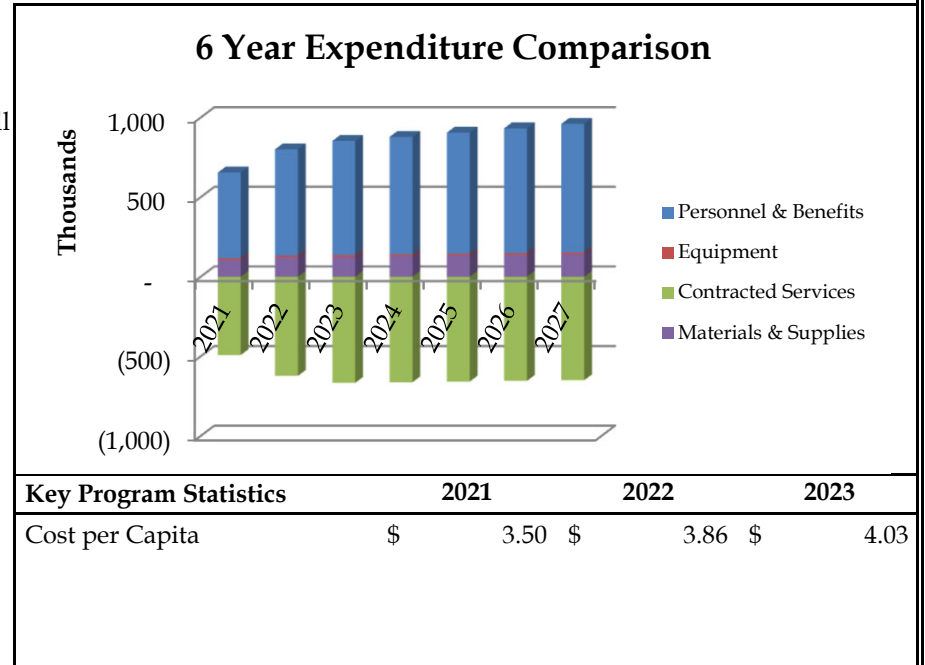
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 51.03	\$ 59.30	\$ 64.11

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	9.5	10.5	9.5	10.5	10.5	10.5	10.5	10.5
Corporate Services								
Personnel & Benefits	1,078,526	1,329,250	1,083,350	1,429,820	1,472,750	1,516,920	1,562,420	1,609,290
Equipment	7,840	-	7,140	-	-	-	-	-
Contracted Services	317,895	294,800	246,876	355,800	355,800	355,800	355,800	355,800
Materials & Supplies	133,702	187,610	172,775	199,110	199,130	199,130	199,130	199,130
Corporate Services Total	1,537,963	1,811,660	1,510,141	1,984,730	2,027,680	2,071,850	2,117,350	2,164,220

CITY HALL MAINTENANCE

Program Description: This budget provides funding to maintain City Hall, Timms Community Centre and Library. City Hall maintenance includes budget allocations for janitorial service, electricity and gas, water and sewer, security and alarm monitoring, along with general repairs and maintenance.

Output: The City Hall building is maintained by Building Service workers and includes work at the City Hall, Timms Centre, Library and LYFS. The grounds surrounding the hall are maintained by the City Parks & Engineering crews. Security is also onsite seven days a week. All costs associated with the maintenance of City Hall are shared based on floor area with the Timms centre, library and LYFS.



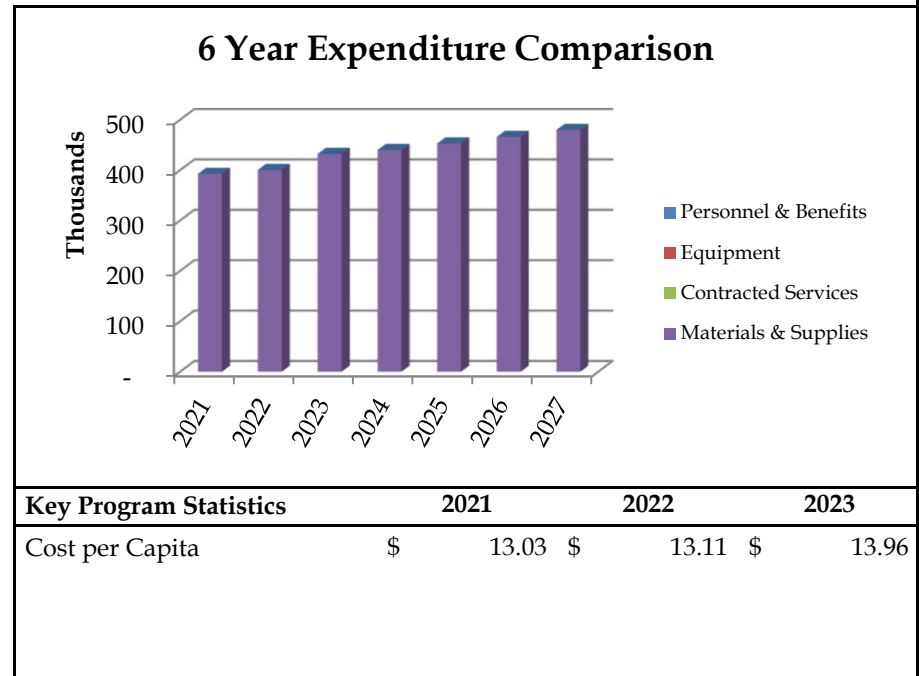
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 3.50	\$ 3.86	\$ 4.03

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	7.3	8.0	7.3	8.0	8.0	8.0	8.0	8.0
City Hall Maintenance								
Personnel & Benefits	538,149	666,860	571,925	717,420	738,940	761,100	783,940	807,450
Equipment	10,982	10,920	11,654	10,920	10,920	10,920	10,920	10,920
Contracted Services	(491,455)	(622,130)	(323,033)	(666,270)	(662,320)	(658,250)	(654,060)	(649,740)
Materials & Supplies	105,351	122,880	117,807	124,880	128,830	132,980	137,340	141,920
City Hall Maintenance Total	163,027	178,530	378,353	186,950	216,370	246,750	278,140	310,550

PROPERTY & LIABILITY INSURANCE

Program Description: The main source of insurance for the City is through the Municipal Insurance Association. Property and liability insurance is purchased to protect the City from economic loss as the result of litigation, accident or natural disaster.

Output: Our current policy protects the City up to \$35 Million of liability with a deductible of \$25,000.



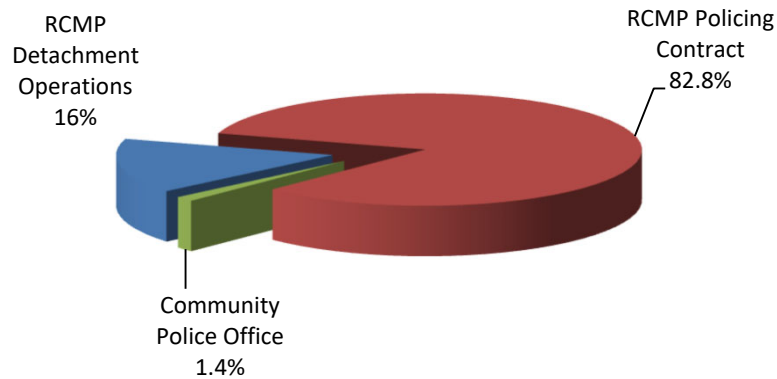
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 13.03	\$ 13.11	\$ 13.96

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Property & Liability Insurance								
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	-	-
Materials & Supplies	392,843	400,635	411,294	432,300	440,100	452,990	466,240	479,890
Property & Liability Insurance Total	392,843	400,635	411,294	432,300	440,100	452,990	466,240	479,890

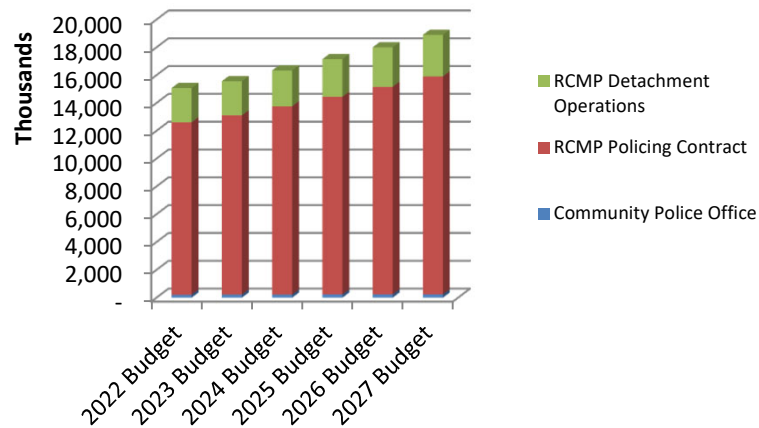
Policing Services



Protective Services Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

The Langley RCMP is dedicated to protect and serve the citizens of Langley through the prevention and reduction of crime, in partnership with our community.



POLICING SERVICES

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
RCMP Detachment Operations	\$ 1,950,624	\$ 2,459,190	\$ 885,392	\$ 2,455,595	\$ 2,578,370	\$ 2,707,290	\$ 2,842,650	\$ 2,984,790
RCMP Policing Contract	11,347,307	12,398,580	10,908,676	12,886,910	13,531,250	14,207,820	14,918,220	15,664,130
Community Police Office	134,771	215,000	126,067	222,235	227,855	233,745	239,915	246,375
Departmental Adjustments	-	-	-	-	-	-	-	-
Total Expenditures	\$ 13,432,702	\$ 15,072,770	\$ 11,920,135	\$ 15,564,740	\$ 16,337,475	\$ 17,148,855	\$ 18,000,785	\$ 18,895,295

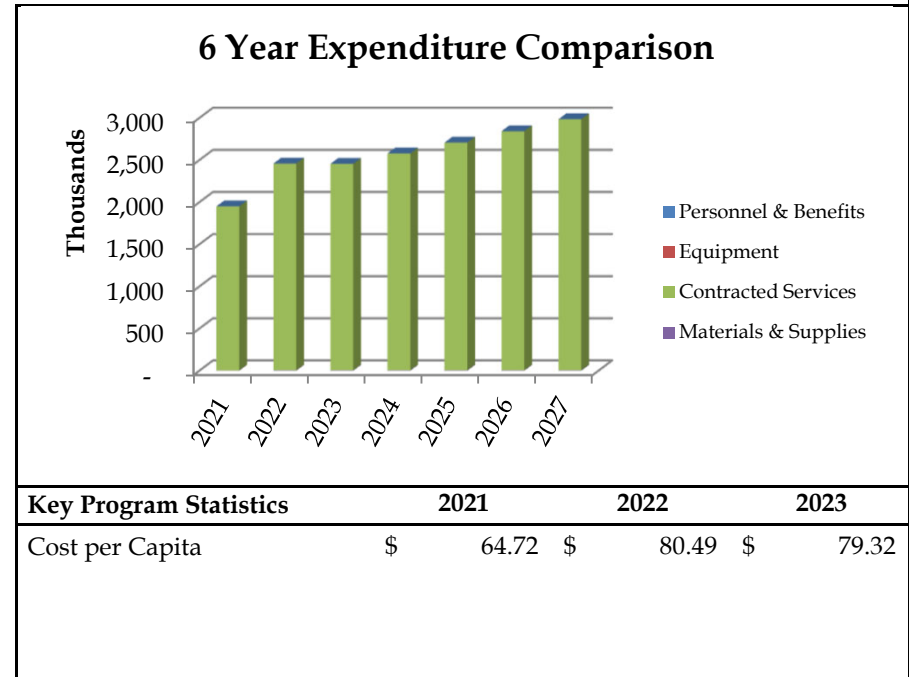
DEPT. BUDGET SUMMARY

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	54.5	54.5	54.5	54.5	54.5	54.5	54.5	54.5
Operating Cost Summary								
Personnel & Benefits	\$ 9,818	\$ 17,360	\$ 8,506	\$ 18,660	\$ 19,220	\$ 19,790	\$ 20,390	\$ 21,000
Equipment	-	-	-	-	-	-	-	-
Contracted Services	13,324,552	14,949,120	11,816,041	15,439,790	16,206,655	17,011,875	17,857,355	18,745,115
Materials & Supplies	98,332	106,290	95,588	106,290	111,600	117,190	123,040	129,180
Total Operating Cost	\$ 13,432,702	\$ 15,072,770	\$ 11,920,135	\$ 15,564,740	\$ 16,337,475	\$ 17,148,855	\$ 18,000,785	\$ 18,895,295

RCMP DETACHMENT OPERATIONS

Program Description: This budget item provides for RCMP support staff in the form of administration, clerical and jail guards and the related office costs associated to these functions. It also provides maintenance to the RCMP building. These services are all performed in partnership with the Township of Langley and are cost shared based on formulas of 25% of the population and 75% of the 5 year rolling average of crime statistics. The City also pays an additional 8% administration charge to the Township for administering this function.

Output:



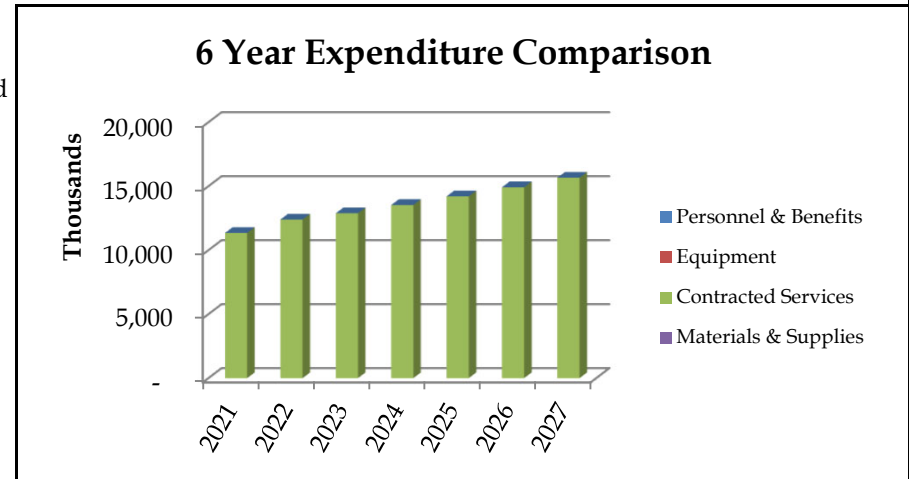
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 64.72	\$ 80.49	\$ 79.32

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
RCMP Detachment Operations								
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	1,947,324	2,454,190	882,092	2,450,595	2,573,120	2,701,770	2,836,850	2,978,700
Materials & Supplies	3,300	5,000	3,300	5,000	5,250	5,520	5,800	6,090
RCMP Detachment Operations Total	1,950,624	2,459,190	885,392	2,455,595	2,578,370	2,707,290	2,842,650	2,984,790

RCMP POLICING CONTRACT

Program Description: Police service for the City is provided by the Royal Canadian Mounted Police. This program is to provide a feeling of security to the citizens of Langley; through the proper management of available resources and with the support of the community as a whole, by the protection of life and property, the apprehension of criminals and crime prevention.

Output: The budget provides for a total contract strength to 54.4 members. It also includes a share in the Integrated Homicide Investigation Team (IHIT), Emergency Response Team and Forensics/Traffic Reconstructionist/Dog Patrol. The RCMP uphold the principles of the Canadian Charter of Rights & Freedoms and provide a professional standard of service.



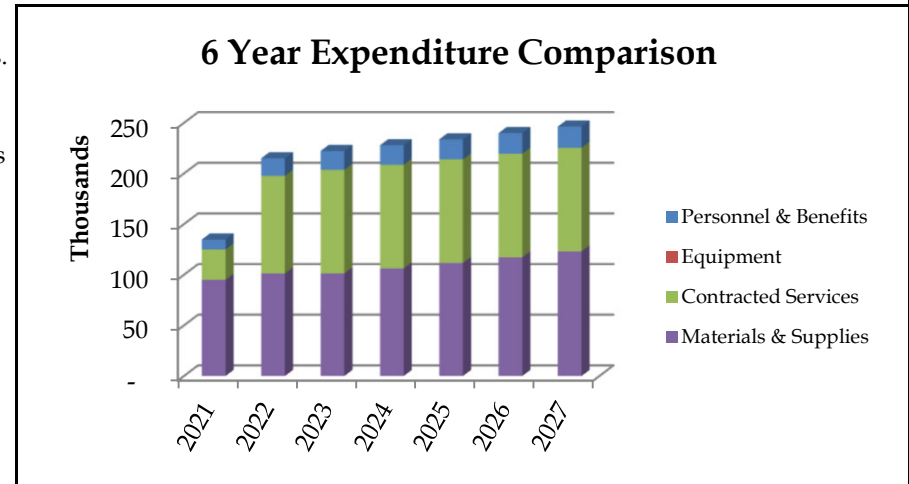
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 376.49	\$ 405.83	\$ 416.27
Cost per Member	\$ 208,590	\$ 227,915	\$ 236,892

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	54.4	54.4	54.4	54.4	54.4	54.4	54.4	54.4
RCMP Policing Contract								
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	11,347,307	12,398,580	10,908,676	12,886,910	13,531,250	14,207,820	14,918,220	15,664,130
Materials & Supplies	-	-	-	-	-	-	-	-
RCMP Policing Contract Total	11,347,307	12,398,580	10,908,676	12,886,910	13,531,250	14,207,820	14,918,220	15,664,130

COMMUNITY POLICE OFFICE

Program Description: The purpose of the Community Police Office is to bring the police closer to the community making it more convenient for citizens to report incidents and it promotes the development of a closer police community relationship which is consistent with the RCMP's commitment to community policing. It also allows the community to play an active role in policing the community through involvement in various volunteer programs.

Output: Community Policing is about preventing crime. RCMP members work interactively with the community to mutually identify and resolve community problems. This budget provides for the funding of a Information Officer at the CPO to coordinate volunteers and liaise between the public and RCMP. The Community Police Office is open between 8:30am & 4:30pm Monday to Friday at the office located at 20408 Douglas Crescent.

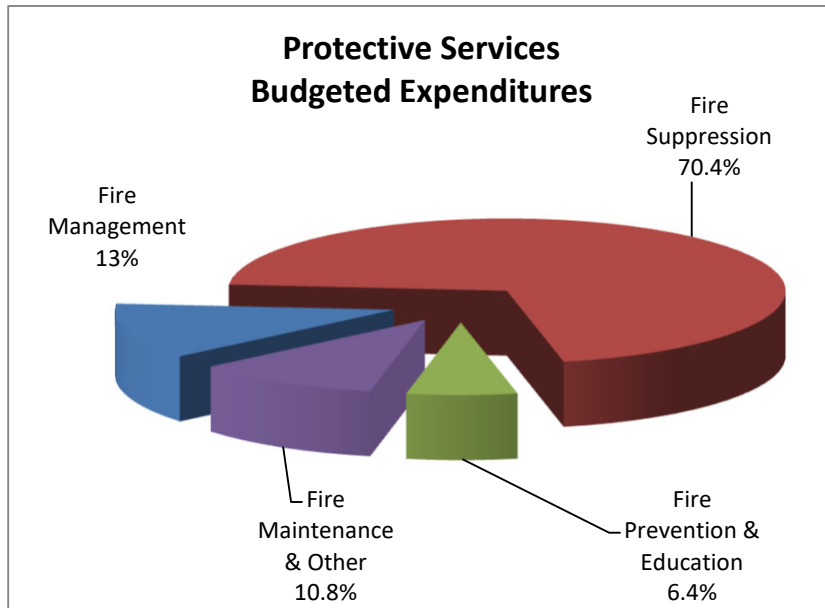


Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 4.47	\$ 7.04	\$ 7.18

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Community Police Office								
Personnel & Benefits	9,818	17,360	8,506	18,660	19,220	19,790	20,390	21,000
Equipment	-	-	-	-	-	-	-	-
Contracted Services	29,921	96,350	25,273	102,285	102,285	102,285	102,285	102,285
Materials & Supplies	95,032	101,290	92,288	101,290	106,350	111,670	117,240	123,090
Community Police Office Total	134,771	215,000	126,067	222,235	227,855	233,745	239,915	246,375

Fire Rescue Service

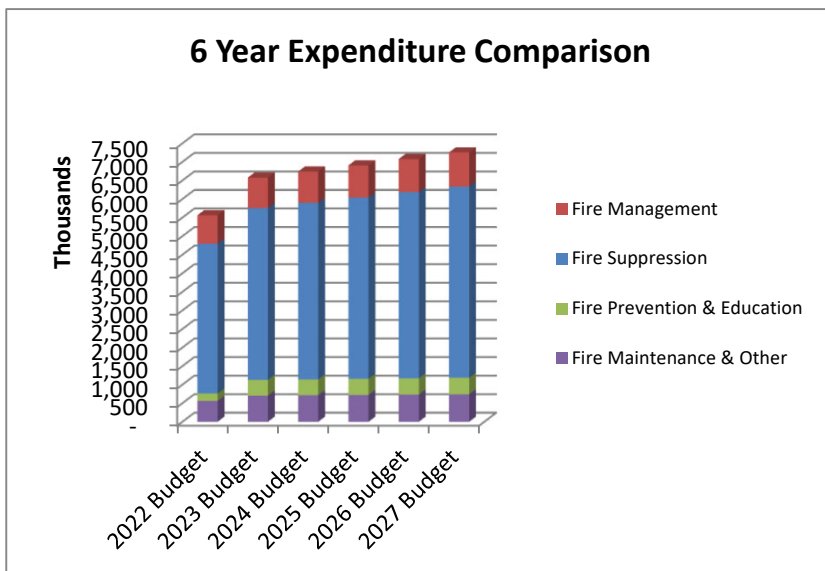




Cost Centre Description:

Our First Response Team consists of twenty (23) staff who maintain coverage twenty-four hours per day. This First Response Team backed up by a compliment of twenty-four paid-on-call firefighters provides for a five minute response time to any fire or medical emergency anywhere within the City of Langley boundaries.

In addition to our Emergency Response Programs, we have a Public Education and Fire Prevention Program under the direction of our Fire Prevention Officer. The FPO and our on-duty crews are out each and every day inspecting retail, commercial and industrial businesses within the City of Langley to ensure that when you enter into those premises as a customer or an employee, that you are operating under a fire safe environment. We also inspect all multi-family residential buildings to ensure safety for residents and visitors.



FIRE RESCUE SERVICE

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Fire Management	697,901	767,460	676,806	820,280	844,100	868,610	893,850	919,860
Fire Suppression	3,632,440	4,036,200	3,527,426	4,629,490	4,753,730	4,881,720	5,013,550	5,149,290
Fire Prevention & Education	179,136	200,820	159,406	420,440	426,500	432,740	439,170	445,790
Fire Maintenance & Other	546,789	561,110	597,051	707,830	715,850	724,150	732,720	741,600
Departmental Adjustments	-	-	-	-	-	-	-	-
Total Expenditures	\$ 5,056,266	\$ 5,565,590	\$ 4,960,689	\$ 6,578,040	\$ 6,740,180	\$ 6,907,220	\$ 7,079,290	\$ 7,256,540

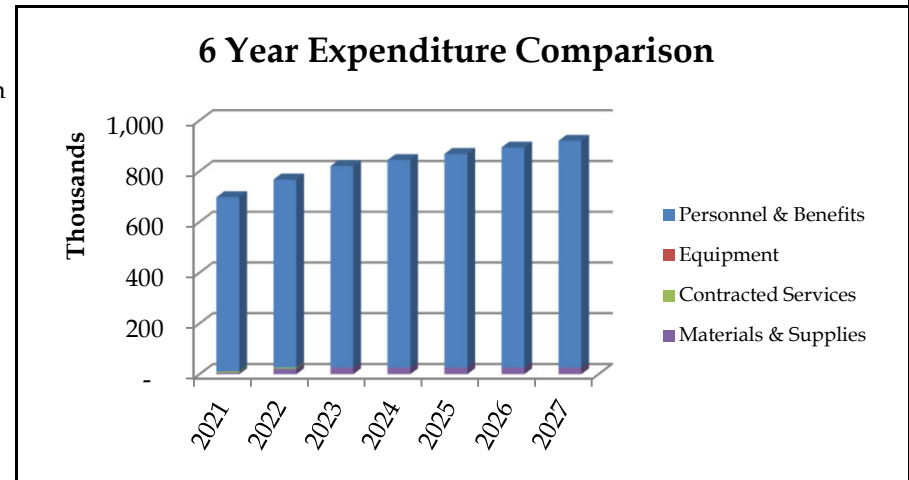
DEPT. BUDGET SUMMARY

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	26.5	28.9	26.5	31.9	31.9	31.9	31.9	31.9
Operating Cost Summary								
Personnel & Benefits	\$ 4,391,883	\$ 4,805,040	\$ 4,253,966	\$ 5,660,710	\$ 5,814,900	\$ 5,973,720	\$ 6,137,300	\$ 6,305,760
Equipment	-	-	-	-	-	-	-	-
Contracted Services	252,466	291,070	275,341	374,660	380,820	387,160	393,690	400,420
Materials & Supplies	411,917	469,480	431,382	542,670	544,460	546,340	548,300	550,360
Total Operating Cost	\$ 5,056,266	\$ 5,565,590	\$ 4,960,689	\$ 6,578,040	\$ 6,740,180	\$ 6,907,220	\$ 7,079,290	\$ 7,256,540

FIRE ADMINISTRATION

Program Description: Fire Administration is responsible for administration and technical planning, organizing and directing fire fighting, fire prevention and fire fighter training. Other responsibilities include providing initial human resources support in hiring and promotions, budgeting for annual and future requirements, and managing the day to day response of the department. Management is also responsible for maintaining a functional fire fighting team consisting of career and Paid-on-call staff.

Output: The main source of expenditure for fire management is Personnel & Benefits which includes the following positions: Fire Chief, Deputy Fire Chief, Asst Fire Chief and an Administrative Assistant. Training is held as needed with the Fire Chiefs involved in Metro Vancouver and Provincial focus groups to stay current.



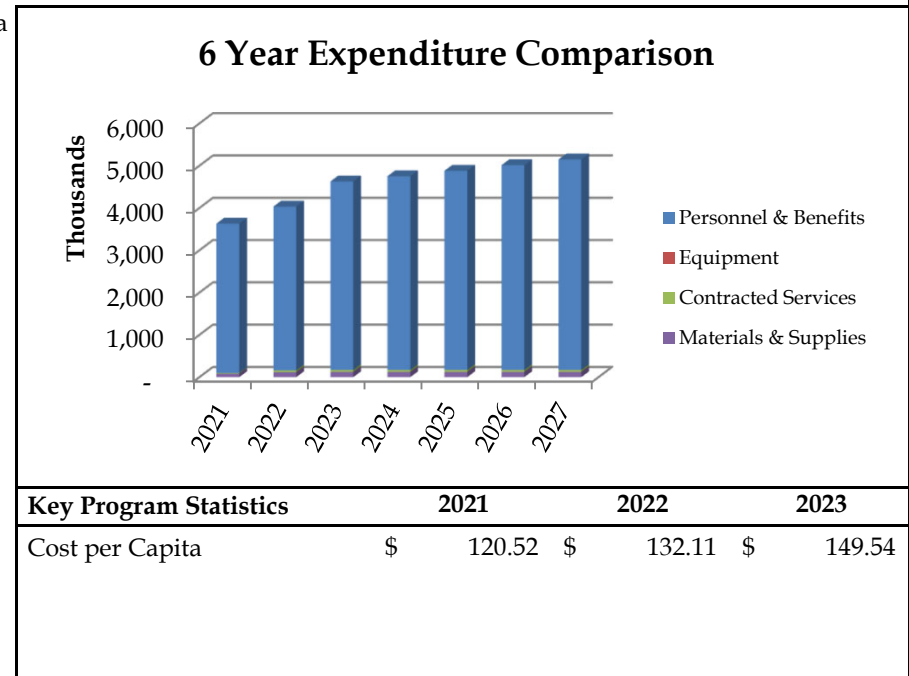
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 23.16	\$ 25.12	\$ 26.50
Cost per Fire Fighter	\$ 33,233.38	\$ 33,367.83	\$ 32,811.20

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	4.5	4.8	4.5	4.8	4.8	4.8	4.8	4.8
Fire Administration								
Personnel & Benefits	686,781	740,370	662,835	793,280	817,090	841,600	866,840	892,850
Equipment	-	-	-	-	-	-	-	-
Contracted Services	5,053	5,000	-	-	-	-	-	-
Materials & Supplies	6,067	22,090	13,971	27,000	27,010	27,010	27,010	27,010
Fire Administration Total	697,901	767,460	676,806	820,280	844,100	868,610	893,850	919,860

FIRE SUPPRESSION

Program Description: The suppression crews are responsible for providing an efficient and timely response to emergencies for residents of the City of Langley. In addition to fire suppression, these crews assist with pre-hospital emergencies, and maintain an aggressive fire inspection program of local commercial and retail businesses. This program includes career staff wages and benefits as well as paid-on-call training and alarm responses. Also included are the annual costs for dispatching by the Surrey Fire Dept.

Output: Service is provided by 4 crews which provide fire suppression service 24 hours a day 7 days a week. Crews work 2 days 2 nights. Each crew consists of 5 firefighters which provide the necessary requirements to do daily inspections, public safety lectures, train on shift to approved national standards. These firefighters respond to every emergency type and provide a 24 hrs day/ 7 days a week service to the community.



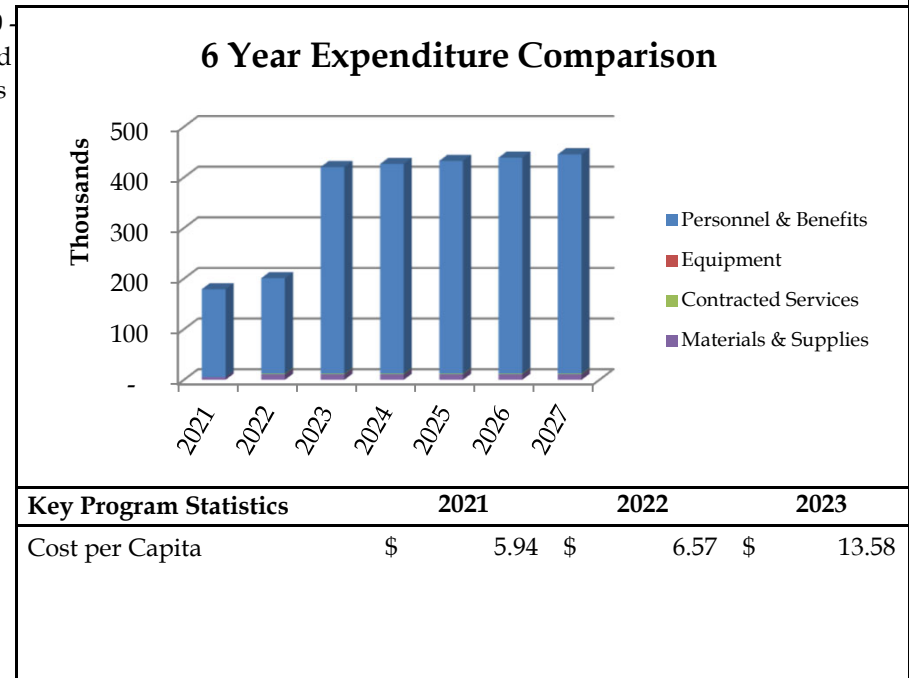
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 120.52	\$ 132.11	\$ 149.54

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	21.0	23.0	21.0	25.0	25.0	25.0	25.0	25.0
Fire Suppression								
Personnel & Benefits	3,531,247	3,873,680	3,436,294	4,459,190	4,583,430	4,711,420	4,843,250	4,978,990
Equipment	-	-	-	-	-	-	-	-
Contracted Services	15,515	42,000	4,267	44,500	44,500	44,500	44,500	44,500
Materials & Supplies	85,678	120,520	86,865	125,800	125,800	125,800	125,800	125,800
Fire Suppression Total	3,632,440	4,036,200	3,527,426	4,629,490	4,753,730	4,881,720	5,013,550	5,149,290

PREVENTION & EDUCATION

Program Description: This program provides funding for all fire prevention and public education programs; these include: inspections, school programs, community days, fire prevention week activities, and juvenile fire setter programs; the education component provides funding for developing standards, purchase of manuals and audio- visual training aids, administering exams and funding seminars. This program also provides for the Training .

Output: Program provides funding for one fire prevention officer Monday to Friday 8:30-4:30. Visits each Langley city school twice a year to conduct fire drills, safety lectures and teach children how to deal with fire. The Fire Prevention Officer conducts safety lectures to strata councils, apartment blocks and the general public. This program and its materials give the Langley Firefighters a visible presence in the community and are found present at most community events.



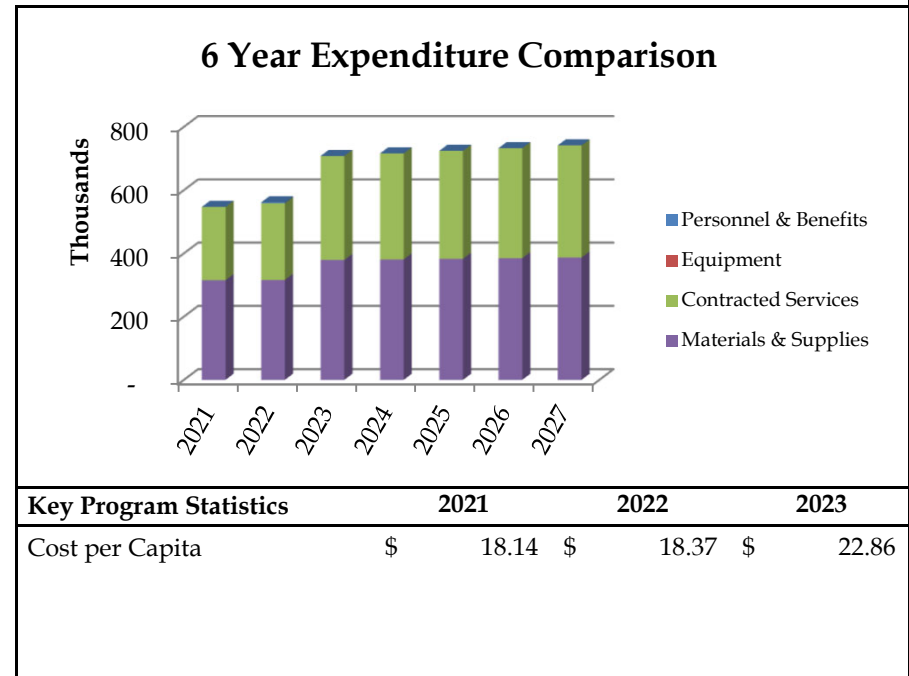
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 5.94	\$ 6.57	\$ 13.58

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.0	1.0	1.0	2.0	2.0	2.0	2.0	2.0
Prevention & Education								
Personnel & Benefits	173,855	188,620	154,837	408,240	414,300	420,540	426,970	433,590
Equipment	-	-	-	-	-	-	-	-
Contracted Services	5	1,400	178	1,400	1,400	1,400	1,400	1,400
Materials & Supplies	5,276	10,800	4,391	10,800	10,800	10,800	10,800	10,800
Prevention & Education Total	179,136	200,820	159,406	420,440	426,500	432,740	439,170	445,790

FIRE MAINTENANCE & OTHER

Program Description: This program provides funding for the maintenance of grounds, building and equipment, as well as all office expenses. It also provides funding for the annual dispatch operations currently being provided by the City of Surrey.

Output:



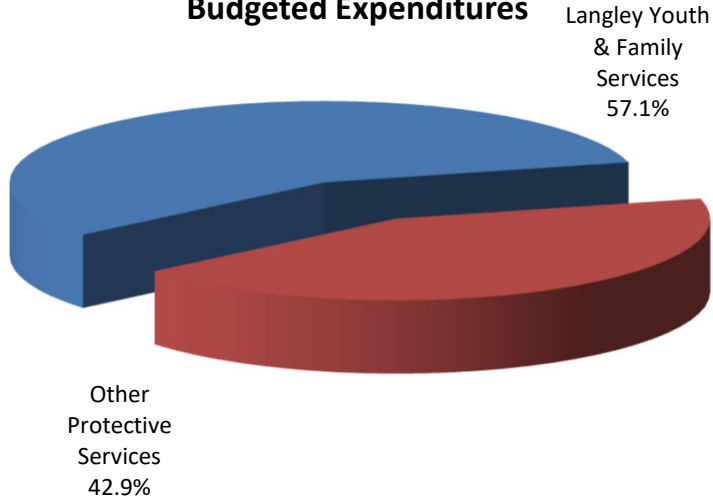
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 18.14	\$ 18.37	\$ 22.86

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.1	0.0	0.1	0.1	0.1	0.1	0.1
Fire Maintenance & Other								
Personnel & Benefits	-	2,370	-	-	80	160	240	330
Equipment	-	-	-	-	-	-	-	-
Contracted Services	231,893	242,670	270,896	328,760	334,920	341,260	347,790	354,520
Materials & Supplies	314,896	316,070	326,155	379,070	380,850	382,730	384,690	386,750
Fire Maintenance & Other Total	546,789	561,110	597,051	707,830	715,850	724,150	732,720	741,600

Other Protective Services



Protective Services Budgeted Expenditures

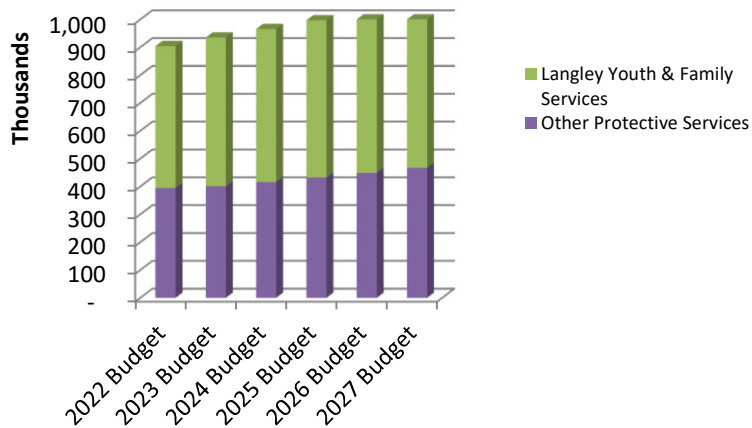


Cost Centre Description:

Other Protective Services provides funding for, Youth & Family Services, Emergency Planning, Victim/Witness Protection, Search and Rescue, Dog Control as well as Youth & Family Services.



6 Year Expenditure Comparison



PROTECTIVE SERVICES

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Langley Youth & Family Services	468,259	509,370	467,136	534,295	549,200	564,550	580,380	596,670
Other Protective Services	329,981	394,610	226,052	400,650	416,130	432,250	449,060	466,580
Departmental Adjustments	-	(150)	-	-	-	-	-	-
Total Expenditures	\$ 798,240	\$ 903,830	\$ 693,188	\$ 934,945	\$ 965,330	\$ 996,800	\$ 1,029,440	\$ 1,063,250

DEPT. BUDGET SUMMARY

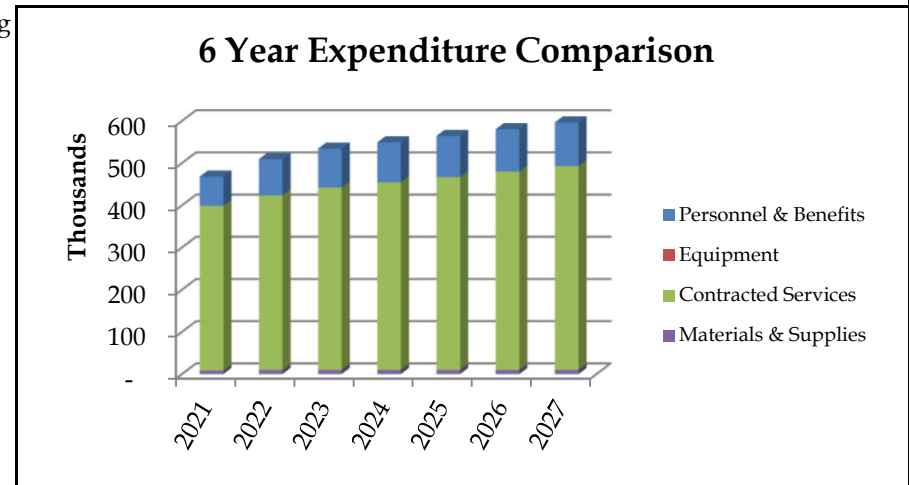
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.8	2.0	1.8	2.0	2.0	2.0	2.0	2.0
Operating Cost Summary								
Personnel & Benefits	\$ 132,771	\$ 162,410	\$ 133,483	\$ 174,710	\$ 179,960	\$ 185,350	\$ 190,930	\$ 196,670
Equipment	-	(150)	-	-	-	-	-	-
Contracted Services	655,819	731,060	545,907	749,650	774,770	800,840	827,890	855,950
Materials & Supplies	9,650	10,510	13,798	10,585	10,600	10,610	10,620	10,630
Total Operating Cost	\$ 798,240	\$ 903,830	\$ 693,188	\$ 934,945	\$ 965,330	\$ 996,800	\$ 1,029,440	\$ 1,063,250

OTHER PROTECTIVE SERVICES

LANGLEY YOUTH & FAMILY SERVICES

Program Description: The service is supplied to assist the RCMP in attempting to minimize the entry of youth into the criminal justice system. The mandate of the service is to: coordinate efforts between police, schools and other agencies; provide education and counseling to parents to gain control of their children; provide training and assistance to RCMP members to improve their effectiveness in deal with juveniles and family problems; assist in developing community programs to facilitate crime prevention; work with the school district to identify pre-delinquent behavior; in conjunction with the RCMP Crime Prevention Unit, set up programs aimed at crime prevention.

Output: This service has approximately 600 clients with 2000 client visits for counselling services made each year. The budget includes approximately 7,000 hours of counselling services.



Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 15.54	\$ 16.67	\$ 17.26

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Langley Youth & Family Services								
Personnel & Benefits	69,722	85,490	70,932	91,950	94,710	97,550	100,490	103,520
Equipment	-	-	-	-	-	-	-	-
Contracted Services	390,114	413,940	386,232	432,020	444,160	456,670	469,560	482,820
Materials & Supplies	8,423	9,940	9,972	10,325	10,330	10,330	10,330	10,330
Langley Youth & Family Services Total	468,259	509,370	467,136	534,295	549,200	564,550	580,380	596,670

OTHER PROTECTIVE SERVICES

OTHER PROTECTIVE SERVICES

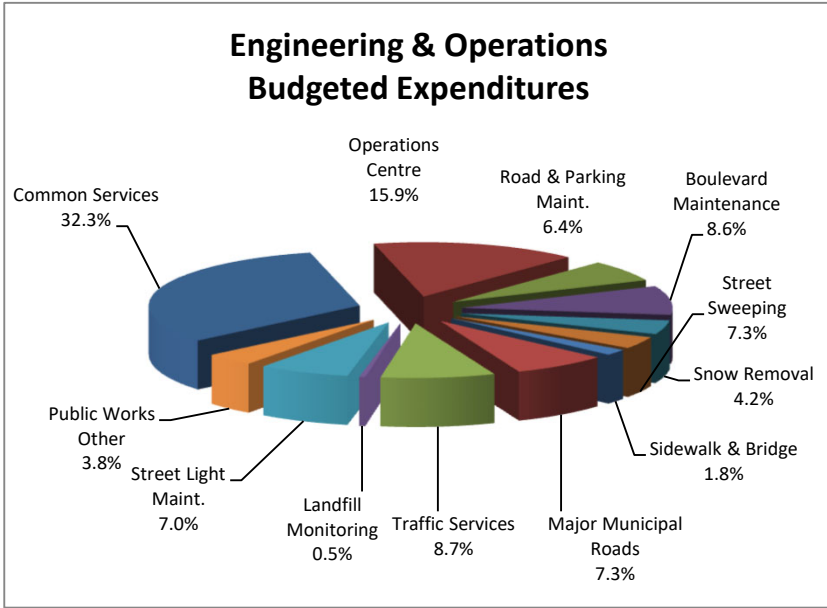
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Dog Control	\$ 108,709	\$ 112,090	\$ 100,796	\$ 119,830	\$ 123,190	\$ 126,650	\$ 130,210	\$ 133,880
Emergency Planning	113,165	147,250	71,339	150,820	156,710	162,830	169,220	175,860
Search & Rescue	4,824	5,230	5,215	5,500	5,500	5,500	5,500	5,500
Victim/Witness Program	103,284	130,040	48,703	124,500	130,730	137,270	144,130	151,340
Total Expenditures	\$ 329,982	\$ 394,610	\$ 226,053	\$ 400,650	\$ 416,130	\$ 432,250	\$ 449,060	\$ 466,580

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
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Staffing (F.T.E.'s)	0.8	1.0	0.8	1.0	1.0	1.0	1.0	1.0
Other Protective Services								
Personnel & Benefits	63,049	76,920	62,551	82,760	85,250	87,800	90,440	93,150
Equipment	-	-	-	-	-	-	-	-
Contracted Services	265,705	317,120	159,675	317,630	330,610	344,170	358,330	373,130
Materials & Supplies	1,227	570	3,826	260	270	280	290	300
Other Protective Services Total	329,981	394,610	226,052	400,650	416,130	432,250	449,060	466,580

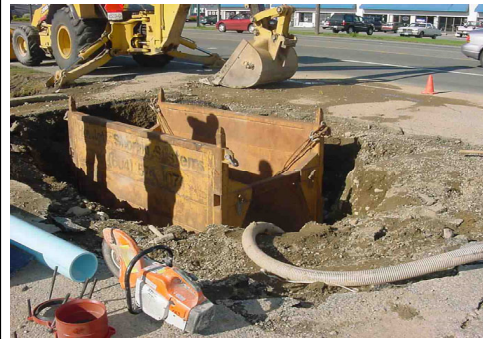
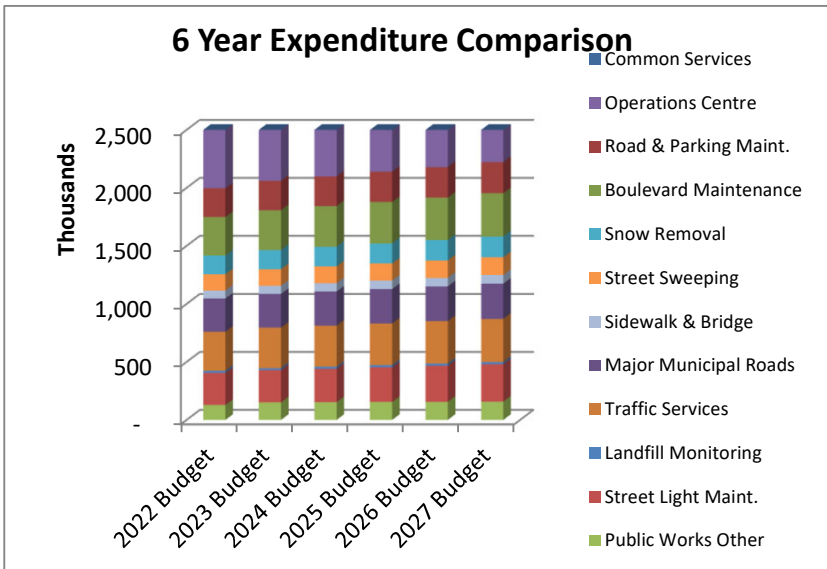
Engineering & Operations





Cost Centre Description:

The Engineering and Operations Department is responsible for the 'hidden' services that we have all come to rely on as part of our daily lives, whether at work or play. We strive to ensure that our infrastructure is planned and upgraded appropriately and timely to meet the current and future demands of the City; ensure that the roads and sidewalks are maintained in a safe condition to drive and walk on; ensure that our streetlights and traffic signals are properly maintained for safety and traffic flow reasons; ensure that the streets are swept regularly to remove dirt and debris; and ensure that the signage and lane markings are maintained to provide accurate and direct guidance to all road users.



ENGINEERING & OPERATIONS

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Common Services	\$ 790,706	\$ 1,020,210	\$ 1,046,996	\$ 1,286,730	\$ 1,323,150	\$ 1,360,690	\$ 1,399,330	\$ 1,439,150
Operations Centre	610,106	602,690	508,688	632,500	648,890	665,770	683,220	701,200
Road & Parking Maint.	209,166	247,405	235,346	252,845	256,570	260,400	264,350	268,430
Boulevard Maintenance	294,103	332,710	274,338	343,170	350,310	357,660	365,240	373,040
Snow Removal	161,492	161,050	193,032	165,760	168,970	172,280	175,690	179,200
Street Sweeping	121,821	139,680	112,352	143,100	145,440	147,850	150,330	152,880
Sidewalk & Bridge	66,086	68,780	42,287	70,220	71,210	72,230	73,280	74,360
Major Municipal Roads	278,316	286,670	251,493	290,910	293,840	296,850	299,960	303,160
Traffic Services	272,690	336,700	301,136	348,050	353,770	359,670	365,780	372,110
Landfill Monitoring	14,037	18,180	17,020	18,220	18,430	18,650	18,880	19,120
Street Light Maint.	294,379	276,450	278,195	277,510	287,920	298,840	310,290	322,300
Public Works Other	125,957	129,010	100,361	151,470	153,140	154,870	156,640	158,450
Departmental Adjustments	(90,596)	(95,000)	-	(91,000)	(91,000)	(91,000)	(91,000)	(91,000)
Total Expenditures	\$ 3,148,263	\$ 3,524,535	\$ 3,361,244	\$ 3,889,485	\$ 3,980,640	\$ 4,074,760	\$ 4,171,990	\$ 4,272,400

DEPT. BUDGET SUMMARY

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	17.7	20.9	18.5	22.2	22.2	22.2	22.2	22.2

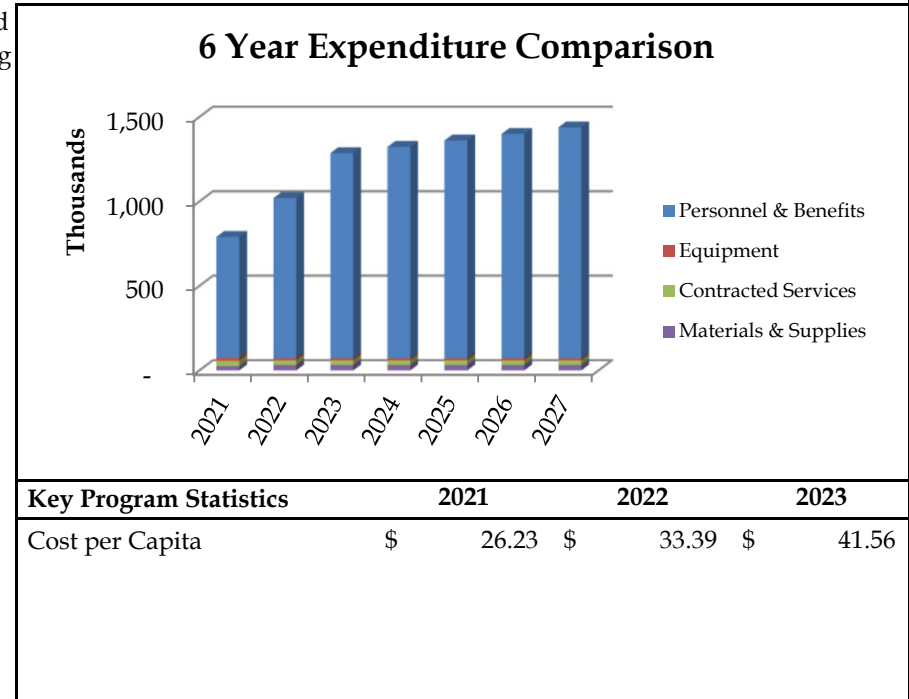
Operating Cost Summary

Personnel & Benefits	\$ 1,814,726	\$ 2,284,100	\$ 2,021,423	\$ 2,622,550	\$ 2,701,230	\$ 2,782,260	\$ 2,865,740	\$ 2,951,710
Equipment	130,190	181,400	149,426	185,400	185,400	185,400	185,400	185,400
Contracted Services	586,373	589,110	542,443	606,610	606,620	606,620	606,620	606,620
Materials & Supplies	616,974	469,925	647,952	474,925	487,390	500,480	514,230	528,670
Total Operating Cost	\$ 3,148,263	\$ 3,524,535	\$ 3,361,244	\$ 3,889,485	\$ 3,980,640	\$ 4,074,760	\$ 4,171,990	\$ 4,272,400

COMMON SERVICES

Program Description: This program provides engineering administration and management for various functions and activities within the Engineering and Operations Department.

Output: Provides office management and support services including record keeping, and work order controls. Performs survey work and inspection services, prepares engineering studies, ensures City maps are accurate and up to date, prepares conceptual designs and cost estimates for projects, performs capital project management, provides engineering review for all building and rezoning applications and permits.



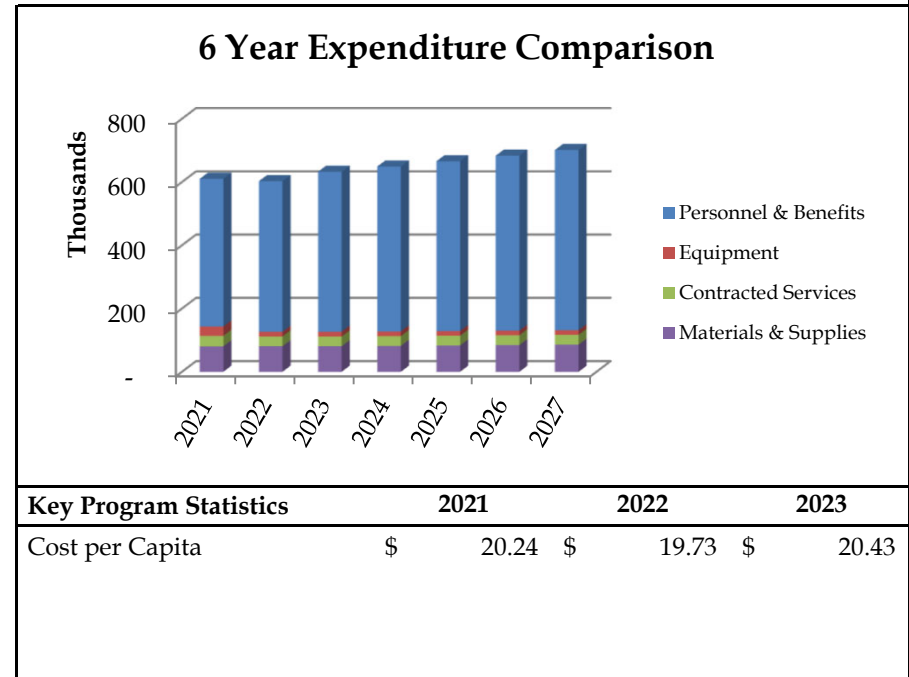
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 26.23	\$ 33.39	\$ 41.56

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	5.9	7.4	7.6	8.6	8.6	8.6	8.6	8.6
Common Services								
Personnel & Benefits	715,582	947,890	963,445	1,214,410	1,250,830	1,288,370	1,327,010	1,366,830
Equipment	18,130	12,250	17,430	12,250	12,250	12,250	12,250	12,250
Contracted Services	31,181	26,910	40,740	26,910	26,910	26,910	26,910	26,910
Materials & Supplies	25,813	33,160	25,381	33,160	33,160	33,160	33,160	33,160
Common Services Total	790,706	1,020,210	1,046,996	1,286,730	1,323,150	1,360,690	1,399,330	1,439,150

OPERATIONS CENTRE

Program Description: To provide for the day to day cost of operating the Operations Centre including the cost of the Buyer/Storeskeeper and partial salaries of management and shop labour. Also included in this program are ancillary costs such as hydro, gas, telephone, janitorial services, and supplies.

Output: The Operations Centre provides an area to store the maintenance machinery, some water and sewer appurtenances, road salt and sand, and construction aggregate materials, all of which form an essential part of the overall maintenance of the city.



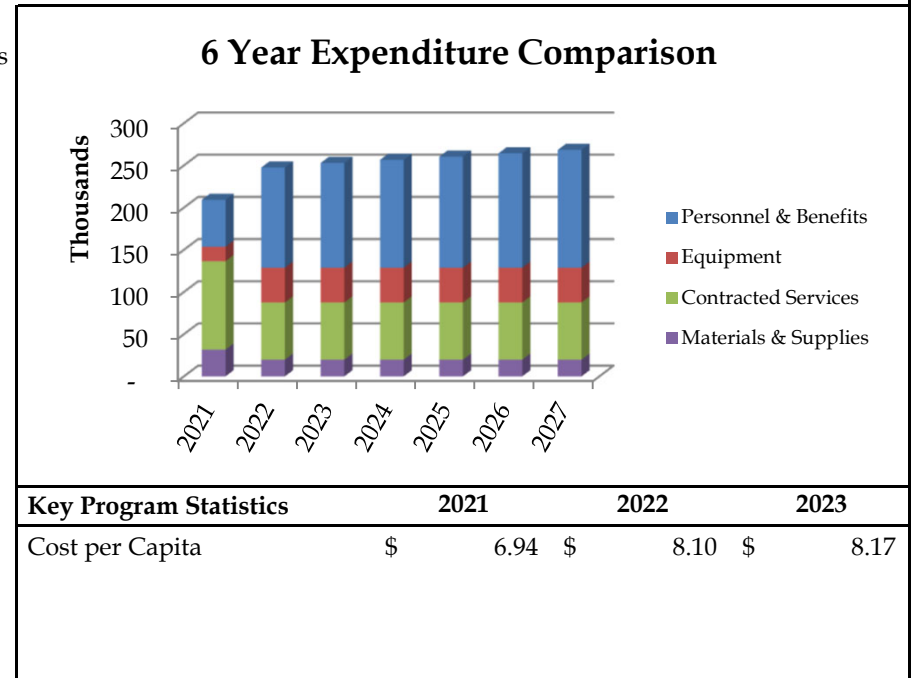
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 20.24	\$ 19.73	\$ 20.43

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	4.4	4.5	3.7	4.5	4.5	4.5	4.5	4.5
Operations Centre								
Personnel & Benefits	466,850	476,250	361,971	506,060	521,250	536,870	552,990	569,580
Equipment	29,427	14,690	26,088	14,690	14,690	14,690	14,690	14,690
Contracted Services	33,093	30,940	27,116	30,940	30,940	30,940	30,940	30,940
Materials & Supplies	80,736	80,810	93,513	80,810	82,010	83,270	84,600	85,990
Operations Centre Total	610,106	602,690	508,688	632,500	648,890	665,770	683,220	701,200

ROAD & PARKING MAINT.

Program Description: The Road and Parking Maintenance Program includes the maintenance of the road network and parking lot areas to ensure the safe and effective movement of traffic within our city.

Output: To ensure vehicles can operate safely while travelling within the city it is necessary for all roads to be structurally sound and free of defects. Some of the strategies that contribute to the road maintenance program include pot-hole repairs, crack sealing, lane grading, shoulder grading, shoulder gravelling, slot grinding and patching, and milling and paving. As well as addressing safety concerns a soundly designed road and parking lot maintenance program can extend the useful service life of some of the pavements, thus delaying capital costs needed for replacement.



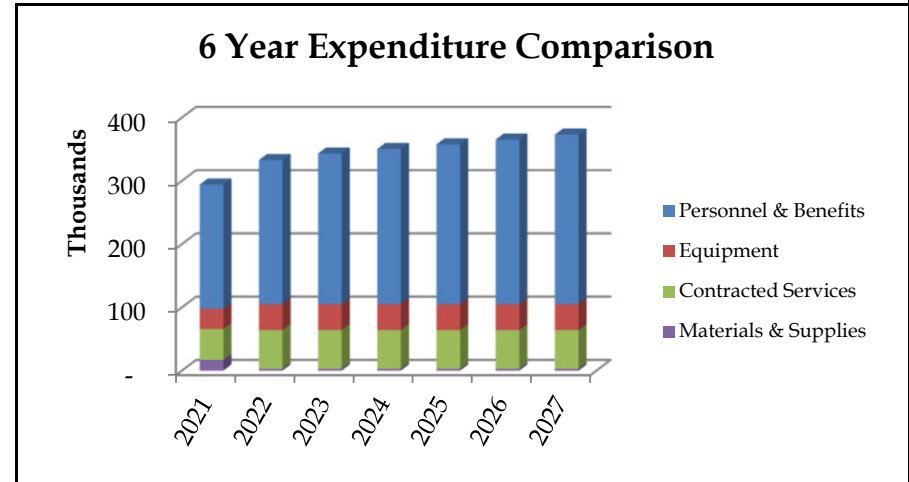
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 6.94	\$ 8.10	\$ 8.17

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.6	1.2	1.0	1.2	1.2	1.2	1.2	1.2
Road & Parking Maint.								
Personnel & Benefits	55,583	118,580	85,134	124,020	127,740	131,570	135,520	139,600
Equipment	17,090	41,280	18,576	41,280	41,280	41,280	41,280	41,280
Contracted Services	104,869	67,745	106,512	67,745	67,750	67,750	67,750	67,750
Materials & Supplies	31,624	19,800	25,124	19,800	19,800	19,800	19,800	19,800
Road & Parking Maint. Total	209,166	247,405	235,346	252,845	256,570	260,400	264,350	268,430

BOULEVARD MAINTENANCE

Program Description: The Boulevard Maintenance Program includes the removal of debris, unwanted vegetation, filling of depressions, repairs to curbs and gutters, and suppression of dust.

Output: Routine maintenance to boulevards contributes to the overall aesthetic appearance of the city and sets an example for our businesses and residents to follow. Addressing specific shortcomings within the boulevards demonstrates due diligence on our part respecting claims from accidents.



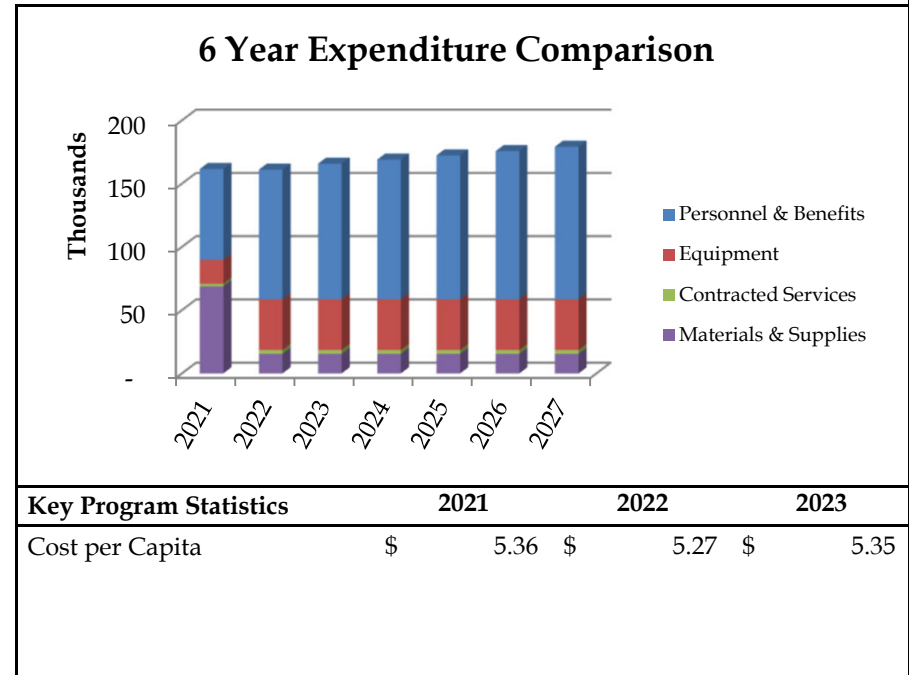
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 9.76	\$ 10.89	\$ 11.09

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	2.0	2.4	2.3	2.4	2.4	2.4	2.4	2.4
Boulevard Maintenance								
Personnel & Benefits	196,142	227,580	200,164	238,040	245,180	252,530	260,110	267,910
Equipment	32,269	40,970	8,862	40,970	40,970	40,970	40,970	40,970
Contracted Services	48,647	61,160	43,836	61,160	61,160	61,160	61,160	61,160
Materials & Supplies	17,045	3,000	21,476	3,000	3,000	3,000	3,000	3,000
Boulevard Maintenance Total	294,103	332,710	274,338	343,170	350,310	357,660	365,240	373,040

SNOW REMOVAL

Program Description: The Snow Removal Program includes the salting and sanding of every street within the city during a snow event. As well as ensuring our residents can move safely within the city it also demonstrates our commitment to them to provide a level of service that is superior to the other lower mainland municipalities.

Output: The intent of the Snow Removal Program is to keep the snow from preventing our residents from the free and safe movement within our city.



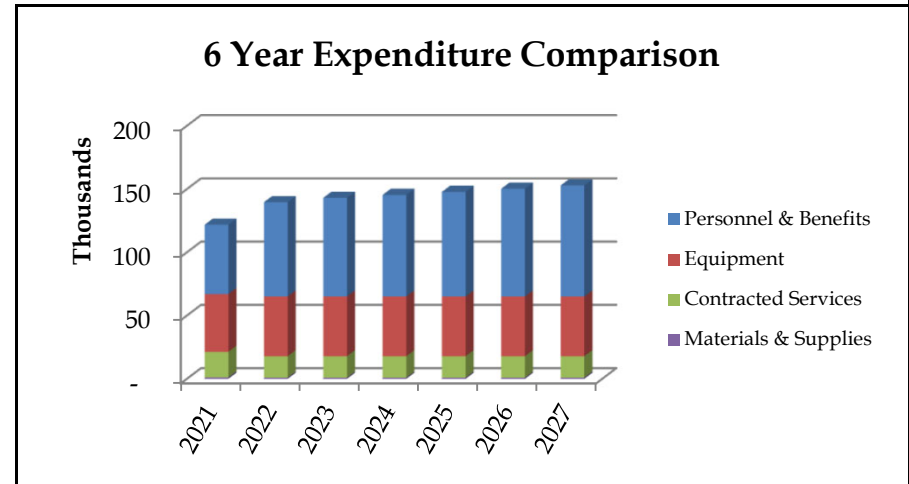
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 5.36	\$ 5.27	\$ 5.35

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.9	1.1	0.7	1.1	1.1	1.1	1.1	1.1
Snow Removal								
Personnel & Benefits	71,713	102,510	122,822	107,220	110,430	113,740	117,150	120,660
Equipment	18,898	40,000	10,985	40,000	40,000	40,000	40,000	40,000
Contracted Services	2,036	3,100	23,900	3,100	3,100	3,100	3,100	3,100
Materials & Supplies	68,845	15,440	35,325	15,440	15,440	15,440	15,440	15,440
Snow Removal Total	161,492	161,050	193,032	165,760	168,970	172,280	175,690	179,200

STREET SWEEPING

Program Description: The Street Sweeping Program, which includes the sweeping of the primary streets in the downtown core 3 days per week, the sweeping of the secondary streets such as 200th and 208th every 10 days, the sweeping of the residential streets on a semi-annual basis, the collection of litter, and the emptying of the garbage containers contributes to the overall aesthetic appearance of the city. A regular sweeping program also shows that we are being diligent with respect to eliminating some of the possible causes of accidents. As well, because the sweeper operates on an early morning shift it allows us to be aware of and react to conditions such as ice and snow or infrastructure failure prior to the morning rush.

Output: To ensure the streets are clean, free of debris, the garbage bins are emptied routinely, and litter is picked up on a daily basis.



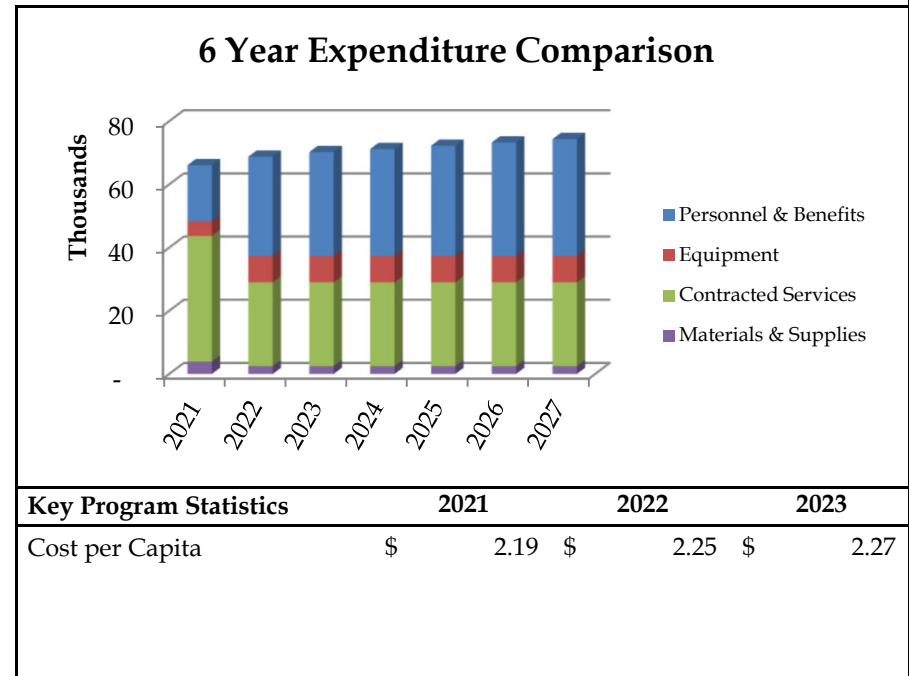
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 4.04	\$ 4.57	\$ 4.62

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.7	0.8	0.7	0.8	0.8	0.8	0.8	0.8
Street Sweeping								
Personnel & Benefits	54,762	74,570	61,462	77,990	80,330	82,740	85,220	87,770
Equipment	45,672	47,200	31,704	47,200	47,200	47,200	47,200	47,200
Contracted Services	20,247	16,910	15,961	16,910	16,910	16,910	16,910	16,910
Materials & Supplies	1,140	1,000	3,225	1,000	1,000	1,000	1,000	1,000
Street Sweeping Total	121,821	139,680	112,352	143,100	145,440	147,850	150,330	152,880

SIDEWALK & BRIDGE

Program Description: Sidewalk and bridge maintenance includes undertaking the repairs necessary to remedy trip hazards when identified by the public, sidewalk panel replacement due to excessive cracking or other failure, minor repairs to bridges, repairs to handrails, and installation and repair of wheel chair letdowns and other related infrastructure components.

Output: Properly maintained sidewalks and bridges allow for the free and safe movement of pedestrian and vehicle traffic throughout the city.



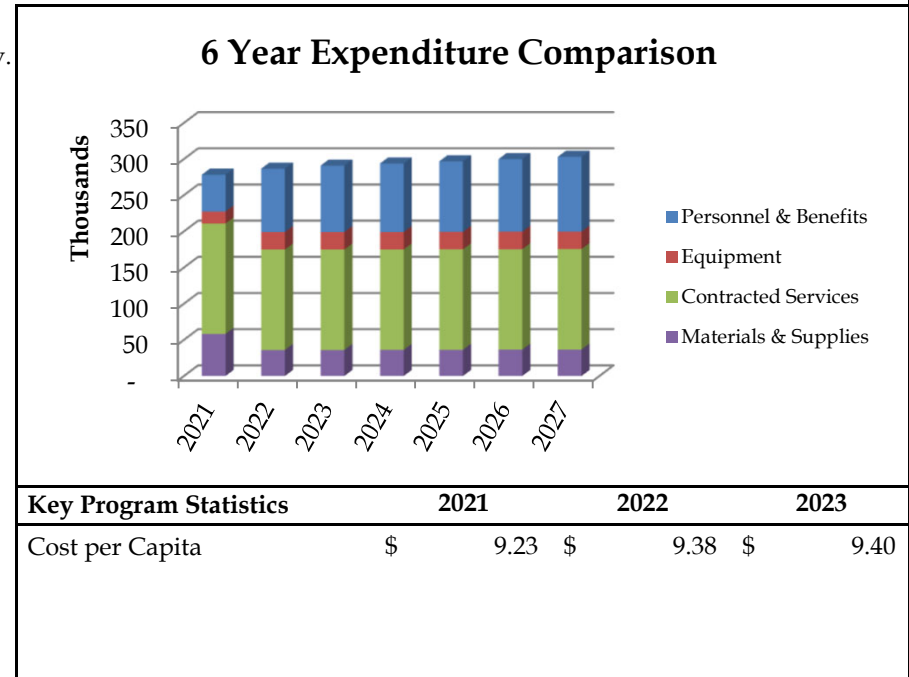
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 2.19	\$ 2.25	\$ 2.27

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.2	0.3	0.2	0.3	0.3	0.3	0.3	0.3
Sidewalk & Bridge								
Personnel & Benefits	17,692	31,380	16,221	32,820	33,810	34,830	35,880	36,960
Equipment	4,679	8,400	2,226	8,400	8,400	8,400	8,400	8,400
Contracted Services	39,799	26,500	20,638	26,500	26,500	26,500	26,500	26,500
Materials & Supplies	3,916	2,500	3,202	2,500	2,500	2,500	2,500	2,500
Sidewalk & Bridge Total	66,086	68,780	42,287	70,220	71,210	72,230	73,280	74,360

MAJOR MUNICIPAL ROADS

Program Description: Some of the services included in the Major Municipal Roads Program are road milling and paving, asphalt patching, snow removal, boulevard maintenance, curb and gutter repairs, crack sealing, minor bridge repairs, and repairs to sidewalks. Roads included in the program include 200 St, Fraser Hwy (West Municipal border to 203ST), Fraser Hwy (Langley Bypass to Municipal border), portions of Mufford Crescent, 203 Street, from Fraser Highway to Logan Avenue and the 204 St Overpass. Funding to maintain these roads is provided from Translink based on lane Km.

Output: An effective maintenance program will help ensure the safe and effective movement of pedestrian, pedestrian handicapped, and vehicle traffic throughout the city.



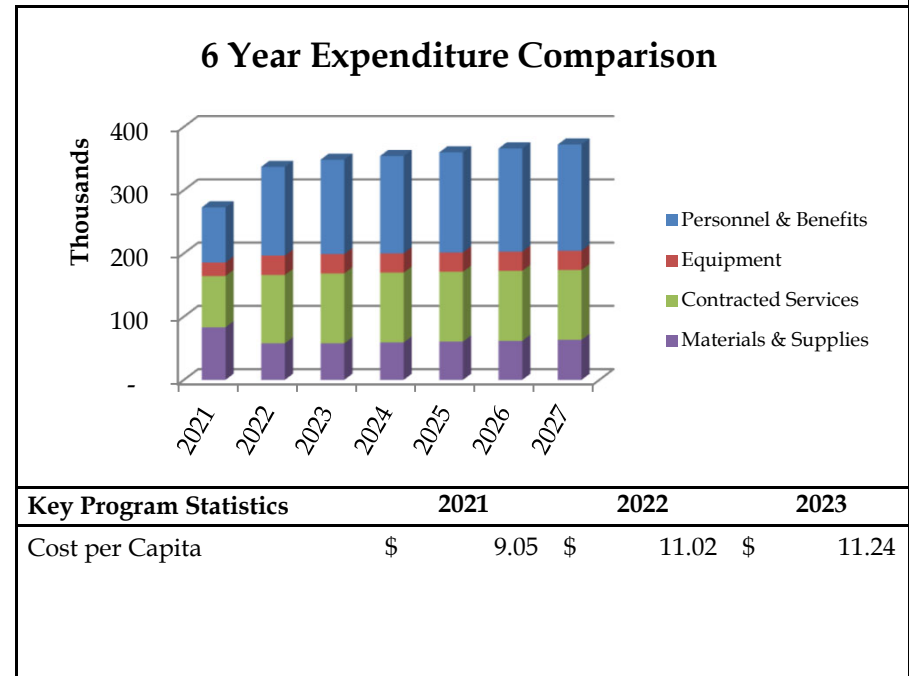
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 9.23	\$ 9.38	\$ 9.40

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.8	0.9	0.4	0.9	0.9	0.9	0.9	0.9
Major Municipal Roads								
Personnel & Benefits	50,926	87,670	38,723	91,910	94,670	97,510	100,440	103,450
Equipment	16,484	24,160	9,133	24,160	24,160	24,160	24,160	24,160
Contracted Services	152,699	138,865	114,810	138,865	138,870	138,870	138,870	138,870
Materials & Supplies	58,207	35,975	88,827	35,975	36,140	36,310	36,490	36,680
Major Municipal Roads Total	278,316	286,670	251,493	290,910	293,840	296,850	299,960	303,160

TRAFFIC SERVICES

Program Description: The Traffic Services Program includes the maintenance of all traffic control devices, street signs, lane marking, curb painting, and crosswalk marking. The proper operation of traffic control devices enables traffic to travel within the city in a safe and expeditious manner. Signs are maintained to ensure they properly display information and are visible in all weather conditions. Curb marking is routinely repainted to discourage parking in front of fire hydrants or in proximity to stop signs. Routine crosswalk marking painting is required to facilitate the safe crossing of roads by pedestrians.

Output: To enable the safe and effective movement of vehicular, pedestrian, and pedestrian handicapped traffic throughout the city.



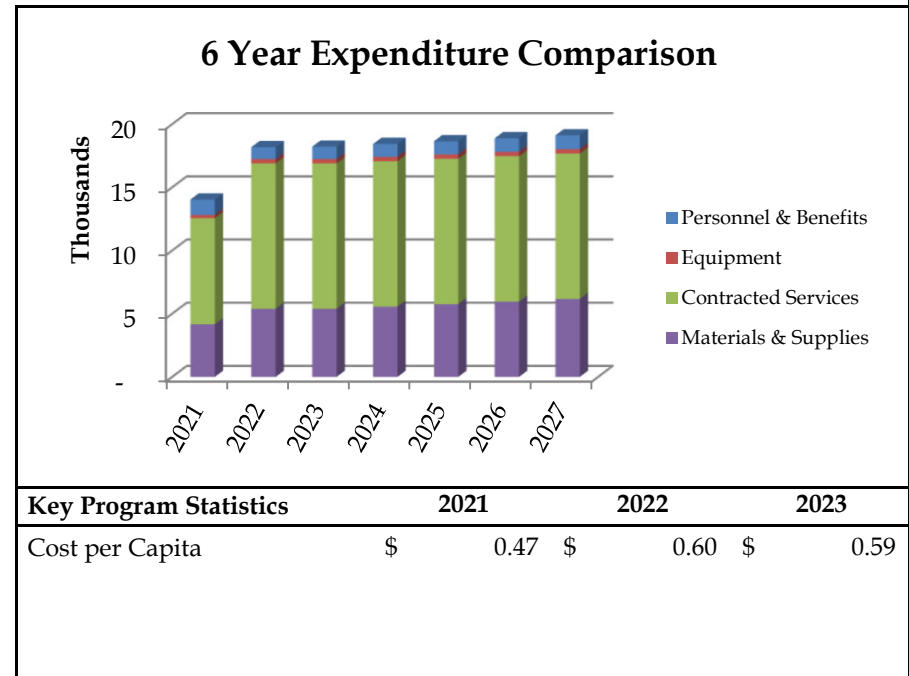
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 9.05	\$ 11.02	\$ 11.24

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.2	1.5	1.1	1.5	1.5	1.5	1.5	1.5
Traffic Services								
Personnel & Benefits	87,301	140,340	92,293	149,190	153,680	158,280	163,030	167,930
Equipment	21,188	30,500	16,232	30,500	30,500	30,500	30,500	30,500
Contracted Services	81,056	107,970	94,332	110,470	110,470	110,470	110,470	110,470
Materials & Supplies	83,145	57,890	98,279	57,890	59,120	60,420	61,780	63,210
Traffic Services Total	272,690	336,700	301,136	348,050	353,770	359,670	365,780	372,110

LANDFILL MONITORING

Program Description: The city is required to monitor the groundwater leachage levels from the old landfill site. It is tested monthly for organic constituents, dissolved metals, inorganic nonmetallics, and trace metals. Although the samples are collected and submitted by city staff the testing is conducted by a private laboratory.

Output: To meet the Provincial requirements the Landfill Monitoring program is essential to our operation.



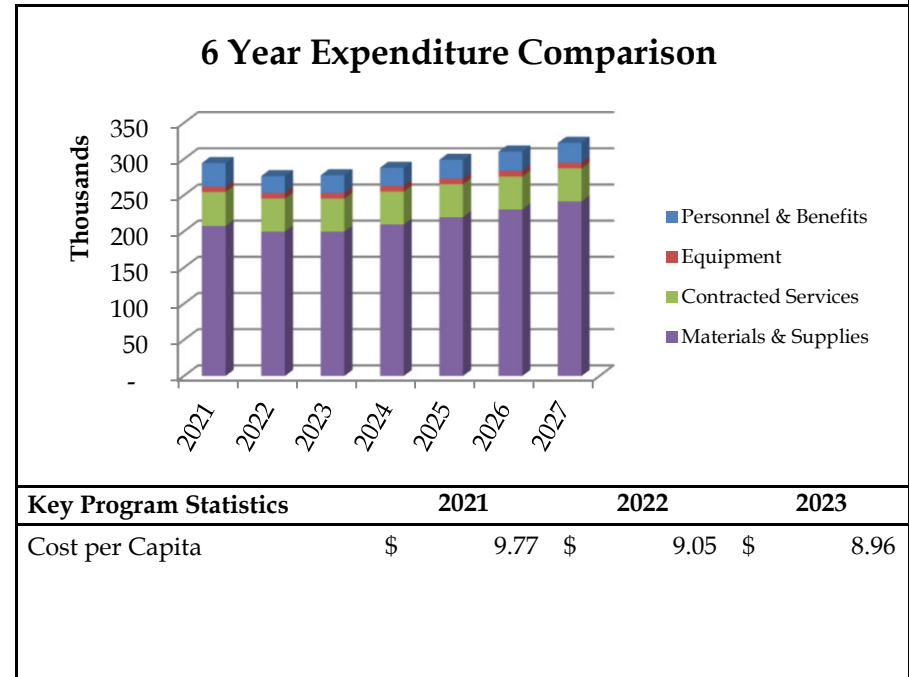
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 0.47	\$ 0.60	\$ 0.59

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Landfill Monitoring								
Personnel & Benefits	1,216	940	2,579	980	1,010	1,040	1,070	1,100
Equipment	264	350	516	350	350	350	350	350
Contracted Services	8,391	11,500	9,037	11,500	11,500	11,500	11,500	11,500
Materials & Supplies	4,166	5,390	4,888	5,390	5,570	5,760	5,960	6,170
Landfill Monitoring Total	14,037	18,180	17,020	18,220	18,430	18,650	18,880	19,120

STREET LIGHT MAINT.

Program Description: The Street Light Maintenance Program includes the replacement of street light bulbs, poles, ballast, and light heads to ensure adequate levels of illumination throughout the city.

Output: A properly designed and executed street light program will ensure the streets and sidewalks are adequately illuminated so that our residents can safely navigate the streets and sidewalks after dark



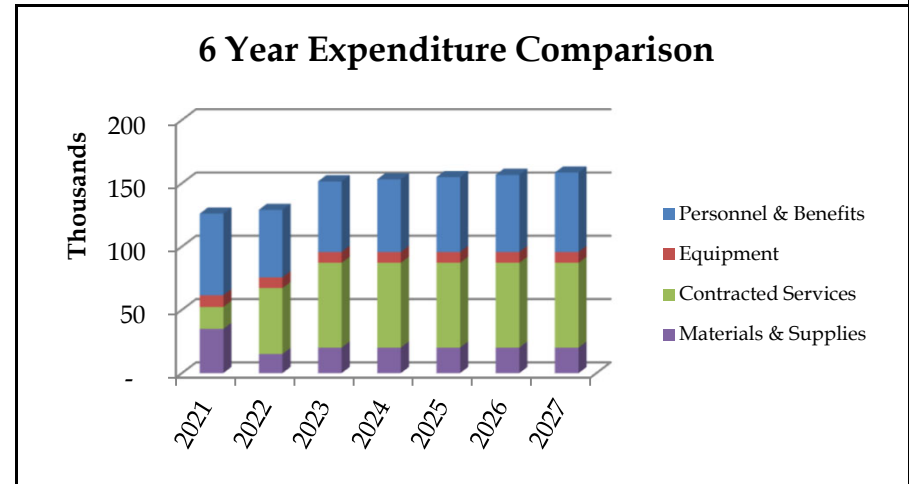
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 9.77	\$ 9.05	\$ 8.96

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.4	0.2	0.3	0.2	0.2	0.2	0.2	0.2
Street Light Maint.								
Personnel & Benefits	32,560	23,120	30,996	24,180	24,900	25,650	26,420	27,210
Equipment	7,388	8,000	5,550	8,000	8,000	8,000	8,000	8,000
Contracted Services	46,988	45,530	26,985	45,530	45,530	45,530	45,530	45,530
Materials & Supplies	207,443	199,800	214,664	199,800	209,490	219,660	230,340	241,560
Street Light Maint. Total	294,379	276,450	278,195	277,510	287,920	298,840	310,290	322,300

PUBLIC WORKS OTHER

Program Description: The Public Works Other program includes the training of staff so that they meet the current standards respecting safety and system operation, the supply of safety equipment necessary to perform their duties, the repair to city owned property damaged by vandalism, the installation of banners and signs for non-profit organizations, the maintenance of the city bus shelters, fence repairs, and the testing of our potable water as required in the Drinking Water Protection Act.

Output: This program helps to ensure we are meeting all regulatory requirements and that our staff are performing their duties in a safe and healthy environment.

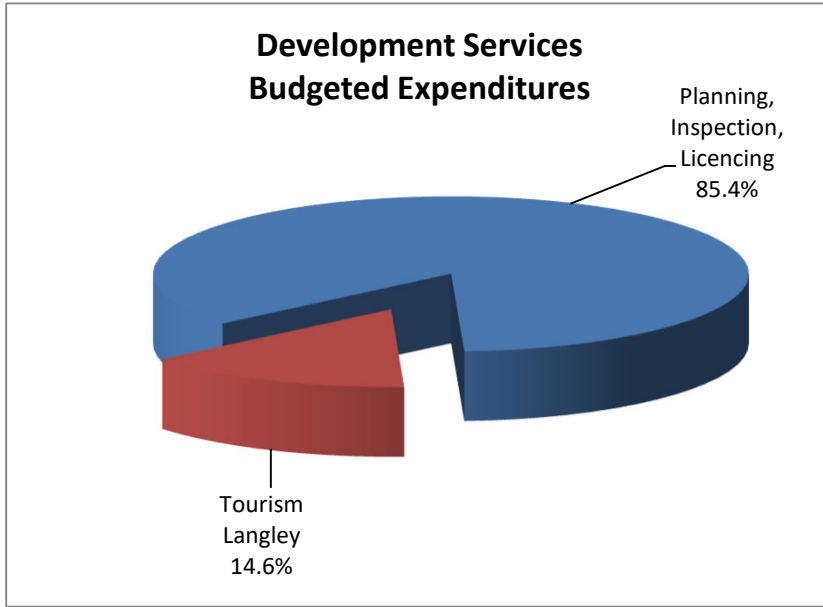


Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 4.18	\$ 4.22	\$ 4.89

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.5	0.5	0.4	0.6	0.6	0.6	0.6	0.6
Public Works Other								
Personnel & Benefits	64,399	53,270	45,613	55,730	57,400	59,130	60,900	62,710
Equipment	9,297	8,600	2,124	8,600	8,600	8,600	8,600	8,600
Contracted Services	17,367	51,980	18,576	66,980	66,980	66,980	66,980	66,980
Materials & Supplies	34,894	15,160	34,048	20,160	20,160	20,160	20,160	20,160
Public Works Other Total	125,957	129,010	100,361	151,470	153,140	154,870	156,640	158,450

Development Services

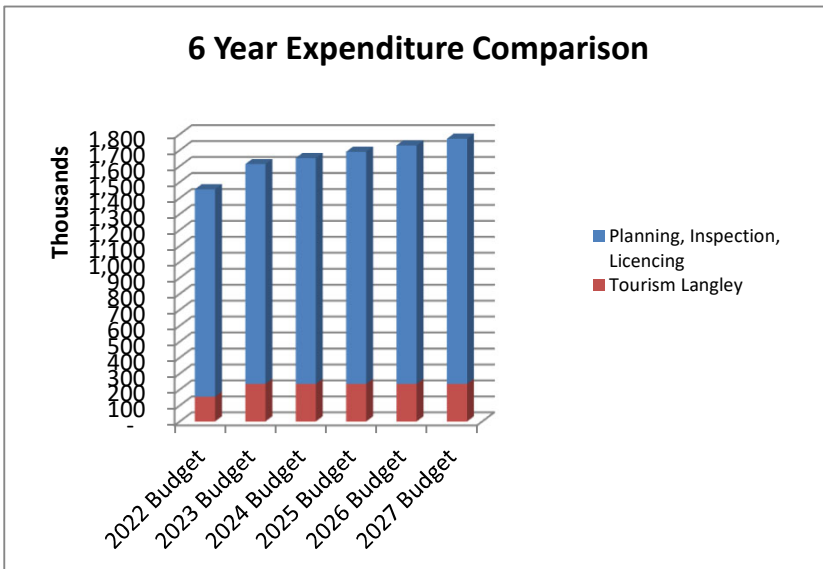




Cost Centre Description:

The Development Services Department (Planning, Building, Business Licence) is responsible for the management and operation of the following activities:

- 1) Development Application Processing: to ensure development applications comply with City bylaws, policies, and Provincial regulations.
- 2) Long Range Planning: including research, formulation of strategies and concepts which eventually are reflected in the Official Community Plan.
- 3) Special Project Planning.



DEVELOPMENT SERVICES

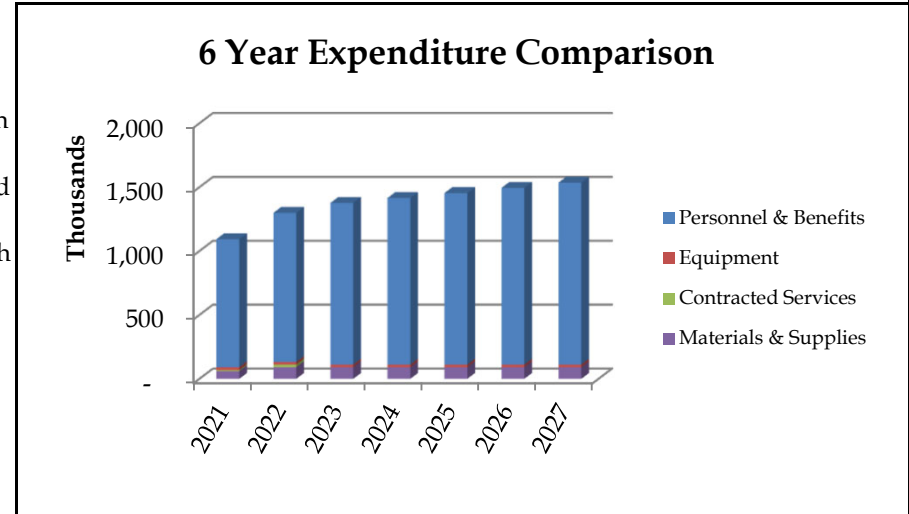
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Planning, Inspection, Licencing	\$ 1,093,644	\$ 1,299,710	\$ 1,130,703	\$ 1,377,310	\$ 1,415,280	\$ 1,454,420	\$ 1,494,680	\$ 1,536,200
Tourism Langley	144,904	155,270	260,263	235,270	235,270	235,270	235,270	235,270
Departmental Adjustments	(9,134)	(10,000)	-	(9,130)	(9,130)	(9,130)	(9,130)	(9,130)
Total Expenditures	\$ 1,229,414	\$ 1,444,980	\$ 1,390,966	\$ 1,603,450	\$ 1,641,420	\$ 1,680,560	\$ 1,720,820	\$ 1,762,340

DEPT. BUDGET SUMMARY	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	7.5	8.2	7.6	8.2	8.2	8.2	8.2	8.2
Operating Cost Summary								
Personnel & Benefits	\$ 1,002,486	\$ 1,168,220	\$ 1,061,380	\$ 1,265,820	\$ 1,303,790	\$ 1,342,930	\$ 1,383,190	\$ 1,424,710
Equipment	13,126	9,600	21,504	10,470	10,470	10,470	10,470	10,470
Contracted Services	153,340	175,270	267,429	235,270	235,270	235,270	235,270	235,270
Materials & Supplies	60,462	91,890	40,653	91,890	91,890	91,890	91,890	91,890
Total Operating Cost	\$ 1,229,414	\$ 1,444,980	\$ 1,390,966	\$ 1,603,450	\$ 1,641,420	\$ 1,680,560	\$ 1,720,820	\$ 1,762,340

PLANNING, INSPECTION, LICENCING

Program Description: This program supplies services related to the planning and development of the City. The program’s activities are directed in four main areas: Community Planning; Building Inspection, Permits and Licenses.

Output: The Department is responsible for providing professional planning advice to Council including the preparation of the Official Community Plan (OCP) and other planning policy documents. The Department is also responsible for processing a variety of development applications to ensure effective land-use planning and conformance with regulatory bylaws, policies and legislation, including: OCP Amendments, Zoning Bylaw Amendments, Development Permits, Development Variance Permits, Subdivisions, Land Use Contract Amendments, Building Permits, Plumbing Permits and Sign Permits. In addition, the Department is responsible for Business Licensing to ensure compliance with City bylaws as well as provincial standards and legislation.



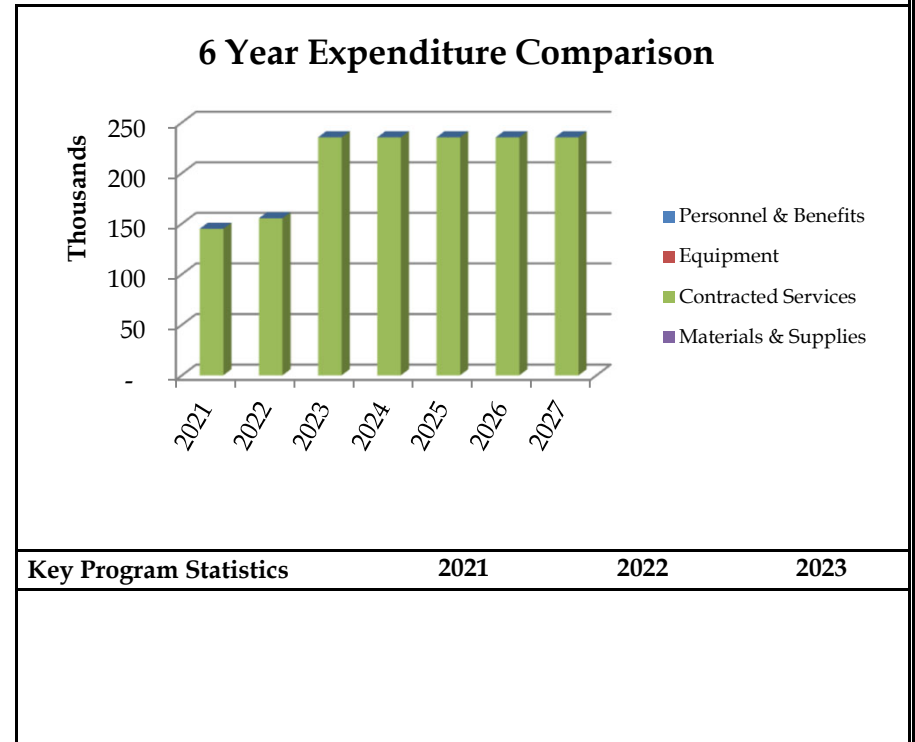
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 36.29	\$ 42.54	\$ 44.49

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	7.5	8.2	7.6	8.2	8.2	8.2	8.2	8.2
Planning, Inspection, Licencing								
Personnel & Benefits	1,002,486	1,168,220	1,061,380	1,265,820	1,303,790	1,342,930	1,383,190	1,424,710
Equipment	22,260	19,600	21,504	19,600	19,600	19,600	19,600	19,600
Contracted Services	8,436	20,000	7,166	-	-	-	-	-
Materials & Supplies	60,462	91,890	40,653	91,890	91,890	91,890	91,890	91,890
Planning, Inspection, Licencing Tot	1,093,644	1,299,710	1,130,703	1,377,310	1,415,280	1,454,420	1,494,680	1,536,200

TOURISM PROMOTION

Program Description: This program provides the funding for an annual allocation to Discover Langley City which provides tourism and promotion services to the City.

Output: The City of Langley's commitment to fund the Discover Langley City is limited to reallocating the revenue from the City's 2% Hotel Tax Revenue and a base operating fee.

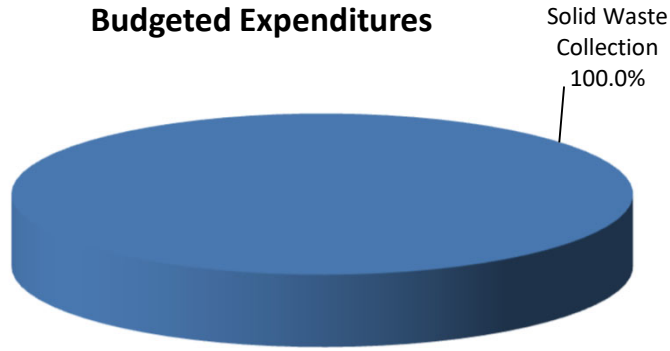


	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Tourism Promotion								
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	144,904	155,270	260,263	235,270	235,270	235,270	235,270	235,270
Materials & Supplies	-	-	-	-	-	-	-	-
Tourism Promotion Total	144,904	155,270	260,263	235,270	235,270	235,270	235,270	235,270

Solid Waste



Solid Waste Budgeted Expenditures

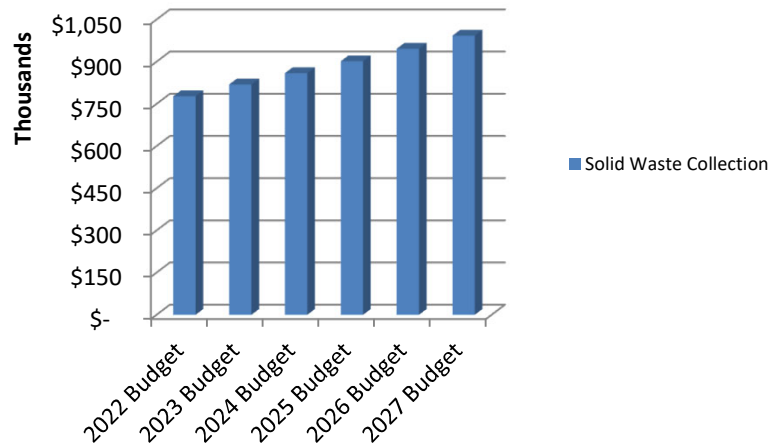


Cost Centre Description:

The City strives to provide reliable bi-weekly garbage and weekly curbside green waste collection and disposal services to the residents of the City. The curbside greenwaste collection program offers our residents an environmental friendly alternative to dispose their greenwaste while reducing the cost of garbage disposal. The City also provides 4 large items to be picked up throughout the year.



6 Year Expenditure Comparison



SOLID WASTE

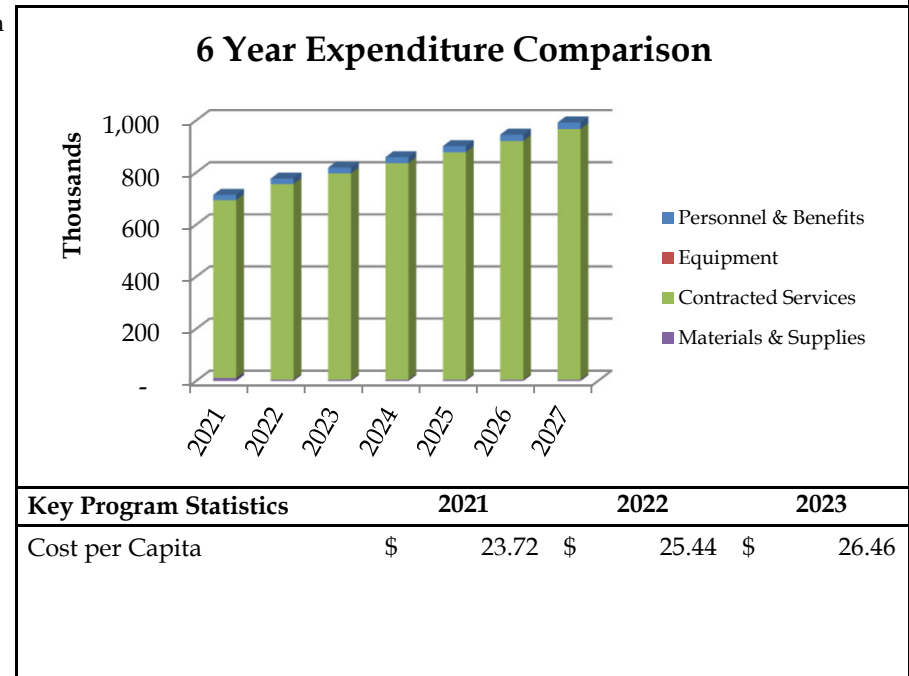
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Solid Waste Collection	\$ 715,036	\$ 777,090	\$ 670,737	\$ 819,130	\$ 859,400	\$ 901,670	\$ 946,040	\$ 992,610
Departmental Adjustments	-	-	-	-	-	-	-	-
Total Expenditures	\$ 715,036	\$ 777,090	\$ 670,737	\$ 819,130	\$ 859,400	\$ 901,670	\$ 946,040	\$ 992,610

DEPT. BUDGET SUMMARY	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Operating Cost Summary								
Personnel & Benefits	\$ 20,856	\$ 20,690	\$ 20,263	\$ 22,190	\$ 22,850	\$ 23,540	\$ 24,250	\$ 24,980
Equipment	-	-	-	-	-	-	-	-
Contracted Services	682,753	751,400	650,474	791,940	831,550	873,130	916,790	962,630
Materials & Supplies	11,427	5,000	-	5,000	5,000	5,000	5,000	5,000
Total Operating Cost	\$ 715,036	\$ 777,090	\$ 670,737	\$ 819,130	\$ 859,400	\$ 901,670	\$ 946,040	\$ 992,610

SOLID WASTE COLLECTION

Program Description: Provision for City contractors to collect garbage from the City's residential users on a bi-weekly basis and green waste collection on a weekly basis. This program also provides funding for the large item pickup available to residences up to 4 times per year.

Output: To maintain garbage collection for approximately 3381 single family homes on a two can/bag limit every two weeks. Residential Strata units and Commercial users are responsible for their own garbage disposal.



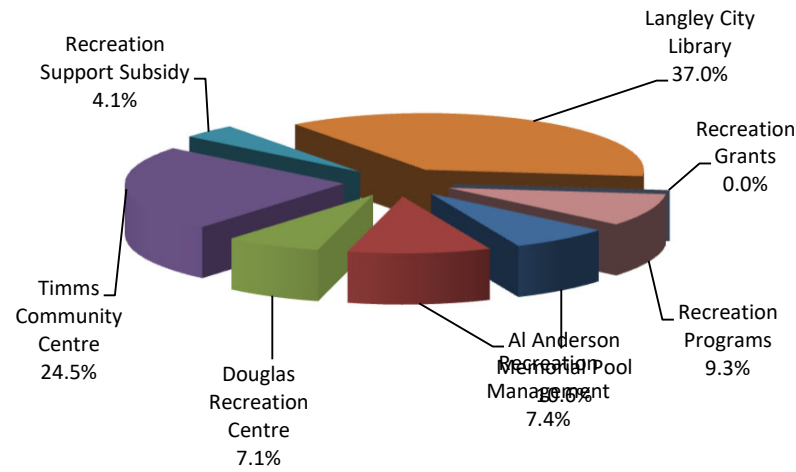
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 23.72	\$ 25.44	\$ 26.46

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Solid Waste Collection								
Personnel & Benefits	20,856	20,690	20,263	22,190	22,850	23,540	24,250	24,980
Equipment	-	-	-	-	-	-	-	-
Contracted Services	682,753	751,400	650,474	791,940	831,550	873,130	916,790	962,630
Materials & Supplies	11,427	5,000	-	5,000	5,000	5,000	5,000	5,000
Solid Waste Collection Total	715,036	777,090	670,737	819,130	859,400	901,670	946,040	992,610

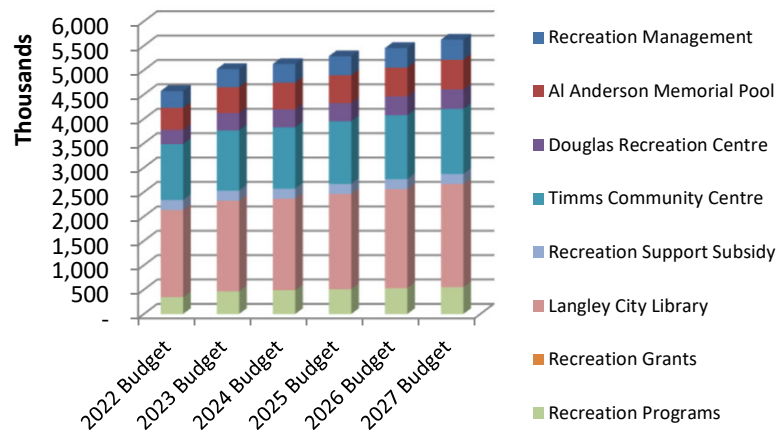
Recreation, Culture & Community Services



Recreation, Culture & Community Services Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

The Recreation, Culture and Community Services Department strives to provide leisure opportunities for all the citizens of the City; to encourage community pride; to promote a sense of community belonging; to promote a sense of self-worth; to encourage family development; and to develop healthy lifestyles through active living and healthy life choices. We strive to create unique and enjoyable programs in as wide a range of activities as possible.

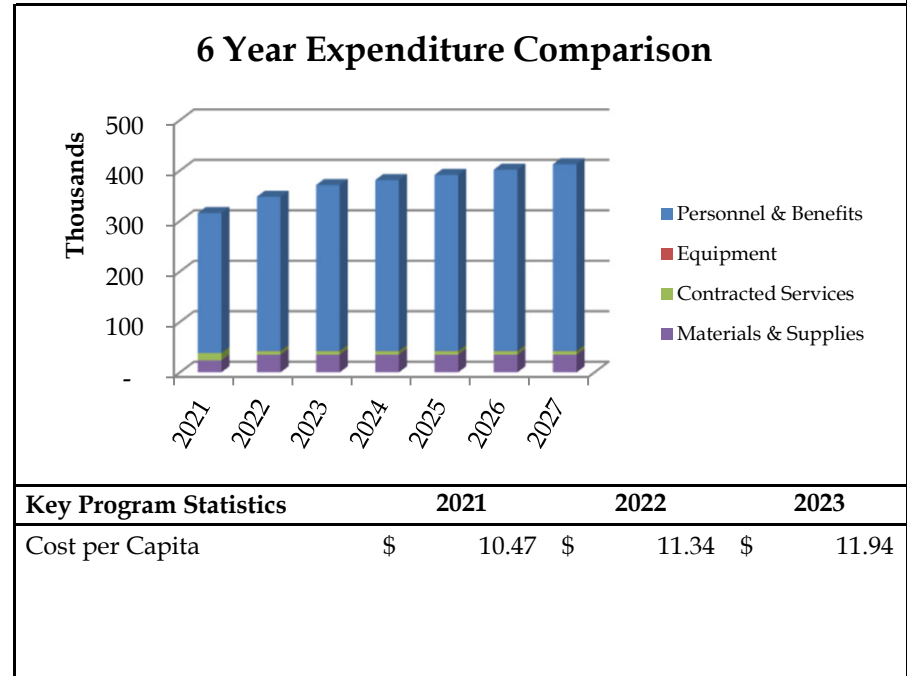


RECREATION, CULTURE & COMMUNITY SERVICES								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Recreation Management	\$ 315,555	\$ 346,575	\$ 236,787	\$ 369,695	\$ 379,570	\$ 389,730	\$ 400,190	\$ 410,970
Al Anderson Memorial Pool	266,995	446,770	435,582	530,430	549,170	568,520	588,510	609,150
Douglas Recreation Centre	253,595	295,490	293,616	357,940	367,830	378,020	388,520	399,360
Timms Community Centre	886,530	1,143,380	1,037,307	1,232,750	1,256,730	1,281,430	1,306,880	1,333,080
Recreation Support Subsidy	206,140	206,140	206,140	206,140	206,140	206,140	206,140	206,140
Langley City Library	1,715,760	1,787,945	1,681,977	1,855,960	1,876,850	1,952,280	2,031,480	2,114,640
Recreation Grants	-	460	1,010	460	460	460	460	460
Recreation Programs	279,882	344,560	316,070	468,105	487,805	508,075	528,915	550,395
Departmental Adjustments	(173)	(300)	-	(170)	(170)	(170)	(170)	(170)
Total Expenditures	\$ 3,924,284	\$ 4,571,020	\$ 4,208,489	\$ 5,021,310	\$ 5,124,385	\$ 5,284,485	\$ 5,450,925	\$ 5,624,025
DEPT. BUDGET SUMMARY								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	25.7	34.0	34.0	35.4	35.4	35.4	35.4	35.4
Operating Cost Summary								
Program Revenues	(617,742)	(901,460)	(947,871)	(901,460)	(901,460)	(901,460)	(901,460)	(901,460)
Personnel & Benefits	\$ 1,858,018	\$ 2,471,130	\$ 2,407,967	\$ 2,765,405	\$ 2,844,615	\$ 2,926,175	\$ 3,010,155	\$ 3,096,655
Equipment	249	1,520	479	1,650	1,650	1,650	1,650	1,650
Contracted Services	2,379,589	2,615,550	2,376,790	2,744,335	2,765,220	2,840,650	2,919,850	3,003,010
Materials & Supplies	304,170	384,280	371,124	411,380	414,360	417,470	420,730	424,170
Total Operating Cost	\$ 3,924,284	\$ 4,571,020	\$ 4,208,489	\$ 5,021,310	\$ 5,124,385	\$ 5,284,485	\$ 5,450,925	\$ 5,624,025

RECREATION MANAGEMENT

Program Description: This program supplies the City’s Recreation, Culture and Community Services Department’s management requirements which include overall supervision of Douglas Recreation Centre; Al Anderson Memorial Pool; Timms Community Centre; Nicomekl Community Multipurpose Room; the Parks and Recreation Commission & the Public Art Advisory Committee. The management requirements also include budget preparation for the department, daily cash management, staff scheduling, Point of Pride Programs; community development and event planning.

Output: Manage the department’s budget including staff timesheets; daily and biweekly cash reports; issuance and approval of purchase orders; weekly staff schedules for 3 facilities; staff training and communication; Leisure Access Grant management; departmental policy and procedures and community development and liaising. The main source of expenditure is Personnel & Benefits for Director of Recreation, Culture and Community Services. Provision for Market in the Park on a weekly basis for 3 months of the year.



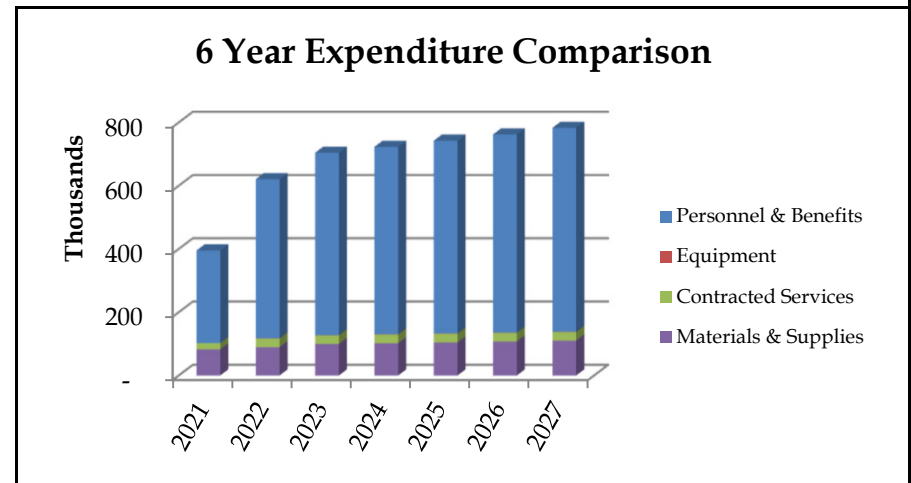
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 10.47	\$ 11.34	\$ 11.94

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.9	2.0	1.3	2.0	2.0	2.0	2.0	2.0
Recreation Management								
Program Revenues	(86)	(1,530)	(430)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)
Personnel & Benefits	277,309	305,640	200,501	328,760	338,630	348,790	359,250	370,030
Equipment	-	420	-	420	420	420	420	420
Contracted Services	14,498	7,000	2,282	7,000	7,000	7,000	7,000	7,000
Materials & Supplies	23,834	35,045	34,434	35,045	35,050	35,050	35,050	35,050
Recreation Management Total	315,555	346,575	236,787	369,695	379,570	389,730	400,190	410,970

AL ANDERSON MEMORIAL POOL

Program Description: This program supplies the entire City with its outdoor aquatic recreation from swimming lessons to public swims to special events. This program has funding allocated for program supplies, facility maintenance, aquatic staff, clerical staff and janitorial staff.

Output: 20-week operation open to the public. Over 2500 participants in swimming lessons. Approximately 1400 Operation Waterproof Grade Five swim participants; 8 special events; 1300 hours of public swimming; 24 volunteer positions and 110 season pass holders. The main source of expenditure is Personnel and Benefits which includes the following positions: a Recreation Programmer; 4 Shift Supervisors; 20+ Lifeguards/Instructors; 3 reception staff and 2 Building Service Workers.



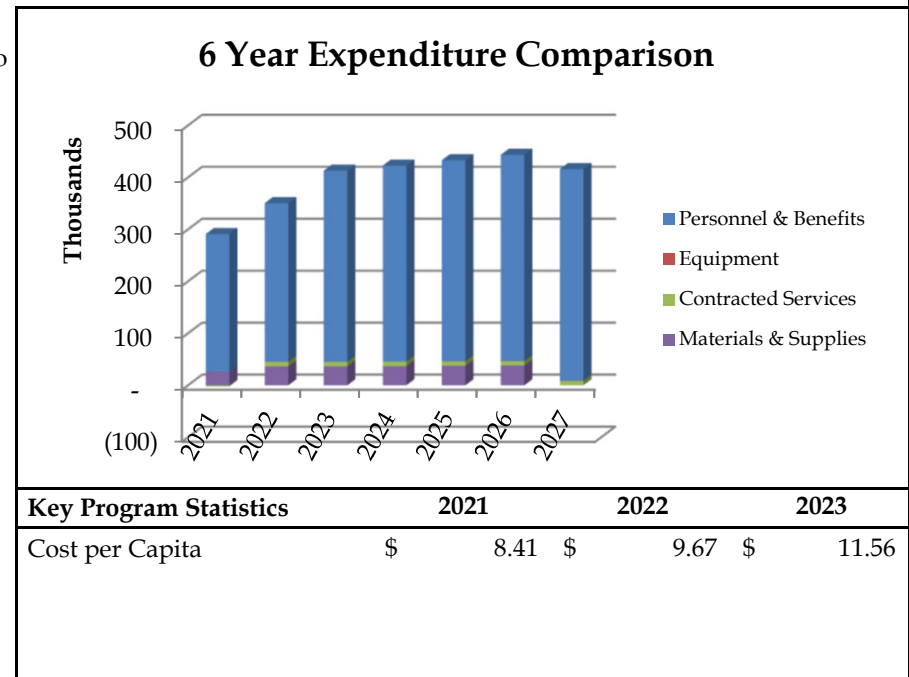
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 8.86	\$ 14.62	\$ 17.13

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	4.5	7.8	7.4	8.2	8.2	8.2	8.2	8.2
Al Anderson Memorial Pool								
Program Revenues	(128,351)	(173,920)	(192,081)	(173,920)	(173,920)	(173,920)	(173,920)	(173,920)
Personnel & Benefits	292,504	503,130	474,778	576,790	593,030	609,750	626,980	644,720
Equipment	374	600	479	600	600	600	600	600
Contracted Services	19,864	27,300	33,546	27,300	27,300	27,300	27,300	27,300
Materials & Supplies	82,604	89,660	118,860	99,660	102,160	104,790	107,550	110,450
Al Anderson Memorial Pool Total	266,995	446,770	435,582	530,430	549,170	568,520	588,510	609,150

DOUGLAS RECREATION CENTRE

Program Description: This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light.

Output: Staffing of the facility 6 days a week. Office hours are Monday to Friday 8:30am to 7pm; Saturday 8:30am to 4:30pm. In addition the facility is open on Sundays 8:30am to 4:30pm May through August. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for preschoolers. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Parties in the Park; Summer/Winter Camps and Pro-D Day programming.



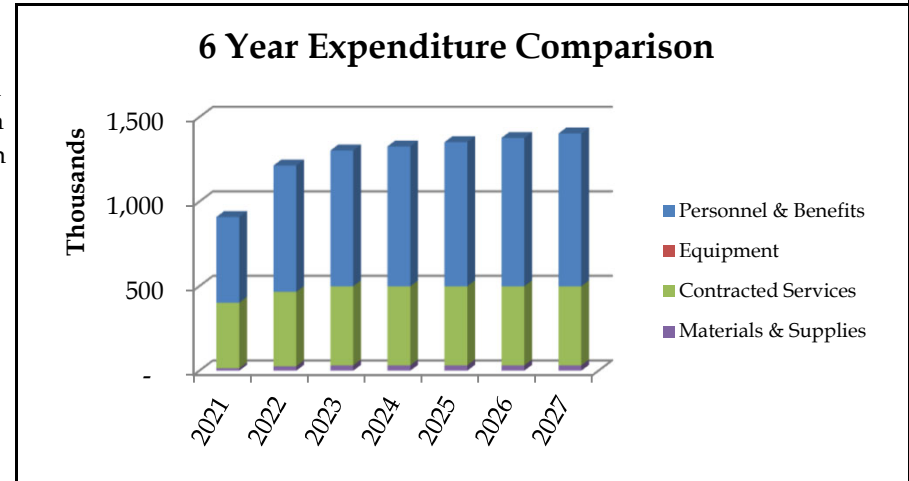
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 8.41	\$ 9.67	\$ 11.56

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	3.0	3.2	3.0	3.8	3.8	3.8	3.8	3.8
Douglas Recreation Centre								
Program Revenues	(35,353)	(55,000)	(35,874)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Personnel & Benefits	264,435	305,150	287,619	367,600	377,030	386,740	396,740	407,040
Equipment	48	300	-	300	300	300	300	300
Contracted Services	(1,952)	8,500	7,699	8,500	8,500	8,500	8,500	8,500
Materials & Supplies	26,417	36,540	34,172	36,540	37,000	37,480	37,980	38,520
Douglas Recreation Centre Total	253,595	295,490	293,616	357,940	367,830	378,020	388,520	399,360

TIMMS COMMUNITY CENTRE

Program Description: This program supplies the entire City with leisure programs, special events, facility rentals and volunteer opportunities. This program also provides reception duties, departmental promotions and flyer development; Building Service and Maintenance. This program has funding allocated for supplies to support the functioning of clerical and management staff, building supplies and operating needs such as power, heat and light. In addition, this program has funding for the maintenance and operating needs of Nicomekl Multipurpose Room.

Output: Staffing of the facility 7 days a week. Office hours are Monday to Friday 6:00am to 10:00pm, Saturdays 8:00am to 10:00pm, Sundays and Holidays 8:00am to 8:00pm. Provides a clean, safe environment in which to recreate. Weekly drop-in activities for all age groups. Instructor recruitment, hiring and training, program development; program supervision and program evaluation. Brochure development, design and distribution on a seasonal basis. Maintenance and supervision of a weight room and games rooms. Special events include: Concerts in the Park, TRI-IT Triathlon, Youth Week Celebrations, Youth Odyssey Conference.



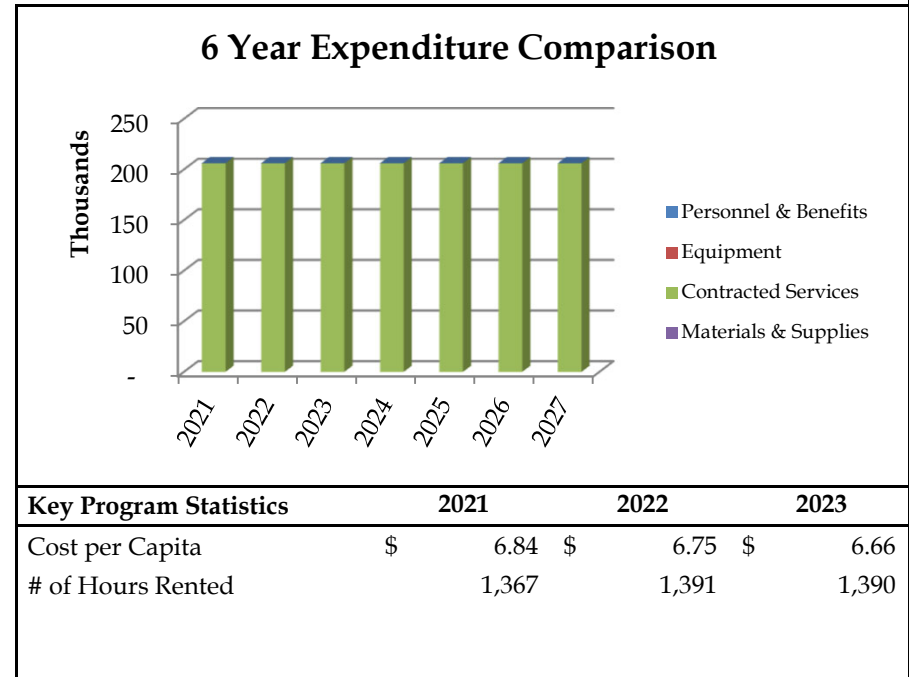
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 29.41	\$ 37.43	\$ 39.82

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	6.0	8.8	8.8	8.8	8.8	8.8	8.8	8.8
Timms Community Centre								
Program Revenues	(22,674)	(70,000)	(40,382)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Personnel & Benefits	506,913	747,350	750,321	803,750	827,730	852,430	877,880	904,080
Equipment	-	-	-	-	-	-	-	-
Contracted Services	387,900	439,260	303,270	467,230	467,230	467,230	467,230	467,230
Materials & Supplies	14,391	26,770	24,098	31,770	31,770	31,770	31,770	31,770
Timms Community Centre Total	886,530	1,143,380	1,037,307	1,232,750	1,256,730	1,281,430	1,306,880	1,333,080

RECREATION SUPPORT SUBSIDY

Program Description: This program supports the recreation subsidy for minor ice users at Canlan Ice Sports.

Output: Provision of 10 weeks of spring ice time and 16 weeks of fall ice time.



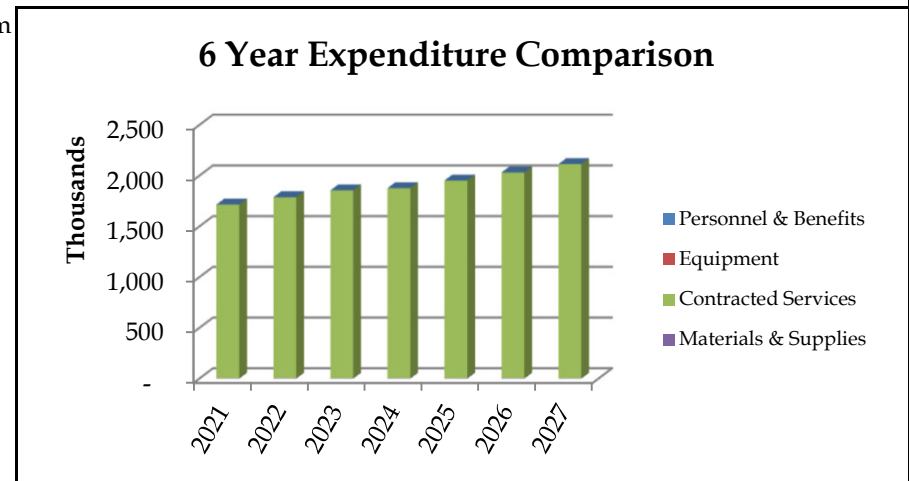
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 6.84	\$ 6.75	\$ 6.66
# of Hours Rented	1,367	1,391	1,390

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Recreation Support Subsidy								
Program Revenues	-	-	-	-	-	-	-	-
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	206,140	206,140	206,140	206,140	206,140	206,140	206,140	206,140
Materials & Supplies	-	-	-	-	-	-	-	-
Recreation Support Subsidy Total	206,140	206,140	206,140	206,140	206,140	206,140	206,140	206,140

LANGLEY CITY LIBRARY

Program Description: This program supplies City residents with all their library services which includes the facility, book/material borrowing, reference material, computer access, library programs, meeting rooms and concession. Library service is contracted through the FVRL (Fraser Valley Regional Library) which allows City residents to access books from the entire region instead of being limited to only the content within the individual library.

Output: Facility is open 7 days a week. Hours of operation are Monday to Thursday 9am to 9pm; Friday 9am to 5pm; Saturday 10am to 5pm; and Sunday 1pm to 5pm. Approximately 300,000 books are borrowed on an annual basis with about 200,000 visits to the library each year. Since the Library resides in the same building as City Hall, the costs for maintenance and operations are proportionately shared based on floor area.



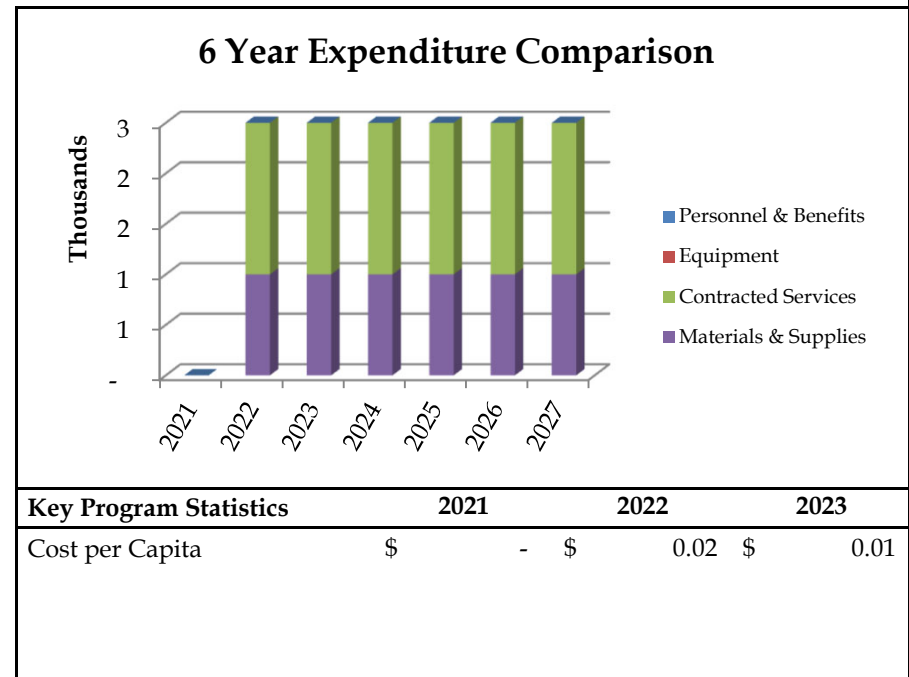
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 56.93	\$ 58.52	\$ 59.95

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Langley City Library								
Program Revenues	-	-	-	-	-	-	-	-
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	1,711,709	1,783,050	1,676,982	1,851,065	1,871,950	1,947,380	2,026,580	2,109,740
Materials & Supplies	4,051	4,895	4,995	4,895	4,900	4,900	4,900	4,900
Langley City Library Total	1,715,760	1,787,945	1,681,977	1,855,960	1,876,850	1,952,280	2,031,480	2,114,640

RECREATION GRANTS

Program Description: This program provides the Community Stage to community based non profit groups free of charge. IN 2014 the City of Langley made its final contribution to the Langley Seniors Resource Society's mortgage.

Output: Supply of the Community Stage to non-profit groups.



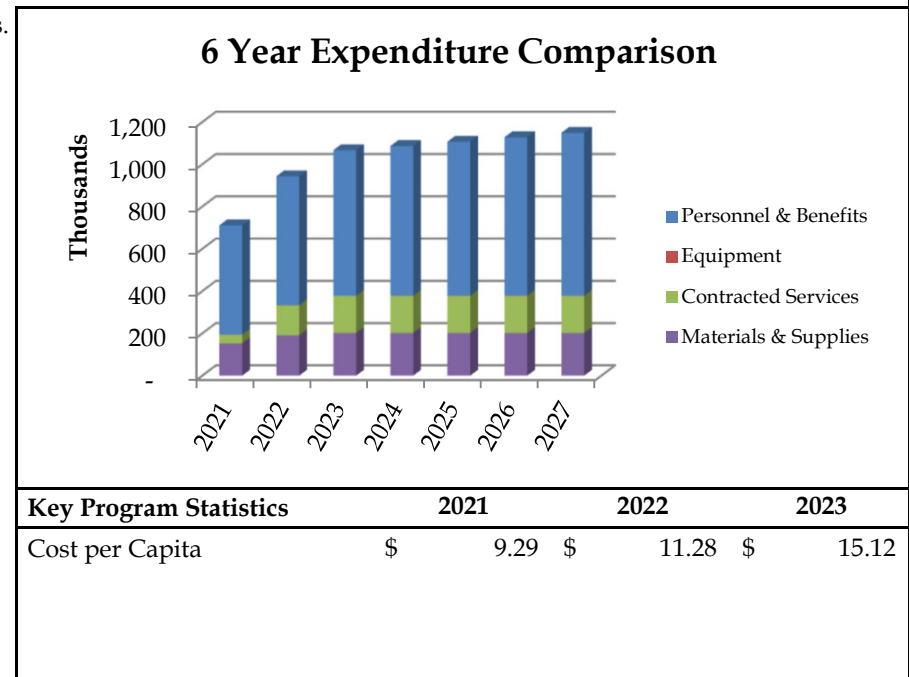
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ -	\$ 0.02	\$ 0.01

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Recreation Grants								
Program Revenues	-	(2,040)	(675)	(2,040)	(2,040)	(2,040)	(2,040)	(2,040)
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	-	1,500	1,685	1,500	1,500	1,500	1,500	1,500
Materials & Supplies	-	1,000	-	1,000	1,000	1,000	1,000	1,000
Recreation Grants Total	-	460	1,010	460	460	460	460	460

RECREATION PROGRAMS

Program Description: This program provides all the City’s land based recreation instructors. In addition, this program supplies the funds for the printing of the quarterly recreation guide, staff training and program supplies.

Output: Recreation programs for preschoolers, children, youth, adult, seniors and fitness. Production of the quarterly recreation guide. Approximately 2500 recreation programs offered for registration plus hundreds of drop-in programs for people of all ages. Youth drop-in opportunities 4 nights a week based around crime prevention and youth at risk.



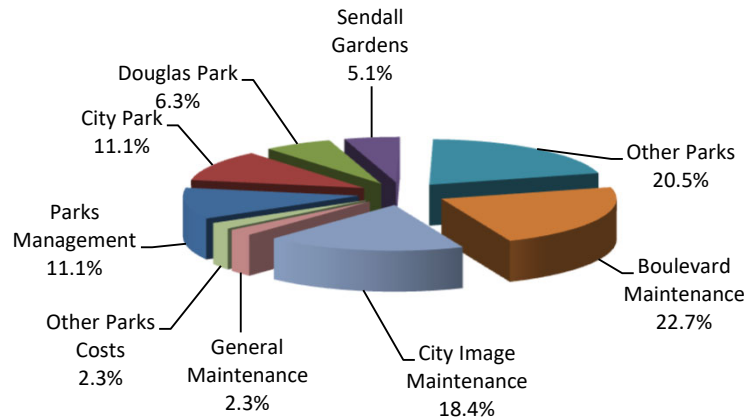
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 9.29	\$ 11.28	\$ 15.12

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	10.3	12.2	13.5	12.6	12.6	12.6	12.6	12.6
Recreation Programs								
Program Revenues	(431,278)	(598,970)	(678,429)	(598,970)	(598,970)	(598,970)	(598,970)	(598,970)
Personnel & Benefits	516,857	609,860	694,748	688,505	708,195	728,465	749,305	770,785
Equipment	-	500	-	500	500	500	500	500
Contracted Services	41,430	142,800	145,186	175,600	175,600	175,600	175,600	175,600
Materials & Supplies	152,873	190,370	154,565	202,470	202,480	202,480	202,480	202,480
Recreation Programs Total	279,882	344,560	316,070	468,105	487,805	508,075	528,915	550,395

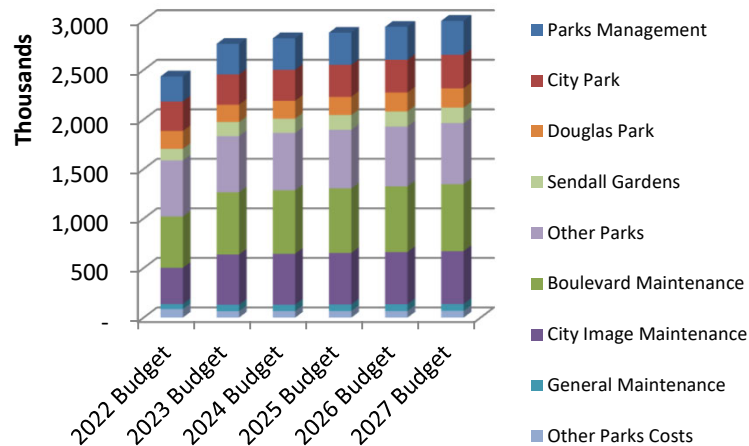
Parks Operations



Parks Operations Budgeted Expenditures



6 Year Expenditure Comparison



Cost Centre Description:

The Parks Operations Division strives to provide a high quality of playing condition at our sportsfields for all park users; create an visually attractive environment at our parks with abundance and well-designed floral and landscape displays; maintain our natural trail systems in a safe and welcoming condition; develop play structures at our parks that promote social, physical fitness, and creativity opportunities for children; and develop community pride. We strive to create an environment in our park systems that promote active living and participation.

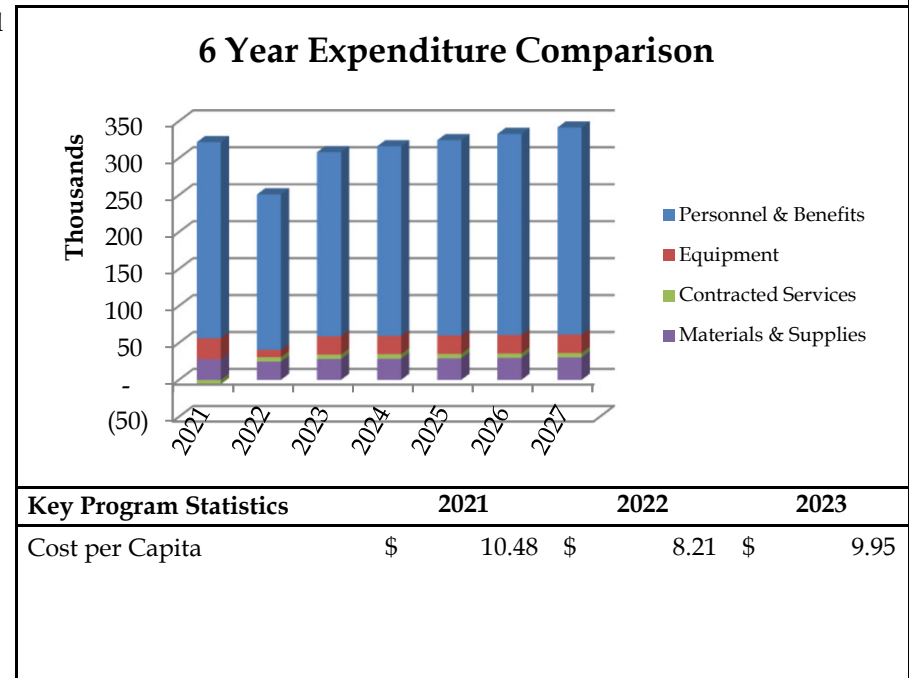


PARKS OPERATIONS								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Expenditures								
Parks Management	\$ 315,933	\$ 250,970	\$ 272,184	\$ 308,030	\$ 316,010	\$ 324,260	\$ 332,750	\$ 341,510
City Park	261,303	299,465	202,836	306,465	314,160	322,110	330,350	338,900
Douglas Park	188,534	180,175	158,369	174,875	179,730	184,770	190,000	195,450
Sendall Gardens	143,456	116,470	152,951	141,360	144,830	148,400	152,110	155,940
Other Parks	507,812	565,545	441,549	567,455	579,330	591,600	604,220	617,280
Boulevard Maintenance	482,355	518,770	463,635	628,470	639,670	651,230	663,140	675,380
City Image Maintenance	403,204	366,570	399,351	507,150	513,370	519,780	526,370	533,170
General Maintenance	62,058	49,970	53,143	64,700	66,000	67,320	68,700	70,120
Other Parks Costs	48,449	85,960	60,970	64,600	65,400	66,210	67,050	67,910
Departmental Adjustments	(151,250)	(100,000)	-	(152,500)	(152,500)	(152,500)	(152,500)	(152,500)
Total Expenditures	\$ 2,261,854	\$ 2,333,895	\$ 2,204,988	\$ 2,610,605	\$ 2,666,000	\$ 2,723,180	\$ 2,782,190	\$ 2,843,160
DEPT. BUDGET SUMMARY								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	12.2	13.9	11.3	16.1	16.1	16.1	16.1	16.1
Operating Cost Summary								
Personnel & Benefits	\$ 1,361,672	\$ 1,554,340	\$ 1,243,080	\$ 1,704,870	\$ 1,752,430	\$ 1,801,400	\$ 1,851,840	\$ 1,903,770
Equipment	217,357	114,360	220,364	96,840	96,860	96,860	96,860	96,860
Contracted Services	347,956	291,170	387,343	408,670	408,680	408,680	408,680	408,680
Materials & Supplies	334,869	374,025	354,201	400,225	408,030	416,240	424,810	433,850
Total Operating Cost	\$ 2,261,854	\$ 2,333,895	\$ 2,204,988	\$ 2,610,605	\$ 2,666,000	\$ 2,723,180	\$ 2,782,190	\$ 2,843,160

PARKS MANAGEMENT

Program Description: The administration of the Parks Operational and Capital Budgets, by directing the work force. Plan and schedule staff development with in-house training, seminars, and night school. Liaise with sports user groups and provide high quality service and recreational facilities.

Output: See staff on a daily basis, meet with Chargehands bi-weekly to review work and plan upcoming projects. Through the summer this includes 1 Construction and Structural Maintenance Chargehand, 1 Horticultural Maintenance Chargehand, 1 Horticultural Gardener Chargehand, 1 Grass Cutting Chargehand and an Arborist.



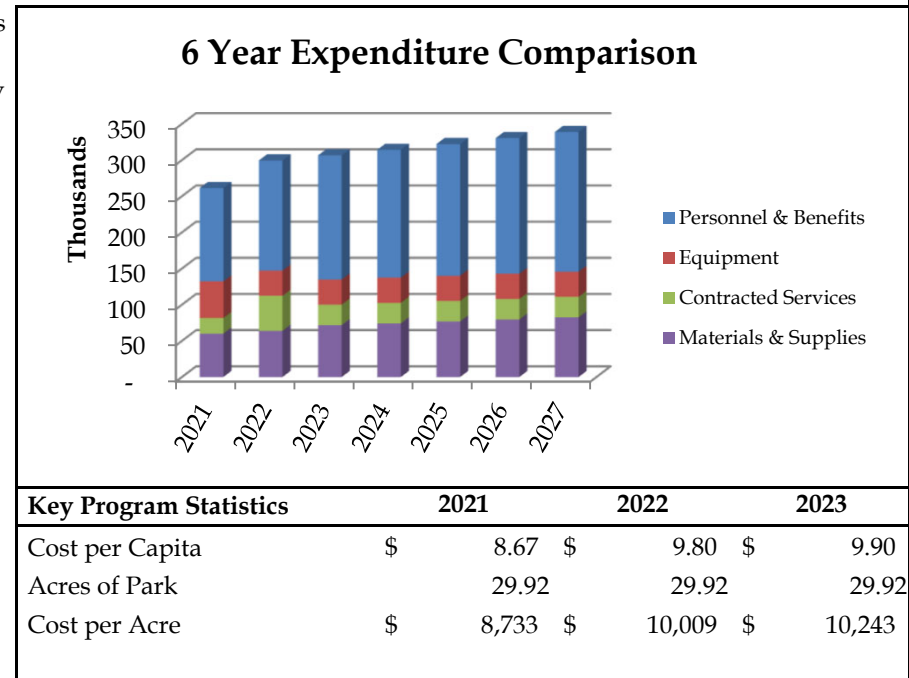
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 10.48	\$ 8.21	\$ 9.95

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.6	1.4	1.2	1.5	1.5	1.5	1.5	1.5
Parks Management								
Personnel & Benefits	265,339	210,310	215,024	248,870	256,330	264,030	271,950	280,110
Equipment	28,361	10,000	26,888	25,000	25,000	25,000	25,000	25,000
Contracted Services	(5,730)	6,000	4,379	6,000	6,000	6,000	6,000	6,000
Materials & Supplies	27,963	24,660	25,893	28,160	28,680	29,230	29,800	30,400
Parks Management Total	315,933	250,970	272,184	308,030	316,010	324,260	332,750	341,510

CITY PARK

Program Description: To provide grass cutting and leaf collection, maintenance of sandbased soccer field, baseball diamonds, lights for football and baseball, lacrosse box, water park, picnic area, playground and two washroom buildings. Work with sports user groups in a cost share and work share relationship to best enhance the playfields.

Output: Provide a high level of maintenance to one of the premier sports parks, cut grass on sports fields every 7 days, cultural turf maintenance including aeration, fertilizing four times annually, liming, overseeding and topdressing annually, cut entire park every 10 days. Litter collection every Monday and Friday. Picnic shelter checked and cleaned every Friday. Ball diamonds receive major tune up each spring. Tree care including inspections, fertilization and pruning. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Irrigation system maintenance.



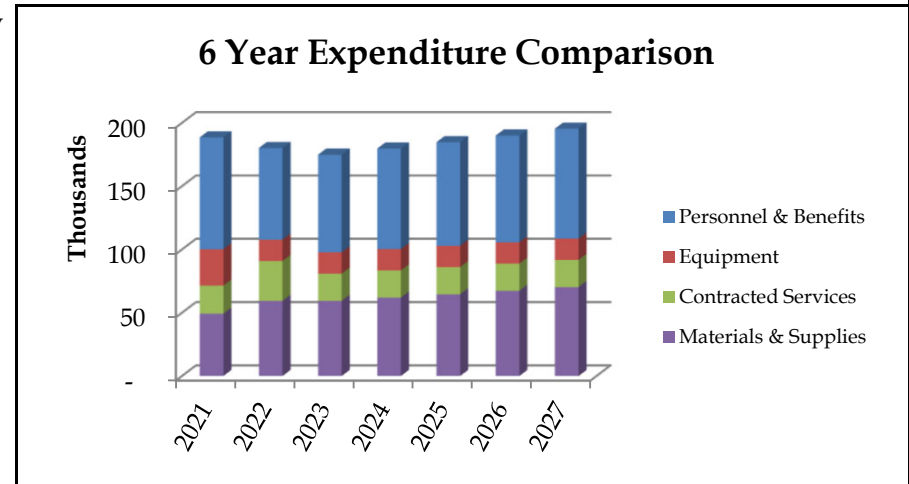
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 8.67	\$ 9.80	\$ 9.90
Acres of Park	29.92	29.92	29.92
Cost per Acre	\$ 8,733	\$ 10,009	\$ 10,243

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.4	1.6	1.2	1.7	1.7	1.7	1.7	1.7
City Park								
Personnel & Benefits	129,049	152,270	105,430	171,570	176,730	182,030	187,490	193,120
Equipment	50,708	34,860	26,578	34,860	34,860	34,860	34,860	34,860
Contracted Services	21,470	48,325	20,434	28,325	28,330	28,330	28,330	28,330
Materials & Supplies	60,076	64,010	50,394	71,710	74,240	76,890	79,670	82,590
City Park Total	261,303	299,465	202,836	306,465	314,160	322,110	330,350	338,900

DOUGLAS PARK

Program Description: To provide grass cutting and leaf collection, maintenance of water park, maintenance of handicap accessible playground as well as the sand based playground, maintenance of sports box and tennis courts, planting and maintaining ornamental garden beds, maintenance of the cenotaph, maintenance of the spirit square, tree care and irrigation system maintenance. To coordinate and schedule park maintenance to fit the needs of special use groups such a Community Days, Cruise In, Market in the Park, etc.

Output: Provide a high level of maintenance to a premier multi use park, cut grass every 7 days, fertilize, aerate 2-3 times as required for lush green turf, overseeding and liming annually. Garden beds receive watering deadheading and fertilizing 2-3 times weekly. Litter collection done twice per week. Zero tolerance to graffiti. Sports box checked bi-weekly, cleaned and repaired as required. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.



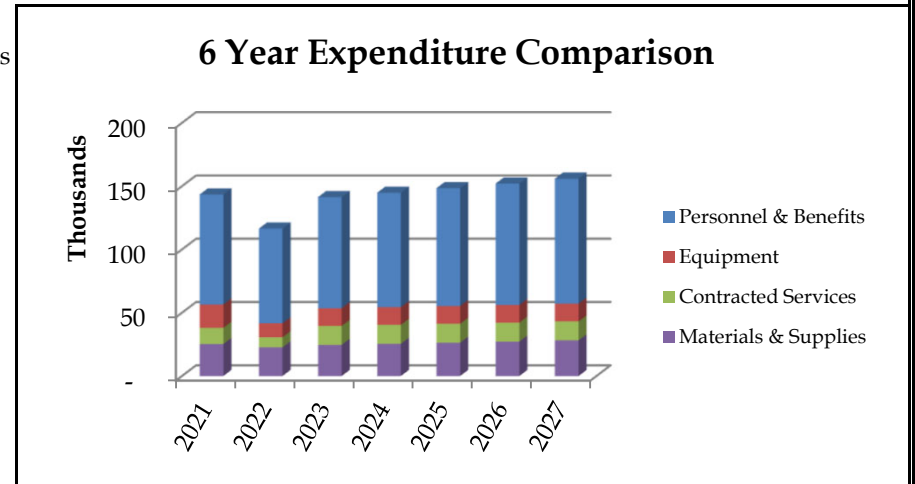
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 6.26	\$ 5.90	\$ 5.65
Acres of Park	8.24	8.24	8.24
Cost per Acre	\$ 22,880	\$ 21,866	\$ 21,223

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.8	0.8	1.0	0.8	0.8	0.8	0.8	0.8
Douglas Park								
Personnel & Benefits	88,289	72,450	77,566	77,150	79,470	81,860	84,310	86,840
Equipment	28,778	16,785	13,728	16,785	16,790	16,790	16,790	16,790
Contracted Services	22,245	31,500	14,348	21,500	21,500	21,500	21,500	21,500
Materials & Supplies	49,222	59,440	52,727	59,440	61,970	64,620	67,400	70,320
Douglas Park Total	188,534	180,175	158,369	174,875	179,730	184,770	190,000	195,450

SENDALL GARDENS

Program Description: To provide grass cutting and leaf collection, planting and maintaining botanical beds, maintenance of Tropical Greenhouse, Legacy Garden, washroom building and caretaker’s house. To enhance the horticultural beauty of this park to suit the needs of wedding photography and the enjoyment of the general public.

Output: Provide a high level of maintenance to the botanical garden area. Cut grass every 7 days, fertilize 2-3 times as required for lush green turf. Due to its high usage, this park receives regular maintenance, 3-4 days per week. The Tropical Greenhouse is open daily to the public, pruned and monitored weekly. The fountain is checked and cleaned every Monday and Friday. Litter collection take place on every Monday and Friday. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Tree care including inspections, fertilization and pruning. Irrigation system maintenance.



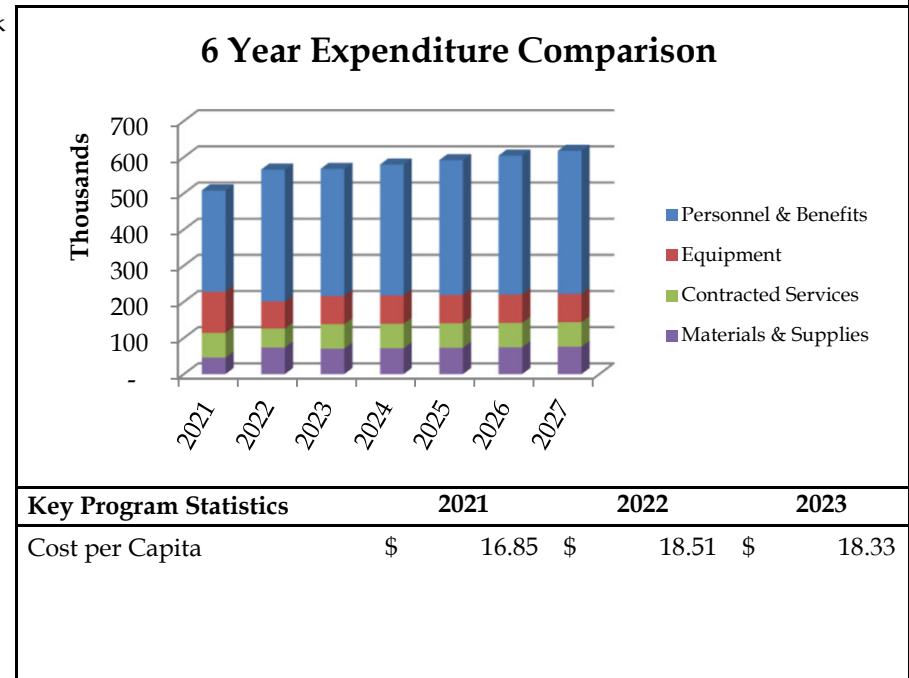
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 4.76	\$ 3.81	\$ 4.57
Acres of Park	4.00	4.00	4.00
Cost per Acre	\$ 35,864	\$ 29,118	\$ 35,340

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.8	0.8	1.0	0.9	0.9	0.9	0.9	0.9
Sendall Gardens								
Personnel & Benefits	86,872	74,880	87,233	87,770	90,410	93,110	95,900	98,770
Equipment	18,516	11,000	11,452	14,000	14,000	14,000	14,000	14,000
Contracted Services	12,793	7,970	32,682	14,970	14,970	14,970	14,970	14,970
Materials & Supplies	25,275	22,620	21,584	24,620	25,450	26,320	27,240	28,200
Sendall Gardens Total	143,456	116,470	152,951	141,360	144,830	148,400	152,110	155,940

OTHER PARKS

Program Description: To provide regular inspections and maintenance of all playgrounds, bi-weekly maintenance of fountain at Innes Corners, grass cutting and leaf collection and pruning. Maintenance and upgrading of the Nature Trail system and Nicomekl Floodplain system, clean and resurface trails as required. Install all donated items initiated through the Langley Parks Foundation Gift Program. Upgrade park amenities as required: Fountains, basketball hoops, etc.

Output: Regular bi-weekly inspections of all playground equipment, walking trails, park washrooms. Inspection and maintenance of all irrigation systems, and 3 Water Parks. Regular maintenance to softball diamonds and other soccer fields, fertilized once and aerated twice. Annually repair, sand and refinish the City's wooden benches and picnic tables. Tree assessments performed annually.



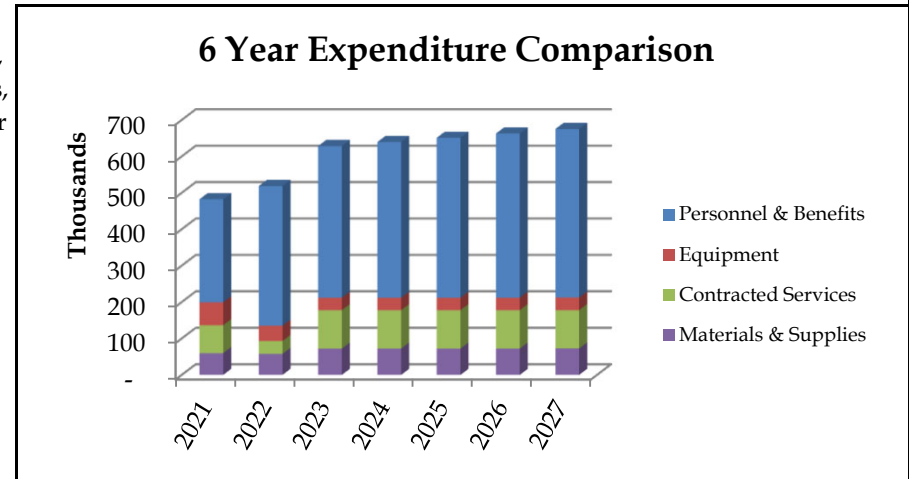
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 16.85	\$ 18.51	\$ 18.33

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	3.0	3.3	2.5	3.3	3.3	3.3	3.3	3.3
Other Parks								
Personnel & Benefits	279,870	364,870	253,121	351,300	361,840	372,700	383,880	395,380
Equipment	114,058	74,935	60,016	78,415	78,430	78,430	78,430	78,430
Contracted Services	68,382	52,120	69,658	67,620	67,620	67,620	67,620	67,620
Materials & Supplies	45,502	73,620	58,754	70,120	71,440	72,850	74,290	75,850
Other Parks Total	507,812	565,545	441,549	567,455	579,330	591,600	604,220	617,280

BOULEVARD MAINTENANCE

Program Description: To plant, monitor, and maintain the City’s street trees, implement and maintain hanging basket program, enhance and maintain boulevards and centre medians, Plant and maintain seasonal colour in Downtown planters. To implement and maintain the City's Integrated Pest Management Policy, the monitoring and initiating of new maintenance practices. This program also provides for the annual Christmas light displays.

Output: Regular maintenance to enhance the City’s streetscapes, removal of weeds and debris from main thorough fares. Plant and maintain 30 planters in the Downtown area, water, fertilize and deadhead 3 times per week. Manage and maintain 1,800 Street Trees, includes monitoring for pests and regular pruning. Plan and plant additional 50 trees per year. Approximately 210 moss hanging baskets receive water and fertilizer 4 times per week, are monitored for pests, and deadheaded 3 times during the season. Safety and sightline work, hedging and maintenance to Boulevard plantings. Integrated Pest Management (IPM) practises applied to turf, trees and plantings. Irrigation system maintenance. Service request work performed.



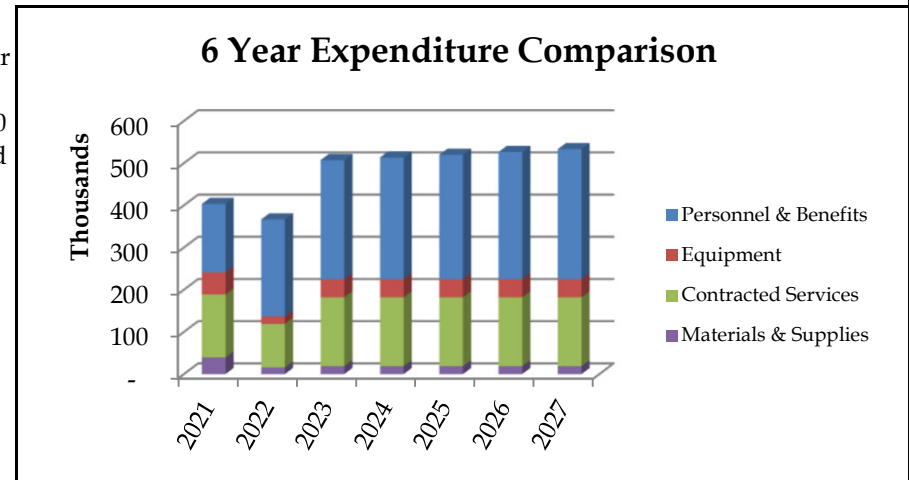
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 16.00	\$ 16.98	\$ 20.30

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	2.5	3.2	2.2	4.1	4.1	4.1	4.1	4.1
Boulevard Maintenance								
Personnel & Benefits	283,013	383,740	279,030	416,440	427,570	439,050	450,880	463,040
Equipment	62,837	41,730	41,991	34,230	34,230	34,230	34,230	34,230
Contracted Services	76,547	35,550	98,617	105,550	105,550	105,550	105,550	105,550
Materials & Supplies	59,958	57,750	43,997	72,250	72,320	72,400	72,480	72,560
Boulevard Maintenance Total	482,355	518,770	463,635	628,470	639,670	651,230	663,140	675,380

CITY IMAGE MAINTENANCE

Program Description: Beautification of City using plantings and maintaining garden beds at various parks. Provide a high level of horticulture maintenance at Sendall Gardens for botanical beds and tropical greenhouse. Maintain and cut park turf on a regular basis. Remove graffiti and repair vandalism in an efficient and timely manner. Continually investigate new inovative methods to effeciently enhance the City.

Output: Grass cutting in most parks is done every 10 -12 days. Regular litter collection occurs every Monday and Friday, all Park garbage containers are emptied and stray litter is picked up in all parks. Routine graffiti and vandalism patrol on Mondays, graffiti removal and over painting are done as required in a timely and efficient manor. Plant 50 new trees annually. Innes corners fountain is cleaned and maintained every Monday and Friday. Innes Corners pressure washed twice annually.



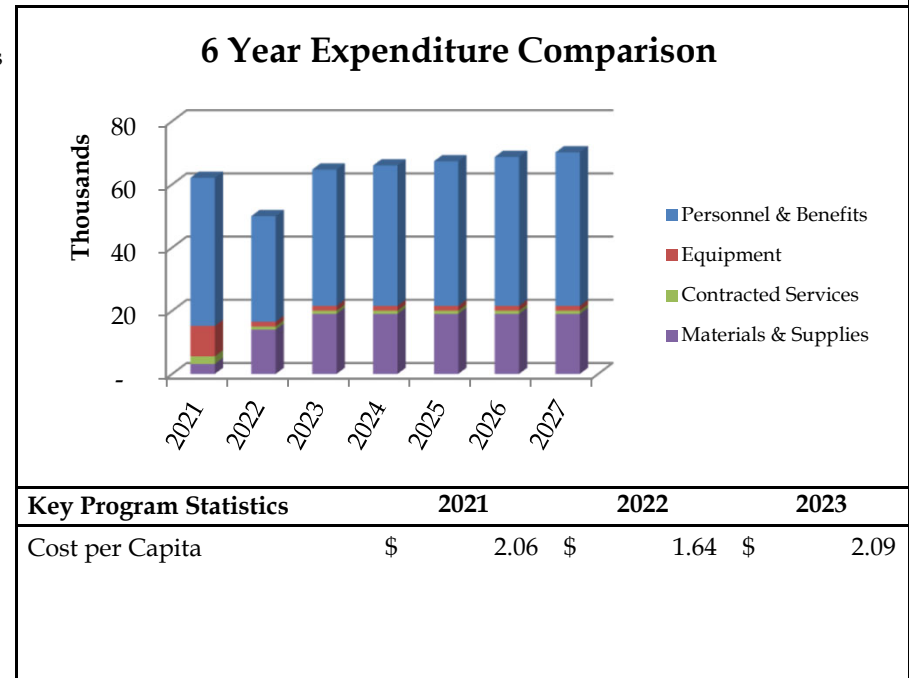
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 13.38	\$ 12.00	\$ 16.38

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.8	2.3	1.8	3.1	3.1	3.1	3.1	3.1
City Image Maintenance								
Personnel & Benefits	162,000	229,670	164,679	282,250	288,470	294,880	301,470	308,270
Equipment	52,592	17,900	32,875	42,900	42,900	42,900	42,900	42,900
Contracted Services	149,190	103,000	145,066	163,000	163,000	163,000	163,000	163,000
Materials & Supplies	39,422	16,000	56,731	19,000	19,000	19,000	19,000	19,000
City Image Maintenance Total	403,204	366,570	399,351	507,150	513,370	519,780	526,370	533,170

GENERAL MAINTENANCE

Program Description: To plant around and enhance "Welcome to Langley" signs and to maintain all other parks signage. Purchase tools, equipment and supplies to perform tasks in an a cost effective manner. Cover dumping fees from excavation and park clean up.

Output: Clean and repair City signage as required. Purchase and install new signage as needed, such as Dog signs and Trail signs. Purchase replacement tools and equipment as required for the work force to perform their tasks in an efficient and timely manner. Purchase and distribute a variety of supplies, such as fertilizer, paint, lumber etc.



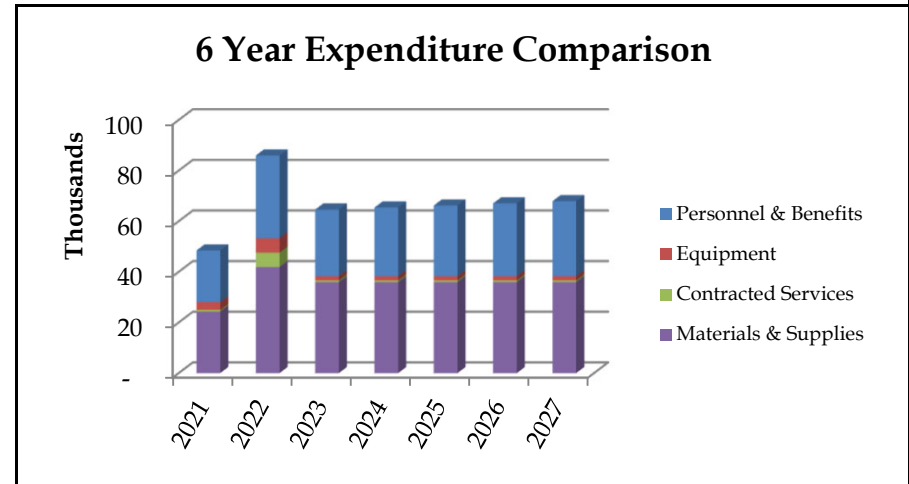
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 2.06	\$ 1.64	\$ 2.09

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.1	0.1	0.2	0.4	0.4	0.4	0.4	0.4
General Maintenance								
Personnel & Benefits	46,841	33,440	42,258	43,170	44,470	45,790	47,170	48,590
Equipment	9,645	1,500	5,568	1,500	1,500	1,500	1,500	1,500
Contracted Services	2,414	1,000	-	1,000	1,000	1,000	1,000	1,000
Materials & Supplies	3,158	14,030	5,317	19,030	19,030	19,030	19,030	19,030
General Maintenance Total	62,058	49,970	53,143	64,700	66,000	67,320	68,700	70,120

OTHER PARKS COSTS

Program Description: To cover miscellaneous items, special events, unforeseen circumstances, new initiatives. Bi-annual clean up of all City walkways that interconnect neighbourhood and schools throughout the City.

Output: City Walkways receive regular maintenance and overall clean up, once in the Spring and again in the Fall. Travel costs and dumping fees from site excavations, tree and shrub removal, general park clean up and hauling to a dump site. Upgrades to school facilities that are being utilized by City user groups. Assist with volunteer initiatives within the City, such as the Point of Pride Program.



Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 1.61	\$ 2.81	\$ 2.09

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.2	0.4	0.2	0.3	0.3	0.3	0.3	0.3
Other Parks Costs								
Personnel & Benefits	20,399	32,710	18,739	26,350	27,140	27,950	28,790	29,650
Equipment	3,112	5,650	1,268	1,650	1,650	1,650	1,650	1,650
Contracted Services	645	5,705	2,159	705	710	710	710	710
Materials & Supplies	24,293	41,895	38,804	35,895	35,900	35,900	35,900	35,900
Other Parks Costs Total	48,449	85,960	60,970	64,600	65,400	66,210	67,050	67,910

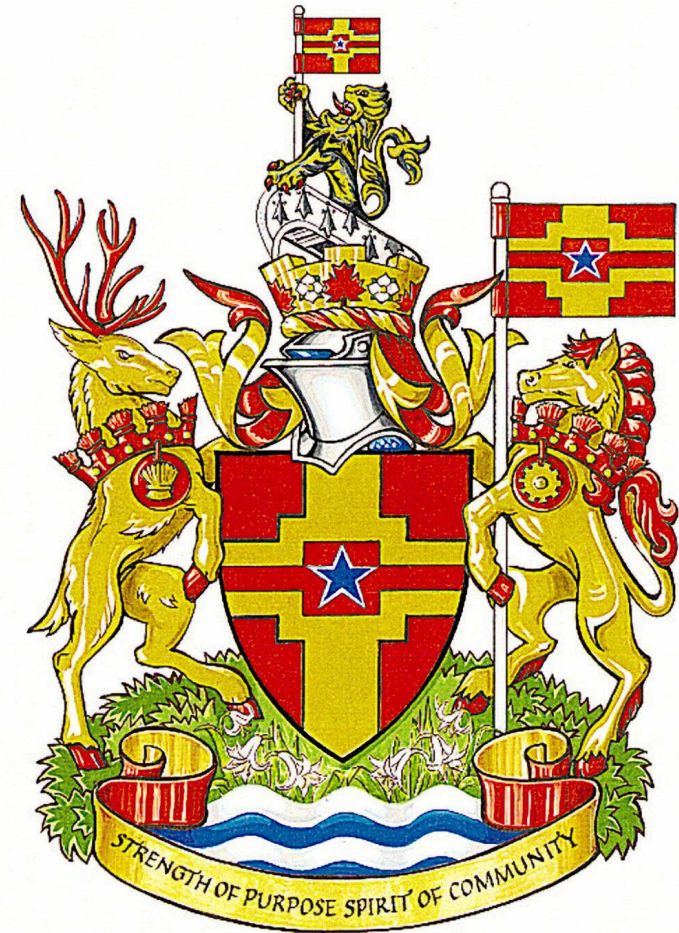
Reserve Transfers



RESERVE TRANSFERS								
	2021 Actual	2022	2022 YTD	2023	2024	2025	2026	2027
Reserve Transfers								
<i>Financial Services</i>								
Banking Fees & Tax Prepayment Interest	18,032	12,400	55,276	180,650	180,650	180,650	180,650	180,650
	18,032	12,400	55,276	180,650	180,650	180,650	180,650	180,650
<i>Debt Servicing</i>								
Interest	-	178,500	126,000	1,014,000	1,014,000	1,014,000	1,014,000	1,014,000
Debt Repayment	-	425,915	-	935,180	935,180	935,180	935,180	935,180
	-	604,415	126,000	1,949,180	1,949,180	1,949,180	1,949,180	1,949,180
<i>Transfer to Reserve Accounts</i>								
Investment Income Reserve	323,223	350,000	-	600,000	600,000	600,000	600,000	600,000
Gaming Proceeds	4,103,377	7,000,000	6,178,847	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000
Tax Rate Stabilization	576,580	-	-	-	-	-	-	-
Future Policing Costs	500,000	-	-	-	-	-	-	-
Community Works Fund	271,456	133,880	-	133,880	133,880	133,880	133,880	133,880
Prosperity Fund	500,000	-	-	-	-	-	-	-
MRN Rehabilitation	393,685	385,330	-	392,930	392,930	392,930	392,930	392,930
	6,668,321	7,869,210	6,178,847	8,626,810	8,626,810	8,626,810	8,626,810	8,626,810
<i>Transfer to Statutory Reserves</i>								
Fire Department Equipment	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Capital Works	2,154,450	1,004,450	1,004,450	1,338,100	1,488,770	1,662,040	1,861,300	2,090,450
Machinery Replacement	461,135	492,530	42,108	492,530	492,530	492,530	492,530	492,530
Off Street Parking	11,115	11,520	8,235	11,520	11,520	11,520	11,520	11,520
Office Equipment Replacement	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500
Parks and Recreation	177,500	177,500	177,500	177,500	177,500	177,500	177,500	177,500
	2,905,700	1,787,500	1,333,793	2,121,150	2,271,820	2,445,090	2,644,350	2,873,500
<i>Transfer from Reserve Accounts</i>								
Gaming Proceeds	598,682	792,565	-	792,565	792,570	792,570	792,570	792,570
Tax Rate Stabilization	-	-	-	-	-	-	-	-
Sewer Insurance Claim	-	-	-	-	-	-	-	-
Future Policing Costs	-	135,000	-	135,000	135,000	135,000	135,000	135,000
MRN Rehabilitation	-	-	-	-	-	-	-	-
	598,682	927,565	-	927,565	927,570	927,570	927,570	927,570
<i>Transfer from Surplus</i>								
Operating Surplus	-	100,000	-	-	-	-	-	-
Total Reserve Transfers	\$ 8,993,371	\$ 9,245,960	\$ 7,693,916	\$11,950,225	\$12,100,890	\$12,274,160	\$12,473,420	\$12,702,570

Sewerage & Drainage Fund

2023-2027 Financial Plan



SEWER & DRAINAGE FUND

The sewer user rate structure in 2023 will increase by \$0.15/CM. The sewer rate increase is to offset an increased allocation of administrative costs from the general fund, and increases in wages and supplies and additional transfer to reserves for future capital infrastructure replacements.

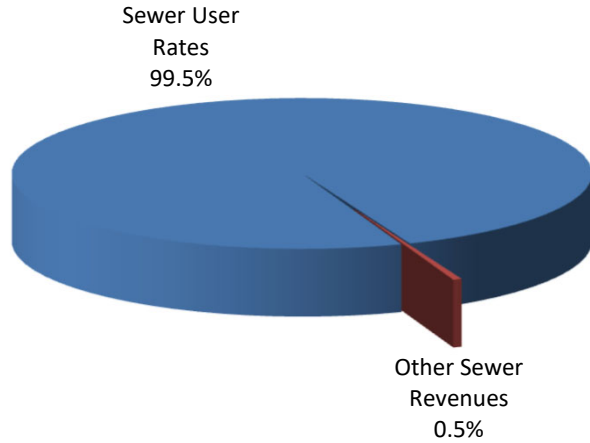
The consumption based charge will increase to \$1.56 per cubic meter (based on 80% of water consumption) and the flat fee will remain at \$75. Sewerage and Drainage rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2023 will be \$486.84 (an increase of \$39.60 over 2022), and \$312.12 (an increase of \$22.80 over 2022) for a Strata Dwelling.

Other Sewer revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes.

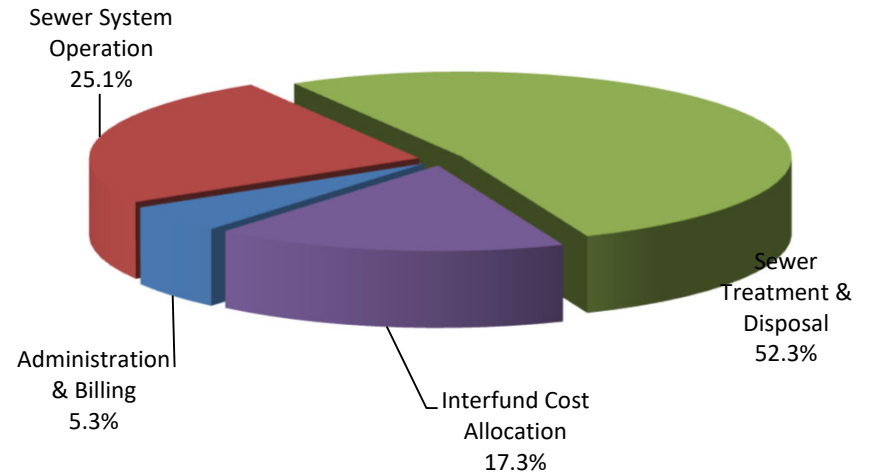
An annual levy from the GVS&DD for sewer treatment and disposal, accounts for over 52.6% of the expenditures in this fund. The GVS&DD has increased this levy by \$210,340 in 2023. The GVS&DD has indicated that there will be annual increases in sewer costs between 17-30% over the next five years to allow for upgrades and improvements to treatment facilities.

Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.

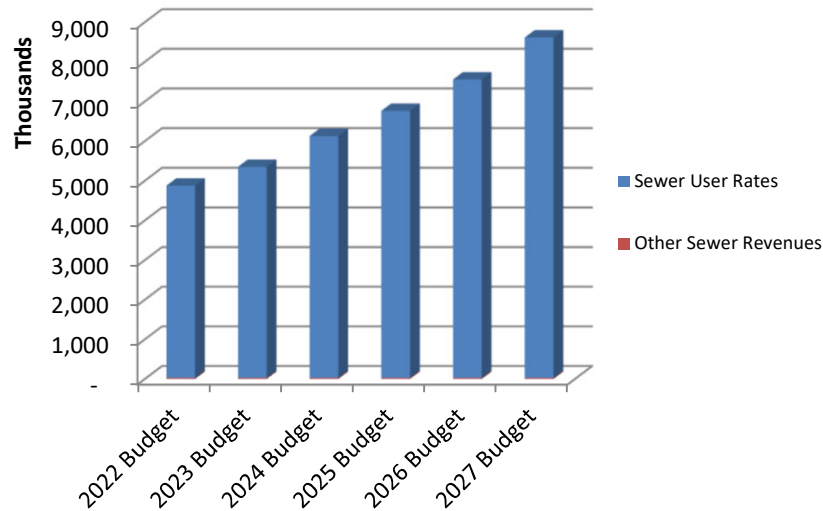
Sewer & Drainage Fund Revenues



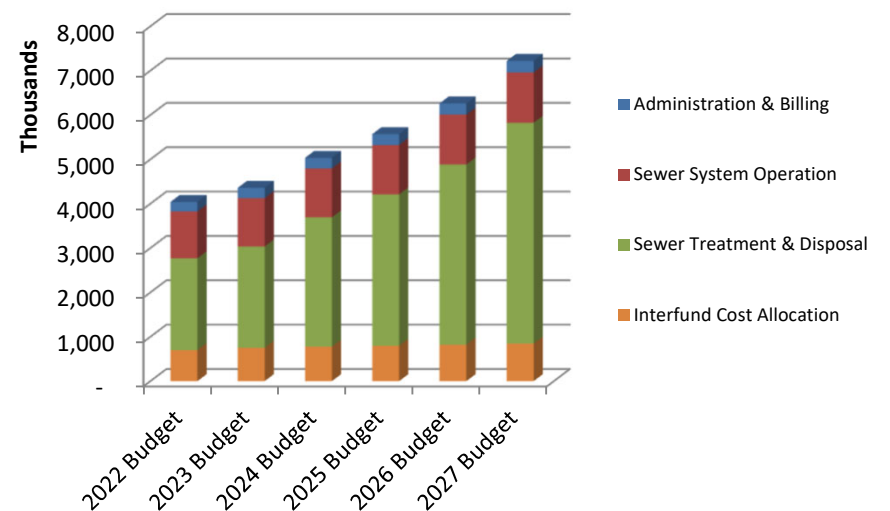
Sewer & Drainage Fund Expenditures



6 Year Revenue Comparison



6 Year Expenditure Comparison



SEWER & DRAINAGE FUND

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenues								
Sewer User Rates	\$ 4,617,915	\$ 4,848,930	\$ 4,730,737	\$ 5,324,820	\$ 6,100,160	\$ 6,735,210	\$ 7,527,050	\$ 8,586,000
Other Sewer Revenues	24,751	26,500	6,500	26,500	26,500	26,500	26,500	26,500
Total Revenues	\$ 4,642,666	\$ 4,875,430	\$ 4,737,237	\$ 5,351,320	\$ 6,126,660	\$ 6,761,710	\$ 7,553,550	\$ 8,612,500
Expenditures								
Administration & Billing	\$ 198,860	\$ 215,590	\$ 146,200	\$ 230,850	\$ 237,680	\$ 244,710	\$ 251,960	\$ 259,420
Sewer System Operation	873,593	1,055,040	757,125	1,093,140	1,103,510	1,114,190	1,125,210	1,136,540
Sewer Treatment & Disposal	2,103,731	2,070,630	2,056,760	2,280,970	2,916,500	3,410,550	4,060,130	4,975,580
Interfund Cost Allocation	642,810	699,820	524,865	753,750	776,360	799,650	823,640	848,350
Departmental Adjustments	(27,389)	(35,650)	-	(27,390)	(27,390)	(27,390)	(27,390)	(27,390)
Total Expenditures	\$ 3,791,605	\$ 4,005,430	\$ 3,484,950	\$ 4,331,320	\$ 5,006,660	\$ 5,541,710	\$ 6,233,550	\$ 7,192,500
	851,061	870,000	1,252,287	1,020,000	1,120,000	1,220,000	1,320,000	1,420,000
Add:								
Transfer from Reserve Accounts	-	-	-	-	-	-	-	-
Transfer from Statutory Reserves	-	-	-	-	-	-	-	-
Transfer from Surplus	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Deduct:								
Transfer to Reserve Accounts	848,251	870,000	850,000	1,020,000	1,120,000	1,220,000	1,320,000	1,420,000
Transfer to Statutory Reserves	-	-	-	-	-	-	-	-
	848,251	870,000	850,000	1,020,000	1,120,000	1,220,000	1,320,000	1,420,000
Surplus (Deficit)	\$ 2,810	\$ -	\$ 402,287	\$ -	\$ -	\$ -	\$ -	\$ -

Langley City

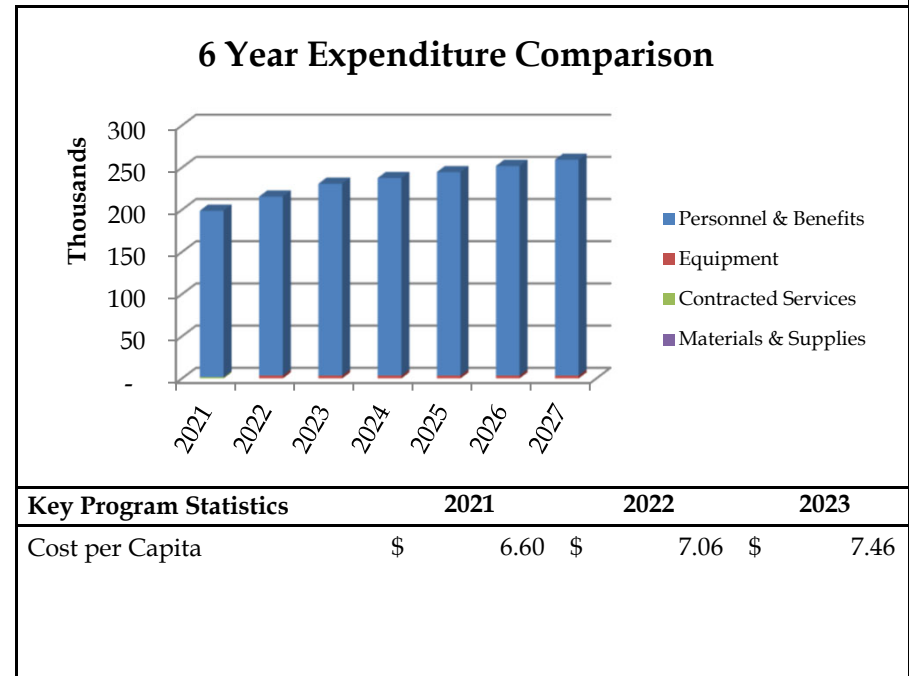
2023 Financial Plan

DEPT. BUDGET SUMMARY	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	4.0	4.8	3.9	4.8	4.8	4.8	4.8	4.8
Operating Cost Summary								
Sewer & Drainage Revenues	\$ (4,642,666)	\$ (4,875,430)	\$ (4,737,237)	\$ (5,351,320)	\$ (6,126,660)	\$ (6,761,710)	\$ (7,553,550)	\$ (8,612,500)
Personnel & Benefits	437,531	542,920	436,116	573,280	590,480	608,190	626,460	645,250
Equipment	39,361	29,930	56,258	38,190	38,190	38,190	38,190	38,190
Contracted Services	2,573,504	2,654,130	2,389,665	2,887,470	3,523,000	4,017,050	4,666,630	5,582,080
Materials & Supplies	1,589,460	1,648,450	1,452,911	1,852,380	1,974,990	2,098,280	2,222,270	2,346,980
Total Operating Cost	\$ (2,810)	\$ -	\$ (402,287)	\$ -	\$ -	\$ -	\$ -	\$ -

ADMINISTRATION & BILLING

Program Description: Costs are for the provision of the following services: Administration of Sewerage & Drainage maintenance, Billing and Collection.

Output: The primary expenditure in this program is Personnel costs. These costs are associated with administering the maintenance of the sewer system, and other costs associated with billing and collection of sewerage revenues.



Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 6.60	\$ 7.06	\$ 7.46

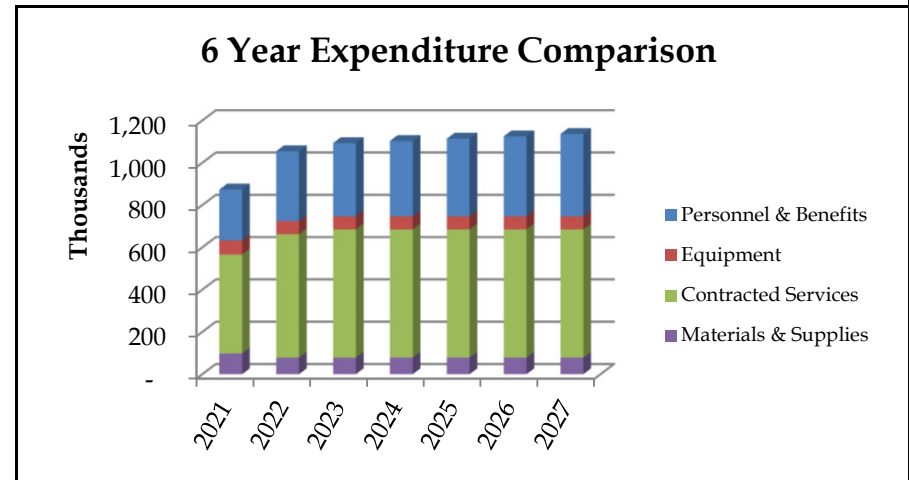
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.3	1.4	1.0	1.4	1.4	1.4	1.4	1.4
Administration & Billing								
Personnel & Benefits	197,252	212,090	146,200	227,350	234,180	241,210	248,460	255,920
Equipment	48	3,500	-	3,500	3,500	3,500	3,500	3,500
Contracted Services	1,560	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-
Administration & Billing Total	198,860	215,590	146,200	230,850	237,680	244,710	251,960	259,420

SEWER AND DRAINAGE EXPENDITURES

SEWER SYSTEM OPERATION

Program Description: Provides for the maintenance and repair of the community's sanitary sewer and drainage systems. Services include sanitary sewer flushing of mains, repairing plugged services, locating and adjusting manholes, repairing sanitary and drainage mains and manholes. There is also regular monitoring of the amount of flow in the sanitary sewer system to determine if there is an inflow and infiltration problem in the system.

Output: To maintain the drainage, storm sewer and sanitary sewer system to remove impediments in order to operate effectively during peak demand and flood conditions. To maintain our four sanitary lift stations that form a key part of our sanitary sewerage distribution system. These stations convey liquid waste from some of the lower lying areas within the city, through a series of pumps, to the Greater Vancouver Sewer & Drainage District transmission mains. Regular maintenance to the pumps and other components of the lift station is required to minimize the threat of sanitary backups to businesses and residences in these areas.



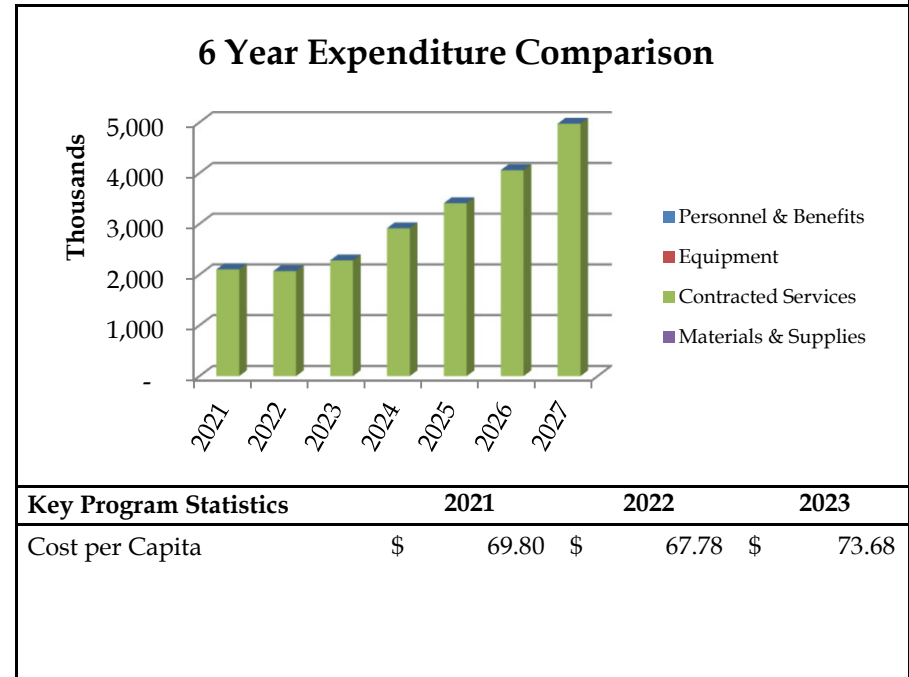
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 28.98	\$ 34.53	\$ 35.31

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	2.7	3.4	2.9	3.4	3.4	3.4	3.4	3.4
Sewer System Operation								
Personnel & Benefits	240,279	330,830	289,916	345,930	356,300	366,980	378,000	389,330
Equipment	66,702	62,080	56,258	62,080	62,080	62,080	62,080	62,080
Contracted Services	468,213	583,500	332,905	606,500	606,500	606,500	606,500	606,500
Materials & Supplies	98,399	78,630	78,046	78,630	78,630	78,630	78,630	78,630
Sewer System Operation Total	873,593	1,055,040	757,125	1,093,140	1,103,510	1,114,190	1,125,210	1,136,540

SEWER TREATMENT & DISPOSAL

Program Description: The City's sanitary discharge is dumped to the Annasis Island treatment plant, which is operated by the GVS&DD. An annual levy is charged by the GVS&DD to recover the operating cost for the treatment plant. The GVS&DD will be starting to meter the actual sanitary discharge from the City, therefore the annual levy will be phased out over the next five years and the City will be charged on actual discharge volume.

Output:

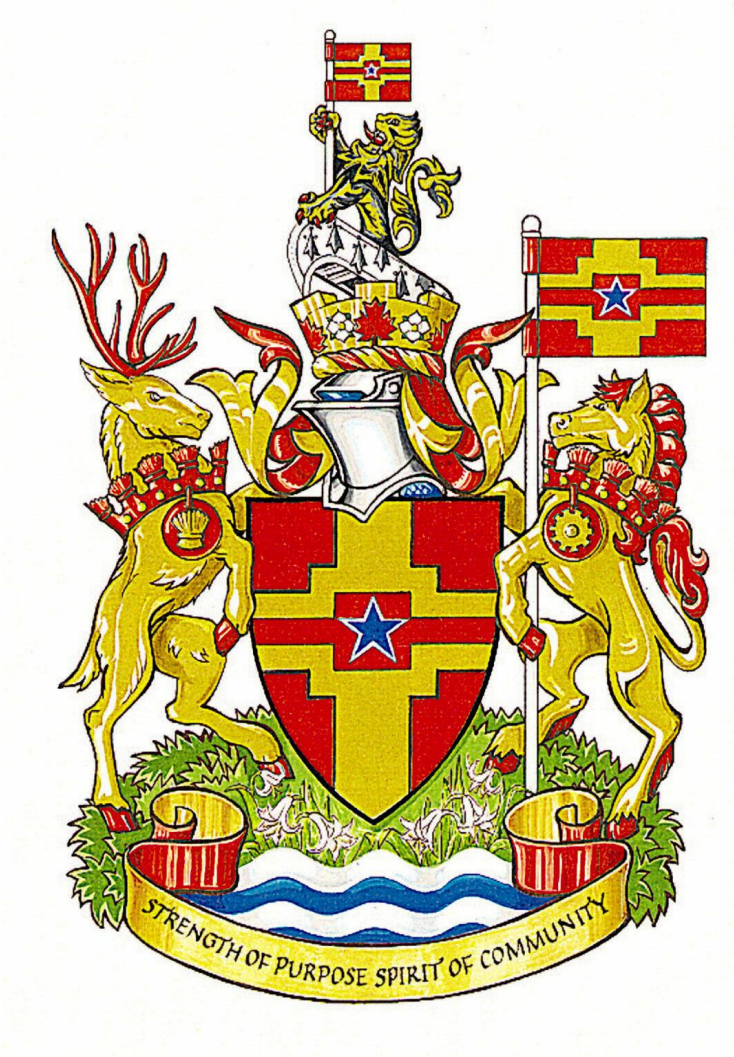


	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Sewer Treatment & Disposal								
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	2,103,731	2,070,630	2,056,760	2,280,970	2,916,500	3,410,550	4,060,130	4,975,580
Materials & Supplies	-	-	-	-	-	-	-	-
Sewer Treatment & Disposal Total	2,103,731	2,070,630	2,056,760	2,280,970	2,916,500	3,410,550	4,060,130	4,975,580

SEWER & DRAINAGE FUND RESERVE TRANSFERS								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Reserve Transfers								
<i>Financial Services</i>								
N/A	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
<i>Interfund Transfers</i>								
Interfund Cost Allocation	642,810	699,820	524,865	753,750	776,360	799,650	823,640	848,350
	642,810	699,820	524,865	753,750	776,360	799,650	823,640	848,350
<i>Allocation to Reserve Accounts</i>								
Investment Income Reserve	18,251	20,000	-	20,000	20,000	20,000	20,000	20,000
Reserve - Sewer Future Capital	830,000	850,000	850,000	1,000,000	1,100,000	1,200,000	1,300,000	1,400,000
	848,251	870,000	850,000	1,020,000	1,120,000	1,220,000	1,320,000	1,420,000
Total Reserve Transfers	\$ 1,491,061	\$ 1,569,820	\$ 1,374,865	\$ 1,773,750	\$ 1,896,360	\$ 2,019,650	\$ 2,143,640	\$ 2,268,350

Water Fund

2023-2027 Financial Plan



WATER FUND

Water fees are made up of two components, a flat fee and a volume based fee. Volume is based on the property's metered water consumption, which is then billed on an annual basis for most residential properties and low consumption commercial properties. The consumption based charge will increase \$0.09/CM in 2023. Future years volume based rates for customers for 2024-2027 are estimated to increase between 8.0-10.80% annually.

The rate increase is to offset an increased allocation of administrative costs from the general fund, increase in the GVWD water rates and an increases in wages and supplies.

Water rates are designed to attain a user pay system by charging customers for their actual use. The average total cost for a Single Family Home in 2023 will be \$609.60(an increase of \$29.70 over 2022), and \$382.80 (an increase of \$17.10 over 2022) for a Strata Dwelling.

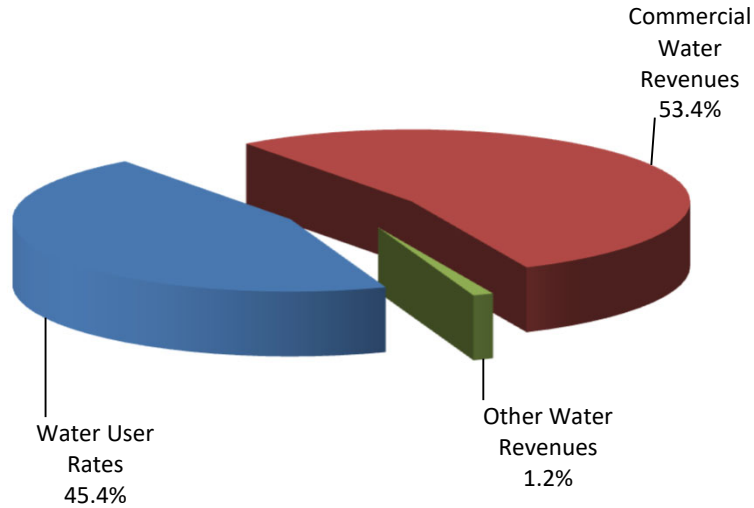
Commercial Water usage is also metered, but is billed on a bi-monthly basis instead of annually. If the bi-monthly bill is paid before the discount date the rates are comparable to residential rates, otherwise they are 10% higher.

Other Water revenues consist of Interest Income from investments as well as a proportionate share of interest and penalties which have been generated from outstanding taxes. Also included is a recovery fee for the maintenance and operation of fire hydrants.

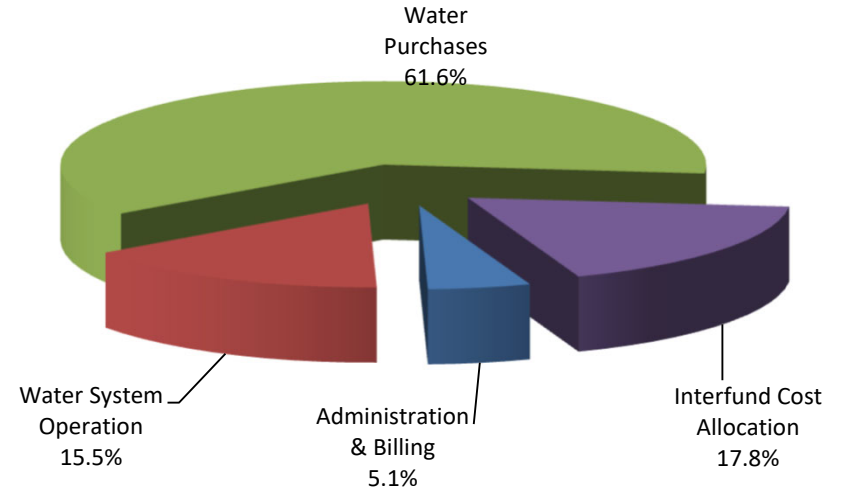
Fiscal Services includes an annual "Interfund Cost Allocation" which is an allocation of expenses from the General Fund for Administration, Payroll, Purchasing, Customer Services, General Office Services, Insurance and claims.

The GVWD has indicated that there will be increases in water costs over the next 5 years to allow for improved water infrastructure, the plan presented includes an increase of 2.8% in rates for 2023. The water purchase cost of \$3.2 million makes up 62.0% of the expenditures in the water fund. The plan presented allows additional increases in the next four years (2024-2027) of an average of 12.35% annually.

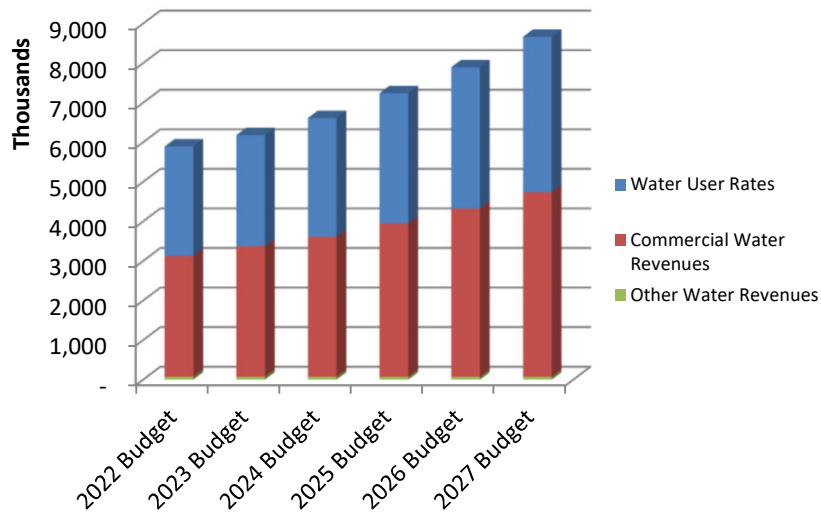
Water Fund Revenues



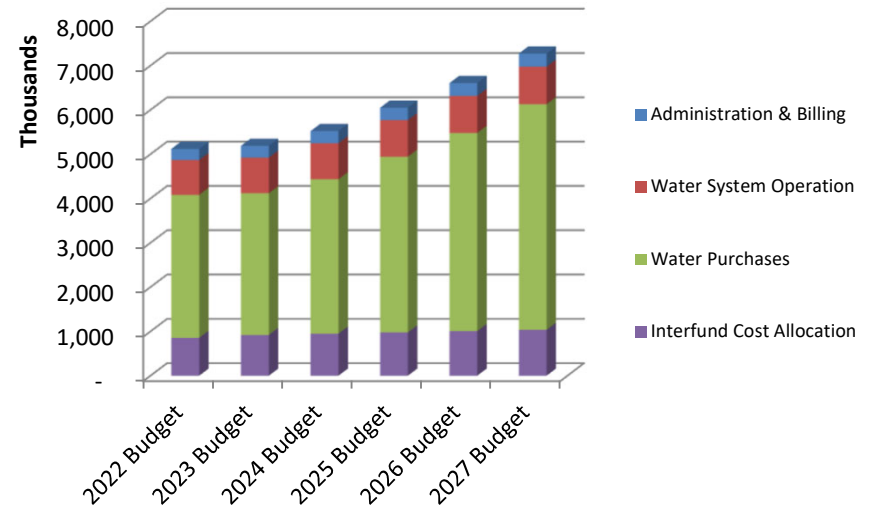
Water Fund Expenditures



6 Year Revenue Comparison



6 Year Expenditure Comparison



WATER FUND								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Revenues								
Water User Rates	\$ 2,577,803	\$ 2,765,290	\$ 2,690,616	\$ 2,805,130	\$ 3,004,740	\$ 3,291,020	\$ 3,569,460	\$ 3,923,110
Commercial Water Revenues	2,943,778	3,053,810	2,969,275	3,300,540	3,534,280	3,875,900	4,253,480	4,667,020
Other Water Revenues	69,688	74,000	33,190	74,000	74,000	74,000	74,000	74,000
Total Revenues	\$ 5,591,269	\$ 5,893,100	\$ 5,693,081	\$ 6,179,670	\$ 6,613,020	\$ 7,240,920	\$ 7,896,940	\$ 8,664,130
Expenditures								
Administration & Billing	\$ 227,460	\$ 249,950	\$ 171,358	\$ 266,120	\$ 273,580	\$ 281,260	\$ 289,170	\$ 297,320
Water System Operation	903,226	788,190	789,151	803,510	814,020	824,850	836,010	847,510
Water Purchases	3,094,256	3,226,770	3,060,955	3,197,810	3,485,550	3,966,470	4,474,100	5,091,440
Interfund Cost Allocation	785,650	855,340	641,505	921,250	948,890	977,360	1,006,680	1,036,880
Departmental Adjustments	(39,030)	(37,150)	-	(39,020)	(39,020)	(39,020)	(39,020)	(39,020)
Total Expenditures	\$ 4,971,562	\$ 5,083,100	\$ 4,662,969	\$ 5,149,670	\$ 5,483,020	\$ 6,010,920	\$ 6,566,940	\$ 7,234,130
	619,707	810,000	1,030,112	1,030,000	1,130,000	1,230,000	1,330,000	1,430,000
Add:								
Transfer from Reserve Accounts	-	-	-	-	-	-	-	-
Transfer from Statutory Reserves	-	-	-	-	-	-	-	-
Transfer from Surplus	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Deduct:								
Transfer to Reserve Accounts	681,308	810,000	780,000	1,030,000	1,130,000	1,230,000	1,330,000	1,430,000
Transfer to Statutory Reserves	-	-	-	-	-	-	-	-
	681,308	810,000	780,000	1,030,000	1,130,000	1,230,000	1,330,000	1,430,000
Surplus (Deficit)	\$ (61,601)	\$ -	\$ 250,112	\$ -	\$ -	\$ -	\$ -	\$ -

Langley City

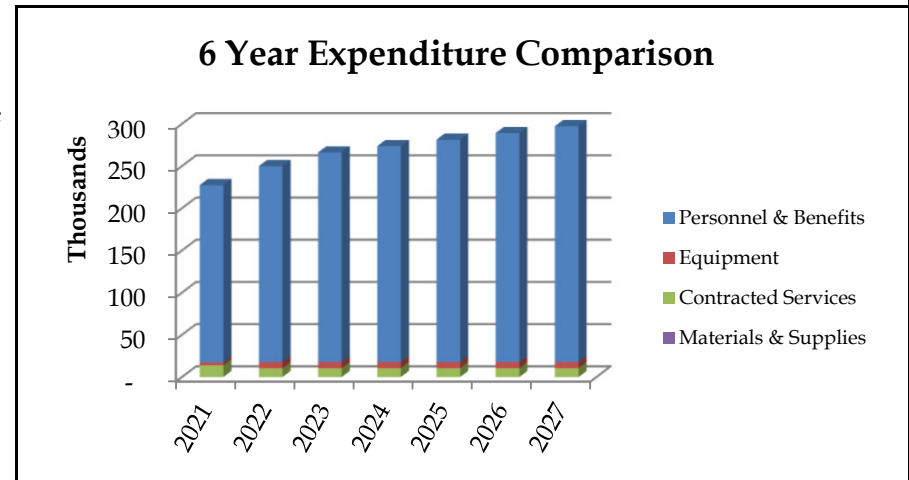
2023 Financial Plan

DEPT. BUDGET SUMMARY	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	5.2	5.1	4.6	5.1	5.1	5.1	5.1	5.1
Operating Cost Summary								
Water Revenues	\$ (5,591,269)	\$ (5,893,100)	\$ (5,693,081)	\$ (6,179,670)	\$ (6,613,020)	\$ (7,240,920)	\$ (7,896,940)	\$ (8,664,130)
Personnel & Benefits	526,203	567,380	515,376	598,870	616,840	635,350	654,420	674,070
Equipment	56,088	45,330	65,771	43,460	43,460	43,460	43,460	43,460
Contracted Services	3,265,800	3,457,795	3,252,248	3,428,825	3,716,565	4,197,485	4,705,115	5,322,455
Materials & Supplies	1,804,779	1,822,595	1,609,574	2,108,515	2,236,155	2,364,625	2,493,945	2,624,145
Total Operating Cost	\$ 61,601	\$ -	\$ (250,112)	\$ -	\$ -	\$ -	\$ -	\$ -

ADMINISTRATION & BILLING

Program Description: This program provides funding for Administration, as well as billing and collections of the City's water system. Provision for reading residential water meters once a year and reading commercial water meters once every two months. Water meter reading and maintenance is currently contracted to Neptune Technologies Inc.

Output: Water consumption is broken down into two categories, Residential and Commercial. Residential is currently read once a year and is billed on the annual property tax notice. Commercial accounts are read and billed on a bi-monthly basis. This program's main expenditure is for Wages & Benefits which includes a proportion of the Director of Engineering and the Manager of Engineering Operations.



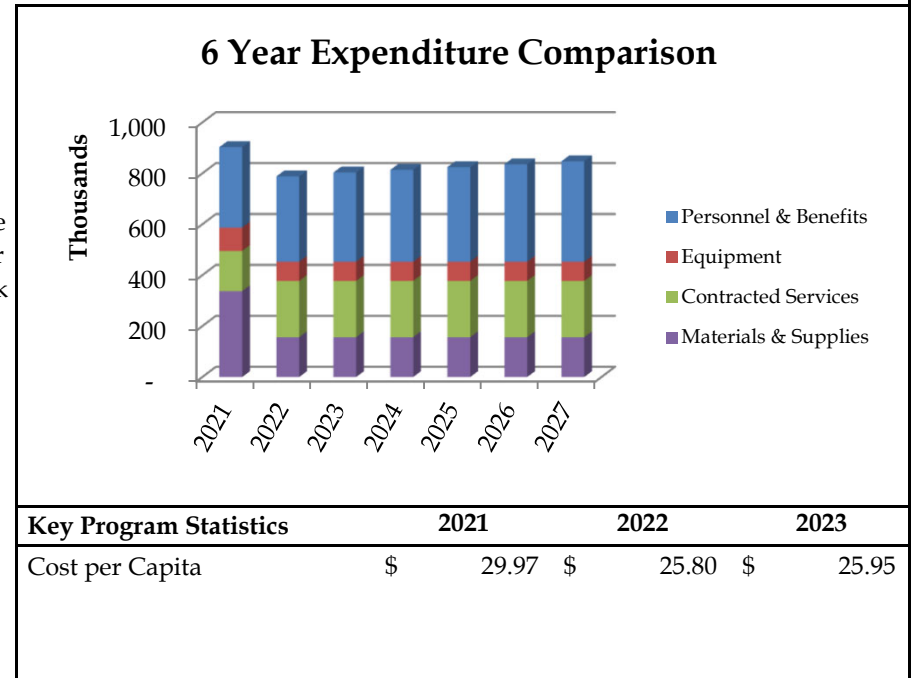
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 7.55	\$ 8.18	\$ 8.60

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	1.5	1.6	1.1	1.6	1.6	1.6	1.6	1.6
Administration & Billing								
Personnel & Benefits	210,293	232,150	156,666	248,320	255,780	263,460	271,370	279,520
Equipment	3,306	7,300	1,842	7,300	7,300	7,300	7,300	7,300
Contracted Services	13,861	10,500	12,850	10,500	10,500	10,500	10,500	10,500
Materials & Supplies	-	-	-	-	-	-	-	-
Administration & Billing Total	227,460	249,950	171,358	266,120	273,580	281,260	289,170	297,320

WATER SYSTEM OPERATION

Program Description: To ensure proper operation of all facets of the water distribution system by undertaking a detailed maintenance program including: water mains, fire hydrants, line and lateral valves, PRV's, reservoir, pumps, backflow preventers, water meters and air valves.

Output: To provide excellent quality water to residents of the City; adhere to requirements set out in the Drinking Water Protection Act; and to extend the useful life of distribution infrastructure. To ensure the supply of potable water to the residents is uninterrupted and the quality is safe for consumption. To maintain fire hydrants and line valves annually. Water mains require flushing at least once per year to remove bio-deposits that can negatively affect water quality and provide a growth medium for harmful micro-organisms in the event they are introduced into the system. PRVs require maintenance to ensure system pressures do not fluctuate excessively. Maintain reservoir and pump stations to provide water storage, additional supply and pressure during peak demand.



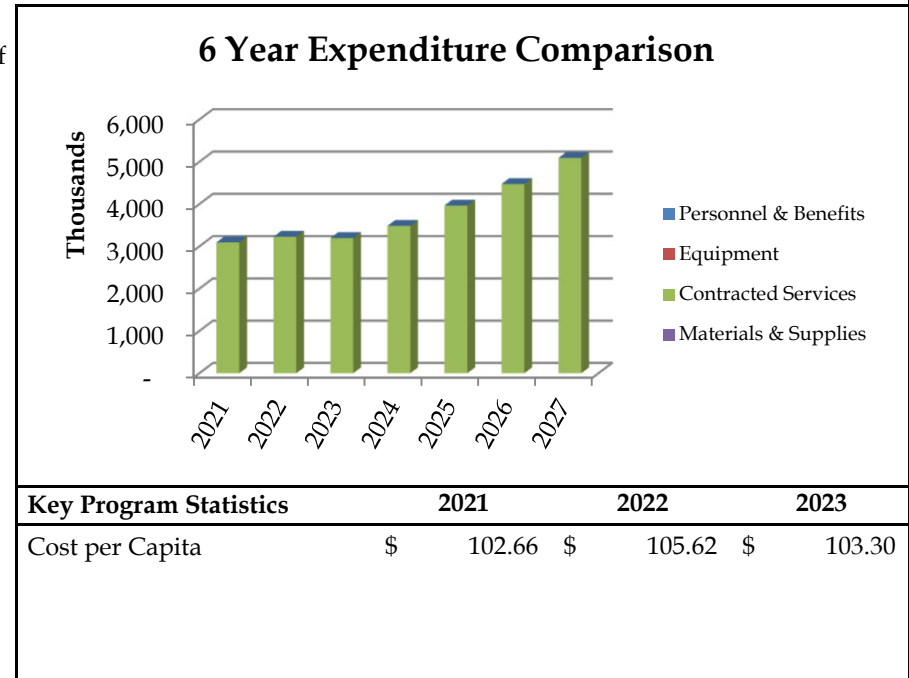
Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 29.97	\$ 25.80	\$ 25.95

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	3.7	3.5	3.5	3.5	3.5	3.5	3.5	3.5
Water System Operation								
Personnel & Benefits	315,910	335,230	358,710	350,550	361,060	371,890	383,050	394,550
Equipment	91,812	75,180	63,929	75,180	75,180	75,180	75,180	75,180
Contracted Services	158,022	221,135	178,851	221,125	221,125	221,125	221,125	221,125
Materials & Supplies	337,482	156,645	187,661	156,655	156,655	156,655	156,655	156,655
Water System Operation Total	903,226	788,190	789,151	803,510	814,020	824,850	836,010	847,510

WATER PURCHASES

Program Description: The City purchases water from the GVWD (Greater Vancouver Water District) for all residential, industrial, commercial, and institutional properties. The City's water consumption is measured by a single meter from the GVWD and is billed on a monthly basis.

Output: All water is purchased from the GVWD to supply the residents of Langley. The City maintains a water reservoir to ensure supply of water to City residents in the case of any temporary stoppage in supply from the GVWD.

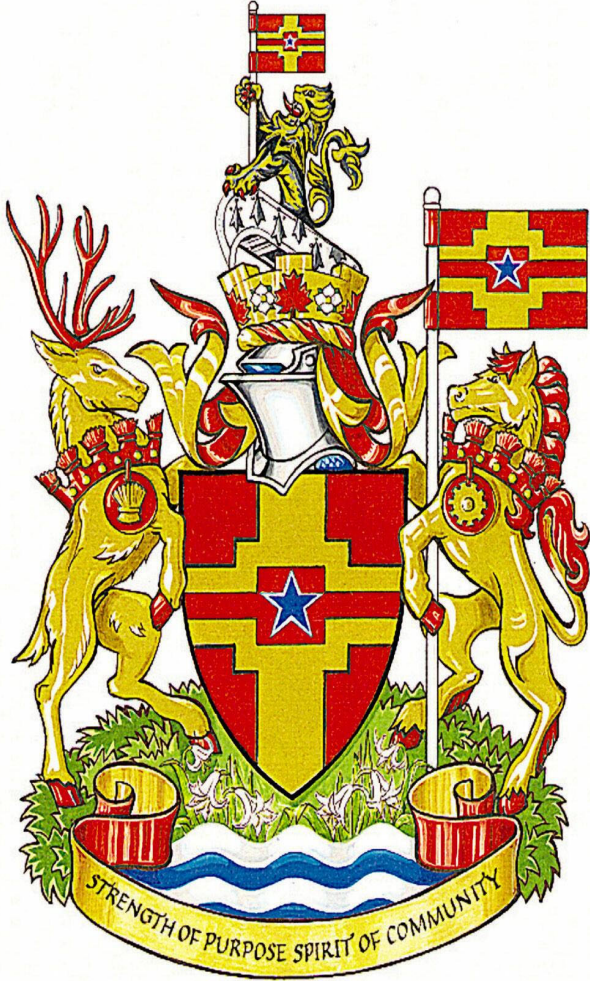


Key Program Statistics	2021	2022	2023
Cost per Capita	\$ 102.66	\$ 105.62	\$ 103.30

	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Staffing (F.T.E.'s)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Water Purchases								
Personnel & Benefits	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Contracted Services	3,093,917	3,226,160	3,060,547	3,197,200	3,484,940	3,965,860	4,473,490	5,090,830
Materials & Supplies	339	610	408	610	610	610	610	610
Water Purchases Total	3,094,256	3,226,770	3,060,955	3,197,810	3,485,550	3,966,470	4,474,100	5,091,440

WATER FUND RESERVE TRANSFERS								
	2021 Actual	2022 Budget	2022 YTD	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Reserve Transfers								
<i>Financial Services</i>								
N/A	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
<i>Interfund Transfers</i>								
Interfund Cost Allocation	785,650	855,340	641,505	921,250	948,890	977,360	1,006,680	1,036,880
	785,650	855,340	641,505	921,250	948,890	977,360	1,006,680	1,036,880
<i>Allocation to Reserve Accounts</i>								
Investment Income Reserve	21,308	30,000	-	30,000	30,000	30,000	30,000	30,000
Reserve - Water Future Capital	660,000	780,000	780,000	1,000,000	1,100,000	1,200,000	1,300,000	1,400,000
	681,308	810,000	780,000	1,030,000	1,130,000	1,230,000	1,330,000	1,430,000
Total Reserve Transfers	\$ 1,466,958	\$ 1,665,340	\$ 1,421,505	\$ 1,951,250	\$ 2,078,890	\$ 2,207,360	\$ 2,336,680	\$ 2,466,880

Capital Improvement Plan 2023 - 2032



Casino Proceeds

	2016	2017	2018	2019	2020	2021	2022	2023
January 30	\$ 1,672,818	\$ 1,669,856	\$ 1,966,102	\$ 1,871,869	\$ 1,946,018	\$ -	\$ 1,839,492	\$ 1,891,232
April 30	1,717,838	1,835,615	1,945,901	1,693,364	1,533,582	-	\$ 1,926,708	\$ 1,875,000
July 30	1,633,102	1,782,760	1,960,561	1,946,028	-	-	\$ 2,123,100	\$ 1,875,000
October 30	1,804,105	1,992,956	1,974,265	1,905,577	-	2,263,885	\$ 2,129,039	\$ 1,875,000
Casino Proceeds	\$ 6,827,863	\$ 7,281,185	\$ 7,846,828	\$ 7,416,838	\$ 3,479,600	\$ 2,263,885	\$ 8,018,339	\$ 7,516,232
Enterprise Allocation	\$ 168,000	\$ 168,000	\$ 168,000	\$ 168,000	\$ 168,000	\$ 168,000	\$ 168,000	\$ 168,000
Community Grants	454,140	517,790	608,565	608,565	624,565	624,565	624,565	624,565
Capital	6,205,723	6,595,395	7,070,263	6,640,273	2,687,035	1,471,320	7,225,774	6,723,667
Debt Repayment / Lg Project	-							
	\$ 6,827,863	\$ 7,281,185	\$ 7,846,828	\$ 7,416,838	\$ 3,479,600	\$ 2,263,885	\$ 8,018,339	\$ 7,516,232

Casino Proceeds

Tax rate effect if debt is repaid over 20 years through MFA at 5.08% interest

	Projects Completed	Annual Interest	Principal Repayment	Total Annual Repayment	Property Tax Effect
Previous year Projects	\$ 77,604,530	\$ 3,942,310	\$ 2,674,415	\$ 6,616,725	19.83%
2023 projects	13,114,150	666,199	451,941	1,118,140	3.35%
	\$ 90,718,680	\$ 4,608,509	\$ 3,126,356	\$ 7,734,865	23.18%

Every \$1 in debt generates another \$1.02 in interest cost over 20 years. So if we borrow \$1 million today we will repay \$1.71 million in interest and principal over the next 20 years. If we avoid \$1M in debt by using casino proceeds (as per the policy) we will have an additional \$1,016,000 available for infrastructure renewal.

Capital Projects funded with Casino Proceeds in 2023	Projects Completed	Annual Interest	Principal Repayment	Total Annual Repayment	Property Tax Effect
GG20 Nexus Implementation	\$ 750,000	\$ 38,100	\$ 25,847	\$ 63,947	0.192%
GG21 Land, Infrastructure Upgrades & Improvements	\$ 6,059,150	\$ 307,805	\$ 208,811	\$ 516,616	1.548%
FD5 Fire Truck Replacement	\$ 300,000	\$ 15,240	\$ 10,339	\$ 25,579	0.077%
FD6 Fire Training Ground Props	\$ 100,000	\$ 5,080	\$ 3,446	\$ 8,526	0.026%
FD7 Traffic Signal Control Preemption	\$ 100,000	\$ 5,080	\$ 3,446	\$ 8,526	0.026%
E25 202 St area South of 48 Ave - Paving	\$ 1,200,000	\$ 60,960	\$ 41,355	\$ 102,315	0.307%
P7 Pedestrian Bridge Replacement (Design)	\$ 100,000	\$ 5,080	\$ 3,446	\$ 8,526	0.026%
P8 City Park Improvements	\$ 350,000	\$ 17,780	\$ 12,062	\$ 29,842	0.089%
P10 Uplands Dog Park	\$ 60,000	\$ 3,048	\$ 2,068	\$ 5,116	0.015%
P11 Water Service Connection to Various Parks	\$ 60,000	\$ 3,048	\$ 2,068	\$ 5,116	0.015%
P13 Urban Forest Management Plan	\$ 30,000	\$ 1,524	\$ 1,034	\$ 2,558	0.008%
R1 Timms Equipment	\$ 40,000	\$ 2,032	\$ 1,378	\$ 3,410	0.010%
R7 Timms / City Hall Counter Millwork	\$ 50,000	\$ 2,540	\$ 1,723	\$ 4,263	0.013%
R12 DRC Reception Counter Millwork	\$ 50,000	\$ 2,540	\$ 1,723	\$ 4,263	0.013%
R13 DRC Storage & Event Space Addition	\$ 245,000	\$ 12,446	\$ 8,443	\$ 20,889	0.063%
R14 DRC Garbage Enclosure	\$ 45,000	\$ 2,286	\$ 1,551	\$ 3,837	0.011%
R15 AAMP Counter Millwork	\$ 50,000	\$ 2,540	\$ 1,723	\$ 4,263	0.013%
S3 Sanitary and Storm Sewer Point Repairs	\$ 1,000,000	\$ 50,800	\$ 34,462	\$ 85,262	0.256%
S9 200 St Culvert Upgrade at Brydon Crescent	\$ 640,000	\$ 32,512	\$ 22,056	\$ 54,568	0.164%
W3 AC Watermain Replacement	\$ 860,000	\$ 43,688	\$ 29,637	\$ 73,325	0.220%
W4 Fraser Hwy: Bypass to Old Yale Rd	\$ 325,000	\$ 16,510	\$ 11,200	\$ 27,710	0.083%
W9 Water Main Valve Replacements	\$ 700,000	\$ 35,560	\$ 24,123	\$ 59,683	0.179%
	\$ 13,114,150	\$ 666,199	\$ 451,941	\$ 1,118,140	3.351%

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Description	Year	Budget Amount	Office	Capital	Grants	Casino	Machinery	Borrowing
				Equipment Replacement 209	Works Reserve 200		Proceed 510	Equip 207	
General Government Services Projects									
GG1	IT Computer Workstation Upgrade	2023	25,000	25,000					
GG2	IT Infrastructure Upgrade	2023	85,000	8,000	77,000				
GG3	Office Equipment Replacement	2023	14,000	14,000					
GG4	CCTV Camera System DRC & Firehall	2023	70,000		70,000				
GG5	eApply Dashboard for Tempest	2023	23,300		23,300				
GG6	Tempest Latecomer module	2023	10,900		10,900				
GG7	Building Inspector Electric Vehicle	2023	55,000					55,000	
GG8	Human Resources Consulting	2023	30,000		30,000				
GG9	Truth and Reconciliation Recognition and Training	2023	20,000		20,000				
GG10	Exempt Staff Compensation & Benefits Review	2023	57,500		57,500				
GG11	KPI Consultant	2023	50,000		50,000				
GG12	Corporate Strategic Plan	2023	40,000		40,000				
GG13	Social Dialogue Series	2023	50,000		50,000				
GG14	Citizens' Assembly on Community Safety Reform	2023	75,000		75,000				
GG15	Building a Safer Langley (BSCF)	2023	154,955			154,955			
GG16	Local Government Climate Action Program	2023	204,100		34,020	170,080			
GG17	Joint Transit Oriented Development (TOD) Study	2023	25,000		25,000				
GG18	Innovation Boulevard Market Study	2023	30,000		30,000				
GG19	Council Chamber Update	2023	50,000		50,000				
GG20	Nexus Implementation	2023	750,000				750,000		
GG21	Land, Infrastructure Upgrades & Improvements	2023	15,000,000		4,454,795		6,059,150		4,486,055
			16,819,755	47,000	5,097,515	325,035	6,809,150	55,000	4,486,055

General Government Services Capital Improvement Plan 2024 - 2032

Item	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032
GG1	IT Computer Workstation Upgrade	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
GG2	IT Infrastructure Upgrade	100,000	50,000	60,000	55,000	40,000	10,000	100,000	85,000	75,000
GG3	Office Equipment Replacement	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000

139,000	89,000	99,000	94,000	79,000	49,000	139,000	124,000	114,000
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Funding Sources		2024	2025	2026	2027	2028	2029	2030	2031	2032
Office Equipment Replacement	413,500	41,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500
Capital Works Reserve	512,500	97,500	42,500	52,500	47,500	32,500	2,500	92,500	77,500	67,500
Parks & Recreation Reserve	-	-	-	-	-	-	-	-	-	-
Machinery Replacement	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Casino Proceeds	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
	926,000	139,000	89,000	99,000	94,000	79,000	49,000	139,000	124,000	114,000

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
General Government Services Projects				
GG1	IT Computer Workstation Upgrade	Workstations are replaced after five years of service.	25,000	None.
GG2	IT Infrastructure Upgrade	Various server and software upgrades	85,000	None.
GG3	Office Equipment Replacement	Ongoing office equipment replacements.	14,000	None.
GG4	CCTV Camera System DRC & Firehall	Replace security camera systems at DRC and Firehall	70,000	None.
GG5	eApply Dashboard for Tempest	Allows the City to create online permit applications	23,300	Annual maintenance is \$2,300
GG6	Tempest Latecomer module	Implement a Tempest module to administer the Latecomer policy	10,900	Annual maintenance is \$2,301
GG7	Building Inspector Electric Vehicle	Replace a Building Inspector vehicle.	55,000	None.
GG8	Human Resources Consulting	Hire a consultant to implement the WorksafeBC violence risk assessment and obtain a certificate of recognition reducing future WorksafeBC premiums.	30,000	WorksafeBC premiums will reduce.
GG9	Truth and Reconciliation Recognition and Training	Develop and implement an employee training plan with respect to the UN's Declaration on the Rights of Indigenous Peoples.	20,000	None.
GG10	Exempt Staff Compensation & Benefits Review	Update the Exempt staff compensation & benefits review and develop a long term sustainable remote work implementation strategy.	57,500	Impacts will be dependant on the outcomes of the report.
GG11	KPI Consultant	Hire a consultant to develop a pragmatic Key Performance Indicators (KPI) program for municipal operations.	50,000	None.
GG12	Corporate Strategic Plan	Develop a new 5 year strategic plan	40,000	None.
GG13	Social Dialogue Series	Host a series of collaborative dialogues that focus on critical community issues, local initiatives that are currently underway and best practises to address social issues and build community resiliency and well-being.	50,000	None.
GG14	Citizens' Assembly on Community Safety Reform	Implement a Citizen's Assembly to collaborate with experts from community organizations and emergency services across the region to put forward solutions to rebuild trust & confidence in the safety of our community.	75,000	None.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
GG15	Building a Safer Langley (BSCF)	A Federal government initiative to support prevention and intervention initiatives that address gun and gang violence in the community.	154,955	None.
GG16	Local Government Climate Action Program	A Provincial Government program to help the City with local climate action that will assist in reaching legislated climate targets and prepare the City for the impacts of a changing climate.	204,100	None.
GG17	Joint Transit Oriented Development (TOD) Study	Hire a consultant to prepare a Transit Oriented Development study	25,000	None.
GG18	Innovation Boulevard Market Study	Hire a consultant to prepare an Innovation Boulevard Market study.	30,000	None.
GG19	Council Chamber Update	Upgrade the City Council Chamber to improve the layout to make it a more usable meeting space.	50,000	None.
GG20	Nexus Implementation	Funding allocated to implement recommendations emanating from the Nexus of Community report in preparation for the arrival of Skytrain in the community.	750,000	None.
GG21	Land, Infrastructure Upgrades & Improvements	Borrow funding from the Municipal Finance Authority to acquire strategic property, undertake infrastructure upgrades and SkyTrain related improvements.	15,000,000	\$1,278,931 annual principal and interest payments on the debt repayment over the 20 year term.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Description	Year	Budget Amount	Equipment Fire Dept. 212	Machinery Replacement Reserve 207	Future Police Costs Reserve 501	Grants	Capital Works 200	Casino Proceeds
Protective Services Projects									
RP1	RCMP Office Equipment & Computers	2023	36,140			36,140			
RP2	RCMP Detachment Repairs	2023	179,550			179,550			
RP3	Public Safety Building Design	2023	50,000					50,000	
FD1	LCFRS Hose & Nozzles	2023	15,000					15,000	
FD2	LCFRS Furniture	2023	10,000					10,000	
FD3	Fire Station HVAC	2023	40,000					40,000	
FD4	LCFRS Training Materials	2023	25,000					25,000	
FD5	Fire Truck Replacement	2023	300,000						300,000
FD6	Fire Training Ground Props	2023	120,500				20,500		100,000
FD7	Traffic Signal Control Preemption	2023	100,000						100,000
FD8	EOC Upgrade	2023	60,000				30,000	30,000	
LYFS	LYFS Renovation	2023	20,000					20,000	
			956,190	-	-	215,690	50,500	190,000	500,000

Protective Services Capital Improvement Plan 2024 - 2032

Item	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032
RP1	RCMP Office Equipment & Computers	30,240	30,240	30,240	5	5,000	5,000	5,000	5,000	5,000
RP6	RCMP Detachment Repairs	151,200	151,200	151,200	30,000	30,000	30,000	30,000	30,000	30,000
FD1	LCFRS Hose & Nozzles	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
FD2	LCFRS Furniture		10,000							
FD3	Fire Station HVAC	40,000								
FD9	LCFRS Ladder Truck Replacement	3,000,000								
FD10	Fire Station Exterior Lighting									
FD11	Rail Notification System									
		3,236,440	206,440	196,440	45,005	50,000	50,000	50,000	50,000	50,000

Funding Sources		2024	2025	2026	2027	2028	2029	2030	2031	2032
Equipment Replacement Fire Dept.	205,000	205,000	-	-	-	-	-	-	-	-
Machinery Replacement Reserve	-	-	-	-	-	-	-	-	-	-
Capital Works Reserve	680,005	555,000	25,000	15,000	10,005	15,000	15,000	15,000	15,000	15,000
Future Police Cost Reserve	754,320	181,440	181,440	181,440	35,000	35,000	35,000	35,000	35,000	35,000
Casino Proceeds	2,295,000	2,295,000			-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
	3,934,325	3,236,440	206,440	196,440	45,005	50,000	50,000	50,000	50,000	50,000

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
Protective Services Projects				
RP1	RCMP Office Equipment & Computers	To provide funding for computers, furniture and equipment replacements at the RCMP detachment, including hydraulic work stations for the Telecom (911 dispatch) room. Includes a \$10,000 allowance for unanticipated purchases.	36,140	None.
RP2	RCMP Building Improvements	Repair the main RCMP detachment building	179,550	Operating costs of the equipment are ongoing and reflected in the current year financial plan.
RP3	Public Safety Building Design	Design a public safety building as part of the Skytrain project to accommodate various outside public safety agencies.	50,000	Operating costs would be covered by lease rates charged to the various agencies.
FD1	LCFRS Hose & Nozzles	Replace hose and obsolete nozzles.	15,000	None.
FD2	LCFRS Furniture	Replace damaged and worn office and sleeping quarters furniture	10,000	None.
FD3	Fire Station HVAC	Replace roof top HVAC units on Fire Station	40,000	None.
FD4	LCFRS Training Materials	Upgrade training manuals to meet current NFPA standards	25,000	None.
FD5	Fire Truck Replacement	Increase funding for truck included in 2022 Capital Improvement Plan (Project 65177) bring total budget to \$1,600,000.	300,000	None.
FD6	Fire Training Ground Props	Purchase firehall training ground props to practise live fire scenarios.	120,500	None.
FD7	Traffic Signal Control Preemption	Add traffic control pre-emption system receivers to 10 traffic signals in high traffic areas and add system to 4 existing fire support vehicles.	100,000	None.
FD8	EOC Upgrade	Update equipment to move towards more of a stand alone EOC model as opposed to a back up EOC.	60,000	None.
LYFS	LYFS Renovation	Renovate the bathroom and upgrade waiting room and office furniture.	20,000	None.
FD9	LCFRS Ladder Truck Replacement	Replace 20 year old fire truck	3,000,000	Operating costs of the equipment are ongoing and reflected in the current year financial plan.
FD10	Fire Station Exterior Lighting	Placeholder - To be determined	-	
FD11	Rail Notification System	Placeholder - To be determined	-	

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Description	Year	Budget Amount	Capital	MRN Roads 511	DCC Roads	Machine	Casino	Grant	Communi	Commun	Borrowing
				Works Reserve		Unallocated	Replace	Proceeds		ty Amenity	ity Works	
				200	511	203	207	510			2617	502
Engineering Projects												
E1	Equipment Replacement	2023	295,000				295,000					
E2	Misc Property Purchase	2023	50,000	50,000								
E3	Banners Renewal	2023	25,000							25,000		
E4	Pedestrian Facilities (DCC-R014)	2023	300,000			148,500				151,500		
E5	Accessibility Improvements	2023	200,000							200,000		
E6	Bicycle Facilities (DCC-R013)	2023	1,700,000			700,000			1,000,000			
E7	Fraser Hwy 204 St to 206 St	2023	5,241,550						786,755			4,454,795
E8	Fraser Hwy 204 St to 206 St (Hydro)	2023	3,600,000						1,200,000			2,400,000
E9	Local Roads connecting to 49 Ave, 196 to 200 St	2023	25,000	25,000								
E10	200 St: 44 Ave to 50 Ave	2023	1,000,000		1,000,000							
E11	48 Ave: 196 St (Border) to 200 St - Design	2023	60,000	60,000								
E12	Asset Management Strategy	2023	75,000	75,000								
E13	62 Ave Improvements & Design (DCC-R003)	2023	150,000	1,500		148,500						
E14	Environmental Initiatives	2023	30,000	30,000								
E15	Welcome to Langley Sign 56 Ave & 196 St	2023	15,000							15,000		
E16	201A Street: 56 Ave intersection (DCC-R008)	2023	400,000	49,625		198,000					152,375	
E17	200 St & Fraser Hwy Intersection (DCC-R005)	2023	120,000		60,600	59,400						
E18	208 St & Fraser Hwy Intersection	2023	120,000		120,000							
E19	56 Ave & Langley Bypass Intersection	2023	120,000		120,000							
E20	204 St & Fraser Hwy Intersection (DCC-R011)	2023	40,000	20,200		19,800						
E21	208 St & 45A Ave Intersection (DCC-R011)	2023	350,000	242,375		86,625			21,000			
E22	Douglas Crescent & 203 St Intersection	2023	177,000	44,000					133,000			
E23	Glover & Collection Drive Signal UPS	2023	15,000	15,000								
E24	Paving - 46 Ave, 206A to 207A Ave	2023	160,000	160,000								
E25	202 St area South of 48 Ave - Paving	2023	1,400,000	200,000				1,200,000				
E26	DCC Bylaw Update	2023	20,000	20,000								
E27	Level 2 EV Charging Station	2023	50,000						50,000			
			15,738,550	992,700	1,300,600	1,360,825	295,000	1,200,000	3,190,755	391,500	152,375	6,854,795

Engineering Capital Improvement Plan 2024 - 2032

Item	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032
E1	Equipment Replacement	75,000	75,000	110,000	100,000	100,000	100,000	100,000	100,000	100,000
E2	Misc Property Purchase	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000
E3	Banner Replacement	16,200	18,200	16,200	18,200	16,200	18,200	16,200	18,200	16,200
E4	Pedestrian Facilities (DCC-R014)	500,000	250,000		500,000	500,000	500,000	500,000	500,000	500,000
E5	Accessibility Improvements	100,000	100,000		100,000	100,000	100,000	100,000	100,000	100,000
E6	Bicycle Facilities (DCC-R013)	300,000	300,000		300,000	300,000	300,000	300,000	300,000	300,000
E7	Fraser Hwy 204 St to 206 St	5,241,550								
E28	Traffic Signal Upgrades (DCC-R011)	375,000	375,000			-	-			
E29	62 Ave construction (DCC-R003)	250,000								
E30	56 Ave: 203A St / Fraser Hwy	80,000				500,000				
E31	Local Roads connecting to 49 Ave, 196 to 200 St	400,000								
E32	Paving - Logan Ave, 200 St to Glover Rd	1,000,000								
E33	206 St: 53A Ave to Douglas Crescent		1,000,000							
E34	Paving - Fraser Hwy Rail Crossing to 204 St		1,300,000							
E35	Bridge Assessment		60,000	5,000	25,000	5,000	5,000	5,000	5,000	5,000
E36	Langley Bypass Cycling / Intersection		500,000	1,678,800	1,678,800					
E37	55A Ave: 200 St to 201A St		200,000							
E38	Operation Centre			12,000,000						
E39	198 St: 53 Ave to 56 Ave				450,000					
E40	Douglas Crescent, 204 to 206 St				1,956,915					
E41	48 Ave: 196 St (Border) to 200 St				1,000,000					
E42	Grade Crescent: 200 St to 208 St (DCC-R004)					150,000	4,500,000		6,500,000	
E43	Michaud Crescent Detailed Design					200,000				
E44	204 St: 53 Ave to Fraser Hwy						350,000			
E45	Park Ave: 204 St to Douglas Cr						110,000			
E46	206 St: 44A Ave to 46A Ave						120,000			
E47	207A St: 44A Ave to 46A Ave						150,315			
E48	46 Ave: 206A St to 207A St						75,705			
E49	46 Ave: 208 St to 209A St						74,210			
E50	Transit Support Measures (DCC-R012)							1,100,000		
E51	55A Ave: West End (City Limit) to 198 St							153,810		
E52	208 St: Fraser Hwy to 56 Ave							114,950		
E53	207 St: 53A Ave to Douglas Cr							116,045		
E54	56 Ave: 203 St / Douglas Cr to Fraser Hwy							81,015		
E55	55 Ave: West End (Cul-de-sac) to 198 Ave							46,295		
E56	Eastleigh Cr: Glover Rd to 56 Ave							156,125		
E57	208 St: South End (Cul-de-sac) to Douglas Cr							62,910		
E58	45A Ave: 199 St to 200 St							75,660		
E59	209 St: 45A Ave to 46 Ave							20,320		

Engineering Capital Improvement Plan 2024 - 2032

E60	Road Rehabilitation (various locations)								1,050,000	
E61	54 Ave: 201A St to 204 St								141,350	
E62	54A Ave: 201A St to 203 St								78,720	
E63	53B Ave: 200A St to 201 St								23,545	
E64	206A St: 45 Ave to 46 Ave								45,070	
E65	53A Ave: West End (Cul-de-sac) to 200 St								12,180	
E66	Michaud Crescent Greenway								4,500,000	
E67	51A Ave: West End (Cul-de-sac) to 204 St								30,000	
E68	Road Rehabilitation (various locations)								1,650,000	
E69	54A Ave: West End (Cul-de-sac) to 198 Ave								50,920	
E70	Old Yale Rd 1: Northwest End to Old Yale Rd								184,005	
E71	48 Ave: 196 St (City Boundry) to 200 St								119,670	
E72	48A Ave: 196 St to 1/2 Way								45,595	
E73	53A Ave: 200A St to 201 St								25,805	
E74	Road Rehabilitation (various locations)								1,044,000	
E75	200A St: 53A Ave to 53B Ave								20,505	
E76	200 St: 56 Ave to Industrial Ave								459,415	
E77	197B St: 49 Ave to North End (Cul-de-sac)								50,000	
E78	198 St: 56 Ave to Production Way								170,165	
E79	Road Rehabilitation (various locations)								1,300,000	
E80	200 St: Fraser Hwy to Production Way / Logan Ave (DCC-R002/R005)								2,271,655	
E81	200 St: 56 Ave to 57A Ave (DCC-R006)								100,000	
E82	200 St: Michaud Cr left turn								718,000	
E83	Transportation Improvements								5,000,000	
E84	62 Ave: 200 to Mufford (DCC-R003)								2,000,000	
		8,387,750	4,228,200	13,810,000	6,178,915	1,921,200	6,453,430	2,998,330	13,454,065	16,280,935

Engineering Capital Improvement Plan 2024 - 2032

Funding Sources	Total	2024	2025	2026	2027	2028	2029	2030	2031	2032
Machinery Replacement Reserve	870,000	75,000	75,000	110,000	110,000	100,000	100,000	100,000	100,000	100,000
Capital Works Reserve	8,463,625	2,186,201	9,150	1,894,165	947,080	949,715	688,695	716,595	499,330	572,695
DCC Roads	-	-	-	-	-	-	-	-	-	-
DCC Roads Unallocated	12,319,570	736,315	365,065	-	396,000	470,250	1,123,500	940,500	3,613,500	4,674,440
Major Road Network Rehabilitate	4,493,200	-	375,000	1,259,100	1,259,100	-	-	-	-	1,600,000
Community Works Fund	1,204,200	133,800	133,800	133,800	133,800	133,800	133,800	133,800	133,800	133,800
Community Amenity Fund	881,750	504,000	377,750	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Casino Proceeds/Taxation Rev/Debt	45,480,480	4,752,435	2,892,435	10,412,935	3,332,935	267,435	4,407,435	1,107,435	9,107,435	9,200,000
	73,712,825	8,387,750	4,228,200	13,810,000	6,178,915	1,921,200	6,453,430	2,998,330	13,454,065	16,280,935

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
Engineering Projects				
E1	Equipment Replacement	\$105K Electric Ford F-150 (including lease until vehicle available), \$90K for Electric Ford F-150 for Bylaw Officers and \$100K snow removal equipment	295,000	None.
E2	Misc Property Purchase	To provide funding for possible future land acquisition and development	50,000	None.
E3	Banner Renewal (Neighbourhood & Cross Street)	Replace banners on a scheduled cyclical plan	25,000	None.
E4	Pedestrian Facilities (DCC-R014)	Includes the procurement of land and construction activities associated with providing sidewalk, off-street multi-use pathways. Additional sidewalk priorities from Master Transportation Plan.	300,000	Marginal incremental maintenance costs will be required in future years.
E5	Accessibility Improvements	Construct wheelchair curb letdowns to facilitate access.	200,000	Marginal incremental maintenance costs will be required in future years.
E6	Bicycle Facilities (DCC-R013)	Includes the procurement of land and construction activities associated with providing bicycle lanes, shared lanes, bicycle storage facilities. Adding protected bike lane along the south side of Michaud Crescent and improving intersections for pedestrian and cyclist safety	1,700,000	Marginal incremental maintenance costs will be required in future years.
E7	Fraser Hwy, 204 St to 206 St Streetscape	Rehabilitate road, utility and make streetscape improvements.	5,241,550	Remedial work to deteriorated roads will extend the life of the roads and will reduce significant road reconstruction costs in the future.
E8	Fraser Hwy 204 St to 206 St Hydro Undergrounding	Undergrounding of the BC Hydro power lines would be subject to 1/3 grant funding from BC Hydro.	3,600,000	None.
E9	Local Roads Improvement - connecting to 49 Ave, 196 to 200 St	Design for road rehabilitation / curb and gutter & utility replacement	25,000	None.
E10	200 St: 44 Ave to 50 Ave	Road rehabilitation in conjunction with AC water main replacement.	1,000,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E11	48 Ave: 196 St (Border) to 200 St - Design	Design for road rehabilitation / curb and gutter & utility replacement	60,000	None.
E12	Asset Management Strategy	To develop an Asset Management Strategy that outlines target levels of service for sanitary, water, road and facilities within the City	75,000	None.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
E13	62 Ave Improvements & Design	Detail design of 62 Ave at 201A St. jointly with Township of Langley	150,000	Marginal incremental maintenance costs will be required in future years.
E14	Environmental Initiatives	Implement environmental strategic plan, formulating policies, objectives, bylaws, pollution control standards to mitigate impacts of development and reduce community waste, energy use and greenhouse gas emissions.	30,000	Marginal incremental maintenance costs will be required in future years.
E15	Welcome to Langley Sign 56 Ave & 196 St	Install a welcome to Langley sign on southeast corner of 56 Ave and 196 St	15,000	Marginal incremental maintenance costs will be required in future years.
E16	201A Street: 56 Ave intersection (DCC-R008)	Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring.	400,000	Current maintenance cost to maintain this taffic signal will be reallocated to maintain other aging signals.
E17	200 St & Fraser Hwy Intersection (DCC-R005)	Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring.	120,000	Current maintenance cost to maintain this taffic signal will be reallocated to maintain other aging signals.
E18	208 St & Fraser Hwy Intersection	Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring.	120,000	Current maintenance cost to maintain this taffic signal will be reallocated to maintain other aging signals.
E19	56 Ave & Langley Bypass Intersection	Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring.	120,000	Current maintenance cost to maintain this taffic signal will be reallocated to maintain other aging signals.
E20	204 St & Fraser Hwy Intersection (DCC-R011)	Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring.	40,000	Current maintenance cost to maintain this taffic signal will be reallocated to maintain other aging signals.
E21	208 St & 45A Ave Intersection (DCC-R011)	Install a new traffic signal to improve left hand turn movements from 45A Ave on to 208 St and enhance pedestrian safety.	350,000	Additional traffic signal maintenance cost for this new signal starting in 2024
E22	Douglas Crescent & 203 St Intersection	Removing channelization at North-wes corner of the intersection to improve pedestrian safety	177,000	Marginal incremental maintenance costs will be required in future years.
E23	Glover & Collection Drive Signal UPS	Install an uninterrupted power supply at signalized intersection of Glover Rd and Collection Drive.	15,000	None.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
E24	Paving - 46 Ave, 206A to 207A Ave	Repaving half of 46Ave at full depth from 206A St to 207A St.	160,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E25	202 St area South of 48 Ave - Paving	Increase paving budget for 2022 project.	1,400,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E26	DCC Bylaw Update	Prepare a DCC Bylaw Update.	20,000	None.
E27	Level 2 EV Charging Station	To reflect grant funding from the Fraser Basin Council for the CleanBC Go Electric Fleets Program.	50,000	Marginal incremental maintenance costs will be required in future years.
E28	Traffic Signal Upgrades (DCC-R011)	Traffic signal equipment has a best practise life expectancy - 12 years for the cabinet and controller and 25 years for the signal heads, poles and wiring.	375,000	Current maintenance cost to maintain this traffic signal will be reallocated to maintain other aging signals.
E29	62 Ave construction (DCC-R003)	Construct 62 Ave jointly with Township of Langley to implement safety measures and signalize 62 Ave at Willowbrook Drive	250,000	Marginal incremental maintenance costs will be required in future years.
E30	56 Ave: 203A St / Fraser Hwy	Designing the south side of a four-legged intersection at 203A St, 56 Ave with Fraser Hwy.	80,000	None.
E31	Local Roads connecting to 49 Ave, 196 to 200 St	Design road rehabilitation in conjunction with AC water main replacement.	400,000	None.
E32	Paving - Logan Ave, 200 St to Glover Rd	Repave the road with poor pavement condition once the twined AC watermain is removed.	1,000,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E33	206 ST, 53A Ave to Douglas Crescent	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	1,000,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E34	Paving, Fraser Hwy Rail Crossing to 204 St	Road rehabilitation in conjunction with AC water main replacement.	1,300,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E35	Old Yale Bridge Assessment	Assess Old Yale Bridge structure	60,000	None.
E36	Langley Bypass Cycling / Intersection	Transportation Plan update has indentified priority walking and cycling improvements and intersection capacity improvement needs along the Langley Bypass from Fraser Hwy to 56 Ave. To cover 75% of the costs, a grant application has been submitted to Translink.	3,857,600	Marginal incremental maintenance costs will be required to maintain the new bike lane.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
E37	55A Ave: 200 St to 201A St	Road rehabilitation in conjunction with AC water main replacement.	200,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E38	Operation Centre	Construct a new Operations Centre to post disaster standard.	12,000,000	Maintainance costs will be reduced and efficiencies increased with one centralized Operation Centre.
E39	198 St: 53 Ave to 56 Ave	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	450,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E40	Douglas Crescent, 204 St to 206 St	Rehabilitate road, utility and make streetscape improvements.	1,956,915	Remedial work to deteriorated roads will extend the life of the roads and will reduce significant road reconstruction costs in the future.
E41	48 Ave: 196 St (Border) to 200 St	Road Rehabilitation in conjunction with AC water main replacement	1,000,000	None.
E42	Grade Crescent, 200 St to 208 St (DCC-R004)	Reconstruct to a collector road standard including sidewalks (\$350K) and bicycle lanes (\$200K)	11,150,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E43	Michaud Crescent Detailed Design	Design road rehabilitation in conjunction with AC water main replacement.	200,000	Marginal incremental maintenance costs will be required in future years.
E44	204 St: 53 Ave to Fraser Hwy	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	350,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E45	Park Ave: 204 St to Douglas Cr	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	110,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E46	206 St: 44A Ave to 46A Ave	Road rehabilitation in conjunction with AC water main replacement.	120,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E47	207A St: 44A Ave to 46A Ave	Road rehabilitation in conjunction with AC water main replacement.	150,315	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E48	46 Ave: 206A St to 207A St	Road rehabilitation in conjunction with AC water main replacement.	75,705	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E49	46 Ave: 208 St to 209A St	Road rehabilitation in conjunction with AC water main replacement.	74,210	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
E50	Transit Support Measures (DCC-R012)	Install concrete bus landing pads at various locations throughout the City.	1,100,000	None.
E51	55A Ave: West End (City Limit) to 198 St	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	153,810	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E52	208 St: Fraser Hwy to 56 Ave	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	114,950	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E53	207 St: 53A Ave to Douglas Cr	Road rehabilitation in conjunction with AC sanitary sewer replacement.	116,045	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E54	56 Ave: 203 St / Douglas Cr to Fraser Hwy	Road rehabilitation in conjunction with AC water main replacement.	81,015	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E55	55 Ave: West End (Cul-de-sac) to 198 Ave	Road rehabilitation in conjunction with AC water main replacement.	46,295	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E56	Eastleigh Cr: Glover Rd to 56 Ave	Road rehabilitation in conjunction with AC water main replacement.	156,125	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E57	208 St: South End (Cul-de-sac) to Douglas Cr	Road rehabilitation in conjunction with AC water main replacement.	62,910	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E58	45A Ave: 199 St to 200 St	Road rehabilitation in conjunction with AC water main replacement.	75,660	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E59	209 St: 45A Ave to 46 Ave	Road rehabilitation in conjunction with AC water main replacement.	20,320	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E60	Road Rehabilitation (various locations)	Road rehabilitation	1,050,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E61	54 Ave: 201A St to 204 St	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	141,350	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E62	54A Ave: 201A St to 203 St	Road rehabilitation in conjunction with AC water main replacement.	78,720	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
E63	53B Ave: 200A St to 201 St	Road rehabilitation in conjunction with AC water main replacement.	23,545	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E64	206A St: 45 Ave to 46 Ave	Road rehabilitation in conjunction with AC sanitary sewer replacement.	45,070	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E65	53A Ave: West End (Cul-de-sac) to 200 St	Road rehabilitation in conjunction with AC sanitary sewer replacement.	12,180	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E66	Michaud Crescent Greenway	Road rehabilitation in conjunction with AC water main replacement.	4,500,000	Marginal incremental maintenance costs will be required in future years.
E67	51A Ave: West End (Cul-de-sac) to 204 St	Road rehabilitation in conjunction with AC sanitary sewer replacement.	30,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E68	Road Rehabilitation (various locations)	Road rehabilitation	1,650,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E69	54A Ave: West End (Cul-de-sac) to 198 Ave	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	50,920	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E70	Old Yale Rd 1: Northwest End to Old Yale Rd	Road rehabilitation in conjunction with AC water main replacement.	184,005	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E71	48 Ave: 196 St (City Boundry) to 200 St	Road rehabilitation in conjunction with AC water main replacement.	119,670	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E72	48A Ave: 196 St to 1/2 Way	Road rehabilitation in conjunction with AC water main replacement.	45,595	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E73	53A Ave: 200A St to 201 St	Road rehabilitation in conjunction with AC water main replacement.	25,805	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E74	Road Rehabilitation (various locations)	Road rehabilitation	1,044,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E75	200A St: 53A Ave to 53B Ave	Road rehabilitation in conjunction with AC water main replacement and AC sanitary sewer replacement.	20,505	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
E76	200 St: 56 Ave to Industrial Ave	Road rehabilitation in conjunction with AC sanitary sewer replacement.	459,415	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E77	197B St: 49 Ave to North End (Cul-de-sac)	Road rehabilitation in conjunction with AC water main replacement.	50,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E78	198 St: 56 Ave to Production Way	Road rehabilitation in conjunction with AC water main replacement.	170,165	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E79	Road Rehabilitation (various locations)	Road rehabilitation	1,300,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E80	200 St: Fraser Hwy to Production Way / Logan	Road widening and associated upgrade	2,271,655	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E81	200 St: 56 Ave to 57A Ave (DCC-R006)	Intersection Improvements, eliminate short right turn merge lane and advance left turn signal.	100,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E82	200 St: Michaud Cr to Brydon Cr (DCC-R019)	Reconstruct to a collector road standard.	718,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E83	Transportation Improvements	Provide funding for future Transit Projects.	5,000,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.
E84	62 Ave: 200 to Mufford (DCC-R003)	Reconstruct 62 Ave between 200 Street and Mufford Crescent to arterial road standard.	2,000,000	Current maintenance cost to maintain this road will be reallocated to maintain other deteriorating roads.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Description	Year	Budget Amount	DCC Parks	DCC Parks	Community	Parks &	Machine	Casino	Grants
				Interest 202-890	Unallocated 202-899	Amenity Fund 2617	Recreation 210	Replace 207	Proceed	
Parks Projects										
P1	Equipment Replacement	2023	345,000					345,000		
P2	Trail System Expansion (DCC-P018)	2023	80,000		39,600		40,400			
P3	Neighbourhood Park Updates	2023	40,000			40,000				
P4	Park Amenity Replacements	2023	40,000			40,000				
P5	Douglas Park Washroom	2023	300,000	119,500	29,000	151,500				
P6	Douglas Park - Trees & Paths (DCC-P006)	2023	100,000		49,500		50,500			
P7	Pedestrian Bridge Replacement (Design)	2023	100,000						100,000	
P8	City Park Improvements	2023	350,000						350,000	
P9	Tree Replacements	2023	40,000			40,000				
P10	Uplands Dog Park	2023	60,000						60,000	
P11	Water Service Connection to Various Parks	2023	60,000						60,000	
P12	Statue Restoration	2023	10,000			10,000				
P13	Urban Forest Management Plan	2023	30,000						30,000	
			1,555,000	119,500	118,100	281,500	90,900	345,000	600,000	-

Parks Capital Improvement Plan 2024 - 2032

Item	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032
P1	Equipment Replacement	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
P2	Trail System Expansion (DCC-P018)	80,000	40,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
P3	Neighbourhood Park Upgrades (Amenity)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
P14	Wayfinding, Regulatory and Interpretive Signs	10,000								
P15	Open Space Upgrades - Innes Corners, McBurney Plaza, BC Hyd	5,000		5,000						
P16	Brydon Park - Phase II		850,000							
P17	City Park - Barbour Diamond Field Upgrade		600,000							
P18	City Park - North Diamond Field Upgrade		550,000							
P19	School Site Upgrading			30,000						
P20	Brydon Lagoon Viewing Platform				300,000					
P21	City Park - Cook Diamond Field Upgrade				550,000					
P22	Brydon Lagoon - Enhance Public Features				50,000					
P23	Rotary Park (DCC-P017)				450,000					
P24	Buckley Park - East Field Upgrade				600,000					
P25	Buckley Park - West Field Upgrade					600,000				
P26	Douglas Park - Lawn Bowling Green and Clubhouse									1,000,000
P27	Linwood Park - Trees, Pathway, Drainage (DCC-P010)									300,000
P28	Linwood Park - Upgrade Park Amenities (DCC-P010)									650,000
P29	Sendall Gardens - Building Area (DCC-P015)									1,000,000
P30	Hydro ROW Greenway - Paved Trails, Community Gardens (DCC-P007)									1,400,000
P31	Brydon Park - Land Acquisition (DCC-P001)									2,500,000
P32	Nicomekl Park - Trails, Interpretive Signage, Viewing Platform (DCC-P012)									800,000
P33	Parkland Acquisition (DCC-P016)									3,000,000
		195,000	2,140,000	215,000	2,130,000	780,000	180,000	180,000	180,000	10,830,000

Funding Sources		2024	2025	2026	2027	2028	2029	2030	2031	2032
DCC Parks Interest	-	-	-	-	-	-	-	-	-	-
DCC Parks Unallocated	6,274,125	39,600	935,550	39,600	546,975	336,600	39,600	39,600	39,600	4,257,000
DCC Parks on Hand	-	-	-	-	-	-	-	-	-	-
Parks and Recreation Reserve	919,575	55,400	194,450	75,400	223,025	103,400	40,400	40,400	40,400	146,700
Future Major Parks and Rec	-	-	-	-	-	-	-	-	-	-
Machinery Replacement Reserve	720,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Community Amenity Funds	1,090,000	20,000	930,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Grants	500,000	-	-	-	-	-	-	-	-	500,000
Casino Use Proceeds	7,326,300	-	-	-	1,260,000	240,000	-	-	-	5,826,300
Borrowing	-	-	-	-	-	-	-	-	-	-
	16,830,000	195,000	2,140,000	215,000	2,130,000	780,000	180,000	180,000	180,000	10,830,000

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
Parks & Recreation Projects				
P1	Equipment Replacement	Replace unit # 261 2012 Dodge Ram \$150k, unit # 264 2012 Dodge Ram \$90k and unit # 265 a 2012 Dodge Ram \$90k. Includes: John Deere Mower Attachements for \$15,000 (to assist with snow removal and leaf clean up.)	345,000	None.
P2	Trail System Expansion (DCC-P018)	Expand trail system to provide more connectivity; design and build strategically located infrastructure to support the trail system, like retaining walls.	80,000	Additional operating dollars for maintenance will be required.
P3	Neighbourhood Park Upgrades (Amenity)	Minor upgrades and equipment replacements for parks like Buckley Park, Conder Park and other neighbourhood parks and open space.	40,000	None.
P4	Park Amenity Replacement (Amenity Fund)	To provide amenities within the community funded by development (public art, street furniture, hydro box wraps and other beautification measures)	40,000	None.
P5	Douglas Park Washroom	Construct a stand alone washroom facility adjacent to the spraypark and playground to replace the outdated facilities in Douglas Recreation Centre	300,000	Current maintenance cost to maintain the DRC washroom will be transferred to the new facility.
P6	Douglas Park - Trees & Paths (DCC-P006)	Make improvements anticipated in the DCC bylaw.	100,000	None.
P7	Pedestrian Bridge Replacement	Detail design for replacing the 206A St pedestrian suspension bridge as well as a small bridge at 203St and 5200 Block.	100,000	Current maintenance cost to maintain this bridge will be reallocated to maintain other deteriorating bridges.
P8	City Park Improvements	Replace pole, netting and backstop and field improvements for Barbour Field at City Park.	350,000	None.
P9	Tree Replacements	Replace approximately 40 trees that have failed over the past year	40,000	None.
P10	Uplands Dog Park	Relocated a portion of the fence and pathway at the Uplands Dog Park	60,000	None.
P11	Water Service Connections at Various Parks	Instal water services at various parks to assist with tree and plant watering	60,000	None.
P12	Statue Restoration	Restore remaining wooden statues. The statues need to be restored and refinished to protect them from the weather and extend their life.	10,000	None.

P13	Urban Forest Management Plan	Hire a consultant to develop an urban forest strategy along with establishing guidelines and actions to preserve and enhance the urban forest in the City over the next 15 to 25 years.	30,000	None.
P14	Wayfinding, Regulatory and Interpretive Signs	Develop and install a set of wayfinding, regulatory and interpretive signs for parks, trails, bike routes and recreation / community centres that are consistent with the park identification signs.	10,000	None.
P15	Open Space Upgrades - Innes Plaza, McBurney Plaza, BC Hydro Corridor	Conduct moderate upgrades to open space.	5,000	None.
P16	Brydon Park - Phase II	Conduct moderate upgrades of the paths and nature interpretation as outlined in the planning process above.	850,000	Additional operating dollars for maintenance will be required.
P17	City Park - Barbour Diamond Field Upgrade	Upgrade the sports field in City Park	600,000	Operating and maintenance costs will increase with the additional facility
P18	City Park - North Diamond Field Upgrade	Upgrade the sports field in City Park	550,000	Operating and maintenance costs will increase with the additional facility
P19	School Site Upgrading	Upgrade play areas at school sites through a joint use agreement where applicable and there is a community benefit	30,000	None.
P20	Brydon Lagoon Viewing platform	To construct a wooden walkway/viewing platform along the perimeter trail to improve views around and within the lagoon	300,000	Additional operating dollars for maintenance will be required.
P21	City Park - Cook Diamond Field Upgrade	Upgrade the sports field in City Park	550,000	Operating and maintenance costs will increase with the additional facility
P22	Brydon Lagoon - Enhance Public Features	Enhance the public features at the Brydon Lagoon	50,000	Operating and maintenance costs will increase with the additional facility
P23	Rotary Park (DCC-P017)	Implement phase I of the master plan	450,000	Additional operating dollars for maintenance will be required.
P24	Buckley Park - East Field Upgrade	Upgrade the sports field in Buckley Park	600,000	Operating and maintenance costs will increase with the additional facility
P25	Buckley Park - West Field Upgrade	Upgrade the sports field in Buckley Park	600,000	Operating and maintenance costs will increase with the additional facility
P26	Douglas Park - Lawn Bowling Green and Clubhouse	Consider rebuilding the lawn bowling green in Douglas Park with artificial turf and rebuild the clubhouse as a multi-use facility, in partnership with the lawn bowling club and other user groups.	1,000,000	Operating and maintenance costs will increase with the additional facility
P27	Linwood Park - Trees, Pathway, Drainage	Conduct moderate upgrades to the park as outlined in the planning process.	300,000	Additional operating dollars for maintenance will be required.
P28	Linwood Park - Amenities	Upgrade park amenities	650,000	None.

P29	Sendall Gardens - Building Area (DCC-P015)	Make improvements anticipated in the DCC bylaw.	1,000,000	Operating and maintenance costs will increase with the additional facility
P30	Hydro ROW Greenway - Paved Trails, Community Gardens (DCC-P007)	Make improvements anticipated in the DCC bylaw.	1,400,000	Operating and maintenance costs will increase with the additional facility
P31	Brydon Park - Land Acquisition (DCC-P001)	Make improvements anticipated in the DCC bylaw	2,500,000	Operating and maintenance costs will increase with the additional facility
P32	Nicomekl Park - Trails, Interpretive Signage, Viewing Platform (DCC-P012)	Make improvements anticipated in the DCC bylaw	800,000	Operating and maintenance costs will increase with the additional facility
P33	Parkland Acquisition (DCC-P016)	Make improvements anticipated in the DCC bylaw	3,000,000	Operating and maintenance costs will increase with the additional facility

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Description	Year	Budget Amount	DCC		Community Amenity Fund 2617	Parks & Recreation 210	Capital Works 200	Machine Replace 207	Casino Proceed	Grants
				Parks Interest 202-890	DCC Parks Unallocated 202-899						
Recreation Projects											
R1	Timms Equipment	2023	40,000							40,000	
R2	DRC Equipment	2023	10,000				10,000				
R3	AAMP Equipment	2023	10,000				10,000				
R4	Public Art (Community Amenity Fund)	2023	20,000			20,000					
R5	Performing Arts & Cultural Planning	2023	20,000				20,000				
R6	Accessibility Committee	2023	20,000				20,000				
R7	Timms / City Hall Counter Millwork	2023	50,000							50,000	
R8	Youth Program Equipment	2023	11,000			11,000					
R9	Exit Door Audible Pushbar Alarms	2023	5,000				5,000				
R10	Facility Painting	2023	20,000				20,000				
R11	Facilities Key Card Access	2023	14,000				14,000				
R12	DRC Elevator Installation	2024	100,000								100,000
R13	DRC Reception Counter Millwork	2023	50,000							50,000	
R14	DRC Storage & Event Space Addition	2023	245,000							245,000	
R15	DRC Garbage Enclosure	2023	45,000							45,000	
R16	AAMP Counter Millwork	2023	50,000							50,000	
R17	AAMP Pool Basin	2023	8,500				8,500				
R18	AAMP pool grate covers	2023	20,000				20,000				
R19	AAMP pool hot water tank heat exchanger	2023	12,500				12,500				
R20	Library Equipment	2023	18,000								18,000
			769,000	-	-	31,000	140,000	-	-	480,000	118,000

Recreation Capital Improvement Plan 2024 - 2032

Item	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032
R1	Timm's Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
R2	DRC Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
R3	AAMP Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
R4	Public Art (Community Amenity Fund)	20,000			20,000					
R5	Performing Arts & Cultural Planning	20,000	20,000	20,000	20,000					
R21	DRC - Renovate Second Floor	30,000								
		100,000	50,000	50,000	70,000	30,000	30,000	30,000	30,000	30,000

Funding Sources		2024	2025	2026	2027	2028	2029	2030	2031	2032
DCC Parks Interest	-	-	-	-	-	-	-	-	-	-
DCC Parks Unallocated	-	-	-	-	-	-	-	-	-	-
DCC Parks on Hand	-	-	-	-	-	-	-	-	-	-
Parks and Recreation Reserve	380,000	80,000	50,000	50,000	50,000	30,000	30,000	30,000	30,000	30,000
Future Major Parks and Rec	-	-	-	-	-	-	-	-	-	-
Machinery Replacement Reserve	-	-	-	-	-	-	-	-	-	-
Community Amenity Funds	40,000	20,000			20,000					
Grants	-	-	-							
Casino Use Proceeds	-									
Borrowing	-	-	-							
	420,000	100,000	50,000	50,000	70,000	30,000	30,000	30,000	30,000	30,000

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
Parks & Recreation Projects				
R1	Timm's Equipment	Replace aging equipment. Games room, Fitness & weightroom equipment.	40,000	None.
R2	DRC Equipment	Replacement of aging equipment.	10,000	None.
R3	AAMP Equipment	Replace equipment and teaching aids.	10,000	None.
R4	Public Art (Amenity Fund)	To provide amenities within the community funded by development (public art, street furniture, hydro box wraps and other beautification measures)	20,000	None.
R5	Performing Arts & Cultural Planning	Explore the feasibility of constructing a Performing Arts and Cultural Centre	100,000	None.
R6	Accessibility Committee	The Province has mandated cities create an accessibility plan and committee to oversee the plan. The legislation also references honoraria for the committee members.	20,000	None.
R7	Timms / City Hall Counter Millwork	Add millwork in the back of house at Timms. Redesign front counter to better accommodate the front desk staff. Relaminate the counter in Development Service / Engineering and fix cupboards in Timms kitchen.	50,000	None.
R8	Youth Program Equipment	Laptop & Screen / projector for youth programs at remote sites (HD Stafford). Equipment to make cotton candy & slushies for special events.	11,000	None.
R9	Exit Door Audible Pushbar Alarms	Replace the audible pushbar alarms at Timms Community Centre	5,000	None.
R10	Facility Painting	Repair and paint walls in hallway to Library. Paint weightroom, walls around elevators, reception area and main foyer.	20,000	None.
R11	Facilities Key Card Access	Install key card access to 3 doors in City Hall / Timms Community Centre and staff room at pool.	14,000	None.
R12	DRC Elevator Installation	As part of the DRC Childcare Centre renovation an elevator will be installed in the facility. The Federal Government Employment and Social Development Canada will provide a \$100,000 grant for the elevator installation.	100,000	Operating and maintenance costs will increase with the additional elevator equipment.
R13	DRC Reception Counter Millwork	Improve ergonomic design of front counter	50,000	None.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
R14	DRC Storage & Event Space Addition	Additional 400 sq ft of space for events storage an flex multi-purpose space for events in northwest corner of the building.	245,000	None.
R15	DRC Garbage Enclosure	Build a garbage & recycling enclosure in preparation for expanded facility.	45,000	None.
R16	AAMP Counter Millwork	Redesign the staff room and storage cupboards.	50,000	None.
R17	AAMP Pool Basin	Power wash the pool basin and pool deck and repaint the basin.	8,500	None.
R18	AAMP pool grate covers	Replace pool grates that cover the gutters.	20,000	None.
R19	AAMP pool hot water tank heat exchanger	Clean the boilers to prolong life. Replace heat exchanger for showers and wrap all copper pipes to prevent heat loss.	12,500	None.
R20	Library Equipment	Replace book carts, shelving, camera and portable speakers for programming.	18,000	None.
R21	DRC - Renovate Second Floor	Renovate 2nd Floor of DRC for additional use	30,000	Operating and maintenance costs will increase with the additional facility

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Description	Year	Budget Amount	Sewer Future Capital 505	DCC Sewer 204	DCC Sewer Unallocate d 204	DCC Drainage 201	DCC Drainage Unallocated 201	Casino Proceeds	Grant	Borrowin g
Sewer & Drainage Utility Projects											
S1	Sewer Upgrades - Various (DCC-S020)	2023	360,000	285,750	74,250						
S2	Infiltration Inflow Control Program	2023	150,000	150,000							
S3	Sanitary and Storm Sewer Point Repairs	2023	1,400,000	400,000					1,000,000		
S4	Fraser Hwy Sewer Replacement (204 - 206 St)	2023	2,154,500								2,154,500
S5	50 Ave, East of 197A St	2023	15,000	15,000							
S6	Sanitary Lift Station Mixer Equipment	2023	40,000	40,000							
S7	Sanitary Flow Monitoring	2023	50,000	50,000							
S8	Large Diameter Culvert Cleaning & Inspection	2023	200,000	200,000							
S9	200 St culvert upgrade at Brydon Creek	2023	1,600,000	160,000					640,000	800,000	
			5,969,500	1,300,750	74,250	-	-	-	1,640,000	800,000	2,154,500

Sewer & Drainage Utility Capital Improvement Plan 2024 - 2032

Item	Description	2024	2025	2026	2027	2028	2029	2030	2031	2032
S1	Various Locations (DCC-S020)	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,200,000
S3	Infiltration Inflow Control Program	150,000	150,000	150,000	150,000					
S8	Large Diameter Culvert Cleaning & Inspection	150,000	100,000	50,000						
S10	206 St: 53A Ave to Douglas Cr (DCC-D006)	132,415								
S11	206 St: 53A Ave to Douglas Cr (DCC-S015)	649,440								
S12	49 Ave, 196 to 200 St (DCC-S013)	1,100,000								
S13	Operation Centre		400,000							
S14	Industrial Avenue: 201 St to 203 St (DCC-S006)		437,250							
S15	56 Ave, Forcemain Assessment		100,000							
S16	Park Ave: 204 St to Douglas Cr		157,340							
S17	57A Ave (Baldi Creek) Culvert Reline		150,000							
S18	204 St: 53 Ave to Fraser Hwy			134,195						
S19	Logan Ave: 204 St / Duncan Way to 203A St			129,345						
S20	207 St: 53A Ave to Douglas Cr			181,870						
S21	55A Ave: West End (City Limit) to 198 St				137,480					
S22	208 St: Fraser Hwy to 56 Ave				3,820					
S23	Douglas Crescent 204 St to 206 St (DCC-D004)				799,595					
S24	Senior Centre Pond					250,000				
S25	Grade Cr: 203 St / 48 Ave to 205 St Sewer						2,500,000			
S26	Fraser Hwy: 56 Ave to 204 St / Glover Rd							122,380		
S27	54 Ave: 201A St to 204 St							76,820		
S28	54A Ave: 201A St to 203 St							61,705		
S29	53B Ave: 200A St to 201 St							78,070		
S30	54A Ave: West End (Cul-de-sac) to 198 Ave							142,755		
S31	51A Ave: 50A Ave to 206 St (DCC-S018)							305,250		
S32	200A St: 53A Ave to 53B Ave								23,850	
S33	200 St: 56 Ave to Industrial Ave								464,595	
S34	Brydon Lagoon - Deepen areas								200,000	
S35	200 St: Production Way / Logan Ave to Langley Bypass (DCC-S017)									801,900
		2,281,855	1,594,590	745,410	1,190,895	350,000	2,600,000	886,980	788,445	2,001,900

Sewer & Drainage Utility Capital Improvement Plan 2024 - 2032

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	
Sewer Future Capital	7,057,126	410,114	1,087,460	671,160	720,845	275,750	2,525,750	510,532	714,195	141,320
Capital Works Reserve	-	-	-	-	-	-	-	-	-	-
DCC Sewer	-	-	-	-	-	-	-	-	-	-
DCC Sewer Unallocated	3,832,604	717,196	507,130	74,250	74,250	74,250	74,250	376,448	74,250	1,860,580
DCC Drainage	-	-	-	-	-	-	-	-	-	-
DCC Drainage Unallocated	1,550,345	1,154,545	-	-	395,800	-	-	-	-	-
Casino Revenues	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
	12,440,075	2,281,855	1,594,590	745,410	1,190,895	350,000	2,600,000	886,980	788,445	2,001,900

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
Sewer & Drainage Utility Projects				
S1	Sewer Replacements - Various Locations (DCC-S020)	Small capacity upgrade to the sewer system in various locations.	360,000	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S2	Infiltration Inflow Control Program	Detect unnecessary rain water inflow into the sewer system.	150,000	None.
S3	Sanitary and Storm Sewer Point Repairs	Using the CCTV results to repair segments of storm & sanitary pipes that are cracked or broken.	1,400,000	Operating and maintenance costs will reduce with improvements in the storm & sanitary sewer systems.
S4	Fraser Hwy Sewer Replacement - 204 St to 208 St	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	2,154,500	Operating and maintenance costs will reduce with improvements in the sanitary sewer systems.
S5	50 Ave, East of 197A St	Design upgrade to sanitary sewer on 50 Ave, east of 197A St	15,000	Operating and maintenance costs will reduce with improvements in the sanitary sewer systems.
S6	Sanitary Lift Station Mixer Equipment	Add mixers in pump station wet well, reducing maintenance and providing odour control.	40,000	Operating and maintenance costs will reduce with improvements in the sanitary sewer systems.
S7	Sanitary Flow Monitoring	Install a permanent flow monitor at 5200 block or 198 St to identify areas with high infiltration and inflows (I&I).	50,000	None.
S8	Large Diameter Culvert Cleaning & Inspection	To clean and inspect large diameter culverts in the City creek system to identify defects and reduce flood risk.	200,000	Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system.
S9	200 St Culvert Upgrade at Brydon Creek	Reline existing deteriorating twin-pipe culverts to address corrosion	1,600,000	Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system.
S10	206 St: 53A Ave to Douglas Cr (DCC-D006)	Capacity upgrade to provide local sewerage for the residents as identified in sewer model.	132,415	Operating and maintenance costs will reduce with repairs of identified defects in the storm sewer system.
S11	206 St: 53A Ave to Douglas Cr (DCC-S015)	Capacity upgrade to provide local sewerage for the residents as identified in sewer model.	649,440	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
S12	49 Avenue: 196 St to 200 St (DCC-S013)	Capacity upgrade to provide local sewerage for the residents as identified in sewer model.	1,100,000	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S13	Operation Centre	Construct a new Operations Centre to post disaster standard.	400,000	Maintainance costs will be reduced and efficiencies increased with one centralized Operation Centre.
S14	Industrial Avenue: 201 St to 203 St (DCC-S006)	Capacity upgrade to provide local sewerage for the residents as identified in sewer model.	437,250	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S15	56 Ave, Forcemain Assessment	Assess forcemain on 56 Ave.	100,000	None.
S16	Park Ave: 204 St to Douglas Cr	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	157,340	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S17	57A Ave (Baldi Creek) Culvert Reline	Reline culvert at 57A Ave	150,000	Operating and maintenance costs will reduce with repairs of identified defects in the drainage system.
S18	204 St: 53 Ave to Fraser Hwy	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	134,195	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S19	Logan Ave: 204 St / Duncan Way to 203A St	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.	129,345	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S20	207 St: 53A Ave to Douglas Cr	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.	181,870	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S21	55A Ave: West End (City Limit) to 198 St	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	137,480	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S22	208 St: Fraser Hwy to 56 Ave	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	3,820	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S23	Douglas Crescent, 204 St to 206 St	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	799,595	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S24	Senior Resource Centre Pond	To complete improvements as per the pond study including storm water management.	250,000	None.
S25	Grade Cr: 203 St / 48 Ave to 205 St (DCC-S005)	Capacity upgrade to provide local sewerage for the residents as identified in sewer model.	2,500,000	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
S26	Fraser Hwy: 56 Ave to 204 St / Glover Rd	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	122,380	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S27	54 Ave: 201A St to 204 St	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	76,820	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S28	54A Ave: 201A St to 203 St	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.	61,705	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S29	53B Ave: 200A St to 201 St	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.	78,070	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S30	54A Ave: West End (Cul-de-sac) to 198 Ave	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	142,755	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S31	51A Ave: 50A Ave to 206 St (DCC-S018)	Capacity upgrade to provide local sewerage for the residents as identified in sewer model.	305,250	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S32	200A St: 53A Ave to 53B Ave	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life. In conjunction with water upgrades.	23,850	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S33	200 St: 56 Ave to Industrial Ave	Replace existing AC sewer main to reduce risk, as it has reached the end of its useful life.	464,595	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.
S34	Brydon Lagoon - Deepen Sections	To provide deeper areas within the lagoon so fish could retreat to these areas if water is too warm in the shallower zones	200,000	None.
S35	200 St: Production Way / Logan Ave to Langley Bypass (DCC-S017)	Capacity upgrade to provide local sewerage for the residents as identified in sewer model.	801,900	Operating and maintenance costs will reduce with repairs of identified defects in the sewer system.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Description	Year	Budget Amount	Water Future Capital 509	DCC Water 205	DCC Water Unallocated 205	Special Bond	Community Works 502	Casino Proceeds	Borrowin g
Water Utility Projects										
W1	Water Meter Replacement Program	2023	250,000	250,000						
W2	Fraser Hwy: 204 to 206 St (DCC W015)	2023	1,940,000		435,350					1,504,650
W3	AC Watermain Replacement	2023	1,110,000	250,000					860,000	
W4	Fraser Hwy: Bypass to Old Yale Rd	2023	410,000	85,000					325,000	
W5	Old Yale Rd: 208 St to Old Yale Rd	2023	385,000	385,000						
W6	Lane of 208 St: South of 5555	2023	95,000	95,000						
W7	Eliminate Pipe Twinning	2023	100,000	100,000						
W8	Reservoir Programmable Logic Controller	2023	100,000	100,000						
W9	Water Main Valve Replacements	2023	700,000						700,000	
			5,090,000	1,265,000	435,350	-	-	-	1,885,000	1,504,650

Water Utility Capital Improvement Plan 2024 - 2032

474,670	1,250,000	993,300	3,510,870	545,900	3,094,035	1,612,580	848,400	599,665
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Funding Sources		2024	2025	2026	2027	2028	2029	2030	2031	2032
Water Future Capital	7,582,226	474,670	1,250,000	993,300	1,308,370	545,900	394,035	1,612,580	793,270	210,100
DCC Water	55,130	-	-	-	-	-	-	-	55,130	-
DCC Water Unallocated	389,565	-	-	-	-	-	-	-	-	389,565
Capital Works Reserve	-	-	-	-	-	-	-	-	-	-
Casino Proceeds	4,902,500	-	-	-	2,202,500	-	2,700,000	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
	12,929,420	474,670	1,250,000	993,300	3,510,870	545,900	3,094,035	1,612,580	848,400	599,665

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
Water Utility Projects				
W1	Water Meter Replacement Program	To replace aging water meters that read the water consumption inaccurately.	250,000	Water consumption charges to consumers may increase with more accurate reading ability.
W2	Fraser Hwy: 204 to 208 St (DCC W015)	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	1,940,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W3	AC Watermain Replacement	Replace watermains at several locations based on their condition and asset management risk analysis.	1,110,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W4	Fraser Hwy: Bypass to Old Yale Rd	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	410,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W5	Old Yale Rd: 208 St to Old Yale Rd	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	385,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W6	Lane of 208 St: South of 5555	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	95,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W7	Eliminate Pipe Twinning	Certain areas have two sets of pipes in the same roadway. To reduce the amount of maintenance the City will switch some of the services from the duplicate pipe and decommission this pipe to reduce the ongoing maintenance costs and potential for leaks.	100,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W8	Reservoir Programmable Logic Controller	Replace the programmable logic controller at the water reservoir	100,000	None.
W9	Water Main Valve Replacements	Replace three water main valves in South Langley on 200 St to provide the required flow and pressure during fire events.	700,000	None.
W10	206 St: 53A Ave to Douglas Crescent	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	250,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W11	Fraser Hwy: 56 Ave to 204 St / Glover Rd	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	124,670	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
W12	Operations Centre	Construct a new Operations Centre to post disaster standard.	1,000,000	Maintainance costs will be reduced and efficiencies increased with one centralized Operation Centre.
W13	55A Ave: 200 St to 201A St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	150,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W14	204 St: 53 Ave to Fraser Hwy	Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement.	114,130	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W15	206 St: 44A Ave to 46A Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	200,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W16	207A St: 44A Ave to 46A Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	180,620	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W17	46 Ave: 206A St to 207A St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	222,030	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W18	46 Ave: 208 St to 209A St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	201,520	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W20	200 St: 44 Ave to 50 Ave (E)	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	1,560,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W21	Douglas Crescent, 204 St to 206 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement.	755,745	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W22	55A Ave: West End (City Limit) to 198 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement.	218,130	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W23	208 St: Fraser Hwy to 56 Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement.	238,545	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
W24	56 Ave: 203 St / Douglas Cr to Fraser Hwy	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	163,100	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W25	55 Ave: West End (Cul-de-sac) to 198 Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	113,675	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W26	Eastleigh Cr: Glover Rd to 56 Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	386,675	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W27	208 St: South End (Cul-de-sac) to Douglas Cr	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	145,690	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W28	45A Ave: 199 St to 200 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	187,420	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W29	209 St: 45A Ave to 46 Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	137,790	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W30	54 Ave: 201A St to 204 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement.	295,330	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W31	206A St: 45 Ave to 46 Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	178,980	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W32	53A Ave: West End (Cul-de-sac) to 200 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	44,725	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W19	Grade Cr: 200 St to 208 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	2,500,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W33	51A Ave: West End (Cul-de-sac) to 204 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	208,715	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W34	54A Ave: West End (Cul-de-sac) to 198 Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjunction with sanitary sewer replacement.	101,145	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.

CAPITAL IMPROVEMENT PLAN - PROJECT DETAILS

Item	Project Name	Description	Budget Amount	Financial Plan Impacts
W35	Old Yale Rd 1: Northwest End to Old Yale Rd	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	282,630	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W36	48 Ave: 196 St (City Boundry) to 200 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	694,530	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W37	48A Ave: 196 St to 1/2 Way	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	168,105	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W38	53A Ave: 200A St to 201 St	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	82,455	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W39	205 St: 50 Ave to North End (Cul-de-sac) (DCC-W016)	Replace existing water main identified in water model to enhance pressure and/or fire flow.	167,310	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W40	200A St: 53A Ave to 53B Ave	Replace existing AC water main to reduce risk, as it has reached the end of its useful life. In conjuncture with sanitary sewer replacement.	37,135	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W41	197B St: 49 Ave to North End (Cul-de-sac)	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	90,705	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W42	198 St, 56 Ave to Production Way	Replace existing AC water main to reduce risk, as it has reached the end of its useful life.	404,000	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W43	199 St: South End (Cul-de-sac) to 45A Ave (DCC-W019)	Replace existing water main identified in water model to enhance pressure and/or fire flow.	74,250	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.
W44	44 Ave: 204 to 206 (DCC-W005)	Replace existing water main identified in water model to enhance pressure and/or fire flow.	524,665	Reduce on-going maintenance cost as well as repair cost associated with potential broken water main.

CITY OF LANGLEY

CAPITAL IMPROVEMENT PLAN - RESERVE FORECAST

	Estimated	Reserve Additions			Reserve Expenditures	Balance Dec 31, 2023
	Balance Dec 31, 2022	Amount	Source	Interest Addition		
Statutory Reserves						
Capital Works Reserve	6,501,244	1,338,100	General Revenues	211,290	6,280,215	1,770,420
Prosperity Fund	93,144	-		-	-	93,144
Equipment Replace Fire Dept	91,412	55,000	General Revenues	2,971	-	149,383
Lane Development	288,965	-		9,391	-	298,356
Machinery Replacement	1,296,555	400,000	General Revenues	42,138	695,000	1,043,694
Off Street Parking	369,059	11,520	General Revenues	11,994	-	392,573
Office Equipment	4,788	46,500	General Revenues	156	47,000	4,443
Parks & Recreation	110,924	177,500	General Revenues	3,605	230,900	61,129
	8,756,092	2,028,620	-	281,546	7,253,115	3,813,142
Reserve Accounts						
Community Works Fund (Gas Tax)	8,831	145,000	Gas Tax	287	152,375	1,743
Future Police Cost	1,741,547	-		56,600	550,690	1,247,457
Gaming Proceeds	6,542,987	6,707,435	Gaming	212,647	13,114,150	348,919
Major Road Network Rehab	2,073,794	277,105	GVTA Funding	67,398	1,300,600	1,117,697
Sewer Future Capital	300,024	1,000,000	Sewer Revenues	9,751	1,300,750	9,025
Special Bond Reserve	6,354,325	-		206,516	-	6,560,840
Tax Rate Stabilization	2,038,182	-		66,241	-	2,104,423
Water Future Capital	257,808	1,000,000	Water Revenues	8,379	1,265,000	1,187
	19,317,498	9,129,540	-	627,819	17,683,565	11,391,292
DCC Accounts						
DCC Drainage	5,660,367	105,000	Developer Contributions	183,962	-	5,949,329
DCC Parks	4,498,366	21,000	Developer Contributions	146,197	237,600	4,427,963
DCC Roads	10,177,780	170,000	Developer Contributions	330,778	1,360,825	9,317,733
DCC Sewer	7,407,676	156,000	Developer Contributions	240,749	74,250	7,730,176
DCC Water	3,249,476	44,000	Developer Contributions	105,608	435,350	2,963,734
	30,993,666	496,000	-	1,007,294	2,108,025	30,388,935
Total all Reserves	59,067,256	11,654,160	-	1,916,659	27,044,705	45,593,369

GLOSSARY

Accounting Principles	A set of generally accepted principles for administering accounting activities and regulating financial reporting. These principles comply with Generally Accepted Accounting Principles for British Columbia municipalities.
Accrual Accounting	An accounting method where revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they are incurred.
Assessed Value	The value calculated for each parcel of real property using appraisal criteria established by the B.C.A.A. Each property reflects market prices of the land and its improvements and recognizes any change of use. These values are the basis of levying property taxes.
B.C. Assessment Authority	(BCAA) This provincial agency is assigned to appraise and evaluate all real property within British Columbia.
Capital Expenditure	An appropriation of funds for a capital improvement project or asset. These are non-operating expenditures to acquire assets which will have a useful life greater than one year.
Capital Improvement Program	(CIP) An annual program of capital expenditures. The program identifies the project and the source of funding.
Cash Basis	An accounting method where transactions are only recognized when cash is received or dispersed.
Community Police Office	(CPO) This service assists in bringing policing closer to the community providing a local positive presence, and added convenience to residents.
CUPE	The Canadian Union of Public Employees.
Department	A budgeted City activity directed by a department head.
Development Cost Charges	A fee imposed on new development to assist in the funding of future off site services (infrastructure) which is needed, in part, by that new development.

GLOSSARY

E-Comm	An organization that provides emergency communication services for all public service agency in southwestern British Columbia.
Encumbrances	An expenditure which has been committed, but is unpaid. The recording of encumbrances identifies all financial obligations and it assists control of the annual budget.
Emergency Social Services	(ESS) Emergency Social Services is a provincial emergency response program. ESS are those services required to preserve the well-being of people affected by an emergency or disaster.
Expenditures	The cost of goods and services received for both the regular City operations and the capital programs.
F.T.E.	Full time equivalent staffing positions.
Financial Plan	Under Sec 165 & 166 of the Community Charter, Council must adopt a five year financial plan, by bylaw and before the annual property tax bylaw is adopted. The plan must identify expenditures, funding sources and fund transfers.
Fraser Valley Regional Library	(FVRL) A regional board which provides library services to the Cty and other member communities in the Fraser Valley.
Fund	A fiscal entity of self balancing accounts used by governments to control common financial activities.
Fund Balance	The amount that assets exceed the liabilities in an operating capital, reserve or trust fund.
General Fund	The primary operating fund used to account for most of the City's financial resources and obligations.
GIS	An abbreviation for Geographical Information System.
Goals	Are broad statements of direction. They identify ongoing community needs and the approach taken by the City and departments to manage or satisfy those needs.

GLOSSARY

Grant	A financial contribution to or from governments.
Greater Vancouver Regional District	(GVRD) A regional district entity responsible for coordinating common and jointly funded regional member services.
Greater Vancouver Transportation Authority	(GVTA) The regional government agency, also known as "Translink", responsible for Coordinating and operating public transit in the lower mainland of British Columbia.
Greater Vancouver Water District	(GVWD) A regional district entity responsible for coordinating common and jointly funded sewerage district member services
IAFF	The International Association of Fire Fighters
Municipal Insurance Association	(MIA) A non-profit insurance co-operative, founded by the Union of British Columbia Municipalities, which pools the common risks of its members for their mutual advantage by maintaining the liability insurance coverage needed for financial security, stabilizing liability insurance costs and providing risk management education to assist members in preventing claims.
Langley Youth and Family Services	(LYFS) This service is supplies to help minimize the entry of youth into the criminal justice system by providing counselling and support.
Local Government Act	Legislation of the province for administering and regulating the activities of municipalities within British Columbia.
Municipal Finance Authority	(MFA) A provincial agency created to coordinate all of the long term borrowing requirements of British Columbia
Objective	Is a specific or well-defined task or target that is measurable and achievable within a set period of time.
Operating Budget	An annual expenditure plan for performing the every day service programs and activities of the City.

GLOSSARY

PSAAB	The public Sector Accounting & Auditing Board
R.C.M.P.	Royal Canadian Mounted Police.
Reserves	Discretionary funds established to pay for specific projects.
Revenues	Sources of income received by the City. They include property taxes, fees, grants, permits and licenses, fines, grants, interest, etc.
Sewer Utility	A self funding utility that provides sanitary sewage services to properties in the City. Properties are charged based on 80% of their metered water consumption.
Tax Rates	The annual charges for levying property taxes to properties within the City. These rates are applied against each \$1,000.00 of assessed value.
Union of British Columbia Municipalities	(UBCM) An organization of British Columbia municipalities with lobbies Federal and Provincial Governments to initiate legislative changes that will benefit the member communities.
Water Utility	A self funding utility that supplies water services to properties in the City. All City properties are metered for their water consumption and accordingly charged.